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1924

Columbia University
in the City of New York

1927

College of Physicians and Surgeons

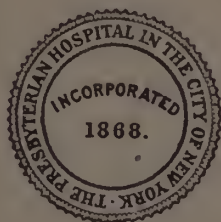


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THE
Presbyterian Hospital
IN THE
City of New York



FIFTY-SIXTH ANNUAL REPORT

For the
Twelve Months Ending December 31

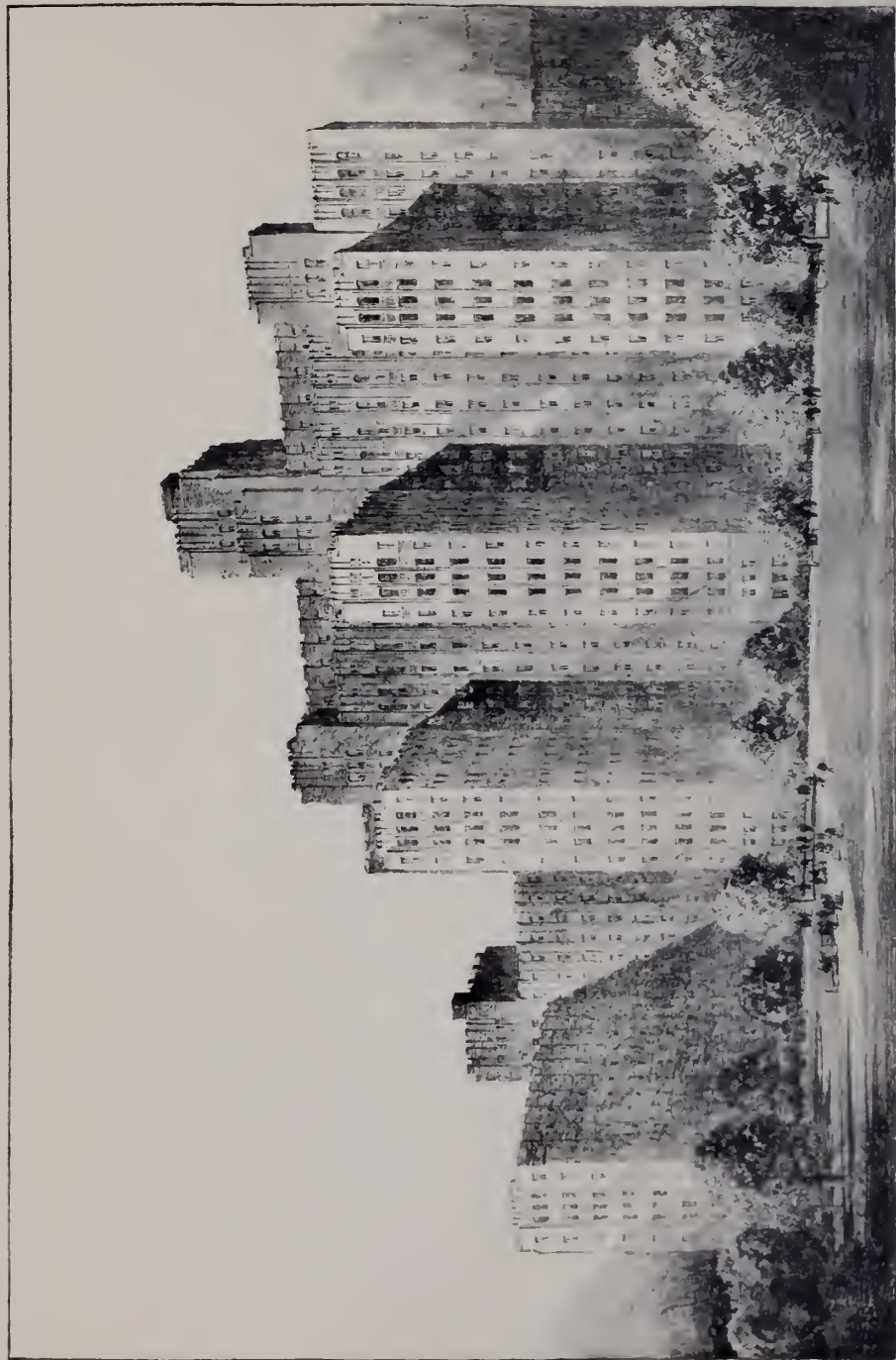
1924

Columbia University
in the City of New York
College of Physicians and Surgeons



Reference Library

FIFTY-SIXTH ANNUAL REPORT
FOR THE
TWELVE MONTHS ENDING DECEMBER 31
1924



GENERAL VIEW OF NEW PRESBYTERIAN HOSPITAL FROM 165th STREET

The Presbyterian Hospital

IN THE CITY OF NEW YORK



FIFTY-SIXTH ANNUAL REPORT

For the

Twelve Months Ending December 31

1924

*Presbyterian in its burdens because founded by
Presbyterians. Undenominational in its benefits
because "For the Reception of Patients irrespective
of Creed, Nationality, and Color."*

Announcement of
James Lenox, President, on opening Hospital, 1872

REDFIELD-KENDRICK-ODELL CO.
NEW YORK

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OFFICERS

President
DEAN SAGE

Vice-President
WILLIAM E. S. GRISWOLD

Treasurer
CORNELIUS R. AGNEW
22 William Street

Secretary
MATTHEW C. FLEMING
170 Broadway

MANAGERS

Whose terms of office expire respectively in

1925

HENRY W. DeFOREST
THATCHER M. BROWN
W. E. S. GRISWOLD
DAVID M. LOOK
DUNLEVY MILBANK

1926

ETHAN ALLEN
MATTHEW C. FLEMING
ROBERT W. CARLE
JOHNSTON DeFOREST
WALTER E. HOPE
SAMUEL H. FISHER

1927

ROBERT W. DeFOREST
CHARLES W. McALPIN
EDWARD S. HARKNESS
JAMES R. SHEFFIELD
GEORGE GIBBS
WILLIAM WILLIAMS

1928

MOREAU DELANO
WILLIAM M. KINGSLEY
WILLIAM SLOANE COFFIN
CORNELIUS R. AGNEW
WILLIAM H. WHEELOCK
DEAN SAGE

Ex-Officio

GEORGE ALEXANDER, D.D.

Minister of the Old First Presbyterian Church

GEORGE J. RUSSELL, D.D.

Minister of the Scotch Presbyterian
Church

DAVID JAMES BURRELL, D.D.

Senior Minister of the Collegiate
Reformed Church

Board meets second Tuesday of January, February, March, April, May, June,
October, November and December

STANDING COMMITTEES

EXECUTIVE

CORNELIUS R. AGNEW	ETHAN ALLEN
THATCHER M. BROWN	HENRY W. DeFOREST
EDWARD S. HARKNESS	W. E. S. GRISWOLD
WILLIAM M. KINGSLEY	

And the members of the Inspecting Committee on duty, Out-Patient Department,
School of Nursing and House Committees

Regular meeting on fourth Tuesday of each month

FINANCE

MOREAU DELANO	WILLIAM M. KINGSLEY
HENRY W. DeFOREST	WILLIAM H. WHELOCK
And Treasurer <i>ex-Officio</i>	

HOUSE

ROBERT W. CARLE	GEORGE GIBBS
DUNLEVY MILBANK	WALTER E. HOPE
CHARLES W. McALPIN	

SCHOOL OF NURSING

MOREAU DELANO	WALTER W. PALMER, M.D.
JAMES R. SHEFFIELD	ALLEN O. WHIPPLE, M.D.

OUT-PATIENT DEPARTMENT

SAMUEL H. FISHER	WILLIAM S. COFFIN
ROBERT W. CARLE	WILLIAM WILLIAMS
W. E. S. GRISWOLD	

SOCIAL SERVICE

WALTER E. HOPE	ROBERT W. CARLE
MATTHEW C. FLEMING	DUNLEVY MILBANK
ETHAN ALLEN	

NOMINATING

THATCHER M. BROWN	JOHNSTON DeFOREST
WILLIAM S. COFFIN	CHARLES W. McALPIN
And Secretary <i>ex-Officio</i>	

STANDING COMMITTEES

AUDITING

DAVID M. LOOK

WILLIAM WILLIAMS

COMMITTEE ON RELATIONS BETWEEN THE HOSPITAL AND COLUMBIA UNIVERSITY

HENRY W. DeFOREST

EDWARD S. HARKNESS

DEAN SAGE

BUILDING

EDWARD S. HARKNESS

DEAN SAGE

HENRY W. DeFOREST

REAL ESTATE

WILLIAM H. WHEELOCK

JOHNSTON DeFOREST

DEAN SAGE

The President is *ex-Officio* a member of all Committees

The Executive Vice-President is *ex-Officio* a member of Out-Patient Department
House and School of Nursing Committees

INSPECTING

1924

May—Messrs. FISHER and McALPIN

September—Messrs. KINGSLEY and
AGNEW

June — Messrs. ALLEN and JOHN-
STON DeFOREST

October — Messrs. WHEELOCK and
GIBBS

July—Messrs. WILLIAMS and
DELANO

November—Messrs. MILBANK and
HOPE

August—Messrs. COFFIN and LOOK

December—Mr. FISHER

1925

January—Messrs. CARLE and HARK-
NESS

March—Messrs. LOOK and FLEMING

February—Messrs. GRISWOLD and
BROWN

April—Messrs. AGNEW and SHEF-
FIELD

The By-Laws call for a weekly inspection of all departments of the Hospital

EXECUTIVE OFFICERS

Executive Vice-President

JOHN F. BUSH

President of Medical Board

ALLEN O. WHIPPLE, M.D.

Director School of Nursing

HELEN YOUNG, R.N.

Superintendent of Out-Patient Department

FREDERICK MACCURDY, M.D.

ADMINISTRATION DEPARTMENT

Superintendent

JOHN F. BUSH

Assistants to the Superintendent

MABEL DAVIES, R.N.

RUTH CAMPBELL

Director of Social Service

JANET THORNTON

Acting Chaplain

W. L. HUGHES

Purchasing Agent

JOSEPH B. KELLY

Chief Clerk

C. W. McCARRICK

Admitting Clerk

FOWLER MERRITT

Instructor in Occupational Therapy

MARGARET OLIVER HEWLITT

Pharmacist

ANNA E. GROSSO

Chief Engineer

R. ELLIOT BOND

Assistant to Treasurer

CURTIS R. SOUTHWICK

MEDICAL BOARD

President

ALLEN O. WHIPPLE, M.D.
Director, Surgical Service

Vice-President

WALTER W. PALMER, M.D.
Director, Medical Service

HUGH AUCHINCLOSS, M.D.

JOHN F. BUSH

WILLIAM DARRACH, M.D.

ALPHONSE R. DOCHEZ, M.D.

FREDERICK P. GAY, M.D.

JAMES W. JOBLING, M.D.

ALBERT R. LAMB, M.D.

ALWIN M. PAPPENHEIMER, M.D.

FORDYCE B. ST. JOHN, M.D.

WILLIAM D. TRACY, D.D.S.

Medical Service

Director

WALTER W. PALMER, M.D.

Visiting Physicians

ALPHONSE R. DOCHEZ, M.D. ALBERT R. LAMB, M.D.
GEORGE A. TUTTLE, M.D.

Visiting Physician Children's Service

HOWARD H. MASON, M.D.

Associate Visiting Physicians

DANA W. ATCHLEY, M.D. GEORGE DRAPER, M.D.
H. RAWLE GEYELIN, M.D. GEORGE M. MACKENZIE, M.D.
ARTHUR E. NEERGAARD, M.D. ARCHIBALD McI. STRONG, M.D.

Assistant Visiting Physicians

WALTER P. ANDERTON, M.D. LOUIS BAUMAN, M.D.
J. GARDNER HOPKINS, M.D. ROBERT L. LEVY, M.D.
MARTIN DeF. SMITH, M.D. ROBERT F. LOEB, M.D.
EDGAR STILLMAN, M.D.

Assistant Visiting Physicians to Children's Service

HERBERT N. VERMILYE, M.D. FRANK McLEAN, M.D.

Assistant Physicians

ALVIN R. BARACH, M.D. FRANKLIN A. STEVENS, M.D.
BERTRAM J. SANGER, M.D. GERALD S. SHIBLEY, M.D.
WILLIAM S. LADD, M.D. RANDOLPH WEST, M.D.

Visiting Physicians Out-Patient Department

ARTHUR E. NEERGAARD, M.D. Chief of Clinic
WALTER P. ANDERTON, M.D. Assistant Chief of Clinic
FRANK McLEAN, M.D. Children's Department
HERBERT N. VERMILYE, M.D. Children's Department
HENRY T. CHICKERING, M.D. Tuberculosis
ARMISTEAD C. CRUMP, M.D. Gastro-Intestinal Diseases
J. GARDNER HOPKINS, M.D. Dermatology and Syphilology

Associate Visiting Physician, Out-Patient Department

MARTIN DeF. SMITH, M.D.

Assistant Physicians, Out-Patient Department

BENJAMIN R. ALLISON, M.D. Children's Department
HERBERT F. JACKSON, M.D. Children's Department
WILLIAM B. BOYD, M.D. Tuberculosis
ALPHEUS FREEMAN, M.D. General Medicine
EDSON B. HECK, M.D. General Medicine
KENNETH R. McALPIN, M.D. General Medicine
FRANK H. PETERS, M.D. General Medicine
ALFRED POLGAR, M.D. General Medicine
PAUL B. SHELDON, M.D. General Medicine
ARTHUR L. WASHBURN, M.D. General Medicine

Resident Physician

FRANKLIN McC. HANGER, JR., M.D.

Assistant Resident Physician

JOSEPH C. BELL, M.D.

Clinical Chemist

ETHEL M. BENEDICT

Roentgen Ray Department

Visiting Physician

ROSS GOLDEN, M.D.

Resident Physician

CHARLES C. McCOY, M.D.

Surgical Service

Director

ALLEN O. WHIPPLE, M.D.

Visiting Surgeons

HUGH AUCHINCLOSS, M.D. FORDYCE B. ST. JOHN, M.D.

Associate Visiting Surgeons

WILLIAM BARCLAY PARSONS, JR., M.D. WILDER G. PENFIELD, M.D.
FREDERICK T. VAN BEUREN, JR., M.D. JOHN M. HANFORD, M.D.

Assistant Visiting Surgeons

DAVID C. BULL, M.D. BEVERLEY C. SMITH, M.D.
JAY McLEAN, M.D.

Visiting Urologist

J. BENTLEY SQUIER, M.D.

Associate Visiting Urologists

JOSEPH H. MCCARTHY, M.D. GEORGE F. CAHILL, M.D.

Assistant Visiting Urologist

ROLFE KINGSLEY, M.D.

Chief of Surgical Clinic, Out-Patient Department

DAVID C. BULL, M.D.

Assistant Chief of Surgical Clinic, Out-Patient Department

BEVERLEY C. SMITH, M.D.

Associate Visiting Surgeon, Out-Patient Department

LOUIS CARP, M.D.

Assistant Visiting Surgeons, Out-Patient Department

CHARLES L. JANSSEN, M.D. SUSANNA HAIGH, M.D.

Pathological Service

Director

JAMES W. JOBLING, M.D.

Visiting Pathologist

ALWIN M. PAPPENHEIMER, M.D.

Associate Visiting Pathologist

WILLIAM C. VON GLAHN, M.D.

Assistant Visiting Pathologist

WILLIAM C. JOHNSON, M.D.

Associate Visiting Surgical Pathologist

WILLIAM C. CLARKE, M.D.

Assistant Visiting Surgical Pathologist

ARTHUR P. STOUT, M.D.

Assistant Resident Pathologist

BERYL H. PAIGE, M.D.

Bacteriologist

FREDERICK P. GAY, M.D.

Resident Bacteriologist

FREDERICK HUMPHRIES, M.D.

Dental Service

Director

WILLIAM D. TRACY, D.D.S.

Visiting Dental Surgeons

MARTIN C. TRACY, D.M.D.

WILLIAM B. DUNNING, D.D.S.

ANNA V. HUGHES, D.D.S.

FREDERICK S. McKAY, D.D.S.

Visiting Oral Surgeon

HENRY SAGE DUNNING, D.D.S., M.D.

Assistant Visiting Dental Surgeons

HOWARD T. APPLGATE, D.D.S.

R. H. SNEDAKER, D.D.S.

CHARLES C. MORRISON, D.D.S.

W. A. ARATA, D.D.S.

ARTHUR E. McMILLAN, D.D.S.

DANIEL McMAHON, D.D.S.

PAUL S. TARLER, D.D.S.

CHARLES W. HLAVAC, D.D.S.

Assistant Visiting Oral Surgeons

FRANCIS S. McCAFFREY, D.D.S. WILLIAM S. HOPKINS, D.D.S.
JOSEPH SCHROFF, M.D. J. FRANK WYNN, D.D.S.
FREDERICK F. MORRISON, D.D.S. THOMAS DALY, D.D.S.
CHARLES S. HATTAUER, D.D.S.

Pyorrhea Clinic

Visiting Dental Surgeon

FREDERICK S. McKAY, D.D.S.

Assistant Visiting Dental Surgeons

MERVIN F. SANDMAN, D.D.S. ALFRED B. STARK, D.D.S.

Dental Hygienists

ALTA LOUISE CLARK EDNA CARR HARRIMAN
JENNY GRAHAM

Roentgenologist

HARRY MULHAUS

Consulting Staff

Anaesthesia

THOMAS L. BENNETT, M.D.

Anatomy

GEORGE S. HUNTINGTON, M.D.

Biological Chemistry

WILLIAM J. GIES, Ph.D.

Dermatology

JOHN ADDISON FORDYCE, M.D.

Gynecology and Obstetrics

WILLIAM E. STUDDIFORD, M.D.

Assistant Consultants

Obstetrics Gynecology
WILLIAM E. CALDWELL, M.D. JAMES A. CORSCADEN, M.D.

Laryngology and Otology

CORNELIUS G. COAKLEY, M.D.

Assistant Consultants

JOHN D. KERNAN, JR., M.D. JAMES W. BABCOCK, M.D.

Medicine

HERBERT S. CARTER, M.D.

Assistant Consultant

ARMISTEAD C. CRUMP, M.D.

Neurology

FREDERICK TILNEY, M.D.

Assistant Consultant

HUBERT S. HOWE, M.D.

Neurological Surgery

CHARLES A. ELSBERG, M.D.

Ophthalmology

ARNOLD KNAPP, M.D.

Assistant Consultant

MARK J. SCHOENBERG, M.D.

Orthopedic Surgery

RUSSELL A. HIBBS, M.D.

Assistant Consultant

BENJAMIN P. FARRELL, M.D.

Pediatrics

HERBERT B. WILCOX, M.D.
WILLIAM P. NORTHRUP, M.D.

Pharmacology

CHARLES C. LIEB, M.D.

Physiology

HORATIO B. WILLIAMS, M.D.

Psychiatry

THOMAS W. SALMON, M.D.

Assistant Consultant

CHARLES I. LAMBERT, M.D.

Surgery

GEORGE E. BREWER, M.D.

WILLIAM DARRACH, M.D. ADRIAN V. S. LAMBERT, M.D.

Tuberculosis

JAMES ALEXANDER MILLER, M.D.

House Staff

During the twelve months ending December 31, 1924

JOSEPH C. BELL, M.D.
DANA V. CLARK, M.D.
HENRY S. F. COOPER, M.D.
HOWARD CURTIS, M.D.
EDWARD H. CUSHING, M.D.
LOUIS F. DODD, M.D.
JOHN McE. FOSTER, Jr., M.D.
ANGUS MacD. FRANTZ, M.D.
VIRGINIA KNEELAND-FRANTZ, M.D.
HAROLD H. GILE, M.D.
ROBERT S. GRINNELL, M.D.
HALFORD HALLOCK, M.D.
PETER HEINBECKER, M.D.
LOUIS HITZROT, M.D.
FRANCIS R. JANNEY, M.D.
SHEPARD KRECH, M.D.
SAMUEL W. LAMBERT, Jr., M.D.
THOMAS T. MACKIE, M.D.
SIGMUND MAGE, M.D.
MARJORIE F. MURRAY, M.D.
JOHN W. PENNOCK, M.D.
HORACE C. PITKIN, M.D.
DICKINSON W. RICHARDS, Jr., M.D.
GAMLIEL SALAND, M.D.
PAUL B. SHELDON, M.D.
BARBARA B. STIMSON, M.D.
MARJORIE L. STRAUSS, M.D.
WILLIAM P. THOMPSON, M.D.
ALFRED M. WAKEMAN, M.D.
JOHN COLTON-WELLS, M.D.
STANLEY M. WERSHOF, M.D.
HARRY J. WIELER, M.D.
JULIUS L. WILSON, M.D.

SCHOOL OF NURSING

Director

HELEN YOUNG, R.N.

Assistant Director

DOROTHY S. WOOD, R.N.

Night Director

MARGARET ELIOT, R.N.

Educational Director

ALICE W. KALTENBACH, B.A., R.N.

Assistant Educational Directors

EVA MARION BEAN, A.B., R.N.

ELEANOR LEE, A.B., R.N.

OUT-PATIENT DEPARTMENT

Superintendent

FREDERICK MACCURDY, M.D.

Registrar

CATHARINE MARSH

Chief of Medical Clinic

ARTHUR E. NEERGAARD, M.D.

Chief of Surgical Clinic

DAVID C. BULL, M.D.

THE FIFTY-FIFTH ANNIVERSARY
OF
THE PRESBYTERIAN HOSPITAL
IN THE CITY OF NEW YORK

was held in the Board of Managers Room at the
Hospital, April 8, 1924, at 4:30 P.M.

The President, Mr. Dean Sage, presided.

The exercises were as follows:

Prayer, Dr. George Alexander.

Remarks, Mr. Dean Sage.

The Fifty-fifth Annual Report of the Board of
Managers, containing the report of the Treasurer,
was presented.

IN MEMORIAM

C. IRVING FISHER, M.D.

MANAGER, 1914-1924

Died April 26, 1924

Dr. C. Irving Fisher died on April 26, 1924, the day after his seventy-seventh birthday. He had then completed thirty-two years of continuous service to the Presbyterian Hospital, twenty-two as Superintendent and ten as an honored member of its Board of Managers. He was appointed Superintendent of the Hospital in 1892. He resigned as Superintendent in 1914 and was then elected a member of its Board of Managers, and so continued up to the date of his death. During all this long period he endeared himself to his associates by his conscientious devotion to the interests of the Hospital and by the kindly and courteous manner in which he performed his manifold duties. He belonged to the generation of hospital managers which has now nearly passed away. He was closely associated in his activities and in his sympathies with our former presidents, John Stewart Kennedy and Frederick Sturges. He represented in a marked degree the efficient hospital superintendent of their generation. His resignation as Superintendent was entirely voluntary and on his own initiative. He had reached the age of retirement. He undoubtedly recognized the changed point of view with regard to the function of private hospitals and their relation to medical education, which was then beginning to assert itself. He undoubtedly wished to place the burden of responsibility for this new development on other shoulders. But he was not unsympathetic to the change.

He maintained his active and helpful interest in the Hospital to the day of his death. Every one of its Managers honored him and held him in high esteem. Every one of them had for him a strong feeling of personal regard. His family and friends have our sincere sympathy in the loss in which we share.

THE FIFTY-SIXTH ANNUAL REPORT

of the

BOARD OF MANAGERS

of

THE PRESBYTERIAN HOSPITAL

IN THE CITY OF NEW YORK

For the Year Ending December 31, 1924

THE year 1924 will pass into the history of the Presbyterian Hospital as the period during which were initiated steps leading directly to the final accomplishment of our share in the Medical Center project.

The Board of Managers fixed \$7,000,000 as the total sum to be expended on the ward and private patient facilities of the new hospital. They required that the plans in process of preparation be accommodated to that figure without the sacrifice of essentials. This proved a difficult task but those charged with its execution have succeeded. We will have, as originally projected, a hospital with an initial expandable capacity of 640 ward beds and 125 private beds. It will be adapted to further additions. Much time has been spent on the plans by the Department Heads and members of their staffs. It is believed that the maximum satisfactory result has been produced within the available funds. Throughout, the central idea has been the production of the most practical work-shop for the treatment of the patient and the use of medical education and research. Architectural effect has been subordinated to these ends.

Plans for the new School of Nursing Hall are also under way and will be hastened to completion in order that this too may be ready for occupancy when the Hospital moves.

In February the Board decided to undertake to raise by public subscription \$4,500,000 in order to complete the building fund. A Campaign Committee was organized and intensive work begun in the Fall with the aid of a Special Gifts Committee on which many prominent citizens consented to serve. To them the Hospital is deeply grateful. We have traveled one-third of the way to our goal, and, with the aid of a Women's Committee to be formed, and the organization of the Alumnae of the School of Nursing now in progress, the remainder of the task will be expedited. Miss Maxwell's return from abroad as a leader in the Nurses' Drive was an inspiration to all.

Our financial plans for the enlargement have been stabilized by the receipt of a satisfactory offer for the purchase of our Park Avenue site, including Florence Nightingale Hall. This offer will doubtless be accepted before the Annual Report is published. We will reserve the right of occupancy until January 1, 1929, a date considerably beyond that estimated by the builder for the completion of our new quarters.

In December the steel contract was let and the excavation contract is now about to be placed. The actual work is at last under way and will proceed to completion with the whole-hearted cooperation of the entire Hospital organization.

The New York State Hospital Commission has made preliminary arrangements with the Joint Administrative Board for the location of the new State Psychiatric Institute and Hospital at the Medical Center. Affiliations with other special hospitals are about to be made.

The time demanded for the accomplishment of such gratifying progress toward the Medical Center goal has not detracted from the quality or quantity of work within the Hospital. This is apparent from the reports of Department Heads appearing herein. They are entitled to the greatest credit for the success which has marked the year. Operation has been maintained at 91% of capacity, thus equaling the high mark of the year 1923. Many improvements have been made. Of particular interest is the introduction in the Medical Service of the unit system of patient treatment, Out-Patient Department to Ward and back to Out-Patient Department for Follow-up, a system which has heretofore pertained only in the Surgical Service.

The Social Service Department was fortunate in acquiring the services of Miss Janet Thornton as Director to fill a vacancy caused by the resignation of Miss Patterson. This Department has grown in size and importance. The helpful cooperation and financial support of the Dispensary Development Committee has been of the utmost assistance in its development.

Our gratitude for financial assistance to Special Services is gladly acknowledged to the Commonwealth Fund; to the Chemical Foundation; the Committee on Epilepsy and to the many others who have aided the extension of our work.

It is with the deepest regret that we record the death of Dr. C. Irving Fisher, a former Superintendent, a member of the Board of Managers, and throughout his long and useful career, one of the best friends the Hospital ever had.

Respectfully submitted,

DEAN SAGE,

President.

REPORT OF THE TREASURER

STATEMENT OF CURRENT REVENUE

For the Years Ending December 31, 1924 and 1923

HOSPITAL OR OPERATION EARNINGS

	1924	1923
Private Room Patients	\$74,491.85	\$68,887.25
Board of Friends of Patients	1,923.00	1,960.00
Ward Pay Patients	83,029.88	81,937.95
City of New York for part maintenance of ward patients	17,325.86	26,400.40
Professional Staff Fees	19,670.75	25,260.70
Special Nursing	89,588.20	68,948.75
Operating Room Fees	5,788.62	4,676.50
Laboratory Fees	16,414.85	8,089.65
X-Ray Therapy	3,321.50	1,753.25
X-Ray Service	28,182.53	20,532.40
Dental X-Ray	2,202.15	1,815.95
Radium Therapy	684.50	969.23
Transfusions	5,199.75	2,131.25
Salvarsan	2,574.90	2,454.05
Ambulance Fees	108.50	178.10
Pharmacy	12,262.61	12,990.04
Out-Patient Department	43,066.75	36,632.27
Photographic Service	185.00	75.70
Telephone Calls	1,829.29	1,522.07
Fees from Pupil Nurses	4,025.00	4,365.00
Kitchen Refuse Sold	470.27	718.76
Scrap Material Sold	575.42	332.54
Insulin	11,326.65	25,094.10
Miscellaneous	1,482.10	247.15
Patients Supplies	339.99
Nutrition Fees	949.00
Custodian Salary Refunded	877.26
Total Hospital Earnings	\$427,896.18	\$397,973.06

OTHER REVENUE OR INCOME

	1924	1923
Donations from Individuals to meet Current Expenses	\$12,724.69	\$14,982.53
Donations from Churches to meet Current Expenses	2,795.54	2,256.52
Donations for Annual Beds	2,100.00	1,100.00
Donations for Thanksgiving and Christmas Dinners	1,000.00	1,000.00
Received from the United Hospital Fund	21,410.60	21,908.59
Income from Investments in:		
Endowed Bed Fund	52,795.82	54,470.07
Perry McDonough Collins Endowment Fund	26,267.50	26,491.69
Edwin Bancroft Foote Fund	6,500.00	6,500.00
General Endowment Fund	8,640.00	8,640.00
General Fund	160,582.55	129,733.85
Margaret E. Dows Fund	300.00	300.00
Fiske Fund	6,222.04	6,200.00
Alice Manderlick Flagler Fund	4,018.05
Morris K. and Maria DeWitt Jesup Fund	5,000.00	5,000.00
Margarette A. Jones Fund	9,000.00	9,000.00
John Stewart Kennedy Fund	100,563.75	86,141.78
Russell and Margaret Olivia Sage Memorial Fund	36,174.35	36,723.45
Sidman Trust Fund	60.00	60.00
Fund in Memory of John T. Terry	2,250.00	2,250.00

REPORT OF THE TREASURER

STATEMENT OF CURRENT REVENUE—Continued

	1924	1923
The Isaac E. Valentine Memorial Fund	\$16,755.75	\$17,290.73
Moses Weinman Fund	300.00	300.00
From Fund for Educational and Scientific Work	42,905.05	31,987.74
East River Homes Fund	10,791.23	8,189.00
Income Premises 67th and 68th Streets and Avenue A	7,040.48
Dispensary Development Fund	17,147.95	12,852.00
Interest on Bank Balances and Discounts Earned . . .	8,686.89	6,239.26
Interest on Unpaid Legacies	400.00	1,100.00
Unclaimed Wages Written Off	1,212.58	465.97
Miscellaneous Income	253.14
Overpayments Written Off	3.50	108.51
Total Other Revenue or Income	\$556,860.98	\$498,332.55

REVENUE OR INCOME FROM SPECIAL FUNDS FOR STATED PURPOSES OTHER THAN REGULAR HOSPITAL CURRENT EXPENSES

	1924	1923
Cheney Fund	\$7,973.71	\$6,989.23
Social Service Fund	1,328.34	817.50
Dortic Memorial Fund	2,230.66	5,079.64
Mrs. David Dows Fund	461.66
Epilepsy Fund	4,057.18	3,241.43
The Katie Geitz Fund	4,038.70	3,866.65
Fund for Study and Cure of Common Colds	1,812.80
Hill Top Camp Fund	2,395.10	2,335.02
Holiday Cheer Fund	1,122.18	2,446.80
House Staff Entertainment Fund	822.77	844.74
Dorothy Whitney Straight Fund	447.32
Insulin Fund	242.50	82.50
Maxwell Fund	1,500.00	1,500.00
Patients' Relief Fund	3,191.74	2,440.20
Rockefeller Insulin Fund	2,039.40	12,105.39
Sarah Sanford Fund	25.00	172.04
School of Nursing Library Fund	57.05
Nurses' Cheer Fund	227.50
Patients' Cheer Fund	413.74
Room "J" Trust Fund	1,113.18
Total of Revenue or Income from Special Funds for Stated Purposes	\$35,443.48	\$41,978.19
Grand Total Current Revenue	\$1,020,200.64	\$938,283.80
Excess of Current Expenses Over Current Revenue	10,366.88
Excess of Current Revenue Over Current Expenses . . .	2,517.75
Total	\$1,017,682.89	\$948,650.68

Note: For the purposes for which the above funds are used see pages 36 and 37.

REPORT OF THE TREASURER

STATEMENT OF CURRENT EXPENSES

For the Years Ending December 31, 1924 and 1923

ADMINISTRATION EXPENSES

	1924	1923
Salaries of Executive Officers and Clerks	\$62,217.49	\$53,194.25
Office Expenses	1,280.79	1,480.18
Stationery, Printing and Postage	9,174.98	10,323.95
Telephone and Telegraph	8,664.40	7,375.14
Legal Expenses	200.00	200.00
Hospital Bureau of Standards and Supplies	600.00	600.00
Advertising for Help	173.25	790.73
Miscellaneous	373.05	508.22
Total Administration Expenses	\$82,683.96	\$74,472.47

PROFESSIONAL CARE OF PATIENTS

	1924		1923	
Salaries and Wages:				
Physicians	\$33,193.28		\$54,864.50	
Anesthetists	5,501.95		5,330.49	
Director of Nurses, Assistant and Instructors	10,659.24		9,595.97	
Nurses	18,878.48		16,394.90	
Special Nurses	75,914.00		59,594.00	
Orderlies	13,147.69		12,357.28	
Ward Employees	13,668.08	\$170,962.72	12,583.56	\$170,720.70
Medical and Surgical Supplies:				
Apparatus and Instruments			2,039.83	
Depreciation	3,802.16		1,852.53	
Medical and Surgical Supplies	66,732.13		63,054.32	
Alcohol, Liquors, Wines, etc.	1,675.61	72,209.95	752.18	67,698.86
Clothing, etc., for use of patients		2,962.51		2,812.74
Equipment for Nurses:				
Uniforms	5,730.85		4,103.26	
Books	761.44		1,255.55	
Instruments and Supplies	50.01	6,542.30	128.27	5,487.08
Uniforms, etc., for Staff and Or- derlies		712.94		1,226.68
Pharmacy Salaries and Wages		7,151.83		6,510.03
Out-Patient Salaries & Labor	30,215.25		28,429.50	
Department Supplies	582.02	30,797.27	1,450.72	29,880.22
Social Service Salaries & Labor	22,312.09		12,747.16	
Department Supplies	4,112.56	26,424.65	3,346.05	16,093.21
Occupational Salaries & Labor	2,820.00		2,890.38	
Therapy Supplies	34.41	2,854.41	98.87	2,989.25
Pathological Salaries & Labor	35,809.53		32,139.32	
Laboratory Supplies	15,467.73	51,277.26	12,196.25	44,335.57
Roentgen Ray Salaries & Labor	17,866.05		14,487.89	
Service Supplies	18,472.59	36,338.64	11,381.81	25,869.70
Photographic Salaries & Labor	2,111.35		1,958.53	
Service Supplies	953.08	3,064.43	943.81	2,902.34
Dental Salaries & Labor	15,940.62		16,004.14	
Department Supplies	1,506.95	17,447.57	2,159.90	18,164.04
Electro Car Salaries & Labor	3,259.39		2,498.65	
diac Dept. Supplies	904.09	4,163.48	1,478.82	3,977.47
Insulin		8,827.59		16,178.41
Total Professional Care of Patients	\$441,737.55		\$414,846.30	

REPORT OF THE TREASURER

STATEMENT OF CURRENT EXPENSES—Continued

DEPARTMENT EXPENSES

	1924		1923	
Ambulance Service		\$338.40		\$490.05
Housekeeping { Labor	\$38,052.30		\$34,649.21	
{ Supplies	30,338.58		24,501.32	
{ Depreciation	9,079.29	77,470.17	1,741.24	60,891.77
Kitchen { Labor	19,061.73		16,348.28	
{ Supplies	1,997.50	21,059.23	3,459.55	19,807.83
Laundry { Labor	18,779.51		17,436.06	
{ Supplies	1,574.08	20,353.59	2,982.49	20,418.55
Steward's Department:				
Labor	6,864.77		4,854.60	
Provisions:				
Bread	5,430.99		5,555.21	
Milk and Cream	23,711.58		23,192.32	
Groceries	22,188.17		18,906.37	
Butter and Eggs	25,915.03		21,812.51	
Fruit and Vegetables	17,022.82		18,402.29	
Meat, Poultry and Fish	43,464.91	144,598.27	40,680.31	133,403.61
Nutrition { Salaries and Labor	11,472.97		8,761.20	
Department { Supplies	611.54	12,084.51	1,420.91	10,182.11
Total Department Expenses		\$275,904.17		\$245,193.92

GENERAL HOUSE AND PROPERTY EXPENSES

Electric Lighting	\$5,025.84	\$4,980.73
Fuel, Oil and Waste	37,954.08	44,878.03
Gas	5,969.92	6,479.17
Ice	4,988.53	4,868.95
Insurance	3,413.77	2,674.98
Maintenance and Depreciation, Real Estate and Buildings	46,801.93	46,910.01
Plumbing and Steam Fitting	4,212.01	4,989.19
Rental Nurses' Home Annex	9,040.00	8,113.10
Maintenance and Depreciation, Machinery and Tools	31,115.13	24,243.33
Extraordinary Repairs	8,282.27
Total General House and Property Expenses	\$156,803.48	\$148,137.49

CORPORATION EXPENSES

Salaries, Executive Officers and Clerks	\$6,500.58	\$4,516.95
Pensions	6,006.64	8,340.00
Office Expenses	405.93	35.89
Stationery, Printing and Postage	1,100.60	1,717.12
Legal Expenses	2,800.00	2,000.00
Graduation Pins for Nurses	849.11	895.96
Gratuities	3,294.97	2,360.00
Diplomas	80.75	83.61
Expenses Premises 67th St. and Ave. A—Credit \$16.38	2,466.00
Accounts Receivable Written Off	1,794.78	872.80
Miscellaneous	2,293.27	733.98
Total Corporation Expenses	\$25,110.25	\$24,022.31
Current Expenses Met from Special Funds for Stated Purposes	35,443.48	41,978.19
Grand Total Current Expenses	\$1,017,682.89	\$948,650.68

REPORT OF THE TREASURER

COMPARATIVE BALANCE SHEETS AS OF DECEMBER 31, 1924 and 1923

CAPITAL ASSETS		
	1924	1923
Hospital Properties and Equipment:		
Sites and Grounds	\$1,000,267.44	\$1,000,267.44
Buildings	1,283,605.06	1,230,953.57
Furniture and Fixtures	90,792.86	87,062.00
Machinery and Tools	84,577.92	81,598.01
Apparatus and Instruments	38,021.57	37,050.62
Radium	21,663.63	21,663.63
Total Hospital Properties and Equipment	\$2,518,928.48	\$2,458,595.27
Less Reserve for Depreciation	368,414.97	321,403.63
Net Total Hospital Properties and Equipment	\$2,150,513.51	\$2,137,191.64
Investments:		
Mortgages Receivable	\$891,875.00	\$138,275.00
Bonds	7,226,401.01	6,387,089.68
Stocks	1,318,605.99	1,090,624.10
Real Estate	24,000.00	1,004,100.00
Notes Receivable	27,000.00	137,500.00
Total Investments	\$9,487,882.00	\$8,757,588.78
Grand Total Assets	\$12,119,576.56	\$11,234,265.21

CAPITAL LIABILITIES		
	1924	1923
Capital Account (Hospital Properties and Equipment):	\$2,150,513.51	\$2,137,191.64
Endowed Bed Fund	\$1,085,500.00	\$1,073,000.00
Partly Endowed Bed Fund	14,924.93	20,594.25
General Endowment Fund	190,838.75	140,838.75
General Fund	3,002,977.64	2,851,529.05
Perry McDonough Collins Endowment Fund	492,089.94	492,089.94
Fiske Fund	100,684.20	107,249.20
Alice Manderlick Flagler Fund	130,663.27	102,038.27
Edwin Bancroft Foote Fund	154,256.31	154,256.31
Morris K. and Maria DeWitt Jesup Fund	100,000.00	100,000.00
Margarette A. Jones Fund	149,886.59	149,886.59
John Stewart Kennedy Fund	2,350,538.30	1,856,837.85
New Building Fund	193,957.08
Russell and Margaret Olivia Sage Memorial Fund	756,285.58	698,724.34
Sidman Trust Fund	1,000.00	1,000.00
Fund in Memory of John T. Terry	47,625.00	47,625.00
The Isaac E. Valentine Memorial Fund	569,314.00	569,314.00
Moses Weinman Fund	5,000.00	5,000.00
Keller Memorial Fund	500.00

REPORT OF THE TREASURER

CAPITAL LIABILITIES—Continued

	1924	1923
C. K. Briddon Gold Medal Fund	\$1,000.00	\$1,000.00
Dortic Memorial Fund	99,024.11	99,024.11
Mrs. David Dows Fund	7,700.00	7,700.00
Margaret E. Dows Fund	5,000.00	5,000.00
Fund for Educational and Scientific Work	281,267.50	281,267.50
Dr. Francis P. Kinnecutt Memorial Fund	74,321.84	74,321.84
Personal Injury Liability Insurance Fund	10,536.25	14,109.26
Room "J" Trust Fund	5,000.00	5,000.00
School of Nursing Endowment Fund	2,920.00	2,920.00
George H. F. Schrader Fund	9,650.00	9,650.00
Frances Swan Welles Fund	10,000.00	10,000.00
Wall Fund	91,000.00	91,000.00
Total Reserve Fund Accounts	\$9,869,139.45	\$8,970,976.26

Funds Other Than Capital Reserve Funds:

	1924	1923
Briddon Gold Medal Fund (Income)	\$162.00	\$102.00
Mrs. Frederick Baker Pathological Dept. Fund	6,694.14	6,349.14
Cheney Fund	1,773.16	3,696.87
Dortic Memorial Fund (Income)	23,663.25	21,893.91
Mrs. David Dows Fund (Income)	1,742.40	1,754.06
East River Homes Fund	14,098.04	19,120.01
Epilepsy Fund	329.68	1,386.86
Fund for Educational and Scientific Work (Income)	2,575.00	2,575.00
Katie Geitz Fund	54.19	371.98
Hill Top Camp Fund	20.67	20.67
Holiday Cheer Fund	634.24	1,297.66
House Staff Entertainment Fund	651.62	467.06
Insulin Fund	187.50	417.50
Maxwell Fund	1,762.46	2,692.46
Patients' Relief Fund	4,934.39	3,214.00
Room "J" Trust Fund (Income)	199.25	1,021.43
Rockefeller Insulin Fund	855.21	2,894.61
Sarah Sanford Fund	24.94	49.94
School of Nursing Library Fund	41.45	41.45
School of Nursing Scholarship Fund	382.00	449.00
H. Smith Periodical Fund	166.50	116.50
Social Service Fund	280.16	234.00
Fund for Study and Cure of Common Colds	1,937.20
Dorothy Whitney Straight Fund	4,552.68
Total of Funds Other Than Capital Reserve Funds	\$65,081.46	\$70,157.11

CURRENT LIABILITIES

Advance Payments by Patients	\$324.10	\$315.05
Overpayments by Patients	91.00	62.95
Audited Vouchers Unpaid	34,113.05	34,447.44
Unpaid Wages of Latest Payroll	19,770.81
Unclaimed Wages of Previous Payrolls	313.99	1,343.95
Total Current Liabilities	\$34,842.14	\$55,940.20
Grand Total Liabilities	\$12,119,576.56	\$11,234,265.21

REPORT OF THE TREASURER

Note: In order to make allowance for estimated depreciation during the fiscal year ending December 31, 1924, the Board of Managers directed that \$47,011.34 be charged off and credited to Reserve for Depreciation of Hospital Properties and Equipment as follows:

Buildings Account (2% Book Value)	\$25,672.10
Furniture and Fixtures Account (10% Book Value)	9,079.29
Machinery and Tools Account (10% Book Value)	8,457.79
Apparatus and Instruments Account (10% Book Value)	3,802.16
Total	<u>\$47,011.34</u>

CERTIFICATE OF AUDITING COMMITTEE

We have had the accounts of the Treasurer and Superintendent for the Fiscal Year ending December 31, 1924, examined and checked by Messrs. Haskins and Sells, Certified Public Accountants, and have also received their certificate, dated February 28, 1925, certifying that the accompanying general balance sheet, December 31, 1924, and income account for the year ending that date are correct.

A certificate of The Farmers' Loan and Trust Co., covering securities held on December 31, 1924, has been checked with the books and found to agree, and the cash accounts have also been certified.

WILLIAM WILLIAMS

DAVID M. LOOK

Auditing Committee

March 7, 1925

STATEMENT SHOWING INCREASE OR DECREASE OF PRINCIPAL OF ALL CAPITAL RESERVE FUNDS
FOR TWELVE MONTHS ENDING DECEMBER 31, 1924

Description of Funds	Amount		Received During Period	Decrease During Period	Amount		Increase	Decrease
	1st of Period	End of Period			End of Period	End of Period		
Endowed Bed Fund	\$1,073,000.00		\$32,500.00	\$20,000.00	\$1,085,500.00	\$12,500.00		
Partly Endowed Bed Fund	20,594.25		1,830.68	7,500.00	14,924.93			\$5,669.32
General Endowment Fund	140,838.75		50,000.00		190,838.75	50,000.00		
General Fund	2,851,529.05		230,705.00	79,256.41	3,002,977.64	151,448.59		
Perry McDonough Collins Endowment Fund .	492,089.94				492,089.94			
Fiske Fund	107,249.20			6,565.00	100,684.20			6,565.00
Alice Manderlick Flagler Fund	102,038.27		28,625.00		130,663.27	28,625.00		
Edwin Bancroft Foote Fund	154,256.31				154,256.31			
Fund in Memory of John T. Terry	47,625.00				47,625.00			
Morris K. and Maria DeWitt Jesup Fund . .	100,000.00				100,000.00			
Margarette A. Jones Fund	149,886.59				149,886.59			
John Stewart Kennedy Fund	1,856,837.85		546,101.29	52,400.84	2,350,538.30	493,700.45		
Russell and Margaret Olivia Sage Fund . .	698,724.34		61,081.25	3,520.01	756,285.58	57,561.24		
Sidman Trust Fund	1,000.00				1,000.00			
The Isaac E. Valentine Memorial Fund . .	569,314.00				569,314.00			
Moses Weinman Fund	5,000.00				5,000.00			
Margaret E. Dows Fund	5,000.00				5,000.00			
C. K. Briddon Gold Medal Fund	1,000.00				1,000.00			
Dortic Memorial Fund	99,024.11				99,024.11			
Mrs. David Dows Fund	7,700.00				7,700.00			
Fund for Educational and Scientific Work .	281,267.50				281,267.50			
Dr. Francis P. Kinnecutt Memorial Fund . .	74,321.84		1,805.00	76,126.84				74,321.84
Personal Injury Liability Insurance Fund .	14,109.26		1,080.00	4,653.01				3,573.01
Room "J" Trust Fund	5,000.00				5,000.00			
School of Nursing Endowment Fund	2,920.00				2,920.00			
George H. F. Schrader Fund	9,650.00				9,650.00			
Wall Fund	91,000.00				91,000.00			
Frances Swan Welles Fund	10,000.00				10,000.00			
Keller Memorial Fund			500.00		500.00	500.00		
Total	\$8,970,976.26		\$954,228.22	\$250,022.11	\$9,675,182.37	\$794,335.28		\$90,129.17

STATEMENT SHOWING INCREASE OR DECREASE OF FUNDS OTHER THAN CAPITAL RESERVE FUNDS RECEIVED
FOR SPECIAL PURPOSES FOR TWELVE MONTHS ENDING DECEMBER 31, 1924

Description of Funds	Amount			Received			Decrease			Amount			Increase			Decrease		
	1st of Period	During Period	End of Period	During Period	During Period	End of Period	During Period	During Period	End of Period	End of Period	End of Period	End of Period	During Period	During Period	End of Period	During Period	During Period	End of Period
Mrs. Frederick Baker Path. Dept. Fund . . .	\$6,349.14			\$300.00						\$6,649.14			\$300.00					
Briddon Gold Medal Fund, Income . . .	102.00			60.00						162.00			60.00					
Cheney Fund . . .	3,696.87			6,050.00			\$7,973.71			1,773.16								\$1,923.71
Social Service Fund . . .	234.00			1,374.50			1,328.34			280.16								
Dortic Memorial Fund, Income . . .	21,893.91			4,000.00			2,230.66			23,663.25								
Mrs. David Dows Fund, Income . . .	1,754.06			450.00			461.66			1,742.40								
East River Homes Fund . . .	19,120.01			6,769.26			11,791.23			14,098.04								11.66
Fund for Educational & Scientific Work, Income . . .	2,575.00			14,650.00			17,225.00											5,021.97
Fund for Study and Cure of Common Colds . . .				3,750.00			1,812.80			1,937.20			1,937.20					2,575.00
The Katie Getz Fund . . .	371.98			2,720.91			3,038.70			54.19								317.79
Epilepsy Fund . . .	1,386.86			3,000.00			4,057.18			329.68								1,057.18
Hill Top Camp Fund . . .	20.67			2,662.35			2,683.02											20.67
Holiday Cheer Fund . . .	1,297.66			1,100.00			1,763.42											663.42
House Staff Entertainment Fund . . .	467.06			984.83			800.27			634.24			184.56					
Anna C. Maxwell Special Fund . . .	2,692.46			570.00			1,500.00			1,762.46								930.00
Patients' Relief Fund . . .	3,214.00			4,912.13			3,191.74			4,934.39			1,720.39					
Rockefeller Insulin Fund . . .	2,894.61						2,039.40			855.21								2,039.40
Room "J" Trust Fund, Income . . .	1,012.43			300.00			1,113.18			199.25								813.18
Sarah Sanford Fund . . .	49.94						25.00			24.94								25.00
School of Nursing Library Fund . . .	41.45									41.45								
School of Nursing Scholarship Fund . . .	449.00			133.00			200.00			382.00								67.00
H. Smith Periodical Fund . . .	116.50			50.00						166.50			50.00					
Dorothy Whitney Straight Fund . . .				5,000.00			447.39			4,552.68								4,552.68
Insulin Fund . . .	417.50			12.50			242.50			187.50								230.00
New Building Fund . . .				193,957.08						193,957.08			193,957.08					
Total . . .	\$70,157.11	\$252,806.56	\$63,925.13	\$204,577.41	\$15,695.98													

REPORT OF THE TREASURER

Purposes for Which Income or Principal of Reserve Funds Is Used

Endowed Bed Fund, General Endowment Fund, Perry McDonough Collins Endowment Fund, Fiske Fund, Alice Manderlick Flagler Fund, Edwin Bancroft Foote Fund, Morris K. and Maria De Witt Jesup Fund, Margarette A. Jones Fund, John Stewart Kennedy Fund, Russell and Margaret Olivia Sage Memorial Fund, Sidman Trust Fund, Fund in Memory of John T. Terry, The Isaac E. Valentine Memorial Fund and Moses Weinman Fund. The income from these funds is applied toward the current expenses of the Hospital.

General Fund. Unrestricted legacies received since 1911 have been credited to this fund. It is intended to use the income of this fund to partly meet the current expenses of the Hospital and to draw on the principal, when necessary, to meet expenditures not otherwise provided for.

The Mrs. Frederic Baker Pathological Department Fund. To supply books, periodicals, and instruments for use in the Pathological Laboratory.

Charles K. Briddon Gold Medal Fund. The income from this fund provides the Dr. C. K. Briddon Gold Medal competed for every two years by members of the Alumni of the Presbyterian Hospital, who write essays requiring original research.

Cheney Fund. To carry out certain investigations bearing upon glands of internal secretion.

Dortic Memorial Fund. The principal of this fund may be applied to the erection and maintenance of a Convalescent Home in connection with the Hospital. Accumulated income may be used for the maintenance of Presbyterian Hospital patients in some approved Convalescent Home.

Mrs. David Dows Fund. The income from this fund is used to purchase scientific instruments for use in the Hospital for the study and cure of disease.

Margaret E. Dows Fund. The income from this fund is applied toward the current expenses of the School of Nursing.

East River Homes Fund. To meet the expenses of tubercular work in connection with patients in the district assigned to this Hospital by the Board of Health.

Epilepsy Fund. To defray the expenses of treatment and research work on certain forms of epilepsy.

Fund for Educational and Scientific Work. The income from this fund is used for the support of the educational and scientific work of the Hospital, in accordance with the agreement between the Hospital and Columbia University.

Fund for Study and Cure of Common Colds. To defray expenses of treatment and research in connection with common colds.

Insulin Fund. For the treatment of patients in the Children's Ward.

The Katie Geitz Fund. To meet expenses of the Diet Kitchen established for the benefit of tubercular patients and children in our district.

REPORT OF THE TREASURER

Hill Top Camp Fund. For the support of a camp at Hawthorne, N. Y., to which are sent the children of tubercular patients of the Out-Patient Department Clinic.

Holiday Cheer Fund. To provide decorations, entertainments, presents or other holiday cheer throughout the Hospital to patients, staff, nurses and employees.

House Staff Entertainment Fund. To provide recreation, entertainment, etc., for members of the House Staff.

Keller Memorial Fund. In memory of John Keller. Income from this fund is applied toward the current expenses of the Hospital.

Patients' Relief Fund. To provide special relief for patients.

Personal Injury Liability Insurance Fund. To pay approved claims for personal injuries sustained by employees while on the Hospital premises.

Rockefeller Insulin Fund. To be used for the treatment of diabetic patients with and the study of the best methods of employing Insulin.

Room J Trust Fund. The income from this fund is used to provide delicacies and extra nursing for female patients occupying Room "J."

Sarah Sanford Fund. To provide temporary relief, apparatus and transportation for convalescents.

School of Nursing Endowment Fund. The income from this fund is used to maintain the educational work of the School of Nursing.

School of Nursing Library Fund. To provide periodicals and books for the School of Nursing library.

School of Nursing Scholarship Fund. To provide scholarships for students and traveling scholarships for graduates of the School of Nursing.

H. Smith Periodical Fund. To provide periodicals for the wards of the Hospital.

George H. F. Schrader Fund, and Wall Fund. The income from each of these funds is paid to a beneficiary during life, and thereafter becomes the property of the Hospital.

Social Service Fund. For special relief under direction of Social Service Committee.

Dorothy Whitney Straight Fund. For research in connection with the isolation of the scarlet fever germ.

Frances Swan Welles Fund. One-half of the income from this fund is used to brighten and cheer the lives of trained nurses employed from time to time in the Hospital, and the other half to brighten and cheer the lives of patients in the general wards of the Hospital.

REPORT OF THE TREASURER

DONATIONS FROM INDIVIDUALS

For the Twelve Months Ending December 31, 1924

A One Time Friend	\$1.00	Davidge, Mr. William H.	\$15.00
A One Time Patient	1.00	Delano, Mr. Moreau	69.18
Abbatt, Mr. William	5.00	Dolan, Mr. Philip	2.00
Abraham, Mr. Ludolph H.	10.00	Donovan, Mr. Walter J. M.	50.00
Adler, Mr. Harvey	2.00	Dunlap, Mrs. L. C.	1.00
Adler, Mr. M. L.	10.00	Durry, Miss Rose	5.00
Alfonso, Mr. Natali	2.00	Eder, Mrs. James M.	10.00
Anonymous	1,000.00	Eidlitz, Mr. Robert James	250.00
Anonymous	3.00	Elward, Mr. John	1.50
Auchincloss, Mrs. H. D.	25.00	Emerson, Mrs. John Haven	3.00
Auchincloss, Mr. J. W.	20.00	Ettlinger, Mr. Louis	10.00
Auchmuty, Mrs. Richard T.	25.00	Fahnestock, Mrs. Harris	25.00
Bachmann, Mr. Norbert H.	10.00	Fairweather, Mr. Howard H.	10.50
Baer, Mrs. E.	5.00	Fairweather, Mr. Howard	5.00
Balfour, Williamson & Co.	50.00	Farmers Loan & Trust Co.	1,000.00
Barzilay, Mr. Daniel	2.00	Felbel, Mr. Jacob	5.00
Behre, Mrs. A. Frederick	10.00	Ferguson, Mr. Robert	25.00
Belloni, Miss Sadie H.	2.50	Ferrick, Mr. Michael	1.50
Benzinger, Miss Lillian	3.00	Finsterer, Mr. Louis	10.00
Beresford, Mr. John G.	15.00	Fraser, Miss Jane K.	10.00
Betsch, Mr. William G. L.	25.00	Fraser, Miss S. Grace	10.00
Beyer, Mr. Eugene O.	20.00	Freyre, Mr. Baldomero	2.25
Blogett, Mrs. K. B.	2.00	Friedman, Mr. Harry J.	10.00
Bohemian Society "Lidumil"	500.00	Gang, Mr. Samuel	3.00
Bomert, Mr. Adrian	1.50	Gerenson, Mr. G.	10.00
Borgfeldt, Messrs. Geo. & Co.	50.00	Gibson, Mr. Robert W.	25.00
Bramwell, Mr. E. Percy	10.00	Gillespie, Miss Ellen	10.00
Breslin, Miss Evelyn M.	5.00	Gimbel Brothers	5.50
Brewster, Mr. George S.	250.00	Gottheil, Mrs. Paul	10.00
Bridge, Mrs. William F.	50.00	Gould, Mr. P. D.	5.00
Brooks, Miss Bertha G.	10.00	Greef & Co.	25.00
Brown, Mr. Charles S.	138.33	Hage, Mr. John D.	5.00
Brown, Mr. Egbert G.	5.00	Hamersley, Mr. L. Gordon	100.00
Brown, Mr. M. Bayard	500.00	Harkness, Mr. Edward S.	750.00
Brown, Miss M. A. Stewart	5.00	Harkness, Mrs. Stephen V.	750.00
Brown, Mr. Thatcher M.	69.18	Haskins & Sells	150.00
Brown, Mr. William Adams	20.00	Havemeyer, Mr. L. W.	100.00
Bruzek, Mr. Vitus	1.00	Hencken, Mr. Frederick	25.00
Bulkley, Mr. Edwin M.	100.00	Hencken, Mr. Hancke	25.00
Bulkley, Mrs. Edwin M.	50.00	Hensel, Mrs. Caroline	3.00
Butler, Mr. Willard Parker	5.00	Hoe, Mrs. Richard March	25.00
Cartier, Miss Elizabeth J.50	Hoffman, Miss Mary U.	50.00
Cash, C. W.	10.00	Hoffnung, Miss Rose	10.00
Cash from a Friend	25.00	Hohenstein, Mr. Hugo	5.00
Centennial Lodge No. 763, F. & A. M.	50.00	Holt, Mr. Charles	10.00
Child, Mrs. Lewis P.	5.00	Hopkins, Mrs. Moses	100.00
Christopoulos, Mr. Paul50	Hornblower, Mrs. William B.	10.00
Clay, Mr. Thomas S.	50.00	In Memory of Thos. H. Bauchle	25.00
Cole, Dr. and Mrs. Rufus	25.00	In Memory of Lewis Friedman	25.00
Colgate, Mr. William	100.00	In Memory of Adelaide H. Levinson	10.00
Cook, Mrs. Charles T.	10.00	In Remembrance of the Man	66.00
Coster, Mrs. Charles Henry	25.00	In Loving Memory of Hortense Triest	20.00
Crimmins, Mr. Thomas	10.00	In Memory of Morris Tuska	5.00
Curtis, Mrs. F. Kingsbury	25.00		
Dater, Miss Emily	2.00		

REPORT OF THE TREASURER

DONATIONS FROM INDIVIDUALS—Continued

In Loving Memory of Clara		Redmond, Miss Emily	\$10.00
Butzenweiser Unger	\$15.00	Ressmeyer, Mrs. Henry	10.00
Inslce, Mr. Edwin W.	25.00	Richard, Miss Elvine	75.00
Jackson, Mr. Percy	25.00	Riesenberg, Mr. Adolph	10.00
Jackson, Mrs. Theodore F.	5.00	Robinson, Mr. H. C.	3.00
Jarvie, Mr. James N.	100.00	Rosenthal, Mrs. Max	10.00
Jennings, Mrs. Percy Hall	25.00	Rosenthal, Mr. Sylvan E.	20.00
Johnston, Mr. J. Herbert	25.00	Roth, Mr. Peter	2.00
Kass, Mr. Adolph	1.00	Rothchild, Miss Anna	5.00
Kempner, Mr. Ignatz	5.00	Ryan, Mr. John D.	100.00
Kreg, Mrs. Charles	2.00	Sawyer, Mrs. Homer E.	10.00
Kress, Mr. Samuel H.	10.00	Senff, Mrs. Charles H.	2,000.00
Kurzman, Mrs. Charles	5.00	Sismilich, Mr. Frank	10.00
Lacombe, Hon. E. Henry	10.00	Sloan, Mr. Benson B.	20.00
Langenbacher, Mr. George F.	10.00	Sloane, Mr. John	100.00
Latham, Mrs. John Howard	20.00	S. M. W.	10.00
Latimer, Miss Julia W.	10.00	Society of the Friendly Sons of	
Lefferts, Mr. Marshall C.	177.25	St. Patrick	100.00
Lehmaier, Mr. James N.	10.00	Speer, Mr. Lloyd	1.50
Leland, Mr. Amory	50.00	Spitzner, Mr. George W.	75.00
Levenson, Mr. Abraham	5.00	Starkey, Mr. Robert	21.00
Levy, Mr. J. K.	10.00	Staudt, Mr. John	20.00
Lewis, Mr. Joseph	1.50	Stewart, Mr. Wm. R.	25.00
Liebmann, Mr. Henry L.	25.00	Straight, Mrs. Willard D.	50.00
Lippmann, Mr. George	10.00	Strauss, Mr. Frederick	50.00
Littlefield, Miss Harriet S.	10.00	Strauss, Mr. Jesse I.	100.00
Luham, Mr. Joseph	1.00	Strong, Mrs. James Remsen	5.00
Lynn, Mr. Adolph	5.00	Stroock, Mr. Joseph	25.00
Maimonides Lodge, No. 743, F. & A. M.	25.00	Stroock, Mr. Louis S.	25.00
Mayer, Mr. Edward L.	10.00	Sturges, Mr. Frederick, Jr.	100.00
Mendenhall, Mrs. Harlan G.	20.00	Swan, Mrs. Lyndon M.	5.00
Milbank, Mr. Dunlevy	200.00	Taber, Miss Mary	5.00
Milbank, Mr. Jeremiah	200.00	Tennenbaum, Mrs. Annie	50.00
Mills, Mr. Ogden	250.00	Third Panel Sheriff's Jury	100.00
Misel, Mr. David	10.00	Thurnauer, Mr. G. M.	250.00
Modry, Messrs. A. S. & D. L.	10.00	Torrance, Mr. Henry	3.00
Morgan, Mrs. J. Pierrepont	100.00	Trevor, Mr. William	5.00
Morganstern, Mr. Albert G.	5.00	Tuckerman, Mr. and Mrs. Paul	100.00
Muller, Mr. George	25.00	Tuska, Mr. Benjamin	10.00
McCulloh, Mrs. James S.	50.00	Unterburg, Mr. Israel	10.00
McHale, Mr. Michael	1.00	Walters, Mr. Walter I.	100.00
National Lodge No. 209, F. & A. M.	25.00	Waugh, Dr. Leuman	5.00
Neumaier, Mr. Bernhard	1.50	Wenzel, Mr. Richert	10.50
Nichols, Mr. Acosta	25.00	Williams, Capt. James D.	10.00
Olson, Mr. George W. A.	2.00	Williams, Mr. Stephen G.	25.00
Oppenheimer, Mr. Zacharius H.	30.00	Williamson, Miss Cornelia B.	10.00
Oppen, Mr. E. M.	10.00	Willis, Miss Josephine	10.00
Ottinger, Mr. Simon	10.00	Willis, W. P. & Co.	25.00
Pearce, Mr. William G.	50.00	Wilson, Miss Emily B.	20.00
Post, Mr. Abram S.	10.00	Wollman, Mr. Henry	2.00
Pretzfeld & Co.	25.00	Wood, Mr. Charles	3.50
Prochazka, Mr. Otto W.	10.00	Zabb, Mr. Maurice E.	1.00
Raisler Heating Co.	20.00		
		Total Donations from Individ-	
		uals during 1924	\$12,724.69

REPORT OF THE TREASURER

DONATIONS FROM CHURCHES

For the Twelve Months Ending December 31, 1924

Brick Presbyterian Church	\$205.00
Broadway Tabernacle	15.00
Church of the Covenant, Sunday School	51.04
Faith Presbyterian Church	5.00
Fifth Avenue Presbyterian Church:	
Durkee, Mrs. Aug. W.	\$25.00
Kennedy, Mrs. John S.	500.00
Schauffer, Mrs. Adolph F.	25.00
Sessions Checks	825.43
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	1,375.43
First Chinese Presbyterian Church	324.51
John Hall Memorial Sunday School	10.00
New Era Movement of the Presbyterian Church in the U. S. A.	12.00
Olivet Memorial Church	20.00
Rutgers Presbyterian Church	166.56
St. James Church	300.00
Seventh Presbyterian Church of Jesus Christ	75.00
Tremont Presbyterian Church	50.00
The Women's Missionary Society of the John Hall Memorial Chapel	35.00
West-Park Presbyterian Church	141.00
Woodstock Presbyterian Church	10.00
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Total Donations from Churches	\$2,795.54

DONATIONS FOR ANNUAL BEDS

For the Twelve Months Ending December 31, 1924

Carter, Mr. and Mrs. Ernest T.	\$1,000.00
Gallatin, Mr. Albert Eugene	300.00
The Junior League of the City of New York, in Memory of Mrs. John Cross	500.00
Taufflieb, Mrs. Julia Catlin, in the Children's Ward to be known as the	
"Julia Elliot Park" Bed	300.00
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Total Donations for Annual Beds during 1924	\$2,100.00

DONATIONS RESTRICTED

For the Twelve Months Ending December 31, 1924

(Not including those for endowment of beds)

Cheney Fund:	
Draper, Dr.	\$50.00
Field, Mr. Marshall	500.00
Sparrow, Mrs. E. W.	500.00
Stevens, Mrs. James S.	5,000.00
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	\$6,050.00
East River Homes Fund:	
East River Homes Foundation, Inc.	6,769.26
Epilepsy Fund:	
The Committee on Epilepsy	3,000.00
Fund for the Study and Cure of Common Colds:	
The Chemical Foundation, Inc.	3,750.00

REPORT OF THE TREASURER

DONATIONS RESTRICTED—Continued

Hill Top Camp Fund:		
Carter, Dr. H. S.	\$50.00	
Fisher, Mr. C. L.	5.00	
Harvey School Boys	237.07	
Robinson, Mr. A. G.	20.00	
Hill Top Camp Club	2,000.00	
		\$2,312.07
Holiday Cheer Fund:		
Allen, Mr. Ethan	\$50.00	
Harkness, Mr. and Mrs. Edward S.	600.00	
Sage, Mr. Dean	50.00	
		700.00
House Staff Entertainment Fund:		
Loeb, Dr. Robert		15.00
Insulin Fund:		
Ladd, Dr. William S.	\$10.00	
Strauss, Miss Ida	2.50	
		12.50
Anna C. Maxwell Special Fund:		
Brown, Mr. Thatcher M.	\$125.00	
Delano, Mr. Moreau	250.00	
		375.00
Patients' Relief Fund:		
Clay, Mr. Thomas S.	\$60.00	
Gantz, Mrs. Aaron	25.00	
Havens Relief Fund Society	3,500.00	
		3,585.00
Dorothy Whitney Straight Fund:		
Straight, Mrs. W. D.		5,000.00
Social Service Fund:		
A Well Wisher	\$5.00	
Agnew, Mr. and Mrs. C. R.	17.50	
Agnew, Mrs. George B.	10.00	
Agnew, Mr. George B.	17.50	
Anonymous	1.50	
Auchincloss, Mrs. Edgar S.	25.00	
Auchincloss, Dr. and Mrs. Hugh D.	15.00	
Babcock, Dr. J. W.	5.00	
Ballantine, Mrs. Herbert	100.00	
Berry, Dr. Frank	5.00	
Brewer, Mrs. George E.	10.00	
Brown, Mrs. Thatcher M.	5.00	
Burke, Miss	3.00	
Burlingame, Mrs. C. C.	5.00	
Cahill, Dr.	10.00	
Carle, Mr. Robert W.	17.50	
Carter, Mrs. Ernest T.	25.00	
Chessright, Miss	1.00	
Clark, Mrs. Stephen	25.00	
Cooley, Miss	5.00	
Cooper, Mrs. Fenimore	10.00	
Corscaden, Dr. James A.	5.00	
Darrach, Dr. William	7.00	
deForest, Mr. Henry W.	25.00	
deForest, Mr. Johnston	20.00	
Delano, Mr. Moreau	17.50	
Dunning, Dr. Henry S.	3.00	
Elsberg, Dr. Charles A.	10.00	
Fisher, Mr. C. L.	25.00	

REPORT OF THE TREASURER
DONATIONS RESTRICTED—*Continued*

Fisher, Mr. Samuel H.	\$17.50
Fleming, Mr. Matthew C.	17.50
Fleming, Mr. and Mrs. Matthew C.	25.00
Forsyth, Mrs. George	15.00
Frick, Miss Helen	100.00
Gibbs, Mr. George	20.00
Hattauer, Dr.	5.00
Hlavac, Dr. Charles W.	5.00
Hope, Mr. Walter E.	100.00
Jenks, Miss Mabel R.	5.00
Lee, Miss Helen	10.00
Levy, Mrs. Robert L.	10.00
Maxwell, Miss F. E.	2.50
McAlpin, Mrs. Charles W.	10.00
McAlpin, Mr. W. W.	10.00
McCreery, Miss Mary	5.00
Meleney, Mrs. Clarence	1.00
Merritt, Mr. Fowler	5.00
Morris, Miss Mary	3.00
Neergard, Dr. A. E.	10.00
Palmer, Mrs. Walter W.	5.00
Parsons, Gen. William Barclay	17.50
Parsons, Mrs. William Barclay, Jr.	10.00
Patmore, Miss Amy	5.00
Peters, Miss Alice B.	25.00
Reynolds, Mr. Jackson E.	25.00
Robbins, Mrs. W. P.	5.00
Robinson, Mr. A. G.	50.00
Rogers, Mrs. J. Gamble	20.00
Rollins, Mrs. Philip P.	25.00
Sage, Mrs. Dean	25.00
Sage, Mr. Dean	50.00
Schoenberg, Dr. M. J.	10.00
Scully-Walton Co., Inc.	25.00
Squier, Dr. J. Bentley	50.00
St. John, Dr. and Mrs.	5.00
Stillman, Dr. Edgar	5.00
Strauss, Mr. Frederick	5.00
Swift, Mrs. Walker	10.00
Tarler, Dr. Paul	10.00
Tows, Mr. Ferrars Heaton	17.50
Van Beuren, Dr. E. T.	10.00
Willets, Miss Maria	20.00
Williams, Mr. William	17.50
Wood, Mrs. Willis D.	20.00
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Social Service Library:	\$1,274.50
Nutting, Miss	100.00
John Keller Memorial Fund:	
Stoeber, Mr. Louis	500.00
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Total Donations Restricted (not including those for endowment of beds)	\$33,443.33
DONATIONS—SPECIAL	
For Thanksgiving and Christmas Dinners:	
Kennedy, Mrs. John Stewart	1,000.00
Anonymous, credited to General Fund	15,000.00
For Redecorating Children's Ward:	
Burlingame, Dr. and Mrs. C. C.	100.00

REPORT OF THE TREASURER

RECEIPTS CREDITED TO SPECIAL FUNDS

For the Twelve Months Ending December 31, 1924

Receipts from patients in the Visiting Nursing Department for food supplies sold at the Katie Geitz Kitchen, credited to the Katie Geitz Fund, to be applied toward the maintenance of the Kitchen	\$2,720.91
Receipts from patients in the Out-Patient Department, who are covered by Liability Insurance, for services rendered by members of the House Staff, to be credited to the House Staff Entertainment Fund	969.83
Receipts from patients in the Visiting Nursing Department in payment of loans to purchase artificial limbs, stockings, belts, etc., credited to Patients' Relief Fund	1,327.13
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Total Receipts Credited to Special Funds	\$5,017.87

LEGACIES UNRESTRICTED

For the Twelve Months Ending December 31, 1924

Credited to the General Fund Account:	
Cutter, Amelia Gertrude (balance of legacy)	\$886.94
Fry, Isaac (payment on account)	1,500.00
Grant, David	1,000.00
Patterson, Charles Godfrey (balance of legacy)	183.73
Thorn, Susan K. (balance of legacy)	6,735.95
Rossbach, Jacob	1,000.00
Glyn, J. H. (balance of legacy)	140.52
Butler, William Allen	500.00
Mace, H. B. (balance of legacy)	344.70
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Total Unrestricted Legacies	\$12,291.84

ADDITIONS TO ENDOWED BED FUND

FitzGerald, Mrs. William J.	\$10,000.00
Johnson, Nannie Gyles	5,000.00
Amount transferred from the Partly Endowed Bed Fund to the credit of the Endowed Bed Fund to endow one bed in the name of Bohemian Society "Lidumil"	7,500.00
Turrell, Cordelia F.	5,000.00
Hyde, Henry B.	5,000.00
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Total Additions to Endowed Bed Fund	\$32,500.00
Less amount charged off this fund on account of no further liability on the part of the Hospital	20,000.00
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Net Increase	\$12,500.00

CHANGES IN PARTLY ENDOWED BED FUND

During Twelve Months Ending December 31, 1924

Bohemian Society "Lidumil"	\$1,000.00
North Presbyterian Church	480.68
Presbyterian Church in the Town of Rye, N. Y.	350.00
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Total Increase	\$1,830.68
Less amount transferred to Endowed Bed Fund on account of completed Endowed Beds	7,500.00
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Net Decrease	\$5,669.32

REPORT OF THE TREASURER

ENDOWED BEDS

(1) A gift of \$10,000 shall entitle the donor and his successors and assigns to nominate, from time to time, a patient to use and occupy one bed in the common wards of the Hospital free of charge; subject to the following qualifications:

(a) A donor may transfer the power to nominate only to an individual who shall be acceptable to the Hospital;

(b) A donor being an association or a corporation organized for profit shall be limited to not to exceed ninety days of occupancy in any one year;

(c) Any such proposed gift by a church, lodge or other eleemosynary organization shall not be governed by this by-law but shall be considered on its merits when offered.

(2) Subject to the same conditions as set forth in (1) above, a gift of \$15,000 shall entitle the donor, his successors and assigns, to nominate from time to time, a patient to use and occupy one bed in a one-bed ward room of the proposed new Hospital free from charge.

The following persons have, either by donation or legacy, endowed beds:

1868

Mary J. Gelston

1870

Henrietta A. Lenox (2 Beds)

Washington R. Vermilyea

A. R. Wetmore

1871

John Laurie

Mary Ann Parish

1872

William Earl Dodge

John T. Johnston

Otis D. Swan

Henry Young (2 Beds)

1873

James Brown (2 Beds)

John R. Ford

Jonathan Sturges

1878

James G. and Henry G. deForest, in memory of Lockwood deForest Woodruff, M.D.

1880

William C. Rhinelander

1881

Jennet L. and Robert L. Belknap, in memory of Aaron B. Belknap

Fifth Avenue Presbyterian Church

Henry B. Hyde, in memory of his son, Henry B. Hyde, Jr.

John Stewart Kennedy

Frederick and Henry G. Marquand

Edwin D. Morgan (3 Beds)

Mary L. Sheafe

REPORT OF THE TREASURER

1882

Heber R. Bishop (3 Beds)
Mrs. Robert L. Stuart, in memory of her father, Robert McCrea
Edwin D. Morgan
Mrs. Moses Taylor

1883

Frederick Billings
Reformed Protestant Dutch Church of the City of New York

1884

Nathaniel W. Conkling
West Presbyterian Church, to be known as "Faith Presbyterian Church Bed"
Madison Square Presbyterian Church, in memory of George W. Lane

1885

Brick Presbyterian Church, in memory of Dr. John G. Adams
Richard Irvin

1886

Frederick Baker, in memory of Sarah Pyewell Baker
Edward L. Beadle
Brick Presbyterian Church, in memory of Miss Ann Adams
Peter Cumming, in memory of Francis P. Schoals
George E. Dodge
Horace F. Hutchinson, in memory of Ellen B. Schoals
Mr. and Mrs. William D. Sloane, in memory of their son, William D. Sloane, Jr.
Henry S. Wilson, in memory of his son, Harry H. Wilson

1887

Fifth Avenue Presbyterian Church

1888

Broadway Tabernacle Society
Samuel Inslee, in memory of Kate J. Inslee

1889

John Sloane, in memory of his mother, Euphemia Sloane

1890

Isaac V. Brokaw, in memory of Ernest B. Brokaw
Sidney Dillon, in memory of Hannah Dillon
Ambrose K. Ely
Josiah M. Fiske
O. B. Jennings
Amelia Kerr
Robert Marshall
Elizabeth S. and Emily M. Wheeler, in memory of James Boorman
"The Davenport Bed"

1891

Sarah A. Havemeyer, in memory of her son, Hector C. Havemeyer
Thomas Hope
John E. Parsons, in memory of his children, E. L. P., K. M. P., and R. M. P.
Mrs. A. R. Van Ness, in memory of her husband, Abram R. Van Ness

REPORT OF THE TREASURER

1892

John Stewart Kennedy, in memory of his niece, Emma Stewart Baker
Alexander Maitland, in memory of his mother, Mary C. Maitland

1893

Maria S. Auchincloss, in memory of her husband, Edgar S. Auchincloss
Frances T. Lord, in memory of her husband, George deForest Lord
Presbyterian Church on University Place
Presbyterian Home for Aged Women
Margaret A. Sinclair, in memory of Mr. and Mrs. James Sinclair
West Presbyterian Church
Young Men's Christian Association

1895

Mary Harrison
Mrs. Clarence M. Hyde, in memory of her mother, Rebecca Babbitt
John Stewart Kennedy, in memory of Mrs. Robert L. Stewart
Mrs. James T. Murray, in memory of her husband, James T. Murray

1896

Anthony Dey, in memory of Joseph G. and Eliza D. Scott
Jane Hope
Esther J. Jennings, in memory of her husband, Oliver B. Jennings

1897

Mrs. Francis E. Baker, in memory of her father, James Rich Steers
William S. Brown
Helen Miller Gould, in memory of her parents, Mr. and Mrs. Jay Gould
Margarette E. and Susan D. Griffith, in memory of their father, Griffith W. Griffith
Mary J. Griffith, in memory of her husband, Griffith W. Griffith
Rachel L. Kennedy, in memory of her mother, Mrs. Rachel C. Kennedy
Annie S. Paton, in memory of her husband, William Paton
Charlotte H. Skidmore, to be known as "The William L. Skidmore Bed"

1898

Brick Presbyterian Church
Matilda A. Brown, in memory of her son, H. Auchincloss Brown
First Presbyterian Church
Mrs. Stephen V. Harkness, in memory of her daughter, Florence Harkness
Jane Hope, in memory of her mother, Grace Corrie Hope
John Stewart Kennedy, in memory of Rev. William G. Schauffler, D.D., L.L.D.
Mrs. Elliott F. Shepard, in memory of her daughter, Florence Vanderbilt Shepard
Mrs. Elliott F. Shepard, in memory of her daughter, Marguerite Shepard

1899

William W. Cole, in memory of his mother, Mary A. Cole
William Whitewright, in memory of his father, William Whitewright
"The Whitewright Beds" (10 Beds)

1900

Emily B. Hopkins, in memory of her husband, Moses Hopkins
"Moses Hopkins Memorial"
Donald MacKay, in memory of his children, Edith Winslow and Walter Wise MacKay
Caroline L. Macy, in memory of her daughter, Mary M. K. Willets
Laura Roome, in memory of her sons, Harry and Alfred Roome
Martha L. St. John, in memory of her mother Sarah Ward
Nathaniel Whitman

REPORT OF THE TREASURER

1901

Julia Billings, in memory of her husband, Frederick Billings
Camilla L. Edwards, in memory of her husband, Walter Edwards
Andrew J. Garvey, in memory of his mother, Elizabeth Jeffries Garvey (2 Beds)
George Lauder
Charles H. Marshall
Justine Adele Stafford, in memory of her father, Justin A. Bliss

1902

Robert Graham Dun
Margaret J. Plant, in memory of her brother Simon Loughman

1903

Heber R. Bishop
Lura Currier
Mrs. Francis B. Harrison
Julia J. MacCartee, in memory of her husband, Robert MacCartee
Madison Avenue Reformed Church
Adela Berry Sloane, in memory of her father, Abraham J. Berry, M.D.
Justine Adele Stafford, in memory of her mother, Evelina C. Bliss
John T. Terry

1904

Virginia E. Fowler, in memory of Clarence E. Fowler
Susan Bevier
Mrs. William Starr Miller
Josephine Penfold, in memory of Dr. Edward Livingston Trudeau, Jr.
Peter Reid, in memory of his wife, Jane Watson Reid
Francis A. Palmer

1905

Frederick G. Bourne
Helen C. Inslee, in memory of her husband, Samuel Inslee
Titus B. Meigs, in memory of his son, Titus B. Meigs, Jr.
Mrs. James T. Murray, in memory of Rev. John Hall, D.D., L.L.D.
Sarah J. Parsons, in memory of her husband, Charles Parsons
Presbyterian Church on University Place

1906

Maria L. Campbell, in memory of Henry Pearsall Campbell
Susan W. Duncan, in memory of her husband, John P. Duncan
Samuel Keyser (3 Beds)
Sara Pyle McAlpin and James Tolman Pyle, in memory of their brother
William Scott Pyle
Reformed Protestant Dutch Church of Garden Street
John Sloane, in memory of his brother, Thomas Chalmers Sloane
John Sloane, in memory of his father, William Sloane

1908

William R. Craig, in memory of his sister, Florence Faxon Craig
George B. Goldschmidt, in memory of his mother, Celestine Goldschmidt
Samuel Anthony Goldschmidt, in memory of his mother, Celestine Goldschmidt
Mrs. Stephen V. Harkness, in memory of her husband, Stephen V. Harkness
Charles H. Marshall

REPORT OF THE TREASURER

1909

- Rev. and Mrs. Robert Russell Booth, in memory of "Minnie and Willie"
Canadian Society of New York
Edward West Currier, in memory of his step-mother, Lura Currier
Edward West Currier, in memory of his step-brother, Walter B. Currier
Edward West Currier, in memory of Edward W. Currier
Mary Jane Johnson, in memory of her husband, William H. Johnson
J. Theresa Keyser, in memory of her husband, Samuel Keyser
Julia Hannon Lyle
Winfield Tucker, in memory of Joseph, Isabelle and Adeline (3 Beds)
J. Spencer Turner, in memory of his first wife, Cornelia J. Turner

1910

- Jane A. Townsend, in memory of her son, Randolph W. Townsend, Jr.
Jane A. Townsend, in memory of her son, Harmon W. Norton
Jane A. Townsend, in memory of her daughter, Emma L. Norton
Amelia Mott Graham, in memory of Malcolm Graham
Adeline Ives Latham, in memory of her husband, John Howard Latham
Josephine G. Lord, in memory of her husband, Franklin B. Lord

1911

- Brearley School Girls and Others Interested, in memory of Madam Berthe
Beck, "Madam Beck Memorial Teacher's Bed"
Harriet Coles, in memory of her sisters, Susan and Anna Codman
Caroline Thorn Kissel, in memory of her husband, Gustav Edward Kissel
Katherine Spencer Leavitt, in memory of her husband, Rev. William Leavitt
(2 Beds)
Reformed Low Dutch Church of Harlem
Frederick Sturges, in memory of his father, Jonathan Sturges
William Stuart Tod, in memory of his brother, George Tod

1912

- Melville DeWolf, in Children's Ward, "Emma deWolf Bed"
Gustavia A. Senff, in memory of her husband, Charles A. Senff

1913

- Mrs. Christopher M. Bell, "The Dennistoun Bed"
Cornelia Eaton, to be known as "The Dr. Reuben S. Carpenter Memorial,"
(3 Beds)
Mrs. Jeremiah V. Meserole, in memory of her son, Abraham Meserole
Josephine Penfold
Jane G. Phelps, in memory of her husband, Anson G. Phelps, Jr. (2 Beds)

1914

- Hugh D. Auchincloss, in memory of his mother, Elizabeth Auchincloss
Virginia E. Fowler, in memory of Clarence E. Fowler
Jane Elizabeth Grannis, in memory of her mother, "Charlotte Williams Platt Bed"
William H. Penfold, in memory of Josephine Penfold
Louise Tillinghast, in memory of her sister, Amelia C. Babcock
Minnie Hackett Trowbridge (6 Beds)

1915

- A Friend, in memory of Sophia Kellogg Stebbins and Mary Tompkins Kimball
A Friend
Mrs. Jeremiah V. Meserole, in memory of her father-in-law, Abraham Meserole
Mrs. Jeremiah V. Meserole, in memory of her husband, Jeremiah Vanderbilt
Meserole
Mrs. Jeremiah V. Meserole, in memory of her brother, Adolphus Clock
Mrs. Jeremiah V. Meserole, in memory of her parents, Alfred and Anna Maria
Clock

REPORT OF THE TREASURER

1916

Emil C. Bondy, in memory of Margaret Carson Cowan
Central Presbyterian Church
Mr. and Mrs. James Petrie Chalmers, in memory of James Petrie Chalmers,
Jr., "Chalmers Memorial Bed"
Robert A. Chambers, in memory of his father, Robert Chambers
Dunlevy Milbank, in memory of his mother, Ella Dunlevy Milbank
William D. Sloane (3 Beds)

1917

Emeline Y. Danforth, in memory of Mrs. William B. Jenkins
Harris Brisbane Dick, to be known as the "Harris Brisbane Dick Free Bed"
Sarah C. Miller
Albert Winter, in memory of Adaline Benson Winter

1918

Ida Leora Olmstead, to be known as "Leora McCammon Bed"

1919

Samuel Elliott
Elizabeth Keyes, in memory of her daughter, Edith Keyes
Rutgers Presbyterian Church
James R. Steers, in memory of his former wife, Rebecca E. Steers
John W. Sterling

1920

William C. Boschen, to be known as the "Boschen Bed"
Rosa Franklin (4 Beds)
Francis P. Furnald
Mrs. Francis P. Furnald
Mary A. Harriott, to be known as the "Margaret Harriott Alms"
Mary A. Harriott, to be known as the "James Harriott Alms"
Mrs. Henry O. Havemeyer, in memory of her parents, George William and
Matilda Adelaide Elder
Margaret J. Orr, in memory of her mother, Ann Boyd Orr
Anna St. John, in memory of her brother, Milton St. John

1921

Mrs. Peter B. Wyckoff, to be known as the "Sidney Dillon Bed"
Henry M. Gescheidt
Ralph E. Prime, in memory of his daughter, Ruth Havens Prime
Joseph K. Gwynn
Charles S. Ward, in memory of his friend, Sophie L. Kinman
Charles S. Ward

1922

Minetta C. Howenstine (8 Beds)
Christina C. Munro, in memory of her husband, John Munro
Anna M. Romaine, in memory of Dr. William I. Detmold
Arnold Thayer (2 Beds)
Hamilton B. Tompkins, in memory of his wife and himself

1923

Lydia Augusta Brown
Josephine Newman Hall

REPORT OF THE TREASURER

1924

Bohemian Society "Lidumil"
Cordelia F. Turrell
Nannie Gyles Johnson (Children's Ward)
In memory of her son, Shirley Everton Johnson
Mrs. William John FitzGerald

PRIVATE ROOMS ENDOWED

1903

Henry H. Rogers, known as "Room J"

1905

Mrs. Morris K. Jesup, to be known as the "Eliza DeWitt Memorial Room"

1910

Mrs. John Stewart Kennedy, in memory of her husband, to be known as the
"J. S. K. Memorial Room"

1912

Peter Cumming, to be known as the "Peter Cumming Memorial Room"

BED ENDOWED FOR ONE LIFE

1890

Mrs. John Stewart Kennedy

Respectfully submitted,

CORNELIUS R. AGNEW,
Treasurer

REPORT OF THE SUPERINTENDENT

December 31, 1924

To the Board of Managers of the Presbyterian Hospital in the City of New York:

Gentlemen—The Fifty-sixth Report of the Superintendent of the Hospital for the year ending December 31, 1924, is herewith presented.

Twenty-five thousand nine hundred and twenty-six persons have been benefited by the Hospital during the year. The departments contributing this service and the number treated in each will be found in detail in the reports. They may be summarized as follows:

Patients treated in the Hospital in wards or private rooms, 4,365 persons. Daily average 231 patients which is 91% of the total hospital capacity. Of the ward patients, 40.1% were treated free of charge.

There were 1,729 ward patients to whom allowances or reductions in regular Hospital charges were made, the total amount of which was \$83,080.66.

There were treated in the Out-Patient Department, 17,346 persons. Daily average visits made were 389.

Visiting nurses cared for 4,215 persons, making 28,012 visits.

In the Radiotherapy Department, 3,380 treatments were given to 514 patients.

In the Roentgen Ray Department, 26,107 films were taken of 10,775 patients.

In the Dental Department, 9,728 visits were made and 16,849 dental films were taken of 2,225 patients.

Certain rearrangement of departments, particularly Social Service, has taken place this past year. Miss Elsie Thayer Patterson resigned as Director of the Social Service Department in April. Miss Janet Thornton carried on until November when she was appointed Director to succeed Miss Patterson. Thanks to the generous cooperation of the Dispensary Development Committee, this Department has been enlarged and more intensive work inaugurated.

The apartment located on the ground floor of the surgical building with entrance on Park Avenue and formerly occupied by the engineer, has been divided into five offices and three examining rooms with a comfortable waiting-room. This arrangement permits the full-time Medical and Surgical Staff to see private patients, without encroaching upon hospital and teaching time.

A new Bucky diaphragm table has been purchased for the X-Ray Department. A change to non-inflammable films has been made in order to

REPORT OF THE SUPERINTENDENT

conform with Fire Department regulations. All inflammable films desired for reference and future use will be stored for the present in a building on Dr. Darrach's place at Greenwich, Conn.

The low voltage signal light system combined with an annunciator has been authorized for the private corridor. The old high voltage system is worn out and obsolete.

Painting and redecorating of the Wards, Corridors, Out-Patient Department, Accident ward and Operating rooms has been completed. It is hoped that this decorating will suffice until we move to the new Hospital.

A Henrici washer, duplicate of the one purchased in 1923, has been installed in the laundry. The old one was beyond repair.

A food control cost system has been completed and is part of the Accounting Department. Substantial savings are already evidenced from this method of control.

The Administrative Staff wishes to express appreciation of the loyal support of the entire Hospital personnel and to thank the friends of the Presbyterian Hospital for their many kindnesses.

Respectfully submitted,

JOHN F. BUSH,
Superintendent.

THE PRESBYTERIAN HOSPITAL IN THE CITY OF NEW YORK

Statement Showing Method of Figuring "Cost per Patient per Day" for Year Ending December 31, 1924 (Not Including Educational and Scientific or Corporation Expenses)

Operating Expenses	Total	Private Room Patients	Cost per Private Room Patient per Day	Ward Patients	Cost per Ward Patient per Day	Out-Patient Department	Visiting Nursing	Educational and Scientific Work	Extraordinary Depreciation
Administration	100% \$82,683.96	11.40% \$9,425.97	\$0.927	73% \$60,359.29	\$0.810	15% \$12,402.60	1.6% \$496.10
Supt. of Nurses, Assistants and Instructors	100% 10,659.24	11% 1,172.52	0.115	73.5% 7,834.54	0.105	15% 1,598.88	.5% 53.30
Physicians and Surgeons	100% 33,193.28	Actual Cost 3,193.28	0.043	Actual Cost \$30,000.00
Anesthetists	100% 5,501.95	20% 1,100.39	0.108	80% 4,401.56	0.059
Nurses	100% 18,878.48	Actual Cost 4,469.31	0.440	Actual Cost 14,409.17	0.193
Special Nurses	100% 75,914.00	Actual Cost 64,997.00	6.391	Actual Cost 10,917.00	0.146
Orderlies	100% 13,147.69	Actual Cost 2,103.63	0.207	Actual Cost 9,071.91	0.122	Actual Cost 1,972.15
Ward Employees	100% 13,668.08	Actual Cost 3,037.31	0.299	Actual Cost 10,630.77	0.142
Equipment of Nurses	100% 6,542.30	6.5% 425.25	0.042	88% 5,757.23	0.077	5% 327.11	5% 32.71
Uniforms for Staff and Orderlies	100% 712.94	12% 85.55	0.008	77.5% 552.53	0.007	10.5% 74.86
Pharmacy, Salaries and Wages	100% 7,151.83	10.3% 736.64	0.072	38.7% 2,767.75	0.037	50% 3,575.92	1% 71.52
Medical and Surgical Supplies	100% 81,037.54	10.3% 8,151.05	0.801	54.7% 43,287.65	0.581	34% 26,906.40	1% 791.36	\$1,901.08*
Clothing, etc. for Patients in Hospital	100% 2,962.51	Actual Cost 2,962.51	0.040
Out-Patient Department	100% 30,797.27	Actual Cost 30,797.27
Visiting Nursing	100% 26,424.65	Actual Cost 26,424.65
Roentgen Ray Service	100% 36,338.64	7% 2,543.70	0.250	45% 16,352.39	0.219	48% 17,442.55
Electro Cardiograph Department	100% 4,163.48	12% 499.62	0.049	73% 3,039.34	0.041	15% 624.52
Photographic Department	100% 3,064.43	100% 3,064.43
Dental Service	100% 17,447.57	.5% 87.24	0.008	32% 5,583.22	0.075	67.5% 11,777.11
Occupational Therapy	100% 2,854.41	Actual Cost 2,854.41	0.038
Ambulance	100% 338.40	Actual Cost 30.00	0.003	Actual Cost 308.40	0.004
Pathological Laboratory	100% 51,277.26	Actual Cost 3,630.50	0.357	Actual Cost 19,345.00	0.259	Actual Cost 3,524.50	Actual Cost 24,777.26
Department of Nutrition	100% 12,084.51	12.6% 1,522.65	0.150	41.2% 4,978.82	0.067	5% 604.22	41.2% 4,978.82
Housekeeping	100% 77,470.17	10.5% 7,371.71	0.725	79% 55,463.32	0.744	10% 7,020.67	.5% 351.04	7,263.43*
Kitchen	100% 21,059.23	10.5% 2,211.22	0.217	79% 16,636.79	0.223	10% 2,105.92	.5% 105.30
Laundry	100% 20,353.59	10.5% 2,137.13	0.210	79% 16,079.33	0.216	10% 2,035.36	.5% 101.77
Stewards Department	100% 144,598.27	20% 28,919.65	2.844	76% 109,894.69	1.476	3.5% 5,060.94	.5% 722.99
General House Property	100% 156,803.48	11.40% 16,661.85	1.638	73% 106,694.29	1.432	15% 21,923.48	.6% 876.94	10,646.92*
Total Operating Expenses	\$957,129.16	\$161,319.89	\$533,375.19	\$149,774.46	\$30,027.68	\$62,820.51	\$19,811.43*
Total Patient Days Treatment and Visits	10,170	74,538	104,786	28,012
COST	\$15.862	\$7.156	\$1.429	\$1.072

*The total less extraordinary depreciation is the basis from which the percentages are calculated.

The Salaries of Operating Room Nurses and Operating Room Orderlies are distributed in proportion to the numbers of Private Room Surgical Patients and Ward Surgical Patients treated.

METHOD OF FIGURING COST OF DIFFERENT BRANCHES OF SERVICE:

The method in use at the Presbyterian Hospital of figuring the total cost of caring for Ward Patients, Private Room Patients, Out-Patient Department Patients or Patients visited in their homes is to charge each branch of the service with salaries and wages of all persons employed exclusively in, and all supplies and repairs directly chargeable to such service, and to prorate the other operating expenses which contribute to the cost of the different branches of service in such proportion as the Superintendent and his Assistants may consider most fair after careful consideration of the local conditions, which are, of course, subject to change from time to time. In determining the relative proportion of Administration Expenses, Professional Care of Patients, Housekeeping, Kitchen, etc., not including the amounts directly chargeable to Out-Patient Department and Visiting Nursing, the percentage charged to Ward Patients and to Private Room Patients is based upon the number of day's treatment furnished in each service, modified by well-known facts; for instance, the fact that a private room patient requires more professional care than necessary if he were located in a ward; also, the important fact that his food and the preparation of it costs very much more than that of the ward patient. The distribution of the cost of General House and Property Expenses among the different branches of the service is based upon the relative cubic contents of those parts of the buildings occupied by each of the five services mentioned.

Date		Description		Amount	
1912	Jan 1	Balance		100.00	
	Jan 15	Received from A. B. C.		50.00	
	Feb 1	Received from D. E. F.		25.00	
	Feb 15	Received from G. H. I.		75.00	
	Mar 1	Received from J. K. L.		100.00	
	Mar 15	Received from M. N. O.		50.00	
	Apr 1	Received from P. Q. R.		25.00	
	Apr 15	Received from S. T. U.		75.00	
	May 1	Received from V. W. X.		100.00	
	May 15	Received from Y. Z. A.		50.00	
	Jun 1	Received from B. C. D.		25.00	
	Jun 15	Received from E. F. G.		75.00	
	Jul 1	Received from H. I. J.		100.00	
	Jul 15	Received from K. L. M.		50.00	
	Aug 1	Received from N. O. P.		25.00	
	Aug 15	Received from Q. R. S.		75.00	
	Sep 1	Received from T. U. V.		100.00	
	Sep 15	Received from W. X. Y.		50.00	
	Oct 1	Received from Z. A. B.		25.00	
	Oct 15	Received from C. D. E.		75.00	
	Nov 1	Received from F. G. H.		100.00	
	Nov 15	Received from I. J. K.		50.00	
	Dec 1	Received from L. M. N.		25.00	
	Dec 15	Received from O. P. Q.		75.00	
	Total			1000.00	

REPORT OF THE SUPERINTENDENT

COMPARATIVE STATISTICS OF PATIENTS TREATED, ETC.

During Years Ending December 31, 1924 and 1923

HOSPITAL WARDS AND PRIVATE ROOMS

	1924			1923		
Patients in Hospital First of Year						
In Medical Wards	42	50	92	54	41	95
In Surgical Wards	47	45	92	40	42	82
In Private Rooms	10	17	27	9	12	21
Total	99	112	211	103	95	198
Patients Admitted During Year						
In Medical Wards	899	805	1,704	849	735	1,584
In Surgical Wards	940	874	1,814	913	823	1,736
In Private Rooms	269	367	636	270	360	630
Total	2,108	2,046	4,154	2,032	1,918	3,950
Total Patients Treated in Hospital Wards and Private Rooms During Year	2,207	2,158	4,365	2,135	2,013	4,148
Patients Discharged During Year						
Improved	1,661	1,715	3,376	1,623	1,553	3,176
Unimproved	216	167	383	234	167	401
Transferred to Other Institutions	36	27	63	19	21	40
Died	185	128	313	160	160	320
Total	2,098	2,037	4,135	2,036	1,901	3,937
Patients in Hospital End of Year						
In Medical Wards	62	57	119	42	50	92
In Surgical Wards	38	47	85	47	45	92
In Private Rooms	9	17	26	10	17	27
Total	109	121	230	99	112	211
Total Patients Days Treatment						
Free Ward	30,797			22,581		
Endowed Beds	7,708			10,814		
City	8,357			13,636		
Pay Ward	27,676			27,313		
Private Rooms	10,170			9,820		
Total			84,708			84,164
Percentage						
Free Ward Days	36.3			26.8		
Endowed Bed Days	9.1			12.9		
City Patient Days	9.9			16.2		
Pay Ward Days	32.7			32.4		
Private Room Days	12.0			11.7		
Total			100.0			100.0
Average Patients per Day						
Free Ward	84			62		
Endowed Bed	21			30		
City	23			37		
Pay Ward	75			75		
Private Room	28			27		
Total			231			231

REPORT OF THE SUPERINTENDENT

COMPARATIVE STATISTICS OF PATIENTS TREATED—Continued

	1924	1923
Average Days per Patient in Hospital	19	20
Daily Average Cost per Private Room Patient . . .	\$15.86	\$14.15
Daily Average Cost per Ward Patient	\$ 7.16	\$ 6.80

OUT-PATIENT DEPARTMENT

Patients treated who have been treated in some previous year	5,561	6,928
New Patients Treated	11,785	11,785
Total	17,346	18,713
Patients treated who have been transferred from other departments of Out-Patient Department . .	5,447	7,636
Total Cases Treated	22,793	26,349
Visits Made	Free 19,730 Pay 85,056 Total 104,786	Free 15,062 Pay 89,372 Total 104,434
Average Visits per Day	389	388
Average Visits per Patient	6	6
Average Cost per Visit	\$1.43	\$1.33
Surgical Dressings Applied	45,309	45,921
Prescriptions Filled	138,302	146,312

SOCIAL SERVICE AND VISITING NURSING

Cases cared for who have been cared for in some previous year	1,704	1,146
New Cases Cared For	2,511	3,190
Total Cases Cared For	4,215	4,336
Visits to Homes for Follow-Up Service	1,082	1,652
Visits to Homes for Social Service	5,719	4,715
Visits to Ward Patients Needing Follow-Up Service .	480	1,592
Visits to Ward Patients Needing Social Service Care .	8,014	5,822
Visits to Homes of Patients for Nursing Care . . .	2,109	2,356
Visits Made at Social Service Office	10,608	2,832
Total	28,012	18,969
Cases given material relief who have received such relief in some previous year	53	63
New cases given material relief	76	159
Total Cases Given Material Relief	129	222
Cases referred to organizations for material relief or employment	266	185
Patients sent to convalescent homes and sanatoria .	418	468
Patients sent to hospitals, homes for incurables and aged	46	59
Patients sent to fresh air homes	116	210
Referred for surgical appliances	171	178

SUMMARY

	1924	1923
Total patients treated during year in all departments	25,926	27,297
Average patients per day in all departments	620	619
Daily average number of employees boarded in hospital	459	449
Daily cost per capita for provisions for all persons supported . .	\$0.545	\$0.518

REPORT OF THE SUPERINTENDENT

STATISTICS REGARDING PATIENTS

PLACE OF BIRTH

Africa	2	Germany	120	Porto Rico	11
Argentina	1	Greece	22	Persia	1
Armenia	3	Holland	7	Philippine Islands	1
Austria	93	Hungary	79	Roumania	9
Belgium	5	India	1	Russia	148
British W. Indies	54	Ireland	222	Scotland	42
Canada	43	Italy	221	South America	4
Central America	1	Japan	4	Spain	2
China	21	Korea	2	Sweden	47
Cuba	4	Lithuania	1	Switzerland	5
Czechoslovakia	70	Malta	1	Syria	3
Denmark	14	New York City	954	Turkey	2
England	78	Norway	9	United States	1,773
Finland	11	Poland	38	Virgin Islands	2
France	19	Panama	1	Wales	3

RELIGIOUS BELIEFS

Baptist	92	Free Thinker	5	Protestant (denomi- nation not stated)	1,208
Catholic (Greek)	24	Hebrew	588	Quaker	3
Catholic (Roman)	1,474	Lutheran	135	Seventh Day Adven- tist	1
Church of England	5	Methodist	97	Unitarian	3
Confucianist	12	Mohammedan	1	Universlist	1
Congregationalist	13	None	21		
Dutch Reformed	5	Presbyterian	253		
Episcopal	213				

OCCUPATIONS

Actors	7	Clerks	163	Laborers	116
Architects	5	Cooks	37	Laundresses }	45
Agents	13	Dentists	4	Laundrymen }	
Artists	18	Domestics	169	Lawyers	18
Attendants	14	Dressmakers	21	Letter Carriers	5
Bakers	16	Drivers	13	Librarians	2
Bankers	18	Editors	3	Machinists	24
Barbers	11	Electricians	17	Managers	47
Bookkeepers	22	Elevator Operators	30	Manufacturers	14
Bricklayers	5	Engineers	25	Masseurs	3
Brokers	13	Engravers	2	Mechanics	35
Butchers	19	Factory Hands	118	Merchants	15
Butlers	7	Farmers	3	Messengers	9
Buyers	4	Firemen	7	Milliners	6
Cabinet Makers	14	Furriers	3	Miscellaneous	15
Carpenters	23	Governors	1	Missionaries	21
Chauffeurs	39	Housekeepers	49	Motormen	3
Chemists	3	Housemen	10	Newsdealers	9
Children	382	Housewives	976	No Occupations	249
Civil Engineers	2	Infants	158	Nurses (Pract.)	10
Clergymen	25	Inspectors	9	Nurses (Pupils)	53
Conductors	6	Interior Decorators	3	Nurses (Trained)	80
Contractors	4	Janitors	4	Packers	3

REPORT OF THE SUPERINTENDENT

STATISTICS REGARDING PATIENTS—*Continued*

Painters	10	Sailors	11	Superintendents	21
Pharmacists	2	Salesladies }	82	Tailors	29
Photographers	3	Salesmen }		Teachers	24
Physicians	16	School Children	338	Technicians	6
Plasterers	11	Seamstresses	11	Telephone Operators	7
Plumbers	18	Secretaries	30	Tinsmiths	3
Policemen	18	Sextons	3	Typists	11
Porters	43	Shoemakers	9	Waiters	31
Printers	10	Signalmen	2	Watchmen	13
Publishers	4	Social Workers	7	Weavers	3
Reporters	3	Stenographers	22		
Retired	7	Students	72		

SPECIAL GIFTS

For the Twelve Months Ending December 31, 1924

FLOWERS, PLANTS, ETC.

Alpert, Mrs. H.	Hafely, Mrs. W. L.
Ambassador Flower Shoppe	Halsey, Mrs. C. D.
Auchincloss, Mrs. Edgar, Jr.	Hamilton, Miss E. S.
Bakewell, Mr. Allen C.	Harkness, Mr. and Mrs. E. S.
Barclay, Mrs. R. G.	Hazzard, Mrs.
Bartlett, Miss Juliette	Ingalls, Mrs. G. H.
Barnum, Mrs. William H.	Jacob, Mr. and Mrs. C. Albert
Bell, Miss	Linehan, Miss Katherine Jessie
Berkhoel, Mr. J. B.	Madison Avenue Presbyterian Church
Bershad (Florist)	Mallory, Mrs. C. D.
Bliss, Miss S. V.	McCormick, Mrs. Stanley
Bliss, Mrs. George T.	National Plant, Fruit and Flower Guild
Breitung, Mrs. E. N.	Olcott, Mrs. Theodore
Brill, Mr. Clifton	Parsons, Mrs. William B.
Brower, Mrs. Henry W.	Presbyterian Church House
Bunyard, Mr. Alfred T.	Sage, Mrs. Dean
Burkley, Miss	Saint James' Church
Carter, Mrs. Ida C.	Sarnoff and Company
Church of Holy Trinity	Sawyer, Mrs. Edward
Clemens, Miss Martha	Schling, Inc., Max
Coffin, Mrs. William T.	Seely, Misses Nancy and Jane
Cohen, Miss Bertha	Siegel, Mrs. B.
Colgate, Mrs.	Sinclair, Miss Cathleen
Collegiate Church	Sloane, Mrs. William
Countess Constantini	Spiegelburg, Mrs. Theresa
Corivins, Mrs. F. J.	Stetson, Mr. and Mrs. Webster W.
Coxe, Mrs. Alfred C.	Strauss, Mrs. Albert
Coxe, Edward Grant (In memory of)	Taufflieb, Madame
Curtis, Miss Helen Kingsbury	Tucker, Mrs. Carl
Cutting, Mr. W. B.	Underhill, Mrs.
Dunscombe, Mr. George E.	Warfield, Mrs. R. E.
Eytinge, Mr. C. S.	Warren, Miss
Ferguson, Mr. Robert	Weber, Miss Grace A.
Fling, Mr. James	White, Mr. J. G.
Frick, Miss Helen	Wickersham, Mrs. G. W.
Foulke, Mrs.	Widner, Mr. George
Fuller, Mrs.	Yale Club

REPORT OF THE SUPERINTENDENT

SPECIAL GIFTS—*Continued*

MAGAZINES

Auchincloss, Mrs. C. C.	Macy, Mrs. F. H.
Barnum, Mr. W. H.	Marsh, Miss Mary E.
Billings, Mrs. R.	Marsh, Mr. Kimball
Bruehl, Miss Anita	Marsh, Mr. Melville A.
Buhler, Mrs. F.	McFadden, Mrs. P. G.
Burnett, Mrs. F. H.	Moore, Mr. Benjamin
Carter, Mrs. A.	Moore, Mrs. Eugene
Carter, Mrs. Ida	Murphy, Miss M.
Clark, Mr. N. S.	Ogilvie Millinery Shop
Clarke, Mrs. S. J.	Plumber, Mrs.
Clemmons, Mrs.	Poillon, Mrs. E. C.
Cotton, Mrs. J. P.	Pohl, Mrs. C.
Crane, Miss Elsie	Prentiss, Mr. Marshall
Curtis, Mrs. F. K.	Pritchitt, Mr. H. K.
Daley, Mrs. W. M.	Ream, Mrs. Robert
Daley, Dr.	Rice, Mrs. Isaac L.
Davey, Mr. A. H.	Robinson, Mrs. Douglas
Falls, Mrs. Col.	Sage, Mrs. Dean
Forsythe, Mrs. G. W.	Seligman, Mr. Jefferson
Foster, Mrs. Eugene	Short, Mr. Livingston
French, Mrs. B. C.	Sloane, Mrs. William
Gordon, Mrs. F. W.	Starr, Mr. L. M.
Gratz, Mrs. Andrew	Stephen, Mrs. Ernest
Harkness, Mr. W. L.	Stewart, Mr. W. R.
Hart, Dr. T. Stuart	Strong, Mrs. O.
Keller, Mrs. L.	Swift, Mrs. Walker
Kingsley, Mr. and Mrs. D. P.	Thierot, Mrs. C. H.
Ladd, Dr. and Mrs. W. S.	Tracy, Dr. W. D.
Lefferts, Mr. Marshall C.	Valentine, Mrs. P. A.
Lewis, Miss Frederica	Walker, Mrs. Joseph
Livermore, Mrs. J. R.	Westfall, Mr. H. T.
Lydecker, Mrs. C. S.	Wolfe, Mrs. John

BOOKS

Anderson, Mrs. Elizabeth	Lewisohn, Mrs. S. A.
Anderton, Mr. Andery	Murphy, Miss
Ballard, Mr.	Palmer, Mrs. George Q.
Becker, Miss Dorothy	Paterson, Miss Kathryn
Day, Mr. D. H.	Rice, Dr. Hamilton
Girls Friendly Society	Riggs, Mrs. B. C.
Griswold, Mrs. W. E. S.	Robinson, Mr. A. G.
Hunter College	Rubens, Mrs. H. S.
Keiths, B. F. (Theatre)	Runyon, Mrs. A. R.
Kemp, Miss E.	Seligman, Mr. Jefferson
King, Mr. William	Syndstrup, Mr. A.
Lefferts, Mr. M. C.	Whipple, Mrs. J. V.

FOODSTUFFS

Agnew, Mrs. Cornelius R.—Fresh Vegetables
 Bond Baking Company—Fifty loaves of bread
 Dailey, Dr. W. M.—One Box Pears
 French, Mrs. B. C.—One Box Quinces
 Froebel League School—Grapes and Apples
 Harkness, Mr. and Mrs. E. S.—Eggs and Butter

REPORT OF THE SUPERINTENDENT

SPECIAL GIFTS—*Continued*

FOODSTUFFS—*Continued*

Hunter Model School—Sandwiches and Cakes
Hunter, Mr. Samuel E.—Two Barrels Apples
Tucker, Mrs.—Three Barrels Apples
Tuckermann, Mrs. Paul—Oranges Weekly for Ward X
Valentine, Mr. A. P.—One Crate Oranges
Ward Baking Company—Cakes

TOYS, ETC., FOR CHILDREN'S WARD

Abbott, Mr.—Eight Picture Books
Bonner, Mrs. Paul—Toys
Brim, Mr. H. A.—Toys
Campbell, Miss Margaret—Toys and Magazines
Clemens, Mrs. Martha—Dolls
Clemens, Miss Matilda—Toys and Magazines
Girls Pioneer Club—Toys, Dolls, Etc.
Hull, Mrs. A. G.—Bedtime Stories
John Hall Memorial—Toys
Krech, Mrs. Shepard—Toys
Prentiss, Mrs.—Toys and Babies' Shoes
Scott, Mr. Walter—Toys
Scudder, Miss K. S.—Doll
Spence's School, Miss—Twenty-three Dolls
Truscott, Mrs.—Toys
Wichee Camp Fire Girls Club—Scrap Books

MISCELLANEOUS

Adams, Mrs.—Sick Room Utensils
Arthur, Miss Greta—Crutches
Babcock, Mrs. W.—Twelve Tennis Balls for Nurses
Blake, Miss—Two Pair Wheels for Chair
Brim, Mrs. H. A.—Small Graphophone for Children's Ward
Charlton, Loudon—Concert Tickets
Culbertson, Harry and Arthur—Concert Tickets
Friends Employment Society—2,749 Articles Made
Hess, Dr. William P.—Boehm Apparatus with Stand
Horowitz, Dr. William—Victrola Records
Kennedy, Mrs. John S.—Thanksgiving and Christmas Dinners for Patients and Household
Kinnicutt, Messrs. G. Hermann and Francis H.—Portrait of Dr. Francis P. Kinnicutt
Kobbe, Mrs. A.—Hospital Spring and Air Mattress
Livcmore, Mrs. John R.—Records for Victrola (Fifty)
Miller, Mr. Charles—Victrola Records for Ward X
Mulhall, Mrs.—Clothes
Oyster Bay Branch of Needlework Guild of America—106 Garments
Phillips, Mrs. J. L.—Pillows and Sickroom Utensils
Prentiss, Mrs. Marshall—Baby Scalps
Roosevelt, Mrs. Theodore—Clothing
St. George's Women's Industrial Society—3,798 Articles Made
Sage, Mrs. Dean—Victrola
Scully-Walton—Transportation of Children to Convalescent Homes
Strong, Mrs. G. T.—Bandages, Medicines, Etc.
Tracy, Dr. W. D.—Apparatus for Dental Department
Tuckermann, Mrs. Paul—Candies, Calendars, Cigarettes for Patients, Nurses, and Orderlies on Ward X
Wolfsohn Musical Bureau—Concert Tickets
Young, Mrs.—One Typhoid Tub

REPORT OF THE SUPERINTENDENT

SPECIAL GIFTS—*Continued*

THE FOLLOWING HAVE GIVEN PERSONAL SERVICE, CUT FLOWERS AND RELIGIOUS READING MATTER

Personal Service—Visiting the Sick—Miss Josephine Willis. Visiting the sick weekly for ten months—Mrs. David McMunigle, Mrs. Frederick Sutton, Miss Gale and their associates, through whom the following donations have been received and distributed to the patients in the wards:

Cockroft, Miss M. T. Cut flowers weekly for ten months. Ten dollars for leaflets and reading matter.

Darlington, Mrs. Charles F. Ten dollars for Christmas and Easter cards.

Hauser, John W., through Mrs. David McMunigle. Cut flowers weekly for ten months.

McMunigle, Mrs. David. Gospel leaflets weekly for ten months.

THE FOLLOWING HAVE FURNISHED VOCAL AND INSTRUMENTAL MUSIC FOR THE SUNDAY AND RELIGIOUS SERVICES

INDIVIDUALS

Miss Isabel Sutton

Miss Rosalind Hubbell

CHURCH SOCIETIES

First Presbyterian Church: Mrs. M. J. Wells, Misses Josephine Bingham, Dorothy Carr, Ruth Davis, Dana Whittemore, Margaret W. Conant, Frances Mallett, Alma Conway, Anna Wheatley, Saima S. Seppi, Frances Schriever, Anna Walters, Julia Abbe, Nellie Miller, Charlotte Miller, Gertrude E. Jenckes, Mary and Louise Giddings; Messrs. Arthur Angilly, Justin Wells, Everett Leonard, Joseph Wilson, J. A. MacGregor, John Guillet, F. Chapin Breckinridge, Duncan Munroe.

Biblical Seminary in New York: Misses Bess Freeman, Sarah L. Clark, Mary Martin, Ernestine Loos, Annie Hastings, Mary Sperry; Messrs. Victor Walter, deWitt Miller, Ernest Blevin.

Cornell Memorial Methodist Church, Senior Choir: Mrs. C. P. True, leader; Mrs. Martha Hallwood, Mrs. L. Jewell, Misses M. Dick, E. Dick, H. Dern, E. Burdette, L. Appleton, L. Kimmer, E. Kramer, A. Kuehne, M. Kuehne, P. Nozeky; Messrs. D. Braden, H. Hagmeyer, H. Hewetter, F. Kimmer, G. Kimmer, H. Kimmer.

Junior Choir: Misses Mae Buscelle, Anna Colla, Josephine Colla, Ethel Ferguson, Lillian Ferguson, Marie Ferguson, Edna Harsnett, Alice Langhar, Edna Langhar, Dorothy Rock, May Tolland.

Members Oratorio Society of New York: Mrs. Snyder, Mrs. Dungan, Mrs. Bull, Mrs. A. J. Conley, Mrs. A. E. Rogers, Mrs. Fred T. Sutton, Misses Snyder, Tuttle, Bruhl, Chace, Huyler and Evelyn Manley.

Concord Baptist Church, Brooklyn: Mrs. Susie D. Etheridge, Mrs. Mary E. Smith, Miss S. Louise Powell, Mr. Charles Carter, Mr. Samuel W. Jordon.

Broome Street Tabernacle: Quartette—Mrs. Joseph Brunn, Miss Mary Consistre, Professor Umberto Pisani, Mr. P. Malafronte.

REPORT OF THE DIRECTOR OF THE SOCIAL SERVICE AND VISITING NURSING DEPARTMENT

December 31, 1924

To the Board of Managers of the Presbyterian Hospital in the City of New York:

Gentlemen—I have the honor to present the annual report of the Social Service and Visiting Nursing Department.

1924 has been a year of expansion in this Service. The Tuberculosis and Surgical Follow-up divisions have continued and strengthened their work. The Ward and Medical Follow-up divisions have been more soundly related to the Medical and Surgical Services of the Hospital, as part of the general program of development. The staff has been increased to do more for both out-patients and in-patients.

Tuberculosis District. The Hospital has continued its contribution to the City Health Department by carrying on the nursing and social service among the families in the Presbyterian Hospital Tuberculosis District. This work has been done for many years by two nurses from our department. They arrange sanitarium care for the sick; help to keep their homes intact for their return; watch over the health of those exposed to hardships due to illness in the family; and teach in clear simple ways the basic physiologic laws upon which all health depends.

The following figures are some measure of the volume and character of the District work in 1924:

Patients treated in clinic	990
Adults	649
Children	341
Families under care	231
Patients sent to sanatoria	5 60
Nurses' visits to homes	3,086

The Health Class for children met 34 times during the year and graduated 16. In addition to the 23 members of the class, 81 other children from the Tuberculosis District were taken for three weeks' holiday to Hill-Top Camp, which Dr. Carter made available again this year.

Katie Geitz continued to dispense milk to the families recommended from the clinic, and to supply hot lunches in her kitchen to about 60 children of the Clinic and the Roof School.

Social Worker in the Surgical Follow-up Clinic. For nine years the Surgical Follow-up Clinic has been managed by a social worker. She has assisted in completing observation and treatment of former ward patients by getting acquainted with them before they leave the Hospital; informing them about the plans for their future care; making them feel at home on their return to the follow-up clinic; and acting as liaison between the surgeons and those patients who are unable to return to the clinic or whose interest lags before restoration to health is achieved. The day by day understanding and attention which the social worker has been able to give

these patients has been recognized as a definite contribution to the research carried on by the surgical service and to the steady improvement and conservation of health of these patients.

During this year 2,407 patients have been under care. 1,012 of them came for their first visit after discharge. 919 were closed. Persistent effort is made to reach those patients failing to return. The worker accomplishes this by personal letter, telephone, or visit, as each case requires.

The relating of the social activities of this clinic to the other work of the social unit of the Surgical Service will be one of the main undertakings in the program for the coming year.

New Alignment in Out-Patient and Ward Service. More work in Out-Patient Department and Wards was made possible early in the year by adding three members to the staff. The practice of having different workers for out-patients and for in-patients, however, continued until October, when the realignment projected in the Auchincloss plan was put into effect. The carrying out of this plan required a system by which each worker should be enabled to care for the same patients in clinic and ward and back again through the "follow-up" period. Pattern for the system had been made several years ago when the surgeons adopted a program of continuous service for their patients through the Diagnostic Clinic, Wards, and Follow-up Clinic. This autumn the Medical Service reorganized in a similar way. The social service organization now in effect runs parallel to that of these services. For example, a social worker has been assigned to each of the four medical teams. Each of these workers is responsible for the social work in one ward and for service to any out-patient treated by doctors on the team to which she is assigned. This necessitates the presence of the social worker in the medical Follow-up Clinic and at team rounds.

Closely connected with this assignment to teams was a change in the method of handling patients to be admitted from the Out-Patient Department to the wards. It was demonstrated that the early detection of social problems in the case of patients admitted for ward care proved of benefit to the patient, facilitated the task of the social worker, and also assisted the Admitting Office in making decisions concerning Hospital charges. The best time to talk over admission problems with the patient or his relatives is at the time when ward care is first advised by the doctor. For this reason, the social worker assigned to each team or Service is on duty in the out-patient department with the doctors, and all patients to be admitted to the ward are referred to her so that she may talk over with them any arrangements which they must make before admission, and can assist them when necessary.

The discontinuing of the Cardiac Clinic in March, 1924, and the distribution of the cases among the doctors in the general clinics made necessary a similar distribution to the social workers.

The unit form of organization is proving to be well suited to social service in the hospital, the essential concern of which is with the personal relationships and environing influences, which do not change as the patient progresses from one hospital experience to another.

REPORT OF SOCIAL SERVICE AND VISITING NURSING DEPARTMENT

Social Recording. Binding the social record with the medical in one unit was begun early in the year. This is a further step in the integration of social and medical work. We are endeavoring to make the recording of social data more complete so that the relationship of such data to the patient's health problem may appear. A special study of social terminology for this purpose is projected in the coming year.

Teaching. Teaching has continued during 1924 as during the previous 20 years of the department. Six students from the School of Nursing have been given two months each of practice in visiting nursing in the district about the Hospital. Each student nurse fits into place in the unit of service to patients; her notes become part of the hospital record which is open to her for study, and she helps to work out, under direction of the physician in charge, the plan for complete treatment. During the year, also, teaching has been extended to include practice for students of hospital social work. In January, 1924, the first student from the New York School of Social Work was admitted. Three students from this school have finished their training here. Five are at present under supervision. In undertaking this form of teaching the department is contributing from its own experience to the equipment of a much-needed supply of recruits to the field of social work in hospitals.

Respectfully submitted,

JANET THORNTON,

Director.

REPORT OF THE DEPARTMENT OF NUTRITION

To the Board of Managers of the Presbyterian Hospital in the City of New York:

Gentlemen—The report of the Department of Nutrition for the year ending December 31, 1924, is submitted herewith:

ACTIVITIES OF THE DEPARTMENT

- | | | |
|----|---|---|
| 1 | Tray preparation. Capacity 18 therapeutic diets, 12 metabolic research diets.
Average number of trays per month | 2,165 |
| 2 | Special orders. Preparation of high caloric fluids, milk preparations, etc. Approximately 180 servings per day.
Average number of servings per month | 5,400 |
| 3 | Milk room.
Average number of formulas per month | 190 |
| 4 | Student dietitian training. Six to eight students are always in training. One or more new students are accepted each month.
Students completing four months' course
Students completing six months' course | 6
12 |
| 5 | Pupil nurse training in dietetics.
a Dietetics, Probationers, Lectures
Laboratory 5 sections. 36 hours each
b Diet in disease. Junior nurses. Lectures
c Therapeutic kitchen and milk room training. Five junior nurses at a time for a period of five weeks. Nurses completing training . .
d Special metabolism work. One junior or senior nurse at a time for a period of five to eight weeks. Nurses completing training . . | 36 hours
210 hours
6 hours
52
8 |
| 6 | Out-Patient Department Clinics.
a Dietary instruction of patients and routine testing in medical and surgical out-patient metabolism clinics.
b Weekly class for these patients and for relatives who prepare their food. (For numbers, see reports of these clinics.)
c Dietary instruction in surgical follow-up and obesity clinic. | |
| 7 | Instruction of all metabolic cases (or relatives) in calculation, weighing and preparation of diet. | |
| 8 | Demonstrations and lectures to physicians taking Post-Graduate Course in Internal Medicine. | |
| 9 | Miscellaneous. Instruction in calculation of diets to visiting physicians, nurses, dietitians; consultations on equipment, courses, methods of instruction, etc. | |
| 10 | Department costs.
a Cost of all foods for some months has been computed by an expert food accountant and much valuable data has been obtained.
b Experimental work has been done with diabetic breads and waste studies have been worked out by student dietitians. | |

Respectfully submitted,

ALENE SNURE,
Acting Dietitian.

REPORT OF THE DEPARTMENT OF OCCUPATIONAL THERAPY

December 31, 1924

To the Board of Managers of the Presbyterian Hospital in the City of New York:

Gentlemen—The report of the Department of Occupational Therapy for the year ending December 31, 1924, is herewith submitted:

The Department has kept five hundred and ninety-four of the Hospital's patients happily occupied and has completed approximately eight hundred and fifty articles. Of the patients treated, several have been patients who have returned to the Hospital for further treatment and have requested occupational therapy. An increasing number of long-time patients has been cared for and several of these have become so proficient in a craft that they have been enabled to help support themselves until such time as they have become well enough to resume their vocations. In two incurable cases the Department has provided the patients with a good working knowledge of several different crafts in order that a variety of occupations might help the patients through the trying days.

Frequent requests are received for further instruction in crafts after the patients are discharged from the Hospital and it would seem that some systematic work of this kind for home-bound patients, like the work of the visiting nurses, would meet a really big need. Several patients have arranged with the Department to fill orders for the Department for articles such as they learned to make while patients in the Hospital, the Department supplying the materials and compensating the patients for their work.

After having replenished a depleted stock of tools and other supplies the Department was able to put one hundred and sixty-five dollars into the Hospital Fund.

The Department of Public Welfare Occupational Therapy Exhibition and Sale at the Park Avenue Street Fair held in May was participated in by the Occupational Therapy Departments of a number of State, County, City and Private Institutions, including our own.

The Occupational Therapy Department wishes to express its appreciation of the interest and cooperation of all the other Departments of the Hospital and to thank Miss Mary Brooke for her assistance during the year just passed.

Respectfully submitted,

MARGARET OLIVER HEWLETT,

Instructor.

REPORT OF THE DIRECTOR OF MEDICAL SERVICE

December 31, 1924

To the Board of Managers of the Presbyterian Hospital in the City of New York:

Gentlemen—I have the honor to submit the following report from the Medical Service:

Changing about does not always represent progress. Certain developments, however, have occurred on the Medical Service in the year just past which we believe to be desirable. Encouraged by the experience on Wards IX and VII mentioned in the last year's report, the professional staff has been organized on what we may call the "team" basis in order to coordinate the ward and out-patient work of the Hospital. By this plan the entire staff is divided into four teams with the several special interests adequately represented. A team has charge of one ward and in the Out-Patient Department assumes its proportionate part of the work, such as the care of old cases, new cases, follow-up cases and teaching. At the head of each team is a senior visiting physician who is responsible for the department of his group. It is possible now to assign a younger physician to routine work of the ward while the senior man may devote his time to the more important work on his ward—difficult diagnostic problems, very ill cases, cases of special interest. Once a week the entire team meets for rounds on their respective wards and once a week they are together in the Out-Patient Department. By this plan a continuous and uniform policy governs the professional work of the Hospital. I believe this type of organization is very important in removing the discontinuity which has so long existed between ward and out-patient service and, what is more necessary, provides the same quality of work in the dispensary as in the wards.

A very important asset in the improvement of the medical work of the Hospital under this regime is the reorganization of the Social Service. A social service worker is assigned to each team and works closely and harmoniously with it to provide the best possible care for the patient.

During the year the Misses Cheney have contributed \$6,500 to the work of the Constitutional Clinic. To carry on this work \$5,000 a year for three years has been provided by Joseph S. Stevens, \$500 a year for three years by Joseph R. Swan, \$1,000 by Mrs. James Greenway, \$500 by Mr. Richard Garlick, \$500 by Mrs. Edward W. Sparrow, and \$1,000 by Mrs. L. D. Ricketts. The Commonwealth Fund is giving \$7,500 for the coming year.

The work in epilepsy has continued as formerly, supported through funds amounting to \$3,000, supplied by a Committee on Epilepsy. Mrs. Dorothy Willard Straight has made possible an extension of Dr. Dochez's work on scarlet fever by a gift of \$5,000. An intensive study of the common cold is being undertaken as the result of a promise of \$5,000 yearly for five years from the Chemical Foundation.

Few changes in the staff have occurred. Doctors Herbert F. Jackson, Alfred Polgar and Paul Sheldon have been added to the Medical Staff.

REPORT OF THE MEDICAL SERVICE

Dr. Armistead Crump, who for many years has had charge of the Gastro-Intestinal Clinic in the Out-Patient Department, has been appointed Assistant Consultant in Medicine.

The publications from the Medical Service during the year numbered twenty-three.

The Janeway Library contains 7,830 volumes besides many monographs, pamphlets and reprints. 190 volumes and 90 monographs and pamphlets were added during the past year. One new journal has been added.

Work connected with the building plans, the determination of new policies, the several problems in reorganization, beside the daily routine, have demanded of the staff time, patience and concentrated effort, which have been cheerfully given.

Respectfully submitted,

WALTER W. PALMER, M.D.,

Director of the Medical Service.

REPORT OF THE ROENTGEN RAY DEPARTMENT

December 31, 1924

To the Board of Managers of the Presbyterian Hospital in the City of New York:

Gentlemen—The annual report of the Roentgen Ray Department seems to be a dull record of ever increasing numbers of patients handled and films exposed. That of 1924 is no exception. During the past year there were 10,775 patient-visits to the Roentgenographic Department. In the examination of these patients 26,107 films were used.

Ever since the adaptation of films to the roentgenographic work, a nitro-cellulose base has been used in their manufacture. These films when heated to a certain temperature give off a gas which is very explosive. The fire hazard became so great that, in the opinion of the New York Fire Department rather radical measures were necessary. The number of films actually in the Department would have to be limited to a quantity below that required for the daily routine work and fire-proof, specially-constructed vaults would have to be made, entirely separate from the Hospital buildings. The former was obviously impossible and the latter inadvisable in view of the expected move to the new Hospital. The manufacturers put on the market a non-explosive film which we began to use as soon as they were available. This film is made from an acetate base and although it burns slowly—much less rapidly, in fact, than newspaper—it does not give off an explosive gas and is considered safe in any quantity by the Fire Department. It is at present more expensive than the nitrate film but is nevertheless the logical solution of the problem. The old films already on hand will be stored temporarily outside of the city until we get into the new Hospital when it probably will be possible to make them available for daily use.

Dr. Charles C. McCoy, the first Resident Physician to the Roentgen Ray Department, requested and received the appointment for a second year. During the past year our experience has confirmed that of other hospitals and has emphasized the value of having such a position on the Hospital Staff.

Dr. J. Bentley Squier has designed a new combination cystoscopic and roentgenographic table which includes a flat bucky diaphragm. We have had one of these tables on trial for a few days and after some slight alterations are made we expect to have one for continuous use in the department.

During the year 1924, 3,380 treatments were given to 514 patients. This is 1,330 treatments and 122 patients more than the figures for the preceding year. The Radiotherapy Department has been so hard pressed at times that it was necessary to take some steps to cut down the amount of work. Further development of this department will not be possible until more space and equipment are made available.

Miss Virginia Lancaster, of Columbia, S. C., who has served the Hospital most efficiently as radiotherapy technician for the past two and one-half years, has resigned. Miss Kathryn Terriberry, a graduate of the Presbyterian Hospital School of Nursing, is now preparing herself for this work and will carry it on when Miss Lancaster leaves in the near future.

Respectfully submitted,

ROSS GOLDEN, M.D.,

Visiting Physician.

REPORT OF THE DIRECTOR OF SURGICAL SERVICE

December 31, 1924

To the Managers of the Presbyterian Hospital in the City of New York:

Gentlemen—I have the honor to present the annual report of the Surgical Service.

The advantages of a flexible plan of clinical organization such as is now in operation are already apparent on the Surgical Service. We feel that the experience of the past four years will avoid possible mistakes in the new Hospital. By providing examining facilities for the clinical men in the Private Pavilion and small study rooms near the Wards and laboratories, the right men interested in Academic Medicine will be enabled to concentrate their time and efforts to the Hospital.

A considerable time has been spent by the staff in studying the plans for the new Hospital. The conferences with the Medical group, the Nursing staff, and the Administration have in the past three months straightened out many of the difficulties of the past and enabled the Surgical Staff to place before the architect and the expediting committee of the Joint Board our needs and our ideas for the new Hospital.

During the past summer two of our staff went abroad to study problems in their work. Dr. Penfield spent part of the spring and all of the summer in studying in the Cajal Institute in Madrid. He worked with Rio Hortega in special histological methods as applied to the study of the central nervous system. As a result of his studies he is being asked to train workers from other clinics in this field of neurological research.

Dr. Hanford who has been for some years interested in tuberculosis amenable to surgical therapy, went to Switzerland to study heliotherapy as practiced in Rollier's Clinic in Leysin. His impression that heliotherapy in many cases should be preceded or combined with surgical removal of the tuberculous focus was strengthened by his study in Rollier's Clinic.

Dr. Auchincloss has been studying the methods of chemical removal of recurrences of malignant new growths. His study with Dr. Stout of the sections of chemically removed tissue may help materially in dealing with this unfortunate and neglected group of patients.

Dr. St. John is studying the results in our clinic of the surgery of the stomach from the standpoint of ulcer therapy. Diseases of the spleen are being studied by members of the Clinical and Pathological groups.

We have been interested with Dr. Jobling in studying the effect of certain dyes in the bacteriology of the large intestine in patients having to have artificial openings made in this part of the alimentary tract for intestinal obstruction. This work promises to give the surgical department valuable information as well as the pathological and bacteriological departments in their phases of the study.

Dr. Clarke and Dr. Stout have been making use of our valuable Follow-up results in a review of the many case histories of patients operated upon for

REPORT OF THE DIRECTOR OF SURGICAL SERVICE

malignant disease. These studies are discussed from time to time at our Surgical Staff Conferences and have been reported at Surgical meetings in and outside of New York.

The Follow-up continues to be our most valuable asset in keeping our staff aware of good and bad results, and prognosis to be valid, must be based upon follow-up results. During the past year we were able, as a result of the intelligent and enthusiastic work of the staff and social service worker to obtain information on 94 per cent of our surgical cases.

We are feeling more and more the need of a member of the Psychiatry Department, experienced in the treatment of anxiety neuroses to work in our Consultation Clinic. Our Follow-up results have shown that this type of patient should be studied and treated by such a consultant who can devote his time to the Out-Patient Department where these patients are first seen. We hope this work can be started during the coming year.

Respectfully submitted,

ALLEN O. WHIPPLE,

Director of the Surgical Service.

REPORT OF THE PATHOLOGICAL DEPARTMENT

December 31, 1924

To the Board of Managers of the Presbyterian Hospital in the City of New York:

Gentlemen—I present herewith the report of the Pathological Department of the hospital for the year ending December 31, 1924.

Pathological conferences for the staff have been held weekly from October to June along the same plans as in previous years. The attendance is increasing in a very gratifying manner. Weekly clinical-pathological conferences for the fourth year students of the College of Physicians and Surgeons have been conducted as in the past.

Effective July 1, 1924, Dr. Beryl H. Paige was appointed Assistant Resident Pathologist, succeeding Dr. Mark Butler. Dr. Robert Chobot has been a volunteer worker in the laboratory for the past six months, and Major P. E. McNabb of the U. S. M. C., has also been a volunteer assistant since October, 1924. Dr. W. V. Cone has been pursuing studies in connection with pernicious anemia and also has been assisting Dr. Wilder G. Penfield in the examination of material from the central nervous system.

PUBLICATIONS

Pappenheimer, Alwin M. and Von Glahn, William C.: Lesions of the aorta associated with acute rheumatic fever and with chronic cardiac disease of rheumatic origin. *The Journal of Medical Research*, Vol. XLIV, No. 5, September, 1924, page 489.

Lamb, Albert R. and Von Glahn, William C.: Primary carcinoma of the liver. *Medical Clinics of North America*, July, 1924, page 29-53.

Von Glahn, William C. and Wilshusen, Herbert F.: Syphilitic aortitis and acute rheumatic myocarditis; report of two cases. *Proceedings of the New York Pathological Society*, Vol. XXIV, Nos. 1-5, 1924.

Von Glahn, William C.: Generalized streptococcus sepsis associated with suppurative inflammation of the thoracic duct; report of a case. *Proceedings of the New York Pathological Society*, Vol. XXIV, Nos. 1-5, 1924.

During the year there were 318 deaths and 128 autopsies were obtained, a percentage of 40.2. This percentage compares very favorably with that of the last three years as shown in the table below. Further reference to this table will show for the four years 1921-1924 there were 1,283 deaths in the Hospital and 494 autopsies were performed, a percentage of 38.5 during this period.

Year	Deaths	Autopsies	Percentage
1921	314	99	31.5
1922	326	146	44.7
1923	325	121	37.2
1924	318	128	40.2
<hr/> 1921-1924	<hr/> 1,283	<hr/> 494	<hr/> 38.5

REPORT OF THE PATHOLOGICAL DEPARTMENT

YEAR 1924

Number of autopsies	128
Number of deaths	318
Percentage of autopsies obtained on	
Medical cases	43.7
Surgical cases	38.5

Appended is a resumé of the main lesions demonstrated at autopsy during the period covered by this report.

TABLE OF PATHOLOGICAL CONDITIONS

<i>Alimentary System</i>	Mesenteric Artery 2
<i>Oesophagus</i>	Pulmonary Artery 2
Stricture 1	<i>Veins</i>
<i>Stomach</i>	Phlebitis—Suppurative
Ulcer 6	Cavernous Sinus 1
<i>Intestines</i>	Facial 1
Colitis 6	Mesenteric 1
Diverticulitis Sigmoid 1	Popliteal 1
Ileus, chronic 1	Portal 1
Infarct 3	Splenic 1
Mycotic aneurysm 1	Thrombophlebitis
Ulcers 3	Femoral 1
Duodenum 6	Inferior Vena Cava 2
Jejunum 1	<i>Heart</i>
Volvulus of Ileum 1	Endocarditis, acute (etiology un-
<i>Appendicitis</i> 4	determined) 1
<i>Liver</i>	Hemolytic Streptococcus 2
Abscess 2	Non-hemolytic Streptococcus 2
Acute Yellow Atrophy 1	Streptococcus Viridans 2
Cirrhosis 1	Staphylococcus Aureus 2
Biliary 2	Staphylococcus Albus 1
Cardiac 1	Rheumatic Carditis 9
Rupture of Liver—Traumatic 1	Valvular Disease, chronic (etiology
<i>Gall Bladder</i>	undetermined) 6
Cholelithiasis 10	<i>Connective Tissue</i>
<i>Peritoneum</i>	Cellulitis of Eyelids with Gangrene 1
Acute Diffuse Peritonitis 8	<i>Ductless Glands</i>
<i>Cardio-Vascular System</i>	<i>Thyroid</i>
<i>Arteries</i>	Adenomatous Hyperplasia 1
Aneurysm of Aorta 7	Exophthalmic Goitre 1
Mycotic Aneurysm	<i>Blood and Bone Marrow</i>
Superior Mesenteric Artery 1	Pernicious Anaemia 1
Arteriosclerosis—Generalized 9	<i>Lymph Glands</i>
Embolism	Hodgkins Disease 2
Cerebral Artery 1	<i>Brain, Spinal Cord and Meninges</i>
Mesenteric Artery 1	Hydrocephalus 2
Pulmonary Artery 5	Infarct of Brain 2
Rheumatic Aortitis 4	Leptomeningitis 2
Rupture of Aorta 1	<i>Bones</i>
Stenosis of Coronary Artery 2	Osteomyelitis, Acute Suppurative
Thrombosis	Femur 1
Aorta 2	Suppurative Arthritis, B. Fried-
	lander 1

REPORT OF THE PATHOLOGICAL DEPARTMENT

Reproductive System

- Abscess of Prostate 1
- Hypertrophy of Prostate 1

Respiratory System

Lungs

- Abscess 2
- Bronchiectases 3
- Gangrene 2
- Pneumonia, Lobular (Organism undetermined) 1
- Pneumonia, Lobar (Organism undetermined) 2
- Type I 1
- Type III 1

Pleura

- Suppurative Pleurisy 6

Sense Organs

Organs of Hearing

- Mastoiditis, Acute 1
- Otitis Media, Acute 4

Urinary System

Kidneys

- Atrophy 1
- Hydronephrosis 2
- Hypertrophy 1
- Nephritis (Arteriosclerotic Atrophy) 3
- Embolc 4
- Glomerulonephritis 3
- Interstitial, Acute 1
- Suppurative 1
- Nephrolithiasis 3
- Pyonephrosis 2

Urinary Bladder

- Acute Cystitis 2
- Calculus in Bladder 1

Congenital Malformations

- Coarctation of Aorta 2
- Patent Ductus Arteriosus 1
- Patent Foramen Ovale in Heart 1
- Spina Bifida 1

Disturbances of Metabolism

- Diabetes Mellitus 7
- Hemochromatosis 1
- Hemosiderosis 4

Diseases Due to Micro-Organisms

- Bacillary Dysentery 1
- Meningococcus
- Meningitis 1
- Pneumococcus
- P. III Pleurisy 1
- P. III Pericarditis 1
- P. III Arthritis 1
- P. IV Meningitis 1
- Rheumatic Fever 1
- Septicaemia

- Colon Bacillus 1
- Friedlander Bacillus 2
- Pneumococcus I 1
- Staphylococcus Aureus 3
- Streptococcus Hemolyticus 2
- Staphylococcus Albus
- Acute Endarteritis—Aorta—1
- Streptococcus Hemolyticus
- Endarteritis of Ductus Arteriosus 1

Syphilis

- Syphilitis Aortitis 9

Tuberculosis

- of Adrenals 1
- Intestines 1
- Kidney 1
- Lung 2
- Lymph Glands 7
- Meninges 2
- Peritoneum 1
- Testes 1
- Ureters 1
- Urinary Bladder 1
- Acute Generalized Miliary 4
- Chronic Pulmonary 2
- Typhoid Fever 2
- Welch Bacillus—Lobular Pneumonia 1

Neoplasms

Adenomata

- Thyroid 1
- Cystadenoma of Gall Bladder 2
- Carcinomata, Primary in
- Breast, female 4
- Caecum 1
- Colon 3
- Jejunum 1
- Prostate 1
- Peritoneum 1
- Rectum 2
- Stomach 3
- Thyroid 1
- Uterus 1

Epithelioma

- Lip 1
- Hypernephroma 2
- Myeloma, Multiple (Plasma Cell Type) 1
- Paraganglioma of Kidney 1
- Polyps
- Caecum and Colon 1
- Sarcoma
- Tibia 1

WILLIAM C. VON GLAHN,
Associate Visiting Pathologist.

REPORT OF THE PATHOLOGICAL DEPARTMENT

BACTERIOLOGICAL LABORATORY

Specimens examined in the Bacteriological Laboratory from January 1, 1924,
to December 31, 1924

Blood Cultures	939
Blood Groupings	647
Blood Compatibility Test for Transfusions	283
Miscellaneous Serological Tests	10
Widal Reactions	283
Miscellaneous Cultures	2,044
Throat Cultures	1,211
Stool Cultures	180
Urine Cultures	296
Sputum Pneumococcus Typing	225
Sputum Cultures	26
Examination of Stained Smears	1,064
Autogenous Vaccines Prepared	36
Bacterial Counts of Milk	90
Tests of Water for Fecal Contamination	4
Guinea-Pig Inoculations for Tuberculosis	105
Special Animal Inoculations for Diagnosis	5
Wasserman Tests—Blood	6,958
Wasserman Tests—Spinal Fluids	287
	<hr/>
	14,692

PUBLICATION

"The Formation of Acrolein from Glycerol by B. Welchii." Frederick B. Humphreys. (Journal of Infectious Diseases, September, 1924.)

FREDERICK HUMPHRIES,
Resident Bacteriologist.

Approved: JAS. W. JOBLING,
Director of Pathological Service.

REPORT OF THE DIRECTOR OF DENTAL SERVICE

December 31, 1924

To the Board of Managers of the Presbyterian Hospital in the City of New York:

Gentlemen—I am pleased to submit herewith the report of the activities of the Dental Service for the year 1924.

There have been no important changes in the personnel of our staff and the various departments of the service have functioned well throughout the year.

While there is slight shrinkage in the volume of work accomplished this is in part due to the discontinuation of the Tuesday night dental clinic, which was conducted to care for cardiac patients referred to us from the evening cardiac clinic of the Out-Patient Department now discontinued, and partly due to a slack period in the dispensary.

The Dental X-Ray work, as in the past, has been most satisfactory and shows a slight increase in volume.

The Tuesday night pyorrhea clinic, which was established in November, 1923, recorded 454 treatments during the thirteen months ending December 31, 1924, with two dentists in attendance.

Recently an entirely new equipment of pyorrhea instruments has been acquired and a third clinician has been added to the staff.

The present outlook in this work indicates that a second evening clinic, may be needed during the year.

The Oral Surgery clinic has continued its successful work throughout the year, being open three half-days a week and every session is filled to capacity.

The Dental hygienists pursuing their routine work in both wards and clinic are rendering valuable assistance in the actual cleaning of teeth and personal instruction to patients concerning the importance of oral cleanliness.

The appended statistics indicate the volume of work accomplished by the Dental Service during the year of 1924.

Respectfully submitted,

W. D. TRACY, D.D.S.,

Director, Dental Service.

TREATMENTS GIVEN IN DENTAL DEPARTMENT

HOSPITAL PATIENTS

	1924	1923
Oral Surgery	405	360
Operative Dentistry	254	312
Oral Prophylaxis	1,144	1,158
Dental X-Ray		
Patients	564	598
Films	5,450	5,364

OUT-PATIENT DEPARTMENT PATIENTS

Oral Surgery	4,761	4,718
Operative Dentistry	4,542	4,751
Oral Prophylaxis	425	393
Oral Prophylaxis (Nurses)	132	199
Dental X-Ray		
Patients	1,661	1,590
Films	11,399	9,189

REPORT OF THE DIRECTOR OF THE SCHOOL OF NURSING

December 31, 1924

To the Board of Managers of the Presbyterian Hospital in the City of New York:

Gentlemen—I have the honor to present the thirty-second annual report of the School of Nursing for the year ending December 31, 1924.

The past year has been an eventful, busy one for the School of Nursing. Nine hundred and twenty-two announcements in response to inquiries concerning the school, were sent out during 1924. Fifty-eight students were received into the School.

The Night Director, Margaret Conrad, '20, B.A. Mount Holyoke, '17, resigned in July, 1924, to accept the position of Superintendent of the Holyoke City Hospital, Holyoke, Mass. Margaret Eliot, '21, accepted the position vacated by Miss Conrad.

The Educational Director, Georgia A. Morrison, '13, resigned in November, 1924, on receiving the appointment of Director of the School of Nursing at the Rochester General Hospital, Rochester, N. Y. Winifred Kaltenbach, '20, B.A., Smith, '09, Head Nurse on the Children's Ward was appointed to succeed Miss Morrison. Anne Ashe, '24, received the appointment vacated by Miss Kaltenbach.

Nellie Estey, '20, recently returned from Constantinople, has accepted the position of Head Nurse in the Dispensary.

In August, 1924, Dr. Robert F. Loeb resigned as School Physician and Dr. Franklin McC. Hanger, Jr., was appointed to succeed him.

The Commencement Exercises of the Class of 1924 were held on May 8, 1924, in the Madison Avenue Presbyterian Church. The address to the graduating class was delivered by Dr. George Alexander, D.D., Minister of the Old First Presbyterian Church.

The census of the School is as follows:

GRADUATING CLASS '24		
Number at last report	51	
Graduated May 8, 1924		51
SENIOR CLASS '25		
Number at last report	58	
Withdrew	1	
Transferred from 1926	4	
Transferred from 1927	1	
	<hr/>	
Remaining		62
INTERMEDIATE CLASS '26		
Number at last report	63	
Withdrew	7	
Transferred to 1925	4	
Transferred to 1927	3	
Re-entered	1	
	<hr/>	
Remaining		50

SCHOOL OF NURSING

JUNIOR CLASS '27

First Section Entered February, 1924

Entered	25	
Withdrew	2	
Transferred from 1926	3	
	<hr/>	
Remaining		26

Second Section Entered September, 1924

(Present Preliminary Class)

Entered	34	
Withdrew	1	
	<hr/>	
Remaining		33

SUMMARY

Student nurses	138	
Probationers	33	
	<hr/>	
Total		171

The Faculty and School are very enthusiastic about the plans for the Medical Center and were so happy to welcome Miss Maxwell home again as Honorary Chairman of our Executive Committee for the Campaign. We are taking this opportunity to assure the President and Board of Managers of our loyalty and cooperation in their great undertaking.

Death has removed from our midst Dr. C. Irving Fisher, Superintendent of the Hospital from 1891 to 1914. From 1914 to the time of his death he was a member of the Board of Managers and of the School of Nursing Committee. The Alumnae who knew Dr. Fisher as the Superintendent of the Hospital feel that we have lost a valued and understanding friend. During his tenure of office he did all in his power to advance the educational opportunities of the student nurse and was most appreciative of finished nursing.

Miss Jennie R. Oliver, '97, died in December, 1923.

Miss Marie McLean, '09, died in the spring of 1924.

Miss Edith Finlayson, '05, died in December, 1924.

This year, as formerly, Mr. and Mrs. J. Kennedy Tod are gratefully remembered for the use of the week-end camp at Innis Arden, Sound Beach, Conn.

We wish to express our gratitude to the friends of the School who provide delightful entertainment for our students with opera and theatre tickets.

During the year the support and cooperation of the Board of Managers, the School of Nursing Committee, the Attending Staff, the House Staff and the Nursing Staff, have been deeply appreciated.

Respectfully submitted,

HELEN YOUNG, R.N.,

Director, School of Nursing.



CLASS OF 1924—SCHOOL OF NURSING

SCHOOL OF NURSING

LIST OF GRADUATES

- '16 ABERCROMBIE, SUSAN W.
'24 ACKERMAN, JANET MIDDLETON, A.B.
'22 ADAIR, MILDRED LABAW, B.S.
'20 ADAMS, GERTRUDE LILLIAN
'07 AGARD, MARION BUSSILL, B.A., now
Mrs. Henry H. Baker
'21 ALLANACH, MARY ELIZABETH
'24 ALLEN, FRANCES ELEANOR, A.B.
'02 ALLEN, JESSIE ANNA
'21 ALLEN, MARJORIE IRVING, now Mrs.
T. C. Urquhart
'23 ALLISON, MARGARETTA, B.A.
'94 AMBROSE, EDITH MARGARET
'07 ANDERBERG, VIRGINIA CAROLINE
'11 ANDERSON, DORA MARTHA, now
Mrs. Carroll R. Hutchins
'02 ANDREWS, STELLA MATHILDA, now
Mrs. A. W. Lahay
'14 ARDELL, MARY ELEANOR, now Mrs.
Claiborne Willcox
'24 ARMSTRONG, HELENE VIRGINIA
'14 ARMSTRONG, MARJORIE PARKER,
now Mrs. Quintard Taylor
'10 ARMSTRONG, RHODA M.
'16 ARTHUR, ETHEL ROXANA
'24 ASHE, ANNE JEFFERYS, A.B.
'02 ASHE, ELIZABETH HAYWOOD
'22 ASHMEAD, PAULINE
'20 ASHMUN, ELIZABETH
'16 ASHMUN, MARGARET
'10 ATKINS, LENNIS AUGUSTA, now Mrs.
H. P. Leonard
'23 ATTERBURY, OLIVE, B.A.
'20 AUSTIN, GERTRUDE SUSAN, now Mrs.
C. C. Pavay
'07 AVERY, LOUISE MARION, now Mrs.
F. J. Barrett
'20 AYRES, LOUISE MACLEAN, now Mrs.
Archibald H. Rowan
'23 BABB, MRS. MARION SULLIVAN
'14 BAIRD, AGNES BROWNING
'22 BAIRD, MARJORIE DARLING
'04†BAKER, MARGARET ELIZA
'02 BALDWIN, IRENE WETMORE, now
Mrs. J. Berkeley Hunter
'13 BALEN, ANNA MARIE
'20 BANFIELD, GERTRUDE STERLING, B.A.
'25 BANKS, MAUDE LILLIAN, B.A.
'24 BARNARD, MAY ELIZABETH
'03 BARNES, GEORGIA ISABELLE
'20 BARNETT, I. M., B.A., now Mrs.
Athey
'15 BARNS, MARGARET VIRGINIA, now
Mrs. George Rosenbaum
'24 BARRETT, GLADYS
'20 BARRINGTON, LOIS HELEN, B.S.
'20 BARROWS, PRISCILLA, B.A., now Mrs.
Waldo Sheldon
'24 BARTON, HELEN MARGARET
'24 BARWELL, ZEITHA HULDAH
'96 BATES, MARY GEORGIANA
'05 BATTLE, MADELON, now Mrs. Mor-
timer Hancock
'15 BATTLES, DELIA MAY, now Mrs. W.
A. Lewis
'14 BAUER, ANNE, now Mrs. Norman
M. Dingman
'09 BAUER, EMILY WILHELMINA
'22 BEAN, EVA MARION, A.B.
'95 BEATTY, MINTA WHITLEY
'03†BEATTY, EDITH LUCY, late Mrs. G.
N. Hoffman.
'99 BEBEE, MINA BETSY, now Mrs.
Sutherland D. Twining
'04 BECKER, ANNA OLEONDA, now Mrs.
James W. Jameson
'17 BEDELL, MARY ELLISON, now Mrs.
John J. MacCormack
'20 BELDEN, SUSAN WHITE
'06 BELL, ANITA, now Mrs. B. F. Peek
'08 BELL, CAROLINE WACK, now Mrs.
Wm. B. Boyd
'24 BELL, RUTH HARRIS
'23 BELL, SARA LESLIE
'11 BELLAMY, ETHEL MAY, now Mrs. L.
D. Pearsall
'98 BELLINGER, GEORGIA WADSWORTH
'08 BENJAMIN, ADA FRANCES
'03 BENNETT, LEILA RICHARDSON
'09 BENSON, E. ELIZABETH
'09 BENTLEY, BERTHA, now Mrs. Ed-
ward Cook
'19 BERRY, ADELAIDE BEEKMAN, now
Mrs. W. A. Chisholm
'02 BEWLEY, MARGARET ANNE, now
Mrs. C. Irving Fisher
'24 BIDDLE, DOROTHY
'01 BIGLOW, GLENNE LINDSEY
'18 BISHOP, MARY, now Mrs. John Pea-
body
'07 BIXBY, GRACE VIVIAN, now Mrs.
Harry Brick Justice
'22 BLACK, DOROTHY MAY
'12 BLAINE, LEILA REBECCA, B.A.
'94 BLANCHARD, M. SYDNIE, now Mrs.
Gosse
'19 BLISS, ALICE WOOD, now Mrs. B.
P. Smith
'22 BLISS, CAROLYN HERVY, B.S., now
Mrs. E. H. Taylor
'24 BLISS, VIRGINIA MONROE, B.A.
'07 BOISE, MARGARET GALT

†Deceased

SCHOOL OF NURSING

- '15 BONGARD, ELLA MAE, now Mrs. Wilbur Scott
- '05 BONNELL, ELSIE HARPER, now Mrs. John C. L'Hommiedieu
- 97†BONNER, JEANETTE GRACE, late Mrs. Frederick Schoonmaker
- '07 BONNETT, MARIE THERESE, now Mrs. Albert G. Anderson
- '08 BOULTER, MARY OLIVE
- '08 BOUTWELL, ALICE BRADFORD, B.A., now Mrs. George N. Pease
- '23 BOVEE, ADA RUTH
- '15 BRACKET, ELIZABETH ROCK
- '06 BRANCH, LUCY MORTON, now Mrs. John Street Cator
- '14 BRANDIS, JOHANNA
- '19 BRANHAM, JULIET CAPERS, B.A., now Mrs. C. S. Williams
- '21 BREADON, GRACE, B.S.
- '12 BRECKON, EDITHE MAE
- '19 BRIDGES, MARGARET DICKSON, B.A., now Mrs. A. F. Blakeslee
- '18 BRILL, RUTH OAKLEY, now Mrs. Milton W. Rosenthal
- '06 BROCKWAY, EMMA HOLMES, now Mrs. M. B. Friedlander
- '15 BROWN, BESSIE CHURCH
- '07 BROWN, DOROTHY, now Mrs. Frederick Corning Knoté
- '06 BROWN, ESTHER ALLISON
- '98 BROWN, FLORENCE ISABEL, now Mrs. Hamilton Byers
- '12 BROWN, MARGARET RUTHERFORD
- '97 BROWN, MARY MAGOUN
- '16 BRUCE, ELIZABETH BARBOUR
- '24 BULL, ELIZABETH GREENE
- '16 BULLARD, WINIFRED W.
- '09†BULMER, ELIZABETH ETHEL GERTRUDE, late Mrs. Wm. B. Boyd.
- '16 BUNTZEN, AGNES ELIZABETH
- '07 BURBRIDGE, ALICE EATON, now Mrs. Rudolph Schumacher
- '16 BURGESS, MARJORIE MCCOY, now Mrs. J. W. Stoll
- '23 BURSLEY, ELLEN, now Mrs. C. I. Goodspeed
- '94†BURTIS, HARRIET ELIZA
- '21 BURTON, ELIZABETH ASHLEY, B.A.
- '11 BUTLER, META
- '17 BYRON, MARIE CATHARINE
- '06 CADENHEAD, MRS. MARGARET JEAN
- '97 CADMUS, NANCY ELIZABETH
- '07†CADY, FRANCES SIBYL, late Mrs. Robert L. Hutton
- '05 CAHOONE, HELEN MAY, now Mrs. Wm. J. Chapman
- '16 CALHOUN, SALIE ELLIS, now Mrs. M. D. Nadal
- '98 CAMERON, GRACE IRVING
- '20 CAMPBELL, ANNA MAY, B.A. now Mrs. K. F. Duncan
- '19 CAMPBELL, AGNES READ
- '19 CAMPBELL, CATHARINE MAY, now Mrs. R. E. Painchand
- '07 CAMPBELL, EDITH
- '19 CAMPBELL, MARGARET STUART
- '23 CAMPBELL, ROSELLA
- '19 CARLSON, RUBY FANNIE
- '94 CARPENTER, FRANCES WARD
- '07 CARR-HARRIS, S. MARGUERITE
- '12 CARTER, BESSIE MAY, now Mrs. John T. Harris
- '22 CARTER, LAURA HOE, B.S.
- '95 CASE, RENA ADELLA, now Mrs. Fowler
- '24 CAUGHEY, MARGARET ELIZABETH
- '97 CHAMBERLAIN, AMY AIMS, now Mrs. Jas. H. McGuinness
- '20 CHAPMAN, ELIZABETH, B.A., now Mrs. F. B. Bjornlund
- '97 CHISHOLM, MARY WINIFRED, now Mrs. Geo. H. Needler
- '98 CHRISTIE, MRS. JANET BANFORD
- '23 CHRISTMAN, LOUISE
- '24 CLADEL, EDNA LOUISE
- '02 CLAPP, EDITH JANE L.
- '12 CLARK, GERTRUDE EMMA, now Mrs. Armand Jean Celhay
- '18 CLARK, HELEN SEELYE, now Mrs. Frank L. Meleney
- '18 CLARK, LOUISE M.
- '99 CLARK, RUTH GARDENER
- '23 CLARK, SARAH DORN
- '07 CLARKE, EMMA DE VEBER
- '02 CLASS, ALICE BROWN, now Mrs. Wm. W. Conley
- '98 CLATWORTHY, EMILY
- '99†CLAUSEN, JESSIE LEONARD, B.A.
- '99 CLAXTON, HELEN KATHERINE
- '04 CLELAND, JEAN
- '10 CLELAND, MARY
- '06 COBB, CLARA BATTY, now Mrs. J. B. Rittenhouse
- '24 COCHRAN, MARGARET WATTS
- '07 CODDINGTON, FLORENCE MARGUERITE, now Mrs. Wm. S. Pettit
- '13 COFFEY, ADA BOONE
- '24 COLBY, PHOEBE LENORE
- '97†COLLESTER, GEORGIANA SCRANTON, late Mrs. Johnston
- '03 COMSTOCK, FRANCES CORDELIA, now Mrs. H. R. Brown
- '15 CONOVER, MARJORIE ELSIE, now Mrs. John Wagner, Jr.
- '20 CONRAD, MARGARET ELIZABETH, B.A.
- '10 CONROY, REBECCA LUELLA, now Mrs. Eugene F. Russell
- '22 CONWAY, EDNA WHITE, B.S.

†Deceased

SCHOOL OF NURSING

- '23 COOK, CORA LOUISE, B. A.
- '16 COOKE, HELEN DOUGLASS
- '09 COOKE, SUSAN GANSEVOORT, now
Mrs. Alfred Elliot Hitchner
- '07 COOLEY, CARRIE STARR
- '14†COONS, LAURA WOOD
- '20 COOPER, MARGARET, B.A., now Mrs.
Henry Williams Dwight
- '22 COOPER, ZOILA MARY
- '08 COPELAND, EFFIE MAUDE LEE
- '24 CORNEILLE, CAMILLA SMITH
- '15 CORWIN, HELEN AVIS
- '99 COULL, IDA ELIZABETH
- '12 COULSON, IVY MAY, now Mrs.
Chester A. Adee
- '08†COURTRIGHT, LOUISE NEFF, late
Mrs. Frank D. Fearman.
- '97 COWDREY, CHARLOTTE, now Mrs. S.
A. Brown
- '09 COWELL, ALICE MARIE LEVAN, now
Mrs. W. B. Robinson
- '05 CRAWFORD, ELEANOR JOSEPHINE,
now Mrs. Lea M. Robinson
- '15 CRAWFORD, STATIRA
- '05 CROWDER, CORA EMILY, now Mrs.
C. M. Barnett
- '04 CRUISE, MARGARET ALLAN, now
Mrs. Chas. C. Seawall
- '02 CULGIN, ANNA JANE
- '15 CULVER, ELIZABETH MAUD
- '02 CUNNINGHAM, HELEN BRIDGES
- '18 CURRY, GLADYS
- '20 CURTIS, ELIZABETH
- '13 CURTIS, HELENE BURNETTE, now
Mrs. James Kiel
- '05 DANIEL, ELIZABETH MORTON
- '19 DANIEL, MARY KING, B.S.
- '06 DANNER, KATHERINE MARY
- '04 DARLING, ETHEL MARIE, B.A.
- '21 DAVENPORT, DOROTHY DARLEANE
B.S.
- '09 DAVEY, LILLIAN MAY, now Mrs.
John H. Braine
- '18 DAVIDSON, ALICE JUSTINE
- '97†DAVIDSON, ANNA ADELA
- '23 DAVIDSON, FRANCES LOUISE
- '15 DAVIES, MABEL
- '06†DAVIS, GERTRUDE ETHEL, late Mrs.
Frank Cowell
- '13 DAVIS, JESSIE KATHERINE
- '11 DAVIS, MARY LANE, now Mrs. Alex-
ander Raymond Stevens
- '94†DAVIS, SARA KEYES.
- '04 DAVIS, SYLVIA HARTSTON, now Sister
Mary Sylvia
- '99 DAVISON, ELIZABETH THOMPSON
- '19 DAY, CHARLOTTE SEYMOUR
- '14 DEAN, RUTH TISDALE, now Mrs. G.
Fitz-Gerald
- '21 DEANS, MARY ELIZABETH, now Mrs.
J. T. Howell
- '99 DEBARD, HARRIET DAVIS
- '17 DEBAUM, ELIZABETH HOGENKAMP,
now Mrs. Earl Raymond Pike
- '09 DECKER, BESSIE ADELAIDE, now
Mrs. Philip Bernard Philipp
- '18 DEGRAFF, ELEANOR MAITLAND, now
Mrs. Frank C. Carr
- '10 DE IESI, PAULINE MAZURIE, now
Mrs. John Allison Lockwood
- '98 DEINSTADT, ANNIE MAUD, now Mrs.
Walter J. Wellington
- '22 DEITRICK, ETHEL, B.A.
- '20 DEMING, DOROTHY, A.B.
- '05 DEMING, HELEN LOUISE, now Mrs.
John S. Martino
- '14 DE RONDE, ETHEL
- '12 DICKINSON, ANNA LOIS, B.A., now
Mrs. Jos. B. Jamieson, Jr.
- '17 DONNELLAN, CLAIRE JULIA
- '17†DOOLITTLE, EDITH IRENE, late Mrs.
Clarence Thomas.
- '20 DORMAN, FLORENCE ANNE, now
Mrs. R. C. Riley
- '17 DOUGLAS, LILLIAN AGNES
- '23 D'OYLY, MARY EDITH
- '08 DRAKE, GERTRUDE WOODRUFF, now
Mrs. John Herbert Ballantine
- '10 DRAVO, MARIE FRANCES, now Mrs.
Robert K. Aiken
- '17 DRESSER, MARIE
- '23 DUGAN, MARGARET E., B.A.
- '19 DUHL, GERTRUDE S., now Mrs.
Everett Dominic
- '14 DUNCAN, GRACE FLINT, now Mrs.
Roscoe Ender
- '09 DUNCAN, SARAH FRANCES, now Mrs.
George del Toro
- '13 DUNLAP, MRS. HARRIET PENCE
- '99 DUNNING, CHARLOTTE ESTELLE
- '14 DURHAM, JANE MARION
- '03 DURSTON, ELIZABETH HYDE, now
Mrs. William Churchill
- '25 EAMES, ANGELINA VIRGINIA, B.A.
- '18 EASTON, BLANCHE STEWART, now
Mrs. J. W. Beach
- '11 EDDY, RUTH MARGARET
- '06 EDEN, SIBYL CONSTANCE
- '19 EDWARDS, FRANCES ALEXANDRA,
now Mrs. W. G. Masson
- '21 ELIOT, MARGARET
- '11†ELLIS, CHARLOTTE EMMA.
- '12 EMERY, RUBY HANNAH, now Mrs.
R. Wright
- '04 ENGLISH, AUGUSTA HOBART
- '20 ESTEY, NELLIE LOUISE
- '12 EVANS, MADELINE
- '21 FAIRES, LOIS, now Mrs. O. C. Wil-
liamson

†Deceased

SCHOOL OF NURSING

- '24 FALES, LILLIAN GEORGINA
- '20 FARGO, FRANCES GOULD, B.A., now Mrs. J. H. Keith
- '24 FARLINGER, ELEANOR MARIE FINDLAY
- '02 FARMER, ROWENA, now Mrs. Oscar M. Schloss
- '05 FAURE, ADELE LOUISE
- '96 FEHRMANN, ELIZABETH
- '10 FELLOWS, EMILY LOUISE
- '17 FENNER, ELIZABETH HARVEY
- '98 FERGUSON, JESSIE MACKELLAR
- '25 FERGUSON, RUTH DAKIN, B.A.
- '11 FERNALD, MARION REBECCA, now Mrs. Arthur Bristol
- '03 FIELD, ALICE GERTRUDE
- '17 FILLMORE, EDITHE MILLARD
- '06 FINDLAY, AGNES
- '05†FINDLAYSON, EDITH BELLE
- '22 FISH, JANET
- '18 FISHER, MARGARET LOUISE, now Mrs. George Lem Brown
- '17 FITZSIMMONS, RUTH LANG
- '23 FLATER, EDITH MARJORIE
- '97 FLETCHER, ANNA BEATRICE
- '17 FLETCHER, DOROTHY TAYLOR, now Mrs. Raymond M. Bristol
- '24 FLIPPEN, SUE GRAY
- '16 FLOYD, HELEN LE ROY
- '24 FLYNN, KATHRYN FRANCES
- '99 FOBES, LOUISE MITCHELL
- '06 FOLSOM, BLANCHE ELEANOR
- '10 FOLSOM, RUTH BROWN
- '14 FOOTE, LOUISE CAROLINE, now Mrs. L. De Ronde
- '12†FORDHAM, MABEL OLANDO, late Mrs. Claude Walker.
- '24 FOREMAN, HELEN JEANNETTE
- '04 FORREST, CATHERINE MUNROE
- '16 FORTUNE, F. ESTHER
- '15 FOSTER, ANNE STANCLIFFE, now Mrs. Alfred Greenough
- '21 FOWLER, ALFREDA MARY, now Mrs. E. W. Clarke
- '20 FREEMAN, MARJORIE FLOYD, now Mrs. E. B. Heck
- '02†FRENCH, CHERRIE MORTON, late Mrs. James B. Crane
- '07 FRENCH, CONSTANCE BRAINE, now Mrs. John R. Herrick
- '05 FREY, CARRIE GIDDINGS
- '14 FROST, ELIZABETH STERLING
- '05 FULLER, CLARA KEYES, now Mrs. Julius R. Rogers
- '04 FULLER, ETHEL IRENE
- '04 GARDINER, EDITH VIRGINIA
- '24 GARDNER, RHENA CHRISTINE
- '16 GAUT, IRIS MAE
- '10 GEIL, LULA
- '20 GEORGE, AMELIA COLLINS
- '16 GEORGE, CHRISTINA, now Mrs. Martin E. Alpers
- '96 GEROW, CHARLOTTE EMMA, now Mrs. F. Irving
- '23 GIBBARD, MARGARET HELEN
- '20 GIBSON, CLARISSA FRANCES, B.A.
- '94 GIBSON, HARRIET BEATRICE
- '03 GIDDINGS, JESSIE MARION, now Mrs. Stanley B. Thomas
- '98 GILFILLAN, MARY
- '12 GILLEAN, HAZEL FRANCES, now Mrs. C. Austin Bell
- '18 GILLESPIE, HELEN
- '21 GILLIAM, DOROTHY PILLOT
- '07 GILLIS, MARGARET
- '17 GLEN, CORA HOWELL
- '17 GOHEEN, FRANCES ANNA, B.A., now Mrs. Gordon W. Avison
- '12 GOLDSMITH, ETHEL MILDRED, now Mrs. Harold Frazer Blake
- '19 GOODEARLE, GRETIA ISABEL
- '96 GOODRICH, BEATRICE LANDON, now Mrs. Merle F. Murphy
- '13 GOODRICH, KATE ELIZABETH, now Mrs. Herbert Lowery
- '19 GORDON, ELIZABETH TOWNSEND
- '24 GORDON, JEAN
- '09 GOULD, ELSPETH ANNA
- '14 GOULD, MYRTLE REBECCA, now Mrs. Robert Harry Haff
- '05 GOULDEN, EDITH MARIA
- '14 GRAHAM, FLORENCE ANNIE, now Mrs. John W. Weber
- '01 GRANGER, EDITH
- '01 GRANT, FLORENCE MARY, now Mrs. Gorton Allen
- '10 GRANT, GEORGIANA H. GORDON
- '94 GRANT, JANET GORDON
- '08 GRANT, JESSIE WILSON, now Mrs. Wyse
- '96 GRANT, JULIA CHRISTINA, now Mrs. James L. Lawson
- '02 GRAVES, AUGUSTA ANGELINE
- '19 GREEN, GWENDOLYNE IDA, now Mrs. W. L. Broun
- '24 GREEN, GRACE FISHER
- '21 GREEN, MARGARET WINCHESTER, now Mrs. R. T. B. Todd
- '05 GREEN, MARY HOLMES, now Mrs. Allen T. Gay
- '01 GREENWOOD, KATHERINE, now Mrs. M. J. K. Reilly
- '24 GREY, ELIZABETH, now Mrs. C. Hattaur
- '11 GRIFFITH, ROSE ERIN
- '22 GRIGGS, MRS. RUTH WELDON
- '03 GROHT, JOSEPHINE ADELIA, now Mrs. Theodore Wood Cady
- '95 GROTE, ANNA, now Mrs. J. Colditz

†Deceased

SCHOOL OF NURSING

- '04 GUION, MARY WOOD, now Mrs. S. Donald Newton
- '05 GUNN, JEAN ISABEL
- '15 HACKETT, MYRA ROSS, now Mrs. Louis Pollard
- '18 HAFF, IVA MAY
- '11 HALIBURTON, SUZANNE
- '19 HALL, MARION
- '16 HALL, VIRGINIA DERR, now Mrs. Seibert Pearson
- '11 HALSEY, LYLIS, now Mrs. Oliver Y. Leonard
- '10 HALSTED, ALICE, now Mrs. A. J. Longley
- '97†HAMILTON, MARGARET SUTHERLAND
- '07 HANNAN, JULIA GERTRUDE, now Mrs. Lyle Samuel
- '17 HANNAN, SYLVIA MAY
- '19 HARDING, HELEN BEAL
- '19 HARRELL, VIRGINIA
- '01 HARTWELL, ANNE LOUISE
- '02 HASTINGS, EMILY BELLE, now Mrs. Edwin Bebee
- '97 HATTON, AGNES ELIZABETH, now Mrs. Harry B. Higginbotham
- '01 HAUGHTWOUT, ALICE BRITTON, now Mrs. Preston C. West
- '08†HAYMAN, JEAN GEORGIANA.
- '24 HEALY, MINNIE
- '15 HEATH, MIRIAM RUXTON, now Mrs. William B. MacDermott
- '02 HEBBLEWHITE, ANNE
- '21 HEDGES, LEILA, now Mrs. E. H. Dennen
- '07 HEGAN, EDITH TILLY, now Mrs. B. Stead
- '13 HENLEY, ELIZABETH WHIPPLE, now Mrs. Wilfred Truman Shaver
- '99 HESSELBURG, LAURA ANTOINETTE
- '04 HESSELTINE, MARION ELIZABETH
- '04 HICKS, JULIA CAROLYN
- '95 HILDRUP, JOSEPHINE WHEELER, M.D.
- '13 HILLYER, ELSIE, now Mrs. Herbert Vermilye
- '22 HITCHCOCK, MARGARET FISKE, A.B., now Mrs. C. T. Green
- '16 HOBSON, ELEANOR WHITESIDE, now Mrs. George Mackenzie
- '22 HOFFMAN, MARY CAROLINE, A.B., now Mrs. David R. Murray
- '99†HOFFMAN, ROSE, late Mrs. Edwin Lobenstein.
- '20 HOLDEN, EDITH JANE
- '19 HOPKINS, ELSIE BERTHA, now Mrs. McChesney
- '16 HOPSON, MYRA HAXTON
- '24 HOTCHKISS, EDNA
- '10 HOULDER, MARTHA STROMER
- '14 HOVEY, RUTH, now Mrs. Benjamin R. Allison
- '23 HOWE, ELIZABETH
- '11 HOWES, HELEN CAROL
- '12 HOWLAND, MARY BARTLETT
- '22 HOXIE, DOROTHY ELLEN, B.S.
- '96 HUGHES, EMMELINE BLACK
- '13 HUGHES, SARAH HELENA, B.A.
- '20 HUMMLER, GERTRUDE, now Mrs. R. E. Hedges
- '18 HUNTINGTON, FRANCES, now Mrs. Louis Le Bouvier
- '20 HUTCHINSON, MARGARET, B.S.
- '98 HYDE, LAURA A., now Mrs. Clarence M. Gihon
- '94 ILIFF, IDA GERTRUDE
- '18 INGALLS, LAURA HOUGHTALING
- '14 IVEY, PAULINE AMELIA, now Mrs. David Robertson
- '18 JACKSON, CORDELIA
- '18 JACKSON, HELEN, now Mrs. Collins
- '18 JAMESON, ELSIE VILLETTE
- '99 JAYNE, ALICE, now Mrs. Edward Montgomery
- '19 JENKINS, ANNA KILGORE, now Mrs. E. Glumoz
- '18 JESSEN, MARIE ELIZABETH
- '14 JOHNSON, CLARISSA ORDWAY, now Mrs. S. W. Sutherland
- '24 JOHNSON, MRS. ESTHER GILBERT
- '12 JOHNSON, FRANCES LEWIS, now Mrs. Bledsoe
- '11†JOHNSON, MARY ANNA
- '14 JOHNSON, NATALIE ALLIEN
- '22 JOHNSTON, MRS. CLAIRE MAUDE
- '24 JONES, DOROTHY WARDWELL
- '19 JONES, INEZ JENNIE, B.A., now Mrs. Benjamin M. Johnson
- '96 JONES, LOTTIE SEARLE, now Mrs. Bernard J. Richardson
- '07 JONES, MARTHA HUNTER, now Mrs. M. H. Anderson
- '11 JORDAN, ALICE MAUD
- '21 JORDAN, HELENE B., B.A.
- '02 JOY, EDITH M., now Mrs. C. W. Field
- '23 JOYCE, MARGARET CECELIA
- '22 JUDSON, LEILA MAY
- '17 JUSTUS, UNA IRENE
- '20 KALTENBACH, ALICE WINIFRED, B.A.
- '12 KAY, MURIEL, now Mrs. A. H. Ross
- '07 KELLEY, EMMA ROSWELL, now Mrs. Richard Pigeon
- '05 KELLEY, HELEN MARIE ISABEL
- '17 KENDALL, HELEN MCCAIN, B.A.
- '19 KENNEDY, ANNA MACPHERSON
- '23 KENT, DOROTHY EDNA
- '17 KERNAN, HANNAH D., now Mrs. Ralph Chatillon
- '13 KERR, KATHERINE, B.A.

†Deceased

SCHOOL OF NURSING

- '02 KERSHAW, ALICE HENRIETTA, now Mrs. C. David Fowler
- '20 KEY, KATHERINE VOORHEES, A.B., now Mrs. Louis B. Baldwin
- '94 KILPATRICK, GERTRUDE EVELYN, now Mrs. A. W. Trotter
- '24 KING, EVE
- '17 KING, RACHEL, now Mrs. E. F. Martin
- '10 KINGSTONE, MARY AUGUSTA
- '18 KINNE, MARGARET, B.A.
- '07 KIRKBY, OLIVE HOLWELL
- '05 KJELSDSEN, LAURA
- '16 KNAPP, WINIFRED HUNT, now Mrs. Percival Roy Allen
- '12 KNOX, DOROTHY CATHERINE, now Mrs. Walemar Christensen
- '24 KOMAN, RUTH LOUISE
- '23 KUPFER, MRS. RUTH BAKER
- '95 KUROSKI, EMMA ANNA
- '01 LAIDLAW, HELEN ERSKIN, now Mrs. Henry J. Martin
- '13 LAMBERT, RUTH ELIZABETH
- '05 LAMSON, MARTHA
- '94 LARKEN, LOUISE, now Mrs. David Bovaird, Jr.
- '98†LATHAM, ANNIE PATON.
- '13 LATIMER, HELEN FLETCHER
- '19 LATTING, HELEN LESLIE
- '10 LAUBACH, AMY CATHERINE, now Mrs. Benjamin L. Johnson
- '18 LAW, DOROTHY, B.A., now Mrs. R. E. Pippin
- '03 LAWLESS, VIVA EMILY, now Mrs. Albert Oldroyd
- '12 LEAVENS, EDITH ANNING
- '10 L'ECLUSE, BESSIE SOPHIA, now Mrs. Sheppard R. Saxton
- '05 LEE, ALICE SMITH, now Mrs. H. Thomas Ryland
- '20 LEE, ELEANOR, A.B.
- 18 LEE, EMILY H., now Mrs. Randolph West
- '19 LEITCH, NORMA PATTON, B.A., now Mrs. F. W. Dershimer
- '94 LEONARD, ANNIE ELLIOTT, now Mrs. Coltery
- '13 LEONARD, ANNA LAURANA
- '24 LEVAN, ISABEL SANDERSON
- '23 LEWIS, CATHARINE MARSH
- '08†LEWIS, MARJORIE FERNALD
- '16 LEWIS, VIRGINIA NELSON, now Mrs. John Wm. Bishop, Jr.
- '21 LIGHTBODY, SARAH JANE
- '11 LIGHTBOUND, GERTRUDE
- '06 LILES, ALICE JANE
- '21 LIND, MARGARET OSBOURNE
- '18 LINDERMAN, HELEN, now Mrs. Nestor Docteur
- '20 LINDSAY, LILLIE ARNDT, B.A., now Mrs. S. C. Herold
- '23 LISTON, MARGARET LAPSLEY
- '01 LIVERMORE, HARRIETTE
- '09 LOCKE, HELEN GLEN RAE
- '17 LOVE, ELEANOR SYDNEY, now Mrs. Frederick Hughes Scott
- '21 LOW, MARY LANGDON
- '05 LUDLAM, MARIE HOFFMAN
- '17 LUMBERS, GLADYS, now Mrs. George E. Mara
- '99 LUND, ASTRID ENGLSTED, now Mrs. Oscar W. Erdal
- '24 LYMAN, ANNIE KATHERINE, B.A.
- '08 LYON, CHARITY WILSON
- '19 McANDREWS, HELEN LAUREDA, now Mrs. G. T. Evans
- '11 McBEAN, MARY HELENA, now Mrs. Edward Evans
- '15 McCLIVE, ELSIE
- '08 McCLIVE, MARY ISABEL
- '11 McCLUNG, ANABEL WINIFRED, now Mrs. Anthony C. Freeman
- '09 McCLUNG, EDITH MURRAY, now Mrs. John LeRoy Sawyer
- '98†McCLURE, MARTHA.
- '19 McCREERY, MARY McKAY
- '23 McCUE, KATHERINE PERRY
- '22 McCURDIE, MARGARET HODGSON
- '94†McDADE, ALVINA
- '23 McFARLAND, MARGARET ELLEN
- '12 McGOODWIN, MARY J. L., now Mrs. Stuart Adams Hamilton
- '23 McHARRIE, LILLIAN MAY
- '14 McILWRAITH, AGNES EVELYN
- '01 McKEAN, ALBERTA MAUDE, now Mrs. John Curry
- '05 McKNIGHT, ELIZA
- '09†McLEAN, MARIE HENRIETTA
- '95 MacARTHUR, HARRIET FRANCES
- '13 MacCLELLAND, RUTH JANE, now Mrs. Wm. Forrest Lee
- '13 MacDONALD, HILDA HAVERGAL
- '16 MacDONALD, SARA ELIZABETH, now Mrs. Raymond M. Holmes
- '16 MacEVOY, MARGARET HELEN, now Mrs. Wm. C. Woolsey
- '09 MacKAY, AGNES LOGAN, now Mrs. Charles J. Dornville
- '20 MACKENZIE, ELIZABETH JACKSON B.A.
- '06 Mackie, HELEN MAY
- '16 MACLAY, EDITH ELIZABETH, now Mrs. G. L. Trowbridge
- '03 MacLELLAN, ALICE HORTENSE
- '17 MAAS, SERENA, now Mrs. John Howard McCoy
- '06 MAHAN, CHARLOTTE, now Mrs. W. D. HAZARD
- '05 MALCOLMSON, ALICE LOUISE

†Deceased

SCHOOL OF NURSING

- '20 MALLOCH, RITA STUART
- '17 MANGOUNIE, AZNIV EUNICE, now Mrs. Artakey E. Bedigian
- '12 MANN, EMILY HOOKER, now Mrs. Lesley W. Gillette
- '13 MARKS, JESSIE MABEL
- '08 MARSH, LOUISE MARIE
- '23 MARSH, MABEL FRANCES
- '94 MARTIN, JOSEPHINE CORDELIA
- '20 MARTIN, HELEN RUTH, B.A., now Mrs. M. J. Sherman
- '15 MARTIN, MARTHA, now Mrs. Wm. Low Cooke
- '12 MARX, HELEN MARGARET, now Mrs. C. M. Haase
- '02 MASON, KATHRO MONTAGUE
- '22 MATHER, ANA ISABELLA, now Mrs. A. C. Locke
- '11 MATTHEW, EDITH MARGARET, now Mrs. Frederick C. Westcott
- '15 MATTHEW, LUCY C.
- '17 MAUGER, BLANCHE, now Mrs. Edgar Russell Wyatt
- '22 MAY, MARION
- '07 MAYNARD, AGNES EVANGELINE
- '07 MECABE, ELIZABETH, now Mrs. George H. Lathrop
- '13 MEEKER, GRACE ANISTA, now Mrs. Vernon W. Crosby
- '06 MEIKLEJOHN, HARRIET TREMAINE
- '12 MEIKLEJOHN, NAOMI FRANCES
- '17 MEIKELL, EDITH MARGUERITE, now Mrs. Ernest Miller Mead
- '21 MEIKELL, HELEN VIRGINIA
- '01 MELVILLE, MARY COLLINS, now Mrs. Alexander J. MacIver
- '13 MERCER, VIOLETTA CARROLL, now Mrs. William Berry Marbury
- '24 MERRICK, CATHARINE
- '08 MERRILL, LILLIAN, now Mrs. John Harold Knapp
- '09 MERRITT, LOUISE STEPHENNA, now Mrs. J. L. Greiser
- '97 MEWHORT, JESSIE WILSON, now Mrs. Benjamin H. Gray
- '20 MEYERS, LOUISE BORHEK, B.A. now Mrs. L. B. Jones
- '08 MEYERS, NELLIE, now Mrs. Harry D. Spangenberg
- '20 MILLAR, NORMA EDNA
- '15 MILLAR, ROBENA MONICA, now Mrs. G. E. Haggart
- '24 MILLER, ALICE MAUD
- '11 MILLER, ELIZABETH VINCENT
- '18 MILLER, FLORENCE ISABEL, now Mrs. Gerald S. Shibley
- '22 MILLER, LUCILE MAUD
- '19 MILLER, OLIVE EMINA, now Mrs. R. B. Montgomery
- '17 MILLWARD, MYRTLE MURIEL
- '20 MILNOR, EDITH A., now Mrs. D. H. Swengel
- '14 MILROY, OLIVE
- '13 MINNES, ETHEL GEORGENE, now Mrs. John K. Robertson
- '17 MITCHELL, EDA ISABEL
- '08 MITCHELL, MARY
- '07 MONELL, MARY ELIZABETH, now Mrs. Alvin Walter Baird
- '19 MONTGOMERY, FRANCES CECELIA, B.A.
- '13 MOON, ETHEL LOPER, now Mrs. Arnold W. MacKinnon
- '04 MOONEY, KATHERINE CLARK, now Mrs. W. P. Williams
- '99 MOORE, GRACE ELRIDA, now Mrs. Jacob L. Potter
- '99 MOORE, STELLA, now Mrs. James W. Thayer
- '97 MORLEY, RYE, now Mrs. Frank W. Kinsey
- '20 MORRIS, CAROLINE ELIZABETH, B.A., now Mrs. G. H. Holmes
- '13 MORRISON, GEORGIA ALBERTA
- '04 MOUNCE, SARA BELLE
- '10 MOWAT, ALICE BARBARA, now Mrs. George L. McCrae
- '11 MULLER, ROSE
- '09 MUNCK, LAURA CHARLOTTE
- '12 MUNDIE, JESSIE, now Mrs. William MacDonald
- '16 MURPHY, MALINDA MACCORKLE
- '08 MURRAY, ANNIE ELIZABETH, now Mrs. S. B. Fortenbaugh
- '08 MURRAY, ANNIE ELIZABETH
- '10 MUSSSEN, ETHEL I.
- '24 MUTCH, EDITH MACCALLUM
- '18 MYERS, ALVA HARRISON, now Mrs. H. C. Macon
- '07 †MYERS, MARY CANFIELD, late Mrs. Frank E. Rockwell.
- '24 NASH, DOROTHY E.
- '20 NASON, HELEN JEANETTE, now Mrs. S. J. Lewis
- '14 NEALES, MARGARET LESTER, now Mrs. James Shivers
- '06 NELSON, CORA
- '14 NETHERCUT, RUTH BELL, B.A., now Mrs. William R. Rogers
- '22 NEWELL, ALICE ELIZABETH, B.A.
- '98 NEWMAN, INEZ AVERY
- '97 NICHOLS, KATHLEEN DEPUY, now Mrs. Richard K. Southgate
- '14 NIVEN, HELEN CAMPBELL
- '20 NORCROSS, HELEN MARGUERITE
- '21 NORTHEY, IDA CAROLINE, now Mrs. F. McL. Shaw
- '10 NORTON, MARTHA MAY, B.A., now Mrs. Azro Karl Skinner

†Deceased

SCHOOL OF NURSING

- '05 NYE, WINIFRED LOUISE, now Mrs. Royal S. Haynes
- '96†ODELL, A. GERTRUDE.
- '16 OLDHAM, FRANCES FIELDING
- '97†OLIVER, JENNIE RUTHERFORD
- '09†O'NEIL, CLAUDIA MARIE, late Mrs. Walter Oliver.
- '11 O'NEILL, HENRIETTA FRANCES, now Mrs. George Berpeau
- '22 ORBISON, LAURA ALLISON, now Mrs. A. H. Washburn
- '15 ORBISON, LILLIAN VALENTINE, now Mrs. David Von Strein
- '19 OSBORNE, MARGARET PENNINGTON
- '20 OSSMAN, RUTH MARGUERITE
- '18 OSTEEN, MONETA, now Mrs. Schirmer
- '05 OVERTON, GRACE ELTING, now Mrs. Alfred J. Brown
- '14 OWEN, FLORENCE BELLE, now Mrs. Wm. H. Calderwood
- '18 PARKHURST, DOROTHY, now Mrs. Thayer Adams Smith
- '10 PARKINS, MILDRED FLORENCE
- '14 PARR, DOROTHY WALLER, now Mrs. Gilbert W. Rolston
- '94†PARSONS, JENNIE L.
- '01 PATTERSON, ELSIE THAYER
- '23 PATTERSON, EVA, B.A.
- '21 PATTON, AUGUSTA, B.A.
- '08 PATTON, ETHEL DOROTHY, now Mrs. George A. H. Davies
- '20 PAUL, MARY RUSSELL, now Mrs. G. C. Caner
- '17 PAYNE, DOROTHY EASTMAN
- '14†PEACOCK, SUSAN CHAPMAN, late Mrs. Harry H. Varner
- '99 PEARCE, ETHA ETTA
- '95 PEARSALL, SARAH FEDELIA, now Mrs. Harry D. Curtis
- '15 PENFIELD, THEODORA CRAWFORD, now Mrs. Wilson C. Price
- '12 PENLAND, ANNE
- '19 PERKINS, EMILIE MUNSON, B.A.
- '95 PERRIGO, ALICE MAY, now Mrs. Ralph Hayhurst
- '18 PETERSON, FLORENCE MARIE, B.A., now Mrs. James Zagst
- '17 PETTEE, CATHERINE ADELE
- '08 PHILLIPS, ELIZABETH MARGARET
- '22 PHILLIPS, MRS. RUTH HAAS
- '09 PIERSON, ANN ELIZABETH, now Mrs. Warren Earle Cox
- '95 PIERSON, HELEN GARTHWAITE, now Mrs. Ebenezer Bull, Jr.
- '19 PILLSBURY, MARY ELIZABETH, B.S.
- '15 PINNEY, RETTA L.
- '16 PIPER, ANN STRYKER
- '09 PITCHER, BESSIE KINGSBURY
- '17 PLASTOW, ANNA SARAH, now Mrs. Justus H. Bower
- '22 POMEROY, HARRIET HOWARD, now Mrs. Thomas A. Thacher
- '94 POPE, AMY ELIZABETH
- '13 POSEY, ELINOR, now Mrs. William Bradford Ewing
- '09 POWELL, HELEN CLARISSA
- '16 PRECHTL, GENEVIEVE VERONIKA
- '22 PRESTON, MADELEINE
- '16 PRICE, EMMA AUGUSTA, now Mrs. John Stryker Piper
- '03†PRIME, RUTH HAVENS
- '03 PRITCHETT, CONYERS, now Mrs. Lafayette B. Hedge
- '22 PURCELL, MARGARET McLAREN, now Mrs. E. C. Jenik
- '12 PURVIS, MILDRED MARGOT, now Mrs. Ellinwood A. Frost
- '18 PURVIS, WINIFRED TAMAR, now Mrs. H. W. Clark
- '22 RANDOLPH, AGNES DILLON, B.S.
- '96 READ, ETHEL MAY, now Mrs. C. C. Bennett
- '21 REDDISH, FRANCES LOUISE, now Mrs. S. S. Sargeant
- '16 REEVES, NELL, now Mrs. Ezra Thomas Mann
- '16 REIMAN, FLORENCE AUGUSTA, now Mrs. J. S. Manning
- '22 REXFORD, EVA LOUISE, now Mrs. J. E. Fee
- '06 RICHARDS, LAURA
- '13 RIGNEL, JENNIE ISABEL, now Mrs. Fordyce B. St. John
- '96 RIPPARD, KATE LINDEN, now Mrs. Ralph W. Sharer
- '16†ROBERTS, AMABEL SCHARFF, B.A.
- '96 ROBERTSON, JOAN, now Mrs. Winthrop Daniels
- '23 ROBINSON, CHRISTOBEL
- '07 ROBINSON, MARGARET PATRICIA
- '14 ROBSON, EMILIE GESNER
- '14 ROLFE, FRANCES WILHELMINA, now Mrs. Perry R. McCrae
- '20 ROOD, DOROTHY, A.B.
- '94 ROSE, JULIA BAILLIE, now Mrs. F. Harris Shipman
- '97 ROSE, CONSTANCE BAILLIE, now Mrs. Baillie Ripley
- '17 ROSE, VERA MARION, B.A.
- '18 ROSS, MARJORIE, now Mrs. Chas. William Arnold, Jr.
- '97 RUSSELL, ELIZABETH
- '98 RYDER, LUCY FIDELIA
- '07 RYDER, MARJORIE HOPE, now Mrs. Charles D. Child
- '23 RYKERT, DORIS MARGARET
- '09 RYLANDS, BESSIE WALKER, now Mrs. Arthur I. Platt

†Deceased

SCHOOL OF NURSING

- '94 SALLING, CAMILLA
- '17 SAVAGE, ELEANOR MCKOWAN
- '96 SAVAGE, LILLAS FRASER, now Mrs. William VanKirk
- '20 SCARLETT, MARY, B.A., now Mrs. C. M. Wambaugh
- '97 SCHETKY, MERICA, now Mrs. Coon
- '99 SCHIOLER, MARGRETHE, now Mrs. Hans Koch
- '23 SCHISLER, HAZEL BLANCHE
- '20 SCHURMAN, HELEN, now Mrs. John Magruder
- '12 SCOBLE, CATHARINE ISABEL
- '21 SCOTT, ADA JEAN, now Mrs. J. B. McArthur
- '14 SCOTT, FRANCES MAY
- '05 SCOTT, HANNAH PACIFIC, now Mrs. James E. Dillon
- '14 SCOTT, KATHERINE, now Mrs. James Franklin Adams
- '23 SCOTT, SADIE JONES
- '98 SEABORNE, ALICE DE FOREST, now Mrs. Benjamin Bayley
- '18 SEEHOLZER, CLARA MAGDALENE
- '18 SEIFERT, HELEN BECKER, now Mrs. Whiteside
- '15 SHANKS, MARION CATHERINE M., now Mrs. James Auld Austin
- '24 SHARROCKS, ELLA JANET
- '13 SHELLEY, LOUISE CHILTON
- '13 SHERMAN, NELLIE FRANCES, now Mrs. Henry D. Eaton
- '05 SHERRILL, CHARLOTTE FOOTE, now Mrs. John D. Kernan, Jr.
- '11 SHUFORD, AGNES MERCER
- '96 SILL, HELEN
- '19 SIMON, CHARLOTTE MURDOCH
- '95 SIMPSON, ALEXANDRINA
- '19 SIMPSON, ANNE LENORE
- '09 SIMPSON, NELLIE RUTH
- '03 SKIFF, MARION LOVE
- '15 SLEICHER, ETHEL MARGUERITE, now Mrs. H. M. Gallagher
- '23 SLUYTER, SARA LOUISE
- '18 SMILEY, HELEN GERTRUDE, now Mrs. Theo. Foster Comstock
- '15 SMITH, ALICE ORME, B.A.
- '19 SMITH, ANNE, now Mrs. G. S. Harris
- '22 SMITH, BEULAH JEAN
- '21 SMITH, CAROLINE RUTH, B.S.
- '13 SMITH, EDNAH CHILDS
- '13 SMITH, ELEANOR DOTY, now Mrs. William S. Owen
- '01 SMITH, GERTRUDE REID
- '19 SMITH, GLADYS BEATRICE
- '12 SMITH, GWENDOLEN CONANT, now Mrs. John M. Hanford
- '20 SMITH, JULIA, B.A., now Mrs. Herman Dierks
- '15 SMITH, LUCY MARY
- '06 SMITH, LYDIA VERNON, now Mrs. Harold Bentley Boyd
- '24 SMITH, MARGARET COLEMAN, A.B.
- '19 SMITH, MARGERY KITTOE, now Mrs. Peter Carter Speers
- '24 SMITH, MARY ADELAIDE
- '11 SNARE, HELEN JEANETTE, now Mrs. Frederick A. Stanwood
- '23 SNEDDEN, HOPE, now Mrs. L. E. Carlsmith
- '19 SNEDECOR, FLORENCE TYSON, now Mrs. A. E. Muller
- '24 SPENCER, ELIZABETH
- '20 SPENCER, GLADYS MARY, A.B., now Mrs. Joseph S. Richardson
- '99 SPENCER, KATHERINE BUNCE
- '96 SPENCER, SOPHIE EDWARDS, now Mrs. Donald M. Cammann
- '17 STARK, GLADYS LISLE
- '24 STEAD, MARY
- '97 STEBBINS, GRACE, now Sister Grace
- '21 STEELE, AGNES MARGARET
- '23 STEELE, ANNE WINNIFRED
- '22 STEINER, CLEO MARIE
- '98 STEPHANOVA, KATHERINE D., now Mrs. Gregory W. Tsilka
- '19 STERNE, BESSIE WHISNANT, now Mrs. Frank A. Augsburg
- '06 STEVENS, ISABELLA ABBOTT
- '24 STEVENS, JESSIE
- '09 STEVENS, KATHERINE CECIL
- '96 STEWART, ELIZABETH
- '22 STICKNEY, CHARLOTTE ADELINE, B.A.
- '18 ST. JOHN, FLORENCE ANGLE, now Mrs. W. H. MacCrellich
- '20 STOCKTON, DOROTHY PIERCE, B.S., now Mrs. J. A. Nelson
- '16 STOLL, AUGUSTINE BARNARD
- '95 STONE, EDITH HOSFORD
- '94 STONE, FRANCES ABBOTT
- '98 STRAIN, GERTRUDE EMILY, now Mrs. James Garrison
- '01 STRAIN, SARA HOMANS
- '21 STRONG, ELIZABETH FINE, now Mrs. W. E. Westbrook
- '20 STRONG, MARJORIE RUE, now Mrs. M. DeF. Smith
- '06 STRONG, MARY LEAYCRAFT, now Mrs. Howard F. Burns
- '14 STRONG, MAUD MARY
- '98 STRYKER, CAROLYN
- '19 STUCKMAN, MARIE HERMINE
- '18 SUMMERS, GRACE FLORENCE, now Mrs. Richard William Helwig
- '24 SUMMERS, HELEN MATHILDA
- '12 SUTHERLAND, ELSPEH JEAN
- '17 SUTTON, LILLIAN AUGUSTA
- '23 TAIT, MARGUERITE VILLES-PONTEAUX
- '02 TARBOX, LIDA HELEN, now Mrs. Paul W. Orvis
- '23 TAYLOR, DOROTHY HAWTHORN

SCHOOL OF NURSING

- '19 TAYLOR, GEORGE MARGARETTA, B.A., now Mrs. H. M. Douglas
- '12 TAYLOR, MARY FREDERICA, now Mrs. J. Gordon Weir
- '13 TAYLOR, PHOEBE FRANCES, now Mrs. T. Barclay
- '07 TAYLOR, ROSE ETHEL, now Mrs. Thomas B. Cameron
- '04 TENNANT, MARY MAUD
- '23 TERHUNE, LORRAINE VIRGINIA, now Mrs. F. A. Stevens
- '15 TERRIBERRY, KATHRYN
- '23 TEW, DOROTHY SHELDON, B.S., now Mrs. O. R. Johnson
- '16 THACKRAY, FAY ISABEL, now Mrs. Wentworth Warden
- '24 THIVIERGE, GLADYS HELENA
- '13 THOM, LILY MARY, now Mrs. Low
- '05 THOMAS, ANNIE MABEL
- '11 THOMAS, NELLIE, now Mrs. Edward F. Bigelow
- '18 THOMPSON, GEORGINA GRAEME
- '16 THOMPSON, HELEN IRVIN
- '10 THOMPSON, MARIE LOUISE
- '24 THOMPSON, MAYNARD KINGSMILL, now Mrs. F. T. Watt
- '14 THORP, CONSTANCE ADELE, now Mrs. Richard Harris
- '22 THRALL, VIRGINIA MILLER
- '94 THRELKELD, MARGARET NICHOL, now Mrs. Stephen H. Alling
- '95 TINKER, GRACE ROGERS, now Mrs. James
- '17 TODD, ELSIE GENEVRA, now Mrs. Henry E. Meleney
- '08 TODD, LAURA WASHINGTON, now Mrs. Robert Paul Schey
- '14 TODSEN, HJORDIS, now Mrs. Harold E. Schwing
- '24 TOPPING, BESSIE ALLISON
- '19 TOWERS, LEE LENTHALL
- '06 TOWNER, GRACE EMILY
- '99 TOWNSEND, CORDELIA NEWLAND
- '21 TOWNSEND, FRANCES GREENING
- '24 TOWNSEND, MEHITABLE FANNING, now Mrs. Kamphausen
- '22 TREMAINE, ELIZABETH JANE
- '17 TRIPLER, MARIA HALL
- '06 TRUMAN, EDITH MARY, now Mrs. James G. Bethell
- '21 TUCKER, KATHERINE BARNARD, now Mrs. D. C. Orbison
- '02 TURNER, MARY ELIZABETH, now Mrs. F. O. Rumsey
- '14 TURNER, MARY ISABEL COCHRANE
- '18 TWIDALE, KATHERINE ASHBY HEINRICKS, now Mrs. F. D. Evenson
- '24 TWIDALE, WILHELMINE ASHBY HEINRICHS
- '94 TYGER, EMMA ELIZABETH
- '08 UPPER, ALICE MAUD, now Mrs. Z. G. Lash
- '02 URQUHART, MARCELLA HUNTER
- '20 VALLETTE, IRENE FULLER
- '95 VAN CLEFT, HENRIETTA
- '06 VANDERBILT, ELSIE MAY, now Mrs. C. H. Howell
- '22 VANDERBILT, MARY ELIZABETH
- '22 VANDERBURGH, ELEANOR MAY, now Mrs. Morrison
- '11 VAN DUZOR, CHARLOTTE ELIZABETH
- '06 VAN INGEN, ANNE HUNTINGTON
- '96 VAN KIRK, ANNE DRAVS, B.A., now Mrs. Frederick Geller
- '15 VAN PATTEN, ELIZABETH PENFIELD
- '02 VAN RENSSELAER, ELIZABETH, now Mrs. Benjamin Arnold
- '99 VAUX, WINIFRED ESTELLE
- '95 VEEDER, ALMINA
- '06 VEITCH, SUSAN HELEN
- '21 VICKERY, MARGARET, B.S.
- '99 VINTON, GEORGE WALDO, now Mrs. R. Byington
- '17 VON DOLFFS, IRMGARD
- '99 VOORHEES, CORNELIA EMMELL, now Mrs. P. C. Field
- '20 VREELAND, HESTER, now Mrs. K. G. Millan
- '05 WALES, JEAN LOUISE, now Mrs. William J. Norton
- '20 WALES, MARGUERITE A., A.B.
- '99 WALKER, MABEL, now Mrs. N. F. Ferris
- '16 WALKER, JENNIE LOUISE, now Mrs. W. F. Maule
- '21 WANDEL, DOROTHY
- '13 WARD, MABEL DRUMMOND, now Mrs. James L. Cobb
- '23 WARDEN, ADA ELIZABETH
- '96 WARMAN BERTHA FREDERICA, now Mrs. Eli Long
- '17 WARMAN, GRACE ANNA
- '01 WARNER, AGNES LOUISE, B.A.
- '23 WATERBURY, ANNA ESTHER
- '20 WATERS, FRANCES HARRIET, now Mrs. A. M. Williams
- '22 WATKINS, DOROTHY VOORHEES, B.S., now Mrs. W. L. Conrad
- '01 WEATHERSTON, FRANCES
- '06 WEBSTER, ANNIE ALBERTA, now Mrs. William S. Dana
- '98 WEBSTER, CHARLOTTE MARCELLA
- '19 WEIR, GRACE C.
- '20 WEISER, CATHERINE, B.A.
- '99 WEISS, HENRIETTA LILLIAN, now Mrs. Milo J. Tripp
- '04 WELCH, JESSIE MAY, now Mrs. Fred-eric B. Morlok
- '94 WELCH, LILLIAN
- '21 WEST, FLORENCE, B.A.

SCHOOL OF NURSING

- '19 WEST, NANNETTE, now Mrs. William B. Scheckel
- '02 WHARTON, MABEL CYNTHIA, now Mrs. Graham Ryle
- '20 WHEELER, ELLEN RUMSEY, A.B.
- '03 WHEELER, KATHERINE, now Mrs. Frederick C. Craig
- '20 WHIPPLE, EUNICE FULTON
- '96 WHITE, FRANCES AGNES
- '97 WHITE, FRANCES RICHARDS
- '97 WHITE, MERIEL RICHARDS
- '16 WHITE, ROSINA, now Mrs. Emil Spurny
- '01 WHITELAW, EDNA, now Mrs. William Henry Ketchum
- '19 WHITESIDES, LULA LEE
- '13 WHITMAN, NANCY, now Mrs. Eliot Wadsworth
- '05 WHITSON, RAVENNA CECILIA
- '15 WHITTEMORE, ELSIE
- '20 WIDEMAN, JENNIE McELWEE
- '09 WIGAND, FLORENCE LENA
- '05 WILLIAMS, ADELE CUTTS, now Mrs. Van Dyke Hedges
- '15 WILLIAMS, ANNA KATHERINE
- '17 WILLIAMS, RUTH CLARICE
- '20 WILSON, GLADYS RATCLIFFE
- '13 WILSON, HARRIET EDITH
- '18 WILSON, HELEN ARNOT, B.A., now Mrs. Stephen Borden
- '18 WILSON, KATHLEEN
- '21 WILSON, MAE ELINOR, B.A.
- '22 WILSON, MARION WATERS
- '01 WILSON, SEVERINA
- '96 WILTSIE, GRACE, now Mrs. H. S. Howland
- '03 WINANT, MARTHA, now Mrs. Allen Frost
- '13 WINEY, NELLIE LOUISE
- '05 WINTERS, IDA MARGUERITE
- '04 WOOD, ALICE SHOVE
- '20 WOOD, DOROTHY STARR
- '11 WOOD, RUTH B.
- '24 WOODRUFF, THEO
- '09 WOODING, FRANCES THORNTON
- '15 WOODS, ISABELLE STRIDIRON
- '20 WRIGHT, HARRIET BAKER, B.A.
- '20 WRIGHT, MARJORIE ALEXANDER, now Mrs. W. H. Upson
- '98. WYMAN, EDITH JOHNSON, late Mrs. H. Rodman
- '08 YOST, NANCY ELLEN
- '95 YOUNG, AMELIE JEAN INGLIS, now Mrs. Walter A. Duncel
- '12 YOUNG, HELEN
- '09 YOUNG, HELEN JEAN, now Mrs. Ralph W. Shields
- '13 ZETTERSTROM, FLORENCE, now Mrs. Arthur Nilsen

REPORT OF THE OUT-PATIENT DEPARTMENT

December 31, 1924

To the Board of Managers of the Presbyterian Hospital in the City of New York:

Gentlemen—The following is the report of the Out-Patient Department for the year ending December 31, 1924.

The figures of the statistical report very closely parallel those of the previous year. They would seem to indicate that the space devoted to the Out-Patient activities has nearly reached its maximum capacity, for while some clinics have a larger attendance, others have contracted; all available space has been occupied to its full physical capacity. The total number of patient visits to all the clinics and the Emergency Ward was 104,786. Added to this we have cared for 5,402 medical and surgical follow-up visits, making a grand total of 110,188 visits. The total number of persons who came to us for medical and surgical relief and were admitted for care to the Out-Patient Department was 17,364. These individuals made 62,315 visits to the surgical clinics and 42,471 visits to the medical clinics. The patient visits for each general service, the number of individuals, and the average number of visits per patient for the year are as follows:

	Persons	Visits	Average Visits per Person
Medical Clinics	8,410	37,929	4.5
Surgical Clinics	5,437	33,111	6.0
Emergency Ward	6,169	12,201	1.0
Therapies	987	11,820	11.9
Dental Department (Including Oral Surgery)	2,467	9,728	3.9

Record of visits by clinics are appended.

The earnings of the Out-Patient Department show a gain of \$9,409 over the previous year. Fee remission has been very carefully managed and it is interesting to note that coincident with the increase in income we have treated about 4% more free patients than during 1923.

Among the more important alterations and changes made during the year may be mentioned the following:

The Children's Clinics were moved from the main floor to the mezzanine balcony where they have more space and the waiting children are segregated, thus relieving confusion in the main waiting-room. The entire balcony was remodeled and repainted.

The surgical and medical follow-up clinics were transferred from the rooms adjoining the Unit Record Room to the Out-Patient Department and have taken over the rooms vacated by moving the Children's Clinic to the balcony. The rooms assigned to surgical follow-up were painted and altered to meet the needs of this service.

The medical follow-up clinic has added space and due to the team system has increased the attendance for this service during the last three months to nearly double that of the previous year during the same period.

The small emergency clinical laboratory was shifted to new quarters on the balcony and during the year 7,605 specimens and other examinations were made for the Out-Patient Department.

REPORT OF THE OUT-PATIENT DEPARTMENT

All of the rooms of the annex including the Operating Room were renovated and repainted during the early fall.

The Social Service Department which was formerly housed on the balcony was moved into the hospital proper. The coming of the unit or team system and reorganization has necessitated larger quarters. The tying up of the Social Service work of the Wards and Out-Patient Department more closely (while removing the departmental executive activities outside the Out-Patient Department) has, through the increased personnel and new arrangement of duties, given us increased social contact with our patient and the community. The conduction of the patient through the final stages of admission by a social worker now marks the transfer of an Out-Patient Department patient to the Wards and establishes his first hospital contact.

Following the usual annual custom the Out-Patient Department gave its waiting and clinic rooms for a Christmas party conducted by the Social Service Department, on December 23rd. Judging from the enthusiasm of the children, the party was a huge success and well worth the effort expended on it by the personnel and friends of the hospital.

The installation of the team arrangement has affected the routine of admitting of medical cases in that we have now one Admitting Physician for each team or four in all instead of one for the entire clinic. They admit in rotation and make the burden fall less heavily on any one man.

The Pyorrhea Clinic is now firmly established and we hope during the coming year to much extend this service.

The Cardiac and Gastro-Intestinal Clinics were discontinued with the organization of teams and their work thrown into the general medical clinics.

The Dispensary Committee of the National League of Nursing Education has selected the Out-Patient Department for an intensive study of the relation of nursing education to the dispensary. The report of this study, which is now in progress will be used in the development of a tentative program for nursing and instruction to be recommended to dispensaries in general.

A study is now in progress looking toward an evaluation of the appointment system after nearly two years of successful operation.

The Emergency Ward shows an increased number of patient visits over the previous year. There have been no essential changes in this Department. We extend our welcome to Miss McClive who has assumed the supervision of this service following the resignation of Miss Price.

We wish to express our sincere appreciation for the support, interest and loyalty of the entire Out-Patient Department Staff and of the volunteers who have been especially helpful this year. May we also take this occasion to thank the other departments of the hospital for their ready cooperation.

Respectfully submitted,

FREDERICK MACCURDY, M.D.,
Superintendent, Out-Patient Department.

December 31, 1924

To the Board of Managers of the Presbyterian Hospital in the City of New York:

Gentlemen—The outstanding feature of the medical department of the Out-Patient Department during the past year has been the introduction of the team system. The medical department of the Hospital is now divided into four teams, each member belonging to one of these teams. Each team has charge of one of the medical Wards. Each Ward has a follow-up day for discharged cases, held once a week in the O. P. D. On this day the entire team for that Ward is present in the O. P. D. In like manner certain members of each team under an appointed leader are on duty in the O. P. D. for routine work. They work in the Men's or Women's room according to whether the Ward to which they belong is male or female. Cases which they examine in the O. P. D. if admitted to the Ward are sent to the Ward to which the man who examined the case is attached. Thus there is continuity of treatment for the patient who is seen by the same group in the Ward, in the follow-up and in the O. P. D.

Another item of interest is a change in the teaching policy. Instead of assigning old cases to the students for examination of abnormal physical signs, we now use them for taking histories and examining new patients. In this way more new cases are admitted, and as there is an instructor assigned to each pair of students more men are used for teaching than heretofore.

There has been no radical change in the Surgical Clinics except the inclusion of the Surgical Follow-up reported by the Director of Surgery.

The Surgical Diagnostic Clinic seems to have fully justified its establishment in that it avoids many unnecessary admissions to the Wards, saves patient and Hospital days spent in Wards for work-up, renders consultation service to the other clinics and is an important adjunct. It actually admits about 30% of the total surgical Ward patients. It also prepares for admission a certain surplus, part of which is lost while on the Hospital waiting list. This waste may be cut down through the improved facilities now offered by the Social Service Department.

The ultra violet therapy clinic has in its first year treated 2,552 patients, of whom about 30% were Ward cases. The Staff have expressed their approval of this service as the increasing demands for it show. The number of cases referred is greater than can be treated with one lamp. A second lamp has been promised, to be installed in January.

The Surgical Staff feel profound appreciation for the splendid assistance rendered by the aides and nurses without which it would be quite impossible for the small surgical personnel to handle the volume of work it now does.

Respectfully submitted,

ARTHUR E. NEERGAARD,
Visiting Physician, Out-Patient Department.

DAVID C. BULL,
Visiting Surgeon, Out-Patient Department.

REPORT OF THE OUT-PATIENT DEPARTMENT

SURGICAL CLINICS

	Individuals	Transferred from Other Departments	Total	Visits Made
Surgical Diagnostic	1,102	446	1,548	3,971
Men's Surgical	990	63	1,053	11,292
Women's Surgical	821	59	880	8,845
Children's Surgical	252	25	277	3,105
Fracture	301	358	659	4,907
Proctology	151	102	253	788
Cystoscopy and Urology	3	97	100	200
Emergency Ward	6,000	169	6,169	12,201
Bake and Massage	118	478	596	6,962
Radiotherapy	39	133	172	2,306
Violet Therapy	4	215	219	2,552
Total	9,781	2,145	11,926	57,129
DENTAL DEPARTMENT:				
Oral	302	603	905	4,761
Prophylactic	9	374	383	425
Total	10,092	3,122	13,214	62,315

MEDICAL CLINICS

	Individuals	Transferred from Other Departments	Total	Visits Made
Men's Medical	1,559	122	1,681	5,843
Women's Medical	2,139	127	2,266	7,928
Children's Medical	1,185	55	1,240	4,550
Skin	689	311	1,000	6,527
Tuberculosis	552	184	736	2,552
Clinical Allergy	149	37	186	3,014
Gastro-Intestinal	106	315	421	1,962
Cardiac	237	23	260	1,351
Aortitis	54	7	61	953
Hematology	3	1	4	11
Endocrinology	10	20	30	43
Metabolism	332	85	417	2,766
Nephritis and Hypertension	28	33	71	392
Tonsils	37	37	40
Total	7,043	1,357	8,400	37,929
DENTAL DEPARTMENT:				
Dentistry (Including Pyorrhea)	211	968	1,179	4,542
Total	7,254	2,325	9,579	42,471
Follow-up Surgical				4,061
Follow-up Medical				1,341
Total				5,402
Total Visits—O. P. D.				104,786
Total Visits—Follow-up				5,402
Total				110,188

REPORT OF THE PRESIDENT OF THE ALUMNAE ASSOCIATION OF THE SCHOOL OF NURSING OF THE PRESBYTERIAN HOSPITAL IN THE CITY OF NEW YORK

To the Board of Managers of the Presbyterian Hospital in the City of New York:

Gentlemen—I have the honor of submitting the tenth annual report of the Alumnae Association of the School of Nursing of the Presbyterian Hospital for the year ending December 31, 1924.

By far the most important event of the year was our being asked by the Board of Managers to actively take part in the Hospital Building Fund Campaign, and may I take this opportunity to express to you, on behalf of the Association, our sincere appreciation to thus be included in one of the most important projects ever undertaken by the Hospital. It was decided at our special meeting held in December to make our goal one million dollars, the sum necessary to build the new School of Nursing, and were told at this time that our initial gift would be the amount of money obtained from the sale of the present Florence Nightingale Hall. The organization of the Nurses Building Fund Campaign is complete at this time and it is our hope and aim to make each alumna and graduate of the School a working member, thus assuring us of attaining our goal and furthermore creating a spirit of loyalty toward the School which only an undertaking of this kind can make.

Miss Ruth Draper gave us, in November, the kind of delightful entertainment that only she can give, it having been her desire for some time to do this for Miss Maxwell and the School in memory of her early recollections of the Hospital.

Plans for the final settlement of the Pension Fund are under way, this next year being the last of a five-year tentative arrangement. Of the thirteen members eligible for the pension ten have received it.

We have lost through death three loyal members of the Association:

Miss Jennie R. Oliver, 1897—died December, 1923.

Miss Edith Findlayson, 1905—died December, 1924.

Miss Marie McLean, 1909—died spring of 1924.

Our present membership is six hundred and fifty-seven.

It is probably unnecessary to state that with one accord we turned to Miss Maxwell when we contemplated the forthcoming campaign and in response to a rather urgent cable, she immediately gave up the delight of a winter in southern France and Italy and took passage on the first boat sailing after the receipt of the cablegram, arriving a few days before Christmas, and we all know that with her leadership the drive can have but one outcome.

May I, as President of the Association, thank you for your assistance and cooperation at all times and urge you to call upon us for any help we may be capable of giving you.

Respectfully submitted,

EUNICE F. WHIPPLE,

President.

THE ALUMNAE ASSOCIATION OF THE PRESBYTERIAN HOSPITAL SCHOOL OF NURSING IN THE CITY OF NEW YORK

EXECUTIVE COMMITTEE

Term Expires 1927	Term Expires 1926	Term Expires 1925
MRS. F. B. ST. JOHN	OLIVE MILROY	HELEN YOUNG
MARGUERITE A. WALES	EUNICE WHIPPLE	DOROTHY DEMING
ELEANOR LEE	ANNE PIPER	ELIZABETH ASHMUN
	CARRIE S. COOLEY	

OFFICERS

PRESIDENT: EUNICE WHIPPLE

Vice-President, EMILY CLATWORTHY

Corresponding Secretary, ALICE W. KALTENBACH

Recording Secretary, LOUISE M. MARSH

Treasurer, HELEN YOUNG

ADVISORY BOARD

DEAN SAGE	ROBERT W. CARLE
MOREAU DELANO	JOHN F. BUSH

FINANCE COMMITTEE

CORNELIUS R. AGNEW	HELEN YOUNG
JOHN F. BUSH	DOROTHY DEMING

BENEFIT COMMITTEE

To Serve Until Annual Meeting, 1927

HELEN YOUNG

To Serve Until Annual Meeting, 1926

ALICE H. MACLELLAN

To Serve Until Annual Meeting, 1925

EMILY CLATWORTHY

CHAIRMAN OF COMMITTEES

Membership—ANNE PENLAND

Social—MARGARET ELIOT

Pension Fund Ways and Means—HARRIET FRANCES MACARTHUR

Resolutions—GRACE WARMAN

Public Health—EMILIE G. ROBSON

Red Cross—EVA M. BEAN

Education—DOROTHY S. WOOD

Programme—ELEANOR LEE

Legislative—ALICE H. MACLELLAN

AUDITING COMMITTEE

MABEL DAVIES

DELEGATES

Acting

ELIZABETH R. BRACKETT

ALICE H. MACLELLAN

Alternating

HELEN L. LATTING

HELEN C. NIVEN

NOMINATING COMMITTEE

MADELINE EVANS, *Chairman*

ANNIE M. THOMAS

OLIVE MILROY

ALUMNAE ASSOCIATION—SCHOOL OF NURSING

REPORT OF THE TREASURER

For Years Ending December 31, 1924 and 1923

CURRENT REVENUE

	1924	1923
Initiation Fees	\$ 255.00	\$ 215.00
Dues	1,581.00	1,484.00
Income General Fund	1,202.00	850.00
Miscellaneous Income:		
Subscriptions to Quarterly	\$2.25	\$4.00
Sale of Pencils		13.60
Charts	1.75	
Exchange on Checks	1.44	
	5.44	
Theatre Party for Graduation Class		34.05
Miscellaneous		7.70
		59.35
Appropriations from Income Benefit Fund account benefits paid and minor miscellaneous expenses connected therewith	1,704.00	1,170.00
Appropriations from Income Pension Fund to pay pensions	3,522.50	1,213.50
	<u>\$8,269.94</u>	<u>\$4,991.85</u>

CURRENT EXPENSES

Clerk's Salary	\$ 162.00	\$ 130.00
Delegate's Expenses to Detroit	160.07	
Floral Tributes to Friends and Deceased Members	74.00	84.68
N. Y. County Registered Nurses' Association—Dues	180.20	190.40
Nurses' Relief Fund	100.00	
Quarterly Magazine—Printing	1,305.68	945.99
Stationary, Printing and Postage	213.13	124.40
Refreshments for Meetings	55.62	12.35
Rent of Safe Deposit Box	18.00	12.00
Telephone and Telegraph	1.70	1.16
Donation to Red Cross	25.00	25.00
Entertainment for Graduating Class	104.30	165.00
Christmas Gifts		35.00
Entertainment District No. 13		43.00
Miscellaneous	33.94	13.55
Benefits paid to members of the Alumnae Association from Income Benefit Fund	1,704.00	1,170.00
Pensions paid to members of the Alumnae Association from Income Pension Fund	3,522.50	1,213.50
	<u>\$7,660.14</u>	<u>\$4,166.03</u>
Excess Current Revenue over Current Expense	609.80	825.82
	<u>\$8,269.94</u>	<u>\$4,991.85</u>

ALUMNAE ASSOCIATION—SCHOOL OF NURSING

REPORT OF THE TREASURER—Continued

COMPARATIVE BALANCE SHEET AS OF DECEMBER 31, 1924-1923

	CAPITAL ASSETS		Increase	Decrease
	1924	1923		
Bonds	\$225,201.75	\$211,384.75	\$13,817.00	
Total Capital Assets . . .	\$225,201.75	\$211,384.75		
CURRENT ASSETS				
Cash on Hand	\$13,654.01	\$17,426.39		\$3,772.38
Loans Receivable, due from Members of the Alumnae Association	2,206.00	2,735.00		529.00
Alumnae Pin Account . . .	36.00	68.00		32.00
Total Current Assets . . .	\$15,896.01	\$20,229.29		\$4,333.38
Grand Total Assets . . .	\$241,097.76	\$231,614.14		
CAPITAL LIABILITIES				
Benefit Fund	\$72,262.34	\$68,965.00	a\$3,297.34	
Unappropriated Income from Benefit Fund	2,299.61	3,049.86		b\$750.25
General Fund	12,602.50	12,602.50		
Pension Fund	152,779.05	145,438.22	c7,340.83	
Scholarship Fund05		.05
Fund for Relief of Nurses who served in the War		214.00		214.00
Notes Payable	500.00	1,000.00		500.00
	\$240,443.50	\$231,269.63		
Surplus	654.26	344.51		
	\$241,097.76	\$231,614.14		
A—Benefit Fund Amount Transferred from Income Account Profit on Securities Sold			\$3,000.00 297.34	\$3,297.34
B—Income Benefit Fund—Amount Transferred to Fund Account			3,000.00	
Benefits Paid			1,704.00	
			\$4,704.00	
Income from Investments held in Benefit Fund received during year		\$3,824.96		
Bank Interest		128.79		
			3,953.75	
Net Decrease				750.25
C—Income from Investments held in Pension Fund re- ceived during the year			\$8,977.20	
Donations from Individual Members received during the year			1,384.70	
Bank Interest			137.84	
Profit on Investments Sold			366.59	
			\$10,863.33	
Less Pensions Paid			3,572.50	
Net Interest				\$7,340.83

ALUMNAE ASSOCIATION—SCHOOL OF NURSING

REPORT OF THE TREASURER—Continued

STATEMENT OF INCREASE OR DECREASE OF CAPITAL RESERVE FUNDS

For the Year Ending December 31, 1924

	Amount Jan. 1, 1924	Received	Expended	End of Period
General Fund	\$12,602.50			\$12,602.50
Benefit Fund	68,965.00	\$3,297.34		72,262.34
Income Benefit Fund	3,049.86	3,953.75	\$4,704.00	2,299.61
Pension Fund	145,438.22	11,210.33	3,869.50	152,779.05
School of Nursing Scholarship Fund05		.05	
Fund for Nurses Who Served in the War	214.00		214.00	
Notes Payable	1,000.00		500.00	500.00
Total	\$231,269.63	\$18,461.42	\$9,287.55	\$240,443.50

LIST OF INVESTMENTS, FUNDS HELD IN AND ANNUAL INCOME

HELD IN BENEFIT FUND		Book Value	Annual Income
Par Value			
\$35,000.00	Provident Loan Society of New York, Certifi- cates of Contribution—6%	\$35,000.00	\$2,100.00
17,000.00	United States Steel Corporation Sinking Fund Bonds, due 1963—5%	17,652.50	850.00
5,000.00	Amer. Tel. & Telephone Co. 20-Year Sinking Fund Debentures, due 1943—5½%	5,053.75	275.00
5,000.00	International Mercantile Marine 1st Mtg. & Collat. Sinking Fund, due 1941—6%	4,412.50	300.00
\$62,000.00		\$62,118.75	\$3,525.00
HELD IN GENERAL FUND			
\$12,000.00	Interboro Rapid Transit Co., 1st Refunding Mortgage Bonds, due 1966—5%	\$11,640.00	\$ 600.00
HELD IN PENSION FUND			
\$20,000.00	Amer. Tel. & Telephone Co., 20-Year Sinking Fund Debentures, due 1943—5½%	\$20,030.00	\$1,100.00
20,000.00	International Mercantile Marine Co., 1st Mtg. & Collat. Sinking Fund, due 1941—6%	17,434.00	1,200.00
25,000.00	International Match Co., Convert. Sinking Fund Debentures, due 1943—6½%	25,162.00	1,625.00
13,000.00	Interboro Rapid Transit Co., 1st Refunding Mtg. Bonds, due 1966—5%	12,850.00	650.00
20,000.00	Lackawanna Steel Co., Convertible 1st, Consoli- dated Mtg. Bonds, due 1950—5%	18,953.00	1,000.00
40,000.00	United Kingdom Great Britain & Ireland, 20- Year Gold Bonds, due 1937—5½%	39,767.50	2,200.00
8,000.00	United States Steel Corp., Sinking Fund Bonds, due 1963—5%	7,612.00	400.00
10,000.00	Niagara Falls Power Co., Refunding & Gen- eral Mtg. Bonds, due 1932—6%	9,634.00	600.00
\$156,000.00		\$151,443.00	\$8,775.00

Respectfully submitted,

HELEN YOUNG, Treasurer.

OFFICERS

	From	To	Served the Institution	
PRESIDENTS				
James Lenox	1868	1880	12 years	Died in office
Robert L. Stuart	1880	1882	2 years	Died in office
Edwin D. Morgan	1882	1883	2 months	Died in office
George W. Lane	1883	1884	2 years	Died in office
John S. Kennedy	1884	1909	25 years	Died in office
Frederick Sturges	1910	1916	6 years	Resigned. Elected Pres. Em. Died in office
William Sloane	1916	1922	6 years	Died in office
Dean Sage	1922	Continues in office
VICE-PRESIDENTS				
John C. Green	1868	1875	7 years	Died in office
Robert L. Stuart	1876	1880	4 years	Elected to Presidency
Edwin D. Morgan	1880	1882	2 years	Elected to Presidency
George W. Lane	1882	1883	2 months	Elected to Presidency
John S. Kennedy	1883	1884	1 year	Elected to Presidency
Heber R. Bishop	1884	1896	12 years	Resigned
Frederick Sturges	1896	1910	14 years	Elected to Presidency
Robert W. deForest	1910	1915	5 years	Resigned
William Sloane	1915	1916	1 year	Elected to Presidency
William M. Kingsley	1916	1924	8 years	
W. E. S. Griswold	1924	Continues in office
TREASURERS				
Aaron B. Belknap	1868	1880	12 years	Died in office
Robert Lenox Belknap	1880	1892	12 years	Resigned
Elbert A. Brinckerhoff	1892	1898	6 years	Resigned
William V. S. Thorne	1898	1920	22 years	Died in office
Cornelius R. Agnew	1920	Continues in office
CORRESPONDING SECRETARIES				
Robert M. Hartley	1868	1876	8 years	Died in office
Otis D. Swan	1876	1877	1 year	Resigned
Walter Edwards, Jr.	1877	1884	7 years	Resigned
Algernon S. Sullivan	1884	1888	4 years	Died in office
Elbert B. Monroe	1888	1890	2 years	Died in office
George E. Dodge	1890	1898	8 years	Resigned
William V. S. Thorne	1898	1899	1 year	Resigned
Alexander Maitland	1899	1907	8 years	Died in office
William V. S. Thorne	1908	1911	3 years	Resigned
William M. Kingsley	1911	1914	3 years	Resigned
Matthew C. Fleming	1914	Continues in office
RECORDING SECRETARIES				
Henry M. Taber	1868	1884	16 years	Resigned
Walter Edwards, Jr.	1884	1895	11 years	Died in office
Alexander Maitland	1896	1899	3 years	Resigned
Charles W. McAlpin	1899	1901	2 years	Resigned
Matthew C. Fleming	1903	Continues in office
RESIDENT DIRECTRESS				
Miss Jane S. Woolsey	1872	1876	4 years	Resigned
SUPERINTENDENTS				
Charles F. Carpenter	1876	1879	3 years	Resigned
Rev. Thomas G. Wall	1879	1892	13 years	Resigned
C. Irving Fisher, M.D.	1892	1914	22 years	Resigned
Charles H. Young, M.D.	1914	1923	10 years	Resigned
John F. Bush	1923	Continues in office

OFFICERS

	From	To	Served the Institution	
ACTING SUPERINTENDENT				
James U. Norris	1918	1919	1 year	
CHAPLAINS				
Rev. Thos. G. Wall, D.D. .	1879	1902	23 years	Died in office
Rev. Juett N. MacDonald .	1905	1909	4 years	Resigned
Rev. Theo. D. Martin . . .	1915	1917	2 years	Resigned
ACTING CHAPLAINS				
Albert P. Fitch	1902	1902	6 months	Resigned
Rev. J. D. Steele, Ph.D. . .	1902	1903	17 months	Resigned
Alfred J. Sadler	1903	1904	6 months	Resigned
Rev. John L. Gillin	1904	1905	16 months	Resigned
John C. Boyers	1909	1910	12 months	Resigned
J. B. Tarney	1910	1912	29 months	Resigned
Egbert W. Hayes	1912	1913	12 months	Resigned
Guy C. Converse	1913	1915	23 months	Resigned
W. L. Hughes	1917	Continues in office
DIRECTORS SCHOOL OF NURSING				
Anna C. Maxwell	1892	1921	29 years	Resigned
Helen Young	1923	Continues in office

BOARD OF MANAGERS

	From	To	Served the Institution
William A. Booth	1868	1869	1 year Resigned
James Brown	1868	1877	9 years Died in office
Marshall S. Bidwell	1868	1872	4 years Died in office
Aaron B. Belknap	1868	1880	12 years Died in office
William E. Dodge	1868	1883	15 years Died in office
James Donaldson	1868	1872	4 years Died in office
John C. Green	1868	1875	7 years Died in office
Winthrop S. Gilman	1868	1873	5 years Resigned
Robert M. Hartley	1868	1881	13 years Died in office
Richard Irvin	1868	1888	20 years Died in office
Edward S. Jaffray	1868	1878	10 years Resigned
Thomas Jeremiah	1868	1872	4 years Died in office
Morris K. Jesup	1868	1875	7 years Resigned
John Taylor Johnston	1868	1893	25 years Died in office
James Lenox	1868	1880	12 years Died in office
David Olyphant	1868	1873	5 years Resigned
William Paton	1868	1875	7 years Resigned
Thomas C. M. Paton	1868	1878	10 years Resigned
Joseph Stuart	1868	1874	6 years Died in office
Robert L. Stuart	1868	1882	14 years Died in office
Thomas U. Smith	1868	1874	6 years Died in office
Jonathan Sturges	1868	1874	6 years Died in office
Otis D. Swan	1868	1876	8 years Resigned
Charles N. Talbot	1868	1874	7 years Died in office
Willard Parker, M.D.	1868	1875	7 years Resigned
John R. Ford	1868	1880	12 years Died in office
Henry M. Taber	1868	1884	16 years Resigned
Alexander Van Rensselaer	1868	1876	8 years Resigned
William M. Vermilye	1868	1878	10 years Died in office
Washington R. Vermilye	1868	1876	8 years Died in office
A. R. Wetmore	1868	1881	13 years Died in office
A. Robertson Walsh	1868	1884	16 years Died in office
George de F. Lord	1869	1872	3 years Resigned
Henry Parish	1869	1872	3 years Resigned
David S. Egleston	1873	1876	3 years Resigned
Edmund D. Stanton	1873	1873	1 year Died in office
George W. Lane	1873	1883	10 years Died in office
John C. Tucker	1873	1875	2 years Resigned
Charles Lanier	1873	1875	2 years Resigned
John E. Parsons	1873	1875	2 years Resigned
Latimer Bailey	1874	1881	7 years Resigned
William Adams, D.D.	1874	1880	6 years Died in office
John T. Agnew	1875	1899	24 years Died in office
Joseph K. Skidmore	1875	1876	1 year Resigned
Walter Edwards, Jr.	1875	1895	20 years Died in office
William K. Hinman	1875	1908	33 years Died in office
Richard W. Hurlbut	1875	1887	12 years Died in office
John S. Kennedy	1876	1909	33 years Died in office
Robert Schell	1876	1900	24 years Died in office
Thomas Donaldson	1872	1874	2 years Died in office
George W. Talbot	1876	1881	5 years Resigned
Randolph W. Townsend	1876	1902	26 years Died in office
Alexander Maitland	1876	1907	31 years Died in office
J. Cleveland Cady	1876	1887	11 years Resigned
J. Cleveland Cady, re-elected	1896	1919	23 years Died in office
John A. Hardenbergh	1876	1898	22 years Died in office
Charles A. Bulkley	1877	1886	9 years Died in office
Frederick Sturges	1877	1917	40 years Died in office

BOARD OF MANAGERS

	From	To	Served the Institution
Elbert B. Monroe	1878	1894	16 years Died in office
Robert Lenox Belknap	1878	1896	18 years Died in office
Henry G. de Forest	1878	1889	11 years Died in office
Edwin D. Morgan	1878	1883	5 years Died in office
Charles Fanning	1878	1880	2 years Resigned
William M. Taylor, D.D.	1881	1895	14 years Died in office
John S. Bussing	1881	1890	9 years Resigned
Heber R. Bishop	1881	1897	16 years Resigned
Elbert A. Brinckerhoff	1881	1913	32 years Died in office
Algernon S. Sullivan	1881	1887	6 years Died in office
Frederick Marquand	1881	1882	1 year Died in office
Henry M. Flagler	1882	1891	9 years Resigned
Frederick Billings	1883	1890	7 years Died in office
John T. Terry	1883	1913	30 years Died in office
John Sloane	1883	1906	23 years Died in office
George E. Dodge	1883	1900	17 years Resigned
William H. Jackson	1883	1908	25 years Died in office
John Crosby Brown	1883	1909	26 years Died in office
Charles S. Smith	1884	1908	24 years
Henry S. Wilson	1886	1908	22 years Died in office
William B. Isham	1886	1908	22 years Resigned
Frederic Baker	1887	1913	26 years Died in office
Henry G. Marquand	1887	1902	15 years Died in office
William Moir	1888	1896	8 years Died in office
Donald MacKay	1888	1911	23 years Died in office
Robert W. de Forest	1890	Continues in office
Francis B. Griffin	1890	1910	20 years
Samuel Inslee	1891	1895	4 years Died in office
William F. Havemeyer	1892	1913	21 years Died in office
Hugh D. Auchincloss	1892	1913	21 years Died in office
John Herbert Johnson	1893	1895	2 years Resigned
C. Whitney Carpenter	1895	1895	Resigned
Ethan Allen	1896	Continues in office
William L. McLane	1896	1903	7 years Died in office
William V. S. Thorne	1896	1920	24 years Died in office
John S. Billings, M.D.	1896	1913	17 years Died in office
Charles W. McAlpin	1896	Continues in office
John P. Duncan	1899	1901	2 years Died in office
William Barbour	1899	1909	10 years
Arthur P. Sturges	1899	1919	20 years Died in office
John J. Sinclair	1900	1916	16 years Died in office
James R. Jesup	1900	1901	1 year Resigned
William Sloane	1901	1922	21 years Died in office
Henry W. de Forest	1902	Continues in office
Matthew C. Fleming	1902	Continues in office
Eugene Delano	1902	1920	18 years Died in office
Simeon B. Chapin	1905	1916	11 years Resigned
William R. Wilcox	1905	1920	15 years
Henry S. Van Duzer	1906	1916	10 years Resigned
William M. Kingsley	1908	Continues in office
Moreau Delano	1908	Continues in office
William Sloane Coffin	1908	Continues in office
William Allen Butler	1909	1923	14 years Died in office
David M. Look	1909	Continues in office
E. Parmelee Prentice	1909	1917	8 years
Robert E. Tod	1910	1912	2 years Resigned
Edward S. Harkness	1911	Continues in office
James R. Sheffield	1912	Continues in office

BOARD OF MANAGERS

	From	To	Served the Institution
George Gibbs	1912	Continues in office
Stephen G. Williams	1912	1919	7 years Resigned
Cornelius R. Agnew	1913	Continues in office
Philip A. Rollins	1913	1922	9 years
Thatcher M. Brown	1913	Continues in office
Robert W. Carle	1913	..	Continues in office
Johnston de Forest	1913	..	Continues in office
William Williams	1913	..	Continues in office
C. Irving Fisher, M.D.	1914	1924	10 years Died in office
William H. Wheelock	1920	Continues in office
Dean Sage	1922	..	Continues in office
W. E. S. Griswold	1922	..	Continues in office
Walter E. Hope	1922	..	Continues in office
Edward S. Moore	1923	1924	1 year Resigned
Samuel H. Fisher	1923	Continues in office
Dunlevy Milbank	1923	..	Continues in office

EX-OFFICIO MEMBERS OF THE BOARD OF MANAGERS

	From	To	Served the Institution
Ministers of the First Presbyterian Church:			
Rev. William M. Paxton, D.D.	1868	1883	15 years
Rev. Richard D. Harlan	1886	1891	5 years
Rev. Howard Duffield, D.D.	1891	1918	27 years
Ministers of the Madison Square Presbyterian Church:			
Rev. William Adams, D.D.	1868	1875	7 years
Rev. William J. Tucker, D.D.	1875	1880	5 years
Rev. Charles H. Parkhurst, D.D.	1880	1918	38 years
Senior Ministers of the Collegiate Church of the Reformed Dutch Church:			
Rev. Thomas Dewitt, D.D.	1868	1874	Died in office
Rev. Thomas E. Vermilye, D.D.	1875	1893	Died in office
Rev. Talbot W. Chambers, D.D.	1893	1896	Died in office
Rev. Edward B. Coe, D.D.	1896	1914	Died in office
Rev. David J. Burrell, D.D.	1914	...	Continues in office
Ministers of the First Reformed Presbyterian Church:			
Rev. John N. McLeod, D.D.	1868	1874	Died in office
Rev. William Wylie	1875	1886	11 years
Rev. I. M. Stephens	1888	1890	2 years
Rev. James D. Steele, Ph.D.	1891	1906	15 years
Ministers of the Scotch Presbyterian Church, successor of the First Reformed Presbyterian Church:			
Rev. David G. Wylie, D.D.	1907	1914	7 years
Rev. Robert Watson, D.D.	1914	1923	9 years
Rev. George J. Russell, D.D.	1923	...	Continues in office
Ministers of Old First Presbyterian Church, successor of the First Presbyterian Church and the Madison Square Presbyterian Church:			
Rev. George Alexander, D.D.	1919	...	Continues in office

CONSULTING PHYSICIANS AND SURGEONS

	From	To	Served the Institution
C.P. Alonzo Clark, M.D.	1871	1875	4 years
C.P. Oliver White, M.D.	1871	1880	9 years
C.S. George A. Peters, M.D. . . .	1871	1875	4 years
C.S. John J. Cranc, M.D.	1871	1876	5 years
C.P. Jared Linsley, M.D.	1876	1885	9 years
C.S. William Detmold, M.D. . . .	1876	1885	9 years
C.S. Gurdon Buck, M.D.	1876	1877	5 mos.
C.S. Wm. H. Van Buren, M.D. . .	1876	1883	7 years
C.P. Samuel F. Hubbard, M.D. . .	1880	1885	5 years
C.P. James L. Banks, M.D.	1880	1883	3 years
C.P. Gouverneur M. Smith, M.D.	1882	1884	2 years
C.S. Alfred C. Post, M.D.	1883	1885	2 years
C.S. John H. Hinton, M.D.	1884	1885	1 year
C.S. Frederick Lange, M.D. . . .	1885	1889)	6 years
C.S. Frederick Lange, M.D. . . .	1892	1894)	
C.S. Charles McBurney, M.D. . . .	1885	1913	28 years
C.P. William H. Draper, M.D. . . .	1885	1901	16 years
C.P. E. G. Janeway, M.D.	1885	1910	25 years
C.S. Charles K. Briddon, M.D. . .	1900	1916	16 years
C.P. Andrew H. Smith, M.D. . . .	1903	1903	5 years
C.S. F. Tilden Brown, M.D. . . .	1903	1910	2 years
C.P. Walter B. James, M.D.	1914	1918	4 years
C.S. George E. Brewer, M.D. . . .	1919	Continues in office
C.P. Wm. P. Northrup, M.D. . . .	1919	Continues in office
C.P. Herbert S. Carter, M.D. . . .	1921	Continues in office
C.S. Adrian V. S. Lambert, M.D.	1921	Continues in office
C.S. William Darrach, M.D.	1921	Continues in office

DIRECTORS OF SERVICES

	From	To	Served the Institution
Med. Warfield T. Longcope, M.D.	1914	1921	7 years
Surg. George E. Brewer, M.D. . .	1914	1916	2 years
Path. W. G. MacCallum, M.D. . . .	1914	1916	2 years
Surg. Adrian V. S. Lambert, M.D. .	1917	1921	4 years
Path. James W. Jobling, M.D. . . .	1918	Elec. Cons.
Den. F. T. Van Woert, D.D.S. . . .	1920	1921	Continues in office
Med. Walter W. Palmer, M.D. . . .	1921	1 year
Surg. Allen O. Whipple, M.D. . . .	1921	Continues in office
Den. William D. Tracy, D.D.S. . .	1921	Continues in office

VISITING PHYSICIANS AND SURGEONS

		From	To	Served the Institution	
V.P.	A. Brayton Ball, M.D. . . .	1871	1875	4 years	
V.P.	Edward C. Seguin, M.D. . .	1871	1873	2 years	
V.P.	Geo. G. Wheelock, M.D. . .	1871	1875	4 years	
V.P.	Walter De F. Day, M.D. . .	1871	1875	4 years	
V.P.	Gerardus H. Wynkoop, M.D.	1871	1875	4 years	
V.P.	Alexander Hadden, M.D. . .	1871	1885	14 years	
V.S.	Alfred C. Post, M.D.	1871	1883	12 years	
V.S.	Gurdon Buck, M.D.	1871	1876	5 years	
V.S.	Thomas T. Sabine, M.D. . .	1871	1874	3 years	
V.S.	Daniel M. Stimson, M.D. . .	1871	1876	5 years	
V.S.	L. DeForest Woodruff, M.D..	1871	1876	5 years	
V.S.	Samuel B. Ward, M.D. . . .	1871	1876	5 years	
V.S.	Charles M. Allin, M.D. . . .	1874	1876	2 years	
V.P.	James L. Banks, M.D. . . .	1875	1880	5 years	
V.P.	Samuel T. Hubbard, M.D. . .	1875	1881	6 years	
V.P.	Gouveneur M. Smith, M.D. .	1875	1882	7 years	
V.P.	Fred. A. Burrall, M.D. . . .	1875	1885	10 years	
V.P.	Jas. V. S. Wooley, M.D. . .	1875	1881	6 years	
V.S.	Lewis A. Stimson, M.D. . .	1876	1889	13 years	Resigned
V.S.	John H. Hinton, M. D. . . .	1876	1885	8 years	
V.S.	Charles K. Briddon, M.D. .	1876	1900	24 years	Elec. Cons.
V.S.	William T. White, M.D. . .	1876	1880	4 years	
V.S.	George F. Shrady, M.D. . .	1877	1885	8 years	
V.P.	Fred A. Castle, M.D.	1880	1885	5 years	
V.S.	Leroy M. Yale, M.D.	1880	1885	5 years	
V.P.	Andrew H. Smith, M.D. . .	1880	1903	23 years	Resigned
V.P.	Thos. A. McBride, M.D. . .	1880	1886	6 years	Died in office
V.P.	William H. Flint, M.D. . . .	1885	1896	11 years	Resigned
V.S.	William S. Halstead, M.D. .	1885	1887	2 years	
V.P.	W. Gilman Thompson, M.D.	1886	1911	25 years	Resigned
V.S.	Andrew J. McCosh, M.D. . .	1887	1908	21 years	Died in office
V.P.	F. P. Kinnicutt, M.D. . . .	1892	1913	21 years	Died in office
V.P.	Wm. P. Northrup, M.D. . . .	1892	1919	27 years	Elec. Cons.
V.P.	Walter B. James, M.D. . . .	1892	1914	22 years	Elec. Cons.
V.S.	Ellsworth Eliot, Jr., M.D. .	1900	1921	21 years	Resigned
V.P.	John S. Thacher, M.D. . . .	1903	1914	11 years	Resigned
V.S.	Joseph A. Blake, M.D. . . .	1909	1913	4 years	Resigned
V.P.	Theo. C. Janeway, M.D. . .	1911	1914	3 years	Resigned
V.P.	George A. Tuttle, M.D. . . .	1914	Continues in office
V.P.	David Bovaird, M.D.	1914	1921	7 years	Resigned
V.P.	T. Stuart Hart, M.D.	1914	1921	7 years	Resigned
V.S.	Adrian V. S. Lambert, M.D.	1914	1917	3 years	Elec. Surg. Dir.
V.P.	Homer F. Swift, M.D.	1914	1917	3 years	Resigned
V.S.	George E. Brewer, M.D. . .	1914	1917	3 years	Resigned
V.P.	Walter W. Palmer, M.D. . .	1917	1919	2 years	Resigned
V.S.	Allen O. Whipple, M. D. . .	1919	1921	2 years	Elec. Surg. Dir.
V.P.	Howard H. Mason, M.D. . . .	1919	Continues in office
V.P.	Albert R. Lamb, M.D.	1921	Continues in office
V.P.	Alphonse Dochez, M.D. . . .	1921	Continues in office
V.S.	Hugh Auchincloss, M.D. . .	1921	Continues in office
V.S.	Fordyce B. St. John, M.D. .	1921	Continues in office

PATHOLOGISTS

	From	To	Served the Institution
Charles S. Bull, M.D.	1871	1873	2 years
T. E. Satterthwaite, M.D.	1873	1888	15 years
John W. Beckman, M.D.	1874	1875	1 year
John S. Thacher, M.D.	1889	1907	18 years
Eugene L. Opie, M.D.	1907	1910	3 years
Wm. G. MacCullum, M.D.	1910	1914	4 years Elec. Dir. Path.

VISITING PHYSICIANS TO ROENTGEN RAY DEPARTMENT

	From	To	Served the Institution
Alfred T. Osgood, M.D.	1907	1909	3 years Resigned
Eugene W. Caldwell, M.D.	1910	1917	7 years Died in office
Harry M. Imboden, M.D.	1918	1922	4 years
Ross Golden	1922 Continues in office

ASSOCIATE VISITING PHYSICIANS AND SURGEONS

	From	To	Served the Institution
A.V.P. George A. Tuttle, M.D. . . .	1900	1914	14 years Elec. Vist. Phys.
A.V.P. John S. Thacher, M.D. . . .	1900	1903	3 years Elec. Vist. Phys.
A.V.S. F. Tilden Brown, M.D. . . .	1900	1908	8 years Elec. Cons.
A.V.S. George Woolsey, M.D. . . .	1900	1914	14 years Resigned
A.V.P. David Bovaird, M.D. . . .	1903	1914	11 years Elec. Vist. Phys.
A.V.S. Forbes Hawkes, M.D. . . .	1908	1921	13 years Resigned
A.V.P. Warfield T. Longcope, M.D.	1911	1914	3 years Elec. Med. Dir.
A.V.P. T. Stuart Hart, M.D. . . .	1911	1914	3 years Elec. Vist. Phys.
A.V.S. Adrian V. S. Lambert, M.D.	1912	1914	2 years Elec. Vist. Surg.
A.V.P. Herbert S. Carter, M.D. . .	1914	1921	7 years Elec. Cons.
A.V.P. Howard H. Mason, M.D. . .	1914	1919	5 years Elec. Vist. Phys.
A.V.S. William Darrach, M.D. . .	1914	1916	2 years Resigned
A.V.S. Clarence A. McWilliams, M.D.	1914	1921	7 years Resigned
A.V.P. George Draper, M.D. . . .	1915 Continues in office
A.V.P. Albert R. Lamb, M.D. . . .	1917	1921	4 years Elec. Vist. Phys.
A.V.P. H. Rawle Geyelin, M.D. . .	1918 Continues in office
A.V.P. Arthur E. Neergaard, M.D. .	1918 Continues in office
A.V.P. Archibald McL. Strong, M.D.	1919 Continues in office
A.V.S. Hugh Auchincloss, M.D. . .	1919	1921	2 years Elec. Vist. Surg.
A.V.S. Jas. A. Corscaden, M.D. . .	1919	1921	2 years Resigned
A.V.P. Geo. M. Mackenzie, M.D. . .	1921 Continues in office
A.V.S. William Barclay Parsons, Jr., M.D.	1921 Continues in office
A.V.S. Wilder G. Penfield, M.D. . .	1921 Continues in office
A.V.P. Dana W. Atchley	1922 Continues in office

RESIDENT PHYSICIANS AND SURGEONS

		From	To	Served the Institution
R.S.	Clarence P. Thomas, M.D. .	1917	1918	1 year
R.P.	Stanley T. Fortuine, M.D. .	1918	1918	4 mos.
K.P.	Lee H. Ferguson, M.D. . . .	1918	1920	2 years
R.P.	Randolph West, M.D. . . .	1920	1921	1 year
R.S.	Raymond W. Lewis, M.D. .	1920	1921	1 year
R.P.	George Harrop, M.D. . . .	1921	1923	2 years
R.S.	James Greenough, M.D. . .	1921	1922	1 year
R.P.	Robert F. Loeb, M.D. . . .	1923	1924	1 year
R.P.	Franklin M. Hanger, M.D. .	1924 Continues in office



HOUSE STAFF—1924

GRADUATES OF HOUSE STAFF

Adams, Robert, M.D.	1893	Dolley, Frank S., M.D.	1914
Alexander, Harry L., M.D.	1916	Dorman, Harry G., M.D.	1902
Alling, Eric L., M.D.	1920	Dorsey, Francis O., M.D.	1899
Allison, Benjamin R., M.D.	1919	Douglass, Henry B., M.D.	1888
Andrews, George B., M.D.	1919	Draper, George, M.D.	1908
Andrews, George C., M.D.	1919	DuBois, Eugene F., M.D.	1909
Babcock, James W., M.D.	1916	Duffield, John T., M.D.	1882
Bainbridge, Wm. S., M.D.	1895	Ely, Edward T., M.D.	1875
Baird, Alvin W., M.D.	1907	Erdman, Seward, M.D.	1905
Baldwin, Louis C. B., M.D.	1920	Evans, Edward R., M.D.	1912
Barach, Alvin L., M.D.	1920	Fahnestock, Clarence, M.D.	1902
Barker, Paul S., M.D.	1922	Ferry, Ronald M., M.D.	1918
Barnes, William J., M.D.	1919	Field, William H., M.D.	1918
Barrett, Frederick, J., M.D.	1907	Forbes, H. H., M.D.	1892
Bebee, Edwin L., M.D.	1901	Forrest, Wm. E., M.D.	1877
Bell, Joseph C., M.D.	1924	Fortune, Stanley T., M.D.	1918
Berry, Frank B., M.D.	1921	Francce, Pedro F., M.D.	1893
Bickley, Emil B., M.D.	1918	Franklin, Albert V., M.D.	1913
Bill, Edward W., M.D.	1891	Frantz, Angus M., M.D.	1924
Bliss, Walter P., M.D.	1917	Frantz, Virginia K., M.D.	1924
Bovaird, Jr., David, M.D.	1894	Freeman, Jr., Alpheus, M.D.	1884
Boyd, William B., M.D.	1908	Freeman, Anthony C., M.D.	1912
Brady, John W. S., M.D.	1921	Freeman, Jr., Rowland G., M.D.	1922
Brenner, Edward C., M.D.	1911	Frissel, Louis F., M.D.	1902
Brown, Alfred J., M.D.	1906	Fuller, Duncan McT., M.D.	1918
Buchler, Aug. F., M.D.	1877	Furman, Benjamin A., M.D.	1913
Bulger, Harold A., M.D.	1922	Gaby, Robert E., M.D.	1909
Bulkley, Kenneth, M.D.	1912	Garber, Frank W., Jr., M.D.	1923
Burnham, Athel C., M.D.	1908	Garner, E. F., M.D.	1885
Busche, Thos. W., M.D.	1878	Gerrish, W. H., M.D.	1879
Caldwell, Guy A., M.D.	1917	Gile, Harold H., M.D.	1924
Cannon, A. Benson, M.D.	1916	Given, Jr., James B., M.D.	1922
Carter, Herbert S., M.D.	1898	Goodwin, Frank P., M.D.	1909
Chambers, P. F., M.D.	1878	Grace, Roderick V., M.D.	1914
Chaplin, Hugh, M.D.	1915	Graves, Gaylord W., M.D.	1911
Chickering, Henry T., M.D.	1914	Haggart, Gilbert E., M.D.	1922
Clark, Dana V., M.D.	1924	Hale, Henry E., M.D.	1898
Clarke, Edward W., M.D.	1920	Hanford, John M., M.D.	1912
Cleveland, Mather, M.D.	1917	Hanger, Jr., F. McC., M.D.	1921
Cobb, James L., M.D.	1913	Hart, T. Stuart, M.D.	1897
Cochran, Samuel, M.D.	1899	Hartwell, John A., M.D.	1897
Cocke, Charles H., M.D.	1908	Harvey, Jr., Thomas W., M.D.	1911
Coe, John W., M.D.	1900	Hayden, Edwin P., M.D.	1920
Colp, Ralph, M.D.	1917	Hawkes, Forbes, M.D.	1895
Cook, Edward, M.D.	1906	Haynes, Royal S., M.D.	1905
Cook, Finley R., M.D.	1898	Haynes, Jr., W. H., M.D.	1877
Cooke, Robert A., M.D.	1907	Hazen, Roland, M.D.	1903
Coonley, Frederick, M.D.	1902	Heck, Edson B., M.D.	1920
Cornwall, Edward E., M.D.	1892	Hedges, B. Van Dyke, M.D.	1893
Corscaden, James A., M.D.	1909	Holt, Jr., L. Emmett, M.D.	1921
Corwin, Emma E., M.D.	1923	Hooker, Alfred E., M.D.	1887
Crowell, John B., M.D.	1875	Hough, Jr., Garry deN., M.D.	1923
Crump, Armistead C., M.D.	1907	Howe, Hubert S., M.D.	1914
Curtis, Howard C., M.D.	1924	Howell, John Taylor, M.D.	1920
Cutler, Jr., Allen R., M.D.	1919	Howland, John, M.D.	1899
Darrach, William, M.D.	1903	Hughes, Frank L., M.D.	1921
Davis, C. Roy, M.D.	1910	Hupp, Frank L., M.D.	1892
Decker, Harry R., M.D.	1909	Hutton, Robert L., M.D.	1908
Delavan, D. Bryson, M.D.	1876	Ives, Sherwood B., M.D.	1899
Devan, Thomas A., M.D.	1913	Jackson, Reginald H., M.D.	1902

GRADUATES OF HOUSE STAFF

Jacobus, A. M., M.D.	1878	Paton, F. Wade, M.D.	1911
Jameson, James W., M.D.	1908	Pease, George M., M.D.	1910
Jennings, Jr., Frederick B., M.D.	1922	Perkins, Edward W., M.D.	1891
Joelson, James J., M.D.	1922	Pershing, J., Edward, M.D.	1894
Johnson, Frank C., M.D.	1921	Peters, Frank H., M.D.	1922
Keator, Harry M., M.D.	1904	Peters, Jr., John P., M.D.	1915
Kennedy, Berthold S., M.D.	1918	Pickhardt, Otto C., M.D.	1914
Kennedy, Robert H., M.D.	1915	Pierson, Richard N., M.D.	1919
Kernan, Jr., John D., M.D.	1906	Porter, William H., M.D.	1879
Kingsbury, Isaac Wm., M.D.	1905	Post, Wilfred McL., M.D.	1904
Kouwenhoven, John B., M.D.	1897	Potter, Philip C., M.D.	1919
Kuhlman, Alvin E., M.D.	1917	Rainforth, Seldon I., M.D.	1906
Lacayo, L. Alberto, M.D.	1879	Ramsdell, Edward B., M.D.	1879
Lamar, Clifford L., M.D.	1922	Reynolds, George S., M.D.	1923
Lamb, Albert R., M.D.	1910	Riggs, Austen Fox, M.D.	1904
Larson, Henry M., M.D.	1917	Riley, Henry A., M.D.	1915
Lathrop, George H., M.D.	1907	Rolando, Henry, M.D.	1885
Lattin, Berton, M.D.	1912	Roof, Charles B., M.D.	1876
Leake, William H., M.D.	1918	Roome, Clarence T., M.D.	1910
Lee, Burton J., M.D.	1901	Ross, Renwick R., M.D.	1893
LeSeur, Horace H., M.D.	1915	Ross, William Hugh, M.D.	1890
Lewis, Raymond W., M.D.	1917	Roys, Charles K., M.D.	1904
Lindh-Muller, Gulli, M.D.	1923	Rustin, Frederick, M.D.	1900
Little, Herbert W., M.D.	1880	Saland, Gamliel, M.D.	1924
Louria, Henry W., M.D.	1920	Sampson, Edwin F., M.D.	1914
McBaine, Richard H., M.D.	1910	Sanford, Leonard C., M.D.	1896
McBurney, Malcolm, M.D.	1912	Santee, Harold E., M.D.	1910
McCarroll, H. B., M.D.	1883	Schulte, Herman von W., M.D.	1904
McCoy, Charles C., M.D.	1923	Schultze, Ernest C., M.D.	1894
McDonald, J. Oliver, M.D.	1911	Sharpe, Frank W., M.D.	1889
McGowan, Jr., Francis J., M.D.	1922	Shattuck, Howard F., M.D.	1916
McIntosh, Rustin, M.D.	1921	Shaw, Eliot A., M.D.	1920
McMaster, Porter R., M.D.	1894	Shaw, Frank W., M.D.	1886
McNulty, John J., M.D.	1878	Sheldon, Paul B., M.D.	1924
McWilliams, Clarence A., M.D.	1898	Shepard, Lorrin A., M.D.	1919
McWilliams, Norman B., M.D.	1915	Sherman, William H., M.D.	1886
MacGuire, Constantine J., M.D.	1914	Shibley, Gerald S., M.D.	1918
Mackenzie, George M., M.D.	1915	Shively, H. Lawrence, M.D.	1890
Maddill, Grant C., M.D.	1888	Sicard, Montgomery H., M.D.	1901
Mage, Sigmund, M.D.	1924	Siegler, Julius, M.D.	1923
Mandeville, H. A., M.D.	1882	Simpson, Wm. K., M.D.	1882
Manheim, Sigmund, M.D.	1919	Sizer, Nelson B., M.D.	1872
Manne, Alexander, M.D.	1919	Smith, Beverley C., M.D.	1921
Marvin, David M., M.D.	1889	Smith, Charles H., M.D.	1903
Mason, Howard H., M.D.	1906	Smith, George M., M.D.	1907
Maynard, Edwin P., M.D.	1920	Smith, Malcolm K., M.D.	1913
Meade, Jr., Richard J., M.D.	1923	Smith, Martin deF., M.D.	1914
Melicow, Meyer M., M.D.	1922	Smith, Thayer M., M.D.	1916
Meleney, Frank L., M.D.	1918	Soper, Willard B., M.D.	1911
Meleney, Henry E., M.D.	1917	Spencer, Frank D., M.D.	1919
Miller, James A., M.D.	1901	Squires, Charles A., M.D.	1907
Moment, D. H., M.D.	1873	Stadie, William C., M.D.	1918
Montgomery, Earl C., M.D.	1918	Stearns, Wilbur W., M.D.	1917
Moore, William A., M.D.	1887	Steele, Whitmore, M.D.	1892
Moseley, Henry P., M.D.	1901	Stern, Abner, M.D.	1921
Murray, Jr., Henry A., M.D.	1922	Stevens, Alexander R., M.D.	1909
Murray, Marjorie F., M.D.	1924	Stickler, Jos. W., M.D.	1881
Norton, N. R., M.D.	1897	Stowell, David D., M.D.	1913
Osgood, Alfred T., M.D.	1901	Stuart, Harold C., M.D.	1919
Parsons, Jr., Wm. Barclay, M.D.	1916	Sullivan, T. F. X., M.D.	1916

GRADUATES OF HOUSE STAFF

Swift, Homer, F., M.D.	1908	Ward, E. St. John, M.D.	1907
Swift, Walker E., M.D.	1920	Ware, Edward R., M.D.	1918
Taylor, Fenton, M.D.	1916	Waring, Antonio J., M.D.	1911
Taylor, Harold W., M.D.	1917	Washburn, Alfred H., M.D.	1923
Teplitsky, David, M.D.	1923	Waters, Bert H., M.D.	1895
Terry, Jr., Arthur H., M.D.	1912	Watkins, Edwin D., M.D.	1908
Thomas, Clarence P., M.D.	1917	Webster, Jr., Chas. E. S., M.D.	1905
Thomas, Stanley B., M.D.	1905	Weeks, William W., M.D.	1915
Thornley, J. P., M.D.	1895	Wells, Jr., Edward M., M.D.	1909
Thurber, S. W., M.D.	1896	Wells, John A., M.D.	1881
Tooker, J., Frederick M.D.	1900	Wells, John C., M.D.	1924
Trudeau, Jr., Edw. L., M.D.	1903	West, Randolph, M.D.	1918
Tully, M. E., M.D.	1874	Wetmore, Howard G., M.D.	1880
Utley, Fred B., M.D.	1909	Wheelwright, Jos. S., M.D.	1903
Vail, John I. B., M.D.	1918	Wilkinson, Henry C., M.D.	1920
Van Emburgh, Geo. H., M.D.	1920	Williams, Linsly R., M.D.	1902
Van Houton, Jacob A., M.D.	1877	Winchester, W. H., M.D.	1903
Van Ingen, Philip, M.D.	1904	Worcester, James N., M.D.	1913
Vaughan, J. Colin, M.D.	1910	Wurm, Jr., Carl, M.D.	1918
Vermilye, Herbert N., M.D.	1917	Wyman, Rodney E., M.D.	1920
Voorhees, James D., M.D.	1896	Yocum, Joseph G., M.D.	1905
Wagner, Charles G., M.D.	1884		

CHARTER

AN ACT

To Found a Presbyterian Hospital in the City of New York

Passed February 28, 1868—Chapter 15

The People of the State of New York, represented in Senate and Assembly, do enact as follows:

Section 1. James Lenox, John Taylor Johnston, Robert L. Stuart, Morris K. Jesup, Marshall S. Bidwell, and their associates, as hereinafter named, shall constitute a body corporate, with power to establish, maintain, and conduct a Hospital in the City of New York, which shall be known and designated as "The Presbyterian Hospital in the City of New York."

Section 2. The property and concerns of said Corporation shall be vested in and managed by a Board of thirty-two Managers (by act of March 28, 1868, increased to thirty-six Managers), to be constituted as provided for in the following section.

Section 3. James Brown, Marshall S. Bidwell, William A. Booth, Aaron B. Belknap, William E. Dodge, James Donaldson, John C. Green, Winthrop S. Gilman, Robert M. Hartley, Richard Irvin, Edward S. Jaffray, Thomas Jeremiah, Morris K. Jesup, John Taylor Johnson, James Lenox, David Olyphant, William Paton, Thomas C. M. Paton, Joseph Stuart, Robert L. Stuart, Thomas U. Smith, Jonathan Sturges, Otis D. Swan, Charles N. Talbot, Willard Parker, M.D., John R. Ford, Henry M. Taber, Alexander Van Rensselaer, William M. Vermilye, Washington R. Vermilye, A. R. Wetmore, and A. Robertson Walsh, thirty-two in number, shall constitute a part of the Board of Managers. To these thirty-two Managers, the Rev. William M. Paxton, D.D., as Minister of the First Presbyterian Church; the Rev. William Adams, D.D., as Minister of the Madison Square Presbyterian Church; the Rev. Thomas Dewitt, D.D., as Senior Minister of the Collegiate Church of the Reformed Protestant Dutch Church, and the Rev. John N. McLeod, D.D., as Minister of the First Reformed Presbyterian Church, all in the City of New York, and their successors in office for the time being, shall, by virtue of their respective offices, be associated as members of the Board of Managers.

Section 4. As soon as practicable after the passage of this Act, the said Board shall organize, and by lot divide the thirty-two Managers into four classes of eight each, and the places of the said classes shall be vacant respectively on the second Wednesday in April, one, two three, and four years thereafter, so that eight Managers shall be elected by the said Board of Managers annually, by ballot, to hold their seats for four years.

Section 5. The Board of Managers shall have power to fill all vacancies that may occur in the said Board, to enact By-Laws, and to appoint all such agents, assistants, and attendants as may be proper to carry out the purposes of the said Corporation. Among these shall be included a Superintendent and a Chaplain or both a Superintendent and a Chaplain; but these positions shall be held only by Presbyterians.

CHARTER

Section 6. Not less than eleven Managers shall constitute a quorum for the purpose of electing Officers, making or changing By-Laws, or for holding any special meeting; but for all other purposes, and at stated meetings, seven shall be a quorum.

Section 7. The said Corporation is authorized to take by purchase, devise, or otherwise, and may hold, transfer, and convey, for the purposes of said Hospital all the real and personal property of which it may become possessed, in so far as the same is in accordance with the general laws of this State, and not otherwise, and which said property shall be exempt from taxation, and shall be entitled to the benefit of the provisions of law relating to charitable institutions.

Section 8. This Corporation shall possess the general powers, and be subject to the provisions, restrictions and liabilities contained in the 3rd Title of the 18th Chapter of Part First of the Revised Statutes.

Section 9. This Act shall take effect immediately.

CONSTITUTION

ARTICLE I

TITLE

The name by which this Society shall be known shall be "The Presbyterian Hospital in the City of New York."

ARTICLE II

OBJECT

The object of the Society is the establishment, support and management of an Institution for the purpose of affording medical and surgical aid and nursing to sick or disabled persons of every creed, nationality, and color. The public religious services in the Hospital shall be in conformity with the doctrine and forms of the Presbyterian or Reformed Church.

ARTICLE III

THE SOCIETY

The Society shall consist of Life Members, who shall respectively be approved by a majority of members of the Board of Managers present at a stated meeting, and who shall have been nominated at a previous stated meeting by a Standing Committee appointed for that purpose by the Board.

ARTICLE IV

ENDOWED BEDS

The Board of Managers may fix amounts which when paid shall entitle the donor to nominate from time to time a patient to use and occupy one bed in the common wards of the Hospital free of charge, subject, however, to such rules and regulations for the admission, treatment, and discharge of patients as are now, or shall be hereafter, prescribed by said Board.

Where such nomination is accorded during life, or in perpetuity, the amount paid therefor shall be kept invested in income-producing securities until the privilege may lapse by the death of the donor or otherwise.

ARTICLE V

PROPERTY

All the property of the Society shall be applied to advance the general objects of the Society, except where it has been otherwise specially directed by the donor or testator.

ARTICLE VI

GOVERNMENT

The affairs of the Society shall be under the direction of a Board of thirty-six Managers, thirty-two of whom shall be divided into four classes of eight each; and the places of the said classes shall be vacant respectively on the second Wednesday of April, at the end of one, two, three and four years thereafter, so that Eight Managers shall be elected by the said Board annually, by ballot, to hold their seats for

CONSTITUTION

four years. To these thirty-two Managers, the Minister of the First Presbyterian Church, the Minister of the Madison Square Presbyterian Church, the Senior Minister of the Collegiate Church of the Reformed Protestant Dutch Church, and the Minister of the First Reformed Presbyterian Church, all in the City of New York, by virtue of their respective offices, for the time being shall be added as members of the Board of Managers. The officers of the Society shall consist of a President, a Vice-President, a Treasurer, a Corresponding Secretary and a Recording Secretary, who shall be selected annually by the said Board of Managers, from their own number, and shall also be Officers of the said Board. The said Officers and Managers, together, shall form a Board, to be denominated the "Board of Managers of the Presbyterian Hospital in the City of New York," not less than eleven of whom shall constitute a quorum for the purpose of electing Officers, making or changing By-Laws, or for holding any special meeting; but seven shall be a quorum for all other purposes, and for stated meetings. The Board of Managers shall at all times be fully authorized to execute all powers of the Society, over all the estate and property of the Society. To it shall be committed the care of the funds of the Institution; authority to make By-Laws, Rules and Regulations, and to alter and amend the same; to fill vacancies in their own body, choose the Officers of the Society, appoint agents, assistants and attendants, and generally to transact the entire business of the Society.

ARTICLE VII

MEETINGS OF THE BOARD

The Board of Managers shall hold stated meetings on the second Tuesday of each month excepting the months of July, August and September, and may hold adjourned meetings when necessary. Special meetings of the Board may be called by the President, or, in case of his absence or inability to act, by the Vice-President, or on written requisition of five members of the Board of Managers; but when special meetings are called, the time and place of meeting, and the subject proposed to be considered, shall be notified to the members at least two days previous to the meeting; and no other subject shall be discussed or acted upon at such meetings.

ARTICLE VIII

ANNUAL MEETING

A meeting of the members of the Society shall be held annually on such day after the expiration of the fiscal year as the Board of Managers may appoint. It shall be the duty of the Board of Managers to make the necessary arrangements for this meeting; to present to the members a report of the proceedings of the previous years; to exhibit a statement of the funds and property of the Society; and also to give information of any matters relating to the objects of the Society which may be of interest or importance.

At the stated meeting of the Board in April eight members shall be chosen by ballot from among the members of the Society to supply the places of the class of managers whose term of service is about to expire. These eight members, together with those composing the three other classes, and the four *ex-officio* members of the Board, shall constitute the Board of Managers for the ensuing year and shall continue in office until their successors are elected. In case of failure to make such elections on the appointed day, a special meeting of the Board shall be called for that purpose.

CONSTITUTION

ARTICLE IX

AMENDMENTS TO THE CONSTITUTION

Amendments to the Constitution shall be proposed in writing at a regular meeting of the Board of Managers, and may be acted on at the next regular meeting of the Board, or at a special meeting called for that purpose; and shall be adopted only on a concurrence of a majority of the members present, but the affirmative vote must not be less than eleven.

BY-LAWS

OF THE BOARD OF MANAGERS

I—RULES AND REGULATIONS

The Board of Managers shall prescribe rules and regulations respecting the management of the affairs of the Hospital. Such rules and regulations shall not be inconsistent with these By-Laws, and may be amended at any meeting of the Board of Managers by a majority of those present.

II—PRESIDENT

The President shall preside at all meetings of the Board. He shall appoint all special Committees, unless otherwise ordered, and shall perform such other duties as may be required by the Constitution and By-Laws. He shall also be *ex-officio*, a member of all committees.

III—VICE-PRESIDENT

In the event of a vacancy of the office of President, or during his absence or inability to act, his duties and powers shall devolve upon the Vice-President. Should he also be unable to act, a President pro-tem shall be chosen by the Board.

IV—TREASURER

The Treasurer shall be charged with the custody of all papers and documents relating to the property of the Corporation, other than such as are mentioned in By-Law V., of all moneys belonging thereto, and of the seal. He shall keep an account in the name of the Corporation with an institution approved by the Board, and shall deposit therein all moneys immediately upon receiving them. He shall cause to be kept such accounts as may be necessary to show the receipts, expenditures, and financial condition of the Institution, or as may be required by the Finance Committee. These accounts shall be open at all suitable times to the inspection of the Managers. He shall pay no moneys without proper order, as is elsewhere provided.

V—SAFE KEEPING OF SECURITIES

All bonds, stocks and other invested securities and evidences of value, shall be deposited for safe keeping with a trust company approved by the Board to be held in the name of the Hospital and subject to the joint written order of the Treasurer and a member of the Finance Committee, or, in the absence of the Treasurer, of two members of the Finance Committee, all cash collections being subject to the order of the Treasurer as elsewhere provided.

VI—SECRETARY

The Secretary shall be the Recording and Corresponding Secretary and shall keep the minutes of the proceedings of the Board of Managers, and preserve such records and papers as do not pertain to the office of Treasurer. He shall also be *ex-officio* a member of the Executive Committee and shall keep minutes of said Committee. He shall notify members of all meetings of the Board of Managers at least two days before the meeting. He shall notify members of their appointment on Committees, and generally perform such duties as usually pertain to the office.

BY-LAWS

He shall have charge of the correspondence of the Board, and shall prepare the Annual Report of the Managers and attend to its publication.

VII—COMMITTEES

At the meeting in April, after filling the vacancies about to occur in their Board, the Managers shall elect an Executive Committee of eight members, a Dispensary Committee of five members, a School of Nursing Committee of three or more members, a House Committee of three or more members, a Finance Committee of five members, of which the Treasurer shall be one, a Committee on Nominations of five members, of which the Secretary shall be one, and an Auditing Committee of two members. The members appointed on these committees shall hold office for one year from the second Wednesday in April next ensuing, unless otherwise ordered by the Board, and shall keep minutes of their proceedings, which shall be submitted to the Board at its stated meetings. The Board shall also appoint two of its members for each month of the year, who shall serve as an Inspecting Committee. If any Manager thus appointed shall be unable to attend during the time allotted to him, it shall be his duty to procure some other Manager to attend in his stead.

VIII—EXECUTIVE COMMITTEE

The Executive Committee shall consist of eight Managers chosen as provided in By-Law VII, to whom shall be added the two Managers serving as the Inspecting Committee, and the members of the Out-Patient Department, School of Nursing and House Committees.

1. The Committee shall meet on the second and fourth Tuesday of each month and may hold special meetings when necessary, or when called by the Chairman or two members of the Committee. Three shall constitute a quorum.

2. The Executive Committee shall give orders and establish such rules and regulations as they shall deem necessary for the better carrying into effect the object of this Institution, provided such rules and regulations be not inconsistent with those established by the Board of Managers.

3. All questions relating to the admission, rejection and discharge of patients shall be decided by the Executive Committee, in conformity with the directions of the Board of Managers.

4. In case the House Physician, House Surgeon, or any of their assistants, or any other officer or employee shall neglect any of the duties prescribed to them, or refuse to comply with any reasonable request of the Executive Committee, or Superintendent, the Superintendent may suspend the offender, and he shall at once report his action to the Executive Committee.

5. The Executive Committee shall have general charge of all property within the precincts of the Hospital, and shall see that proper economy is observed in the administration of all its affairs, having due regard to the welfare of its beneficiaries. It shall audit and examine the accounts of the Superintendent; and authorize such repairs and disbursements as may from time to time be necessary, and shall draw drafts upon the Treasurer therefor; such drafts, except for the monthly pay-rolls and supplies, shall not exceed \$1,000 without authority of the Board therefor; shall be signed by the Chairman and Secretary for the time being of the Committee; and shall be a sufficient voucher for the Treasurer.

BY-LAWS

IX—OUT-PATIENT DEPARTMENT COMMITTEE

The Out-Patient Department Committee shall consist of five Managers. It shall have the general care and oversight of the Out-Patient Department, and shall meet on the second and fourth Tuesdays of each month.

X—SCHOOL OF NURSING COMMITTEE

The School of Nursing Committee shall consist of three or more Managers, who shall have the general care and oversight of the School of Nursing.

XI—HOUSE COMMITTEE

The House Committee shall consist of three or more Managers, and shall direct and control the purchasing of all food, fuel, equipment and repair supplies, and have general supervision of the equipment, maintenance and repair of real estate and buildings.

XII—FINANCE COMMITTEE

1. The Finance Committee shall consist of five Managers—one of whom shall be the Treasurer. Three shall constitute a quorum.

2. They shall have authority in their discretion to sell bonds, stock and other invested securities and evidence of value belonging to the Society, and invest and re-invest the proceeds (together with any other funds of the Society available for investment) in such securities as they deem wise.

XIII—NOMINATING COMMITTEE

1. The Nominating Committee shall consist of five Managers, of whom the Secretary shall be one. Three shall constitute a quorum.

2. In the case of a vacancy occurring in the Board of Managers they shall recommend to the Board the name of a Life Member to fill such vacancy, and to them shall be referred the names of all persons suggested for such position or for Life Membership; but no report of the Committee shall be acted upon until the next subsequent meeting of the Board, except with unanimous consent.

3. All persons nominated for positions on the House Staff shall be referred to this Committee. The names of such as shall be favorably considered by the Committee shall be by them reported to the Board of Managers.

XIV—INSPECTING COMMITTEE

1. The Inspecting Committee shall inspect all the Hospital buildings, visit the wards, service rooms, and laboratories and shall examine as to the cleanliness and order of all parts of the Hospital and grounds.

2. They shall enter their report in a book, which book shall be laid before the Executive Committee at its meetings.

XV—AUDITING COMMITTEE

The Auditing Committee shall shortly after the close of each fiscal year examine and check the bonds, stocks, mortgages or other securities or evidences of value owned by the Hospital and shall also have the accounts of the Treasurer and Super-

BY-LAWS

intendent for the last fiscal year examined and checked by certified public accountants. The Committee shall thereafter report to the Board the result of such accounting with its recommendations.

XVI—MEDICAL BOARD AND THE MEDICAL, SURGICAL AND LABORATORY SERVICE

1. The Board of Managers shall appoint annually—

(a) A Director of the Surgical Service, a Director of the Medical Service, and a Director of the Pathological Service; these shall together constitute the Medical Board.

(b) As many Visiting Physicians and Surgeons, and Associate Visiting Physicians and Surgeons, as the service of the Hospital may require, a Visiting Physician to the Roentgen Ray Department, a Visiting Bacteriologist, a Visiting Chemist, an Out-Patient Department Staff, and such other department chiefs and assistants as the various services of the Hospital may require.

(c) As many Assistant Physicians and Surgeons and special Consulting Physicians and Surgeons as the service of the Hospital may require.

(d) A House Staff, consisting of as many members as the service of the Hospital may require, and at such times and for such terms of service as shall seem best to meet the needs of the Hospital.

(e) A Register of the Out-Patient Department.

2. These appointments shall be made at some time prior to July 1st in each year. The appointees unless a different term be fixed by the Board shall hold office for one year and thereafter until further action of the Board.

XVII—EXECUTIVE STAFF

The Board of Managers shall appoint a Superintendent and such Assistants as the Board may deem necessary for the service of the Hospital, whose services shall continue during the pleasure of the Board.

The Board of Managers shall appoint a Director of the School of Nursing and such Assistants as may be necessary for such service, and such appointees shall hold office during the pleasure of the Board.

XVIII—ENDOWED BEDS

1. A gift of \$10,000 shall entitle the donor and his successors and assigns to nominate, from time to time, a patient to use and occupy one bed in the common wards of the Hospital free of charge; subject to the following qualifications:

(a) A donor may transfer the power to nominate only to an individual who shall be acceptable to the Hospital;

(b) A donor being an association or a corporation organized for profit shall be limited to not to exceed ninety days of occupancy in any one year;

(c) Any such proposed gift by a church, lodge or other eleemosynary organization shall not be governed by this By-Law but shall be considered on its merits when offered.

2. Subject to the same conditions as set forth in (1) above, a gift of \$15,000 shall entitle the donor, his successors and assigns, to nominate from time to time a patient to use and occupy one bed in a one-bed ward room of the proposed new hospital free of charge.

BY-LAWS

3. A gift of \$5,000 shall entitle the donor, during life, to nominate from time to time, a patient to use and occupy one bed in the common wards of the Hospital free of charge. If the donor be a corporation or association the privilege to nominate shall expire in fifteen years unless the privilege be extended by the Board of Managers, but shall in no event continue for a greater period than twenty-five years.

4. Any person or corporation being the donor of a \$5,000 bed may increase their donation to \$10,000, in which case they shall become henceforth entitled to the privilege that attaches to an original donation of that amount.

5. All endowed bed privileges are subject to the Rules and Regulations governing the admission, treatment and discharge of patients.

6. Contributions to the endowment fund of free beds, as above provided for, may be made by instalments, when the donor shall, in writing, so notify the Treasurer at the time of each payment. So long as the instalments so paid in shall not equal the sums required under the preceding sections, the amount received shall constitute a portion of the general endowment fund, the income of which shall be used for the payment of the current expenses of the Hospital, and no privileges shall accrue to the donor.

7. The Board of Managers shall have power in their discretion to make, under special and exceptional circumstances, such other arrangements (temporary or permanent) as to endowed beds as they may deem best calculated to promote the objects for which the Hospital was established and is now being maintained.

8. Certificates of the right to nominate patients to use and occupy beds free of charge shall be issued in such form as the Board of Managers may prescribe, and shall be signed by the President or Vice-President and Treasurer, who shall also affix the seal of the Corporation.

XIX—APPROPRIATIONS OF MONEY

Except in the cases provided for in Section 5 of By-Law VIII, and Section 2 of By-Law XII, all appropriations of money shall be made by resolution of the Board of Managers. Orders for the amounts thus appropriated shall be drawn on the Treasurer by the President or presiding officer of the meeting, and be countersigned by the Secretary, or Secretary *pro tem.*, and when properly endorsed shall be sufficient voucher for the Treasurer.

XX—COMPLAINTS, SUSPENSIONS OR DISCHARGES

If any officer, physician or surgeon shall become unfit to execute his office, or shall conduct himself contrary to any of the Rules of the Hospital, or refuse or neglect to execute the same, the Executive Committee, or any member of the Board of Managers may submit against him a complaint in writing, at a meeting duly called, and thereupon a notice of the said complaint shall be given to the person complained of, and a time shall be appointed (not less than six days after service of said notice) for the person complained of to make his defense before the Board of Managers; and the Board, having examined into the truth of the complaint, and heard the defense of the party accused, if any shall be made, may, with the concurrence and approbation of a majority of the Managers present, suspend or discharge the officer, physician, or surgeon complained of.

BY-LAWS

XXI—ORDER OF BUSINESS

The order of business shall be as follows:

1. The meeting shall be opened with prayer.
2. The roll shall be called, and the attending members noted.
3. The minutes of the preceding meeting shall be read, corrected if necessary, and approved.
4. Treasurer's Reports.
5. Reports of the Committee shall be called for, and action taken thereon.
6. Communications to the Board shall be received and considered.
7. Unfinished business.
8. New business.

XXII—ALTERATIONS OR ADDITIONS

Any amendment to the By-Laws shall be proposed in writing at a regular meeting of the Board of Managers, and may be acted on at the next regular meeting of the Board, or at a special meeting called for that purpose. It shall be adopted only on an affirmative vote of a majority of those present. A copy of any proposed amendment shall be mailed to each member of the Board at least three days prior to the next meeting.

Revised, February 10, 1925.

RULES AS TO THE ADMISSION OF PATIENTS

1. All ward patients are required to pay \$3.00 per day for board or such smaller sums as may be determined by the circumstances of the case, of which the Managers shall be the sole judges. Patients from New York City (Manhattan and Bronx), who are unable to pay are admitted free. Patients from out of town will not usually be admitted free but this rule shall not apply to patients recommended for admission by members of the Board of Managers or by any of the Directors of the Service.

2. Patients suffering from severe accident or serious illness will be admitted at any hour of the day or night. Other patients should apply to the Out-Patient Department for treatment or admission to the Hospital.

3. Patients may be admitted by the Superintendent on the recommendation of any Manager, after examination as to suitableness by a member of the House Staff or on the recommendation of any Physician or Surgeon of the Hospital.

4. No patient suffering from any readily communicable disease shall be admitted, nor any whose case does not require the special benefits of the Hospital; nor shall any patient be admitted whose case is judged to be incurable, unless there be urgent symptoms which, in the opinion of the Attending Physician or Surgeon, are capable of being relieved. There shall be no uterine nor vaginal examination made except in the presence of a nurse.

5. No patient suffering from erysipelas shall be admitted to either the Medical or Surgical Division of the Hospital.

6. There shall be recorded in the office daily the number of vacant beds.

7. Application for the admission of patients living out of the city must be accompanied by a certificate of some reputable physician, stating the nature and probable duration of the disease.

RULES FOR VISITORS

1. Visitors are allowed in the Wards for Adults, Monday, Wednesday, Thursday and Saturday, from 1 to 2 P. M.; Tuesday and Friday from 6 to 8 P. M.; and Sunday from 1 to 3 P. M. Visitors may not come at any other time, unless under exceptional circumstances.

2. *No more than two Visitors will be admitted to see any Patient on one Day.*

3. Only fruit, jelly and ice cream may be brought for patients. Such packages must be left with the door clerk, and, if approved by the Physician, will be sent to the Patients.

4. In the Children's Ward, parents only are allowed. No other relatives, children or friends are permitted in this Ward. Parents are allowed on Tuesday evening from 6 to 7 P. M., Sunday from 2 to 3 P. M., and may remain one half hour only. No packages of any kind may be carried to the Children's Ward.

5. Visitors must observe perfect order and propriety while in the Hospital; must confine their visits to their immediate friends; must not stop or loiter in the halls, offices, or on the stairways, and must leave the building promptly at the end of visiting hours.

Any violations of these rules may subject the offender to exclusion from the premises.

All letters of inquiry regarding patients should be addressed to

JOHN F. BUSH,

Superintendent.

FORM OF BEQUEST

I give and bequeath to The Presbyterian Hospital in the City of New York, incorporated by the Legislature of the State of New York in the year 1868, the sum of Dollars, to be applied to the use and benefit of the said Hospital, under the direction of the Managers thereof.

FORM OF DEVISE

I give and devise to The Presbyterian Hospital in the City of New York, incorporated by the Legislature of the State of New York in the year 1868, all that, etc. (describe the property) to be had and holden to the said The Presbyterian Hospital in the City of New York, and their successors and assigns, for the use and benefit of the said Hospital.



PRESBYTERIAN HOSPITAL

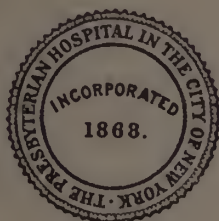
For the Poor of New York
without regard to

RACE, CREED OR COLOR

Supported by
VOLUNTARY CONTRIBUTIONS

Presbyterian City *Trust*

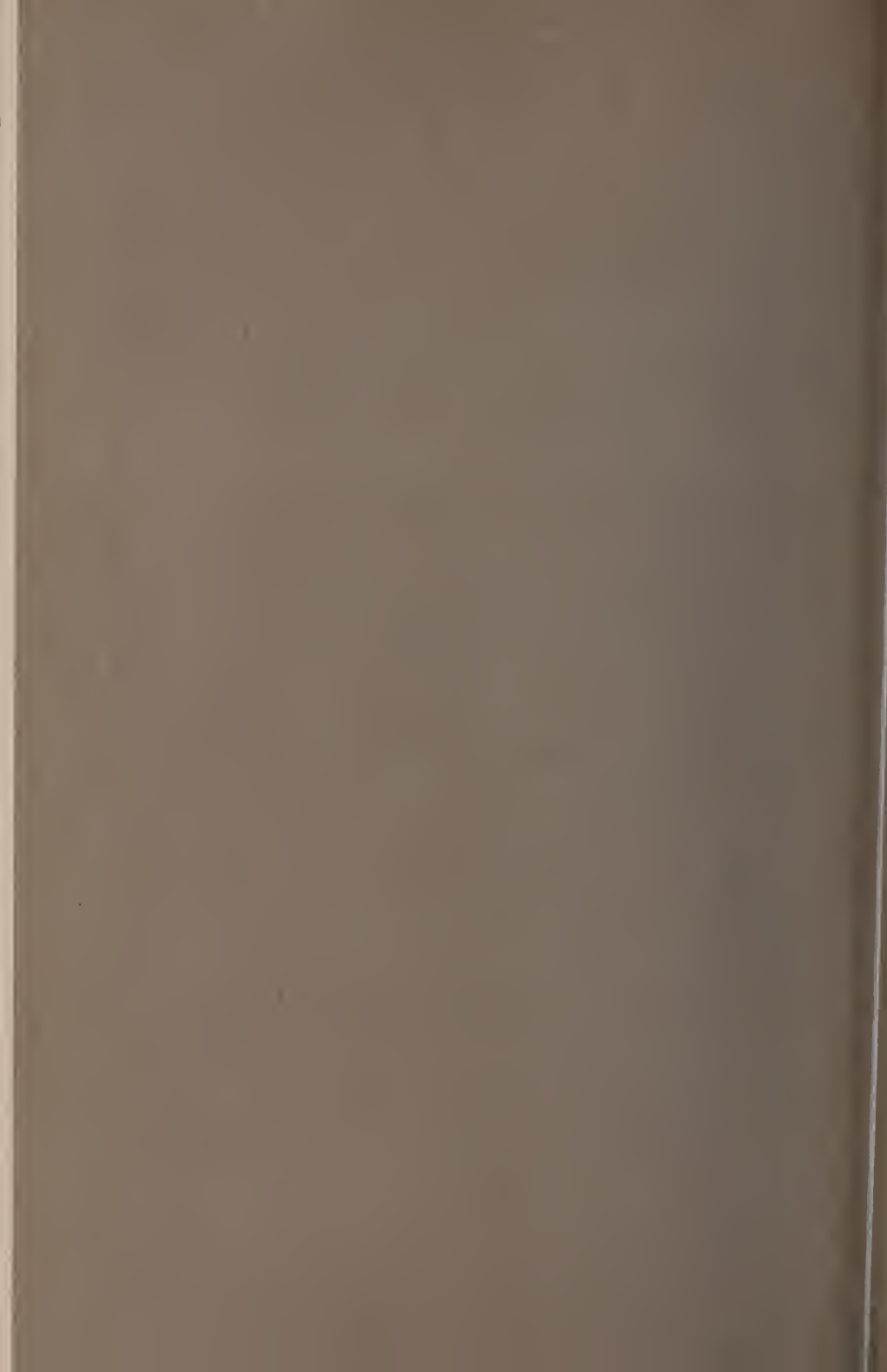
THE
Presbyterian Hospital
IN THE
City of New York



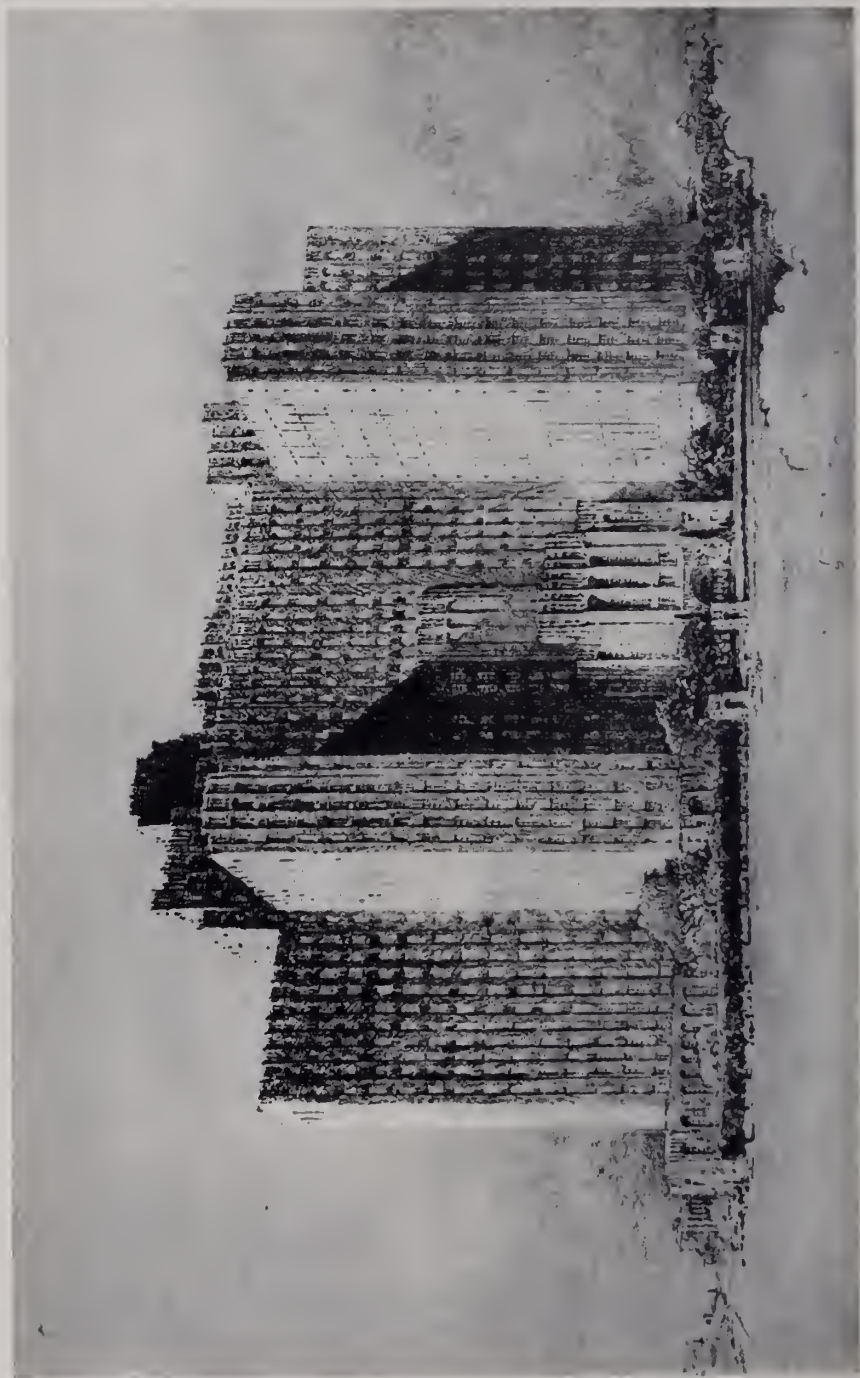
FIFTY-SEVENTH ANNUAL REPORT

For the
Twelve Months Ending December 31

1925



FIFTY-SEVENTH ANNUAL REPORT
FOR THE
TWELVE MONTHS ENDING DECEMBER 31
1925



PERSPECTIVE OF NEW MEDICAL SCHOOL, SHOWING MAIN ENTRANCE TO PRESBYTERIAN HOSPITAL

The Presbyterian Hospital

IN THE CITY OF NEW YORK



FIFTY-SEVENTH ANNUAL REPORT

For the

Twelve Months Ending December 31

1925

*Presbyterian in its burdens because founded by
Presbyterians. Undenominational in its benefits
because "For the Reception of Patients irrespective
of Creed, Nationality, and Color."*

Announcement of
James Lenox, President, on opening Hospital, 1872

REDFIELD-KENDRICK-ODELL CO.
NEW YORK



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OFFICERS

President

DEAN SAGE

Vice-President

WILLIAM E. S. GRISWOLD

Treasurer

CORNELIUS R. AGNEW

22 William Street

Secretary

MATTHEW C. FLEMING

170 Broadway

MANAGERS

Whose terms of office expire respectively in

1926

ETHAN ALLEN
ROBERT W. CARLE
JOHNSTON DeFOREST
SAMUEL H. FISHER
MATTHEW C. FLEMING
WALTER E. HOPE

1927

ROBERT W. DeFOREST
GEORGE GIBBS
EDWARD S. HARKNESS
CHARLES W. McALPIN
JAMES R. SHEFFIELD
WILLIAM WILLIAMS

1928

CORNELIUS R. AGNEW
WILLIAM SLOANE COFFIN
MOREAU DELANO
WILLIAM M. KINGSLEY
DEAN SAGE
WILLIAM H. WHELOCK

1929

THATCHER M. BROWN
HENRY W. DeFOREST
WILLIAM B. OSGOOD FIELD
W. E. S. GRISWOLD
G. HERMANN KINNICUTT
DAVID M. LOOK
DUNLEVY MILBANK

Ex-Officio

GEORGE ALEXANDER, D.D.

Minister of the Old First Presbyterian Church

GEORGE J. RUSSELL, D.D.

Minister of the Scotch Presbyterian
Church

DAVID JAMES BURRELL, D.D.

Senior Minister of the Collegiate
Reformed Church

Board meets second Tuesday of January, February, March, April, May, June,
October, November and December

STANDING COMMITTEES

EXECUTIVE

CORNELIUS R. AGNEW
ETHAN ALLEN
THATCHER M. BROWN
HENRY W. DeFOREST

W. E. S. GRISWOLD
EDWARD S. HARKNESS
WILLIAM M. KINGSLEY
G. HERMANN KINNICUTT

And the members of the Inspecting Committee on duty, Out-Patient Department,
School of Nursing and House Committees
Regular meeting on fourth Tuesday of each month

FINANCE

SAMUEL H. FISHER
HENRY W. DeFOREST

MOREAU DELANO
EDWARD S. HARKNESS
WILLIAM M. KINGSLEY

And Treasurer *ex-officio*

HOUSE

ROBERT W. CARLE
GEORGE GIBBS

WALTER E. HOPE
CHARLES W. McALPIN
DUNLEVY MILBANK

SCHOOL OF NURSING

MOREAU DELANO
G. HERMANN KINNICUTT

WALTER W. PALMER, M.D.
ALLEN O. WHIPPLE, M.D.

OUT-PATIENT DEPARTMENT

W. E. S. GRISWOLD
ROBERT W. CARLE

WILLIAM S. COFFIN
WILLIAM B. O. FIELD
WILLIAM WILLIAMS

SOCIAL SERVICE

DUNLEVY MILBANK
ETHAN ALLEN
ROBERT W. CARLE

WILLIAM SLOANE COFFIN
MATTHEW C. FLEMING
WALTER E. HOPE

NOMINATING

THATCHER M. BROWN
WILLIAM S. COFFIN

JOHNSTON DeFOREST
CHARLES W. McALPIN

And Secretary *ex-officio*

STANDING COMMITTEES

AUDITING
DAVID M. LOOK WILLIAM WILLIAMS

REAL ESTATE
WILLIAM H. WHELOCK JOHNSTON DeFOREST
DEAN SAGE

The President is *ex-Officio* a member of all Committees

The Executive Vice-President is *ex-Officio* a member of Out-Patient Department,
House and School of Nursing Committees

INSPECTING

1925

<i>May</i> —Messrs. FISHER and KINN- CUTT	<i>September</i> — Messrs. A G N E W and KINGSLEY
<i>June</i> — Messrs. ALLEN and JOHN- STON DeFOREST	<i>October</i> — Messrs. GIBBS and WHELOCK
<i>July</i> —Messrs. D E L A N O and WILLIAMS	<i>November</i> —Messrs. HOPE and MIL- BANK
<i>August</i> —Messrs. COFFIN and LOOK	<i>December</i> —Messrs. FIELD and FISHER

1926

<i>January</i> —Messrs. CARLE and HARK- NESS	<i>March</i> —Messrs. FLEMING and LOOK
<i>February</i> —Messrs. BROWN and GRIS- WOLD	<i>April</i> —Messrs. AGNEW and McALPIN

The By-Laws call for a weekly inspection of all departments of the Hospital

EXECUTIVE OFFICERS

Executive Vice-President

JOHN F. BUSH

President of Medical Board

WALTER W. PALMER, M.D.

Director of School of Nursing

HELEN YOUNG, R.N.

Superintendent of Out-Patient Department

FREDERICK MACCURDY, M.D.

ADMINISTRATION DEPARTMENT

Superintendent

JOHN F. BUSH

Assistants to Superintendent

RUTH CAMPBELL

MARGARET McCURDIE, R.N.

Director of Social Service

JANET THORNTON

Acting Chaplain

W. L. HUGHES

Purchasing Agent

JOSEPH B. KELLY

Chief Clerk

CHARLES W. McCARRICK

Admitting Clerk

FOWLER MERRITT

Instructor in Occupational Therapy

MARGARET OLIVER HEWLITT

Pharmacist

ANNA E. GROSSO

Chief Engineer

R. ELLIOT BOND

Assistant to Treasurer

CURTIS R. SOUTHWICK

MEDICAL BOARD

President

WALTER W. PALMER, M.D.
Director Medical Service

Vice-President

ALLEN O. WHIPPLE, M.D.
Director Surgical Service

HUGH AUCHINCLOSS, M.D.

JOHN F. BUSH

WILLIAM DARRACH, M.D.

ALPHONSE R. DOCHEZ, M.D.

FREDERICK P. GAY, M.D.

JAMES W. JOBLING, M.D.

ALBERT R. LAMB, M.D.

ALWIN M. PAPPENHEIMER, M.D.

FORDYCE B. ST. JOHN, M.D.

WILLIAM D. TRACY, D.D.S.

Medical Service

Director

WALTER W. PALMER, M.D.

Visiting Physicians

ALPHONSE R. DOCHEZ, M.D. ALBERT R. LAMB, M.D.
GEORGE A. TUTTLE, M.D.

Visiting Physician Children's Service

HOWARD H. MASON, M.D.

Associate Visiting Physicians

DANA W. ATCHLEY, M.D. GEORGE DRAPER, M.D.
H. RAWLE GEYELIN, M.D. GEORGE M. MACKENZIE, M.D.
ARTHUR E. NEERGAARD, M.D. ARCHIBALD McI. STRONG, M.D.

Assistant Visiting Physicians

WALTER P. ANDERTON, M.D. LOUIS BAUMAN, M.D.
J. GARDNER HOPKINS, M.D. ROBERT L. LEVY, M.D.
MARTIN DeF. SMITH, M.D. ROBERT F. LOEB, M.D.
EDGAR STILLMAN, M.D.

Assistant Visiting Physicians to Children's Service

HERBERT N. VERMILYE, M.D. FRANK McLEAN, M.D.

Assistant Physicians

ALVIN L. BARACH, M.D. BERTRAM J. SANGER, M.D.
WILLIAM S. LADD, M.D. FRANKLIN A. STEVENS, M.D.
ROBERT B. McGRAW, M.D. GERALD S. SHIBLEY, M.D.
RANDOLPH WEST, M.D.

Visiting Physicians Out-Patient Department

ARTHUR E. NEERGAARD, M.D. Chief of Clinic
WALTER P. ANDERTON, M.D. Assistant Chief of Clinic
FRANK McLEAN, M.D. Children's Department
HERBERT N. VERMILYE, M.D. Children's Department
HENRY T. CHICKERING, M.D. Tuberculosis
J. GARDNER HOPKINS, M.D. Dermatology and Syphilology

Associate Visiting Physician, Out-Patient Department

MARTIN DeF. SMITH, M.D.

Assistant Physicians, Out-Patient Department

BENJAMIN R. ALLISON, M.D. Children's Department
HERBERT F. JACKSON, M.D. Children's Department
WILLIAM B. BOYD, M.D. Tuberculosis
ALPHEUS FREEMAN, M.D. General Medicine
EDSON B. HECK, M.D. General Medicine
KENNETH R. McALPIN, M.D. General Medicine
FRANK H. PETERS, M.D. General Medicine
ALFRED POLGAR, M.D. General Medicine
PAUL B. SHELDON, M.D. General Medicine
ARTHUR L. WASHBURN, M.D. General Medicine

Resident Physician

FRANKLIN McC. HANGER, JR., M.D.

Assistant Resident Physician

DICKINSON W. RICHARDS, JR., M.D.

Clinical Chemist

ETHEL M. BENEDICT

Roentgen Ray Department

Visiting Physician

ROSS GOLDEN, M.D.

Resident Physician

H. NORTON MAWHINNEY, M.D.

Surgical Service

Director

ALLEN O. WHIPPLE, M.D.

Visiting Surgeons

HUGH AUCHINCLOSS, M.D. FORDYCE B. ST. JOHN, M.D.

Associate Visiting Surgeons

JOHN M. HANFORD, M.D. WILLIAM BARCLAY PARSONS, JR., M.D.

FRANK L. MELENEY, M.D. WILDER G. PENFIELD, M.D.

FREDERICK T. VAN BEUREN, JR., M.D.

Assistant Visiting Surgeons

DAVID C. BULL, M.D. BEVERLEY C. SMITH, M.D.

Visiting Urologist

J. BENTLEY SQUIER, M.D.

Associate Visiting Urologists

GEORGE F. CAHILL, M.D.

Assistant Visiting Urologists

GEORGE WINTHROP FISH, M.D. ROLFE KINGSLEY, M.D.

Chief of Surgical Clinic, Out-Patient Department

DAVID C. BULL, M.D.

Assistant Chief of Surgical Clinic, Out-Patient Department

BEVERLEY C. SMITH, M.D.

Assistant Visiting Surgeons, Out-Patient Department

LOUIS CARP, M.D.

SUSANNA HAIGH, M.D.

VIRGINIA K. FRANTZ, M.D.

CHARLES L. JANSSEN, M.D.

JOSEPH SURLES, M.D.

Pathological Service

Director

JAMES W. JOBLING, M.D.

Visiting Pathologist

ALWIN M. PAPPENHEIMER, M.D.

Associate Visiting Pathologist

WILLIAM C. VON GLAHN, M.D.

Assistant Visiting Pathologist

WILLIAM C. JOHNSON, M.D.

Associate Visiting Surgical Pathologist

WILLIAM C. CLARKE, M.D.

Assistant Visiting Surgical Pathologist

ARTHUR P. STOUT, M.D.

Second Assistant Visiting Surgical Pathologist

VIRGINIA KNEELAND FRANTZ, M.D.

Assistant Resident Pathologist

BERYL H. PAIGE, M.D.

Interne in Pathology

CARNES WEEKS, M.D.

Bacteriologist

FREDERICK P. GAY, M.D.

Resident Bacteriologist

FREDERICK HUMPHRIES, M.D.

Dental Service

Director

WILLIAM D. TRACY, D.D.S.

Visiting Dental Surgeons

MARTIN C. TRACY, D.M.D.

WILLIAM B. DUNNING, D.D.S.

ANNA V. HUGHES, D.D.S.

FREDERICK S. McKAY, D.D.S.

Visiting Oral Surgeon

HENRY SAGE DUNNING, D.D.S., M.D.

Assistant Visiting Dental Surgeons

HOWARD T. APPLGATE, D.D.S.

R. H. SNEDAKER, D.D.S.

CHARLES C. MORRISON, D.D.S.

W. A. ARATA, D.D.S.

ARTHUR E. McMILLAN, D.D.S.

DANIEL McMAHON, D.D.S.

PAUL S. TARLER, D.D.S.

CHARLES W. HLAVAC, D.D.S.

Assistant Visiting Oral Surgeons

FRANCIS S. McCAFFREY, D.D.S. WILLIAM S. HOPKINS, D.D.S.
JOSEPH SCHROFF, M.D. J. FRANK WYNN, D.D.S.
FREDERICK F. MORRISON, D.D.S. THOMAS DALY, D.D.S.
CHARLES S. HATTAUER, D.D.S.

Pyorrhea Clinic

Visiting Dental Surgeon

FREDERICK S. McKAY, D.D.S.

Assistant Visiting Dental Surgeons

MERVIN F. SANDMAN, D.D.S. ALFRED B. STARK, D.D.S.

Dental Hygienists

ALTA LOUISE CLARK EDNA CARR HARRIMAN
JENNY GRAHAM

Roentgenologist

HARRY MULHAUS

Consulting Staff

Anaesthesia

THOMAS L. BENNETT, M.D.

Bacteriology

FREDERICK P. GAY, M.D.

Biological Chemistry

WILLIAM J. GIES, Ph.D.

Gynecology and Obstetrics

WILLIAM E. STUDDIFORD*

Assistant Consultants

Obstetrics Gynecology
WILLIAM E. CALDWELL, M.D. JAMES A. CORSCADEN, M.D.

Oto-Laryngology

CORNELIUS G. COAKLEY, M.D.

Assistant Consultants

JAMES W. BABCOCK, M.D. JOHN D. KERNAN, JR., M.D.

*Deceased

Medicine

HERBERT S. CARTER, M.D.

Assistant Consultant

ARMISTEAD C. CRUMP, M.D.

Neurology

FREDERICK TILNEY, M.D.

Assistant Consultant

HUBERT S. HOWE, M.D.

Neurological Surgery

CHARLES A. ELSBERG, M.D.

Ophthalmology

ARNOLD KNAPP, M.D.

Assistant Consultant

MARK J. SCHOENBERG, M.D.

Orthopedic Surgery

RUSSELL A. HIBBS, M.D.

Assistant Consultant

BENJAMIN P. FARRELL, M.D.

Pediatrics

HERBERT B. WILCOX, M.D.

WILLIAM P. NORTHRUP, M.D.

Pharmacology

CHARLES C. LIEB, M.D.

Physiology

HORATIO B. WILLIAMS, M.D.

Psychiatry

THOMAS W. SALMON, M.D.

Assistant Consultant

CHARLES I. LAMBERT, M.D.

Surgery

GEORGE E. BREWER, M.D.

WILLIAM DARRACH, M.D.

ADRIAN V. S. LAMBERT, M.D.

Tuberculosis

JAMES ALEXANDER MILLER, M.D.

House Staff

During the twelve months ending December 31, 1925

NICHOLAS PETER APPY, M.D.
WILLIAM JAMES BARNES, M.D.
ALVIN F. COBURN, M.D.
JOHN WESLEY COBURN, M.D.
HENRY S. F. COOPER, M.D.
EDWARD H. CUSHING, M.D.
LOUIS F. DODD, M.D.
FRED SQUIER DUNN, M.D.
JOHN McE. FOSTER, Jr., M.D.
ROBERT S. GRINNELL, M.D.
HALFORD HALLOCK, M.D.
FRANCIS FRENCH HARRISON, M.D.
HAROLD DORTIC HARVEY, M.D.
PETER HEINBECKER, M.D.
LOUIS HITZROT, M.D.
MARION BECKETT HOWORTH, M.D.
SHEPARD KRECH, M.D.
SAMUEL W. LAMBERT, Jr., M.D.
PUTNAM CROCKER LLOYD, M.D.
THOMAS T. MACKIE, M.D.
DAVID DODGE MOORE, M.D.
J. LEONARD MOORE, M.D.
JOHN W. PENNOCK, M.D.
HORACE C. PITKIN, M.D.
DICKINSON W. RICHARDS, Jr., M.D.
EDWARD W. SAUNDERS, M.D.
BARBARA B. STIMSON, M.D.
MARJORIE L. STRAUSS, M.D.
WILLIAM P. THOMPSON, M.D.
ALFRED M. WAKEMAN, M.D.
STANLEY M. WERSHOF, M.D.
HARRY J. WIELER, M.D.
JULIUS L. WILSON, M.D.

SCHOOL OF NURSING

Director

HELEN YOUNG, R.N.

Assistant Director

DOROTHY S. WOOD, R.N.

Night Director

LUCILLE M. MILLER, R.N.

Educational Director

ALICE W. KALTENBACH, B.A., R.N.

Assistant Educational Directors

ELEANOR LEE, A.B., R.N.

DORIS M. RYKERT, B.S., R.N.

OUT-PATIENT DEPARTMENT

Superintendent

FREDERICK MACCURDY, M.D.

Registrar

EDNA M. WAGNER

Chief of Medical Clinic

ARTHUR E. NEERGAARD, M.D.

Chief of Surgical Clinic

DAVID C. BULL, M.D.



THE NEW PRESBYTERIAN HOSPITAL—FACING SOUTH

THE FIFTY-SIXTH ANNIVERSARY
OF
THE PRESBYTERIAN HOSPITAL
IN THE CITY OF NEW YORK

was held in the Board of Managers Room at the
Hospital, April 14, 1925, at 4.30 P.M.

The President, Mr. Dean Sage, presided.

The exercises were as follows:

Prayer, Dr. George Alexander.

Remarks, Mr. Dean Sage.

The Fifty-sixth Annual Report of the Board of
Managers, containing the report of the Treasurer,
was presented.

THE FIFTY-SEVENTH ANNUAL REPORT

of the

BOARD OF MANAGERS

of

THE PRESBYTERIAN HOSPITAL

IN THE CITY OF NEW YORK

For the Year Ending December 31, 1925

THE year 1925 has been one of labor and progress. The primary Hospital task—the care of the sick—has been performed. The professional staff has pursued the solution of problems of medical science, a labor demanded by the public welfare since the prevention of disease is even more important than the alleviation of the sufferings of those already afflicted. Medical research and medical education are handmaidens of the body politic. No hospital can adequately perform its duties without providing for their accommodation and well-being. The reports of department heads, found on subsequent pages, are the accounting of a stewardship of public service. They are commended to the perusal of the reader.

It is natural that much time and energy should have gone into paving the roadway leading to the accomplishment of a health center in the City of New York. Imagination plays a striking part in human affairs. Imagination conceived the Medical Center and has beaconed the way through manifold difficulties to a point where the new site offers visual evidence of what is there to materialize. The steel frame of the new Hospital is practically completed, concrete floors have been poured, the Harkness Pavilion is enclosed in brick and the steel structure of the School is well under way. Excavations for the School of Nursing residence have been undertaken and the tunnel which will connect that with the main Hospital building is partially completed. The General Out-Patient Department or Vanderbilt Clinic Building is designed and the excavation therefor begun. Under an arrangement made with Columbia University the Hospital building will accommodate both the Presbyterian and the Sloane Hospital for Women. Contracts have been completed with the Babies Hospital and the Neurological Institute providing for their removal to the Center, and deeds of property to be occupied by these institutions have been executed and delivered. Their building plans are now being developed. Drawings for the new State Psychiatric Institute and Hospital, to rise on Riverside Drive, have progressed to a point where building operations are expected to be shortly undertaken.

During the year, by action of the Board of Managers, three ward stories were added to the original Hospital plans. We unanimously held it a duty

to build for the future. The accommodation of such additional floors to the temporary housing of personnel offered a method of securing the area by the use of endowment with, at most, a moderate curtailment of income.

The campaign for the necessary \$4,500,000 to complete our Building Fund, initiated in the Fall of 1924, had, by the end of that year, resulted in the raising of one-third of the necessary amount. The efforts expended during the year 1925 have brought the total up to slightly over \$4,000,000, leaving, under our original estimates, a little less than \$500,000 to obtain. In the meanwhile, however, building costs have advanced and construction cannot be satisfactorily completed without the expenditure of an additional sum. The Hospital must provide this. Hence the pressing importance of attaining the \$4,500,000 goal. That it will be won we do not doubt.

During the year friends and relatives of the late Mr. J. Kennedy Tod have most generously arranged to make available to the Hospital the estate owned by him at Sound Beach, Connecticut. This highly important acquisition will expedite the solution of the convalescent problem, a very real one with which the Medical Center must concern itself. The site is ideal for the development of recreational and other facilities. It is thirty-five miles from New York and comprises about 117 acres situated on a peninsula jutting into Long Island Sound. It is partially wooded and affords an admirable sand bathing beach. At a later date the Hospital hopes to justify the confidence of the contributors by raising a fund to enable the adequate development of the property for the purpose to which it is so admirably adapted.

Respectfully submitted,

DEAN SAGE,

President.

REPORT OF THE TREASURER

STATEMENT OF CURRENT REVENUE

For the Years Ending December 31, 1925 and 1924

HOSPITAL OR OPERATION EARNINGS

	1925	1924
Private Room Patients	\$76,081.45	\$74,491.85
Board of Friends of Patients	695.00	1,923.00
Ward Pay Patients	76,628.67	83,029.88
City of New York for part maintenance of Ward Patients	16,629.88	17,325.86
Professional Staff Fees	1,855.54	19,670.75
Special Nursing	94,967.80	89,588.20
Operating Room Fees	12,370.50	5,788.62
Laboratory Fees	16,350.05	16,414.85
X-Ray Service	38,787.34	31,504.03
Dental X-Ray	2,623.41	2,202.15
Radium Therapy	1,066.69	684.50
Transfusions	6,397.50	5,199.75
Salvarsan	2,411.00	2,574.90
Ambulance Fees	337.00	108.50
Pharmacy	16,109.30	23,589.26
Out-Patient Department	43,438.70	43,066.75
Photographic Service	39.75	185.00
Telephone Calls	1,617.22	1,829.29
Fees from Pupil Nurses	3,920.00	4,025.00
Kitchen Refuse Sales	207.23	470.27
Scrap Material Sold	17.00	575.42
Supplies Sold to Patients	430.20	339.99
Nutrition Fees	1,673.00	949.00
Custodian Salary Refunded	1,050.00	877.26
Miscellaneous	1,543.53	1,482.10
Total Hospital Earnings	<u>\$417,247.76</u>	<u>\$427,896.18</u>

OTHER REVENUE OR INCOME

Donations from Individuals to meet Current Expenses .	\$11,050.00	\$12,724.69
Donations from Churches to meet Current Expenses .	3,952.75	2,795.54
Donations for Annual Beds	1,600.00	2,100.00
Donations for Thanksgiving and Christmas Dinners .	1,000.00	1,000.00
Received from United Hospital Fund	19,435.99	21,410.60
Income from Investments in:		
Endowed Bed Fund	52,868.83	52,795.82
General Endowment Fund	12,950.42	8,640.00
General Fund	177,490.64	160,582.55
Perry McDonough Collins Endowment Fund . . .	24,339.16	26,267.50
Edwin Bancroft Foote Fund	6,705.00	6,500.00
Fiske Fund	6,566.66	6,222.04
Alice Manderlick Flagler Fund	7,175.00	4,018.05
Morris K. and Maria DeWitt Jesup Fund . . .	6,460.80	5,000.00
Margarette A. Jones Fund	8,675.00	9,000.00
John Stewart Kennedy Fund	47,457.49	100,563.75
Dr. Andrew J. McCosh Memorial Fund	2,780.00
Russell and Margaret Olivia Sage Memorial Fund .	38,258.30	36,174.35
Sidman Trust Fund	79.67	60.00
Fund in Memory of John T. Terry	1,990.30	2,250.00
The Isaac E. Valentine Memorial Fund	16,032.87	16,755.75
Moses Weinman Fund	398.34	300.00
Margaret E. Dows Fund	398.33	300.00

REPORT OF THE TREASURER

STATEMENT OF CURRENT REVENUE—Continued

	1925	1924
From Fund for Educational Scientific Work	\$43,328.84	\$42,905.05
East River Homes Fund	7,803.35	10,791.23
Dispensary Development Fund	12,000.00	17,147.95
Interest on Bank Balances and Discount Earned	11,298.70	8,686.89
Interest on Unpaid Legacies	556.13	400.00
Unclaimed Wages Written Off	785.98	1,212.58
Miscellaneous Income		256.64
Total Other Revenue or Income	\$523,438.55	\$556,860.98

REVENUE OR INCOME FROM SPECIAL FUNDS FOR STATED PURPOSES OTHER THAN REGULAR HOSPITAL EXPENSES

	1925	1924
Cheney Fund	\$12,948.80	\$7,973.71
Dortic Memorial Fund	1,200.61	2,230.66
Mrs. David Dows Fund	115.00	461.66
Epilepsy Fund	2,468.75	4,057.18
The Katie Geitz Fund	1,734.66	4,038.70
Fund for Study and Cure of Common Colds	4,795.25	1,812.80
Hill Top Camp Fund	4,642.93	2,395.10
Holiday Cheer Fund	1,078.50	1,122.18
House Staff Entertainment Fund	785.76	822.77
Dorothy Whitney Straight Fund	2,081.19	447.32
Insulin Fund	187.50	242.50
Maxwell Fund	1,500.00	1,500.00
Patients' Relief Fund	3,560.47	3,191.74
Rockefeller Insulin Fund	583.15	2,039.40
Room "J" Trust Fund Credit	180.73	1,113.18
Isabel S. Rockefeller Fund	4,085.66
Sarah Sanford Fund	4.50	25.00
Nurses' Cheer Fund	213.35	227.50
Patients' Cheer Fund	107.52	413.74
School of Nursing Library Fund	45.45
H. Smith Periodical Fund	48.50
Social Service Fund	1,102.91	1,328.34
Doctors' Private Offices	4,828.27
Total Income from Special Funds for Stated Purposes	\$47,938.00	\$35,443.48

Grand Total Current Revenue	\$988,624.31	\$1,020,200.64
Excess of Current Revenue over Current Expenditures	2,517.75
Excess of Current Expenditures over Current Revenue	5,295.91
Cost of Supplies issued but not included in Current Year's Expenditures	3,161.14
Total	\$997,081.36	\$1,017,682.89

NOTE—For the purposes for which the above funds are used see pages 35 and 36.

REPORT OF THE TREASURER

STATEMENT OF CURRENT EXPENSES

For the Years Ending December 31, 1925 and 1924

ADMINISTRATION EXPENSES

	1925	1924
Salaries of Executive Officers and Clerks	\$63,155.60	\$62,217.49
Stationery, Printing and Postage	4,814.20	9,174.98
Telephone and Telegraph	5,752.63	8,664.40
Legal Expenses	21.06	200.00
Hospital Bureau of Standards and Supplies	700.00	600.00
Advertising for Help	220.87	173.25
Miscellaneous	1,627.27	1,653.84
Total Administration Expenses	\$76,291.63	\$82,683.96

PROFESSIONAL CARE OF PATIENTS

	1925	1924
Direct Salaries and Wages:		
Physicians	\$4,274.55	\$33,193.28
Nurses	14,687.09	18,878.48
Special Nurses	80,441.20	75,914.00
Orderlies	9,562.63	13,147.69
Ward Employees	10,438.41	13,668.08
	\$119,403.88	\$154,801.53
Direct Supplies	\$37,701.06	\$71,370.30
Depreciation	2,098.10	3,802.16
Cost of Patients' Supplies	921.88	75,172.46
House Staff:		
Salaries	1,916.50	712.94
Supplies	911.98	712.94
School of Nursing:		
Salaries—Director of Nursing, Assistant and Instructors	12,759.08	10,659.24
Attending Physicians	1,200.00	712.94
Supplies:		
Uniforms	3,982.28	5,730.85
Books	1,221.76	761.44
Instruments and Supplies	3,031.31	50.01
Doctors' Offices	202.40	17,201.54
Operating Room:		
Salaries	15,453.03	5,501.95
Supplies	17,119.33	5,501.95
Pharmacy:		
Salaries and Wages	7,293.58	7,151.83
Cost of Drugs Sold	19,461.67	8,827.59
Sundries	54.12	15,979.42
Bandage and Supply Room:		
Salaries	2,302.17	7,151.83
Supplies	7,928.10	8,827.59
Out-Patient Department:		
Salaries and Labor	34,132.54	30,215.25
Supplies	11,613.09	582.02
Social Service:		
Salaries and Labor	30,030.53	22,312.09
Supplies	3,830.01	4,112.56
Occupational Therapy:		
Salaries and Labor	2,875.96	2,820.00
Supplies	262.02	34.41
	3,137.98	2,854.41

REPORT OF THE TREASURER

STATEMENT OF CURRENT EXPENSES—Continued

Pathological Laboratory:				
Salaries and Labor	\$40,597.56		\$37,920.88	
Supplies	17,404.41	\$58,001.97	16,420.81	\$54,341.69
Roentgen Ray Service:				
Salaries and Labor	19,113.22		17,866.05	
Supplies	17,243.75	36,356.97	18,472.59	36,338.64
Dental Department:				
Salaries and Labor	14,794.13		15,940.62	
Supplies	2,021.91	16,816.04	1,506.95	17,447.57
Electro-Cardiac Department:				
Salaries and Labor	3,643.68		3,259.39	
Supplies	767.90	4,411.58	904.09	4,163.48
Total Professional Care of Patients . .	\$453,292.94			\$441,737.55

DEPARTMENT EXPENSES

	1925	1924
Ambulance Service	\$694.70	\$338.40
Housekeeping:		
Labor	\$31,636.88	\$38,052.30
Supplies	18,471.73	30,338.58
Depreciation	1,887.36	9,079.29
Kitchen:		
Labor	26,474.93	19,061.73
Food	134,290.25	137,733.50
Supplies	3,756.32	1,997.50
Laundry:		
Labor	17,476.93	18,779.51
Supplies	3,073.43	1,574.08
Stores Department:		
Labor	5,607.69	6,864.77
Supplies	481.00	6,864.77
Nutrition Department:		
Salaries and Labor	12,829.65	11,472.97
Supplies	1,557.19	611.54
Total Department Expenses	\$258,238.06	\$275,904.17

GENERAL HOUSE AND PROPERTY EXPENSES

	1925	1924
Electric Lighting	\$4,074.74	\$5,025.84
Fuel, Oil and Waste	35,304.03	37,954.08
Gas	6,080.88	5,969.92
Ice	4,815.61	4,988.53
Insurance	3,278.78	3,413.77
Maintenance and Depreciation, Real Estate and Buildings	44,126.09	46,801.93
Plumbing and Steam Fitting	4,948.67	4,212.01
Rental Nurses' Home Annex	9,000.00	9,040.00
Extraordinary Repairs		8,282.27
Maintenance and Depreciation, Machinery and Tools .	28,426.09	31,115.13
Total General House and Property Expenses . . .	\$140,054.89	\$156,803.48

REPORT OF THE TREASURER

STATEMENT OF CURRENT EXPENSES—Continued

CORPORATION EXPENSES

	1925	1924
Salaries of Executive Officers and Clerks	\$5,729.96	\$6,500.58
Pensions	4,606.96	6,006.64
Stationery, Printing and Postage	1,756.91	1,100.60
Legal Expenses	1,250.00	2,800.00
Graduation Pins for Nurses	716.14	849.11
Diplomas	173.80	80.75
Accounts Receivable Written Off	2,832.72	1,794.78
Miscellaneous	4,199.35	5,977.79
Total Corporation Expenses	\$21,265.84	\$25,110.25
Current Expenses Met from Special Funds for Stated Purposes	47,938.00	35,443.48

Grand Total Current Expenses \$997,081.36 \$1,017,682.89

Note: On January 1st, 1925, a more thorough analysis and subdivision of the accounting system was installed and the figures for 1924 therefore cannot be compared in all cases with the figures of 1925.

COMPARATIVE BALANCE SHEETS AS OF DECEMBER 31, 1925 AND 1924

CAPITAL ASSETS

	1925	1924
Hospital Properties and Equipment:		
Sites and Grounds	\$1,000,267.44	\$1,000,267.44
Buildings	1,154,750.15	1,154,750.15
Furniture and Fixtures	94,368.06	90,792.86
Machinery and Tools	88,927.92	84,577.92
Apparatus and Instruments	41,962.07	38,021.57
Radium	21,663.63	21,663.63
Total Hospital Properties and Equipment	\$2,401,939.27	\$2,390,073.57
Less Reserve for Depreciation	394,168.08	368,414.97
	\$2,007,771.19	\$2,021,658.60
New Buildings at Medical Center	1,132,972.47	128,854.91
Net Total Hospital Properties and Equipment	\$3,140,743.66	\$2,150,513.51
Investments:		
Mortgages Receivable	\$649,375.00	\$891,875.00
Bonds	9,335,264.82	7,226,401.01
Stocks	1,340,175.63	1,318,605.99
Real Estate	24,000.00	24,000.00
Notes Receivable	25,968.75	27,000.00
Total Investments	\$11,374,784.20	\$9,487,882.00

CURRENT ASSETS

Treasurer's Accounts Receivable	\$13,614.07	\$11,809.57
Superintendent's Accounts Receivable	12,092.46	26,190.41
Cash in Treasurer's Account	320,365.58	400,584.48
Cash in Superintendent's Account	79,108.48	35,212.99
Interest Purchased	187.76	1,232.64
Prepaid Insurance	4,936.80	6,150.96
Total Current Assets	\$430,305.15	\$481,181.05
Grand Total Assets	\$14,945,833.01	\$12,119,576.56

REPORT OF THE TREASURER

CAPITAL LIABILITIES—Continued

CAPITAL LIABILITIES

	1925	1924
Capital Account (Hospital Properties and Equipment)	\$3,140,743.66	\$2,150,513.51
Sale of Property Account	456,900.00	
New Building Fund	2,242,255.11	193,957.08
Endowed Bed Fund	\$1,145,983.77	\$1,085,500.00
Partly Endowed Bed Fund	39,407.81	14,924.93
General Endowment Fund	240,838.75	190,838.75
General Fund	2,940,914.17	3,002,977.64
Perry McDonough Collins Endowment Fund	501,094.94	492,089.94
Fiske Fund	104,236.20	100,684.20
Alice Manderlick Flagler Fund	160,338.27	130,663.27
Edwin Bancroft Foote Fund	175,853.81	154,256.31
Morris K. and Maria DeWitt Jesup Fund	100,000.00	100,000.00
Margarette A. Jones Fund	166,255.33	149,886.59
Keller Memorial Fund	500.00	500.00
John Stewart Kennedy Fund	1,166,355.77	2,350,538.30
Dr. A. J. McCosh Memorial Fund	97,107.50	
Russell and Margaret Olivia Sage Memorial Fund	766,437.40	756,285.58
Sidman Trust Fund	1,072.05	1,000.00
Fund in Memory of John T. Terry	40,767.35	47,625.00
The Isaac E. Valentine Memorial Fund	549,082.19	569,314.00
Moses Weinman Fund	5,360.25	5,000.00
C. K. Briddon Gold Medal Fund	1,072.05	1,000.00
Dortic Memorial Fund	99,024.11	99,024.11
Mrs. David Dows Fund	7,700.00	7,700.00
Margaret E. Dows Fund	5,360.25	5,000.00
Fund for Educational and Scientific Work	282,777.50	281,267.50
Personal Injury Liability Insurance Fund	11,491.25	10,536.25
Room "J" Trust Fund	5,360.25	5,000.00
School of Nursing Endowment Fund	2,950.00	2,920.00
George H. F. Schrader Fund	9,650.00	9,650.00
Wall Fund	91,000.00	91,000.00
Frances Swan Welles Fund	10,000.00	10,000.00
Total Reserve Fund Accounts	\$14,850,889.74	\$9,869,139.45

	1925	1924
Funds Other Than Capital Reserve Funds:		
Mrs. Frederick Baker Pathological Department Fund	\$7,407.72	\$6,649.14
Briddon Gold Medal Fund (Income)	241.67	162.00
Cheney Fund	4,824.36	1,773.16
Dortic Memorial Fund (Income)	26,462.64	23,663.25
Mrs. David Dows Fund (Income)	2,077.40	1,742.40
East River Homes Fund	5,381.38	14,098.04
Fund for Study and Cure of Common Colds		1,937.20
Epilepsy Fund	125.00	329.68
Katie Geitz Fund		54.19
Hill Top Camp Fund	15.00	
Holiday Cheer Fund	870.52	634.24
House Staff Entertainment Fund	1,073.51	651.62
Insulin Fund		187.50
Maxwell Fund	844.05	1,762.46
Patients' Relief Fund	3,551.40	4,934.39
Room "J" Trust Fund (Income)	778.31	199.25

REPORT OF THE TREASURER

CAPITAL LIABILITIES—Continued

	1925	1924
Rockefeller Insulin Fund	\$272.06	\$855.21
Isabel S. Rockefeller Fund	4,412.34
Sarah Sanford Fund	20.44	24.94
School of Nursing Library Fund	46.00	41.45
School of Nursing Scholarship Fund	132.00	382.00
H. Smith Periodical Fund	168.00	166.50
Social Service Fund	715.75	280.16
Dorothy Whitney Straight Fund	2,471.49	4,552.68
Total of Funds Other Than Capital Reserve Funds	\$61,891.04	\$65,081.46
CURRENT LIABILITIES		
	1925	1924
Advance Payments by Patients	\$411.23	\$324.10
Overpayments by Patients	132.55	91.00
Audited Vouchers Unpaid	31,771.39	34,113.05
Unclaimed Wages of Previous Payrolls	737.06	313.99
Total Current Liabilities	\$33,052.23	\$34,842.14
Grand Total Liabilities	\$14,945,833.01	\$12,119,576.56

NOTE—In order to make allowance for estimated depreciation during the fiscal year ending December 31, 1925, the Board of Managers directed that \$25,753.11 be charged off and credited to Reserve for Depreciation of Hospital Properties and Equipment as follows:

Buildings Account (1½% Book Value)	\$17,321.25
Furniture and Fixtures Account (2% Book Value)	1,887.36
Machinery and Tools Account (5% Book Value)	4,446.40
Apparatus and Instruments Account (5% Book Value)	2,098.10
Total	\$25,753.11

CERTIFICATE OF AUDITING COMMITTEE

We have had the accounts of the Treasurer and Superintendent for the Fiscal Year ending December 31, 1925, examined and checked by Messrs. Haskins and Sells, Certified Public Accountants, and have also received their certificate, dated March 10, 1926, certifying that the accompanying general balance sheet, December 31, 1925, and income account for the year ending that date are correct.

A certificate of The Farmers' Loan & Trust Co., covering securities held on December 31, 1925, has been checked with the books and found to agree, and the cash accounts have also been certified.

WILLIAM WILLIAMS
DAVID M. LOOK

Auditing Committee

March 11, 1926

STATEMENT SHOWING INCREASE OR DECREASE OF PRINCIPAL OF ALL CAPITAL RESERVE FUNDS
FOR TWELVE MONTHS ENDING DECEMBER 31, 1925

REPORT OF THE TREASURER

Description of Funds	Amount 1st of Period	Received During Period	Decrease During Period	Amount End of Period	Increase	Decrease
New Building Fund	\$193,957.08	\$3,562,722.90	\$1,231,424.87	\$2,525,255.11	\$2,331,298.03	
Endowed Bed Fund	1,085,500.00	75,483.77	15,000.00	1,145,983.77	60,483.77	
Partly Endowed Bed Fund	14,924.93	24,482.88		39,407.81	24,482.88	
General Endowment Fund	190,838.75	50,000.00		240,838.75	50,000.00	
General Fund	3,002,977.64	139,439.63	201,503.10	2,940,914.17		\$62,063.47
Perry McDonough Collins Endowment Fund	492,089.94	9,060.00	55.00	501,094.94	9,005.00	
Fiske Fund	100,684.20	3,552.00		104,236.20	3,552.00	
Alice Manderlick Flagler Fund	130,663.27	29,675.00		160,338.27	29,675.00	
Edwin Bancroft Foote Fund	154,256.31	21,597.50		175,853.81	21,597.50	
Morris K. and Maria DeWitt Jesup Fund	100,000.00			100,000.00		
Margarette A. Jones Fund	149,886.59	16,368.74		166,255.33	16,368.74	
Keller Memorial Fund	500.00			500.00		
John Stewart Kennedy Fund	2,350,538.30	162,469.35	1,346,651.88	1,166,355.77		1,184,182.53
Dr. Andrew J. McCosh Memorial Fund		97,107.50		97,107.50	97,107.50	
Russell and Margaret Olivia Sage Fund	756,285.58	10,156.86	5.04	766,437.40	10,151.82	
Sidman Trust Fund	1,000.00	72.05		1,072.05	72.05	
Fund in Memory of John T. Terry	47,625.00			40,767.35		
The Isaac E. Valentine Memorial Fund	569,314.00	7,101.94		576,415.94		
Moses Weinman Fund	5,000.00	360.25		5,360.25	360.25	
Margaret E. Dows Fund	5,000.00	360.25		5,360.25	360.25	
C. K. Briddon Gold Medal Fund	1,000.00	72.05		1,072.05	72.05	
Dortis Memorial Fund	99,024.11			99,024.11		
Mrs. David Dows Fund	7,700.00			7,700.00		
Fund for Educational and Scientific Work	281,267.50	1,510.00		282,777.50	1,510.00	
Personal Injury Liability Insurance Fund	10,536.25	1,080.00	125.00	11,491.25	955.00	
Room "J" Trust Fund	5,000.00	360.25		5,360.25	360.25	
School of Nursing Endowment Fund	2,920.00	30.00		2,950.00	30.00	
George H. F. Schrader Fund	9,650.00			9,650.00		
Wall Fund	91,000.00			91,000.00		
Frances Swan Welles Fund	10,000.00			10,000.00		
Total	\$9,869,139.45	\$4,213,062.92	\$2,828,956.29	\$11,253,246.08	\$2,657,442.09	\$1,273,335.46

STATEMENT SHOWING INCREASE OR DECREASE OF FUNDS OTHER THAN CAPITAL RESERVE FUNDS RECEIVED
FOR SPECIAL PURPOSES FOR TWELVE MONTHS ENDING DECEMBER 31, 1925

Description of Funds	Amount		Received During Period	Decrease During Period	Amount		Increase	Decrease
	1st of Period	End of Period			End of Period	End of Period		
Mrs. Frederick Baker Path. Dept. Fund	\$6,649.14	\$758.58	\$758.58		\$7,407.72		\$758.58	
Briddon Gold Medal Fund, Income	162.00	79.67	79.67		241.67		79.67	
Cheney Fund	1,773.16	16,000.00	16,000.00	\$12,948.80	4,824.36		3,051.20	
Dortic Memorial Fund, Income	23,663.25	4,000.00	4,000.00	1,200.61	26,462.64		2,799.39	
Mrs. David Dows Fund, Income	1,742.40	450.00		115.00	2,077.40		335.00	
East River Homes Fund	14,098.04			8,716.66	5,381.38			
Fund for Study and Cure of Common Colds	1,937.20	2,858.05	2,858.05	4,795.25				\$8,716.66
The Katie Geitz Fund	54.19	767.16	767.16	821.35				1,937.20
Epilepsy Fund	329.68	2,264.07	2,264.07	2,468.75				54.19
Hill Top Camp Fund		2,157.93	2,157.93	2,142.93	125.00			204.68
Holiday Cheer Fund	634.24	1,685.65	1,685.65	1,449.37	15.00		15.00	
House Staff Entertainment Fund	651.62	1,207.65	1,207.65	785.76	870.52		236.28	
Insulin Fund	187.50			187.50	1,073.51		421.89	
Anna C. Maxwell Special Fund	1,762.46	581.59	581.59	1,500.00	844.05			187.50
Patients' Relief Fund	4,934.39	2,177.48	2,177.48	3,560.47	3,551.40			918.41
Rockefeller Insulin Fund	855.21			583.15	272.06			1,382.99
Room "J" Trust Fund, Income	199.25	1,181.66	1,181.66	602.60	778.31		579.06	583.15
Isabel S. Rockefeller Fund		8,498.00	8,498.00	4,085.66	4,412.34		4,412.34	
Sarah Sanford Fund	24.94			4.50	20.44			4.50
School of Nursing Library Fund	41.45	50.00	50.00	45.45	46.00		4.55	
School of Nursing Scholarship Fund	382.00	200.00	200.00	450.00	132.00			250.00
H. Smith Periodical Fund	166.50	50.00	50.00	48.50	168.00		1.50	
Social Service Fund	280.16	1,538.50	1,538.50	1,102.91	715.75		435.59	
Dorothy Whitney Straight Fund	4,552.68			2,081.19	2,471.49			2,081.19
Total	\$65,081.46	\$40,505.99	\$40,505.99	\$49,696.41	\$61,891.04	\$13,130.05	\$16,320.47	

Purposes for Which Income or Principal of Reserve Funds Is Used

Endowed Bed Fund, General Endowment Fund, Perry McDonough Collins Endowment Fund, Fiske Fund, Alice Manderlick Flagler Fund, Edwin Bancroft Foote Fund, Morris K. and Maria De Witt Jesup Fund, Margarette A. Jones Fund, John Stewart Kennedy Fund, Dr. Andrew J. McCosh Memorial Fund, Russell and Margaret Olivia Sage Memorial Fund, Sidman Trust Fund, Fund in Memory of John T. Terry, The Isaac E. Valentine Memorial Fund and Moses Weinman Fund. The income from these funds is applied toward the current expenses of the Hospital.

General Fund. Unrestricted legacies received since 1911 have been credited to this fund. It is intended to use the income toward the current expenses of the Hospital and to draw on the principal, when necessary, to meet expenditures not otherwise provided for.

The Mrs. Frederic Baker Pathological Department Fund. To supply books, periodicals, and instruments for use in the Pathological Laboratory.

Charles K. Briddon Gold Medal Fund. The income from this fund provides the Dr. C. K. Briddon Gold Medal competed for every two years by members of the Alumni of the Presbyterian Hospital, who write essays requiring original research.

Cheney Fund. To carry out certain investigations bearing upon glands of internal secretion.

Dortic Memorial Fund. The principal may be applied to the erection and maintenance of a Convalescent Home in connection with the Hospital. Accumulated income may be used for the maintenance of Presbyterian Hospital patients in some approved Convalescent Home.

Mrs. David Dows Fund. The income is used to purchase scientific instruments for use in the Hospital for the study and cure of disease.

Margaret E. Dows Fund. The income is applied toward the current expenses of the School of Nursing.

East River Homes Fund. To meet the expenses of tubercular work in the district assigned to this Hospital by the Board of Health.

Epilepsy Fund. To defray the expenses of treatment and research work on certain forms of epilepsy.

Fund for Educational and Scientific Work. The income from this fund is used for the support of the educational and scientific work of the Hospital, in accordance with the agreement between the Hospital and Columbia University.

Fund for Study and Cure of Common Colds. To defray expenses of treatment and research in connection with common colds.

Insulin Fund. For the treatment of patients in the Children's Ward.

Hill Top Camp Fund. For the support of a camp at Hawthorne, N. Y., to which are sent the children of tubercular patients of the Out-Patient Department Clinic.

Holiday Cheer Fund. To provide decorations, entertainments, presents or other holiday cheer throughout the Hospital to patients, staff, nurses and employees.

House Staff Entertainment Fund. To provide recreation, entertainment, etc., for members of the House Staff.

Keller Memorial Fund. In memory of John Keller. Income from this fund is applied toward the current expenses of the Hospital.

Patients' Relief Fund. To provide special relief for patients.

Personal Injury Liability Insurance Fund. To pay approved claims for personal injuries sustained by employees while on the Hospital premises.

Rockefeller Insulin Fund. For the treatment of diabetic patients with and the study of the best methods of employing Insulin.

Isabel S. Rockefeller Fund. For research work in the study of the nervous system.

Room J Trust Fund. The income from this fund is used to provide delicacies and extra nursing for female patients occupying Room "J."

Sarah Sanford Fund. To provide temporary relief, apparatus and transportation for convalescents.

School of Nursing Endowment Fund. The income is used to maintain the educational work of the School of Nursing.

School of Nursing Library Fund. To provide periodicals and books for the School of Nursing library.

School of Nursing Scholarship Fund. To provide scholarships for students and traveling scholarships for graduates of the School of Nursing.

H. Smith Periodical Fund. To provide periodicals for the wards of the Hospital.

George H. F. Schrader Fund, and Wall Fund. The income is paid to a beneficiary during life, and thereafter becomes the property of the Hospital.

Social Service Fund. For special relief under direction of Social Service Committee.

Dorothy Whitney Straight Fund. For research in connection with the isolation of the scarlet fever germ.

Frances Swan Welles Fund. The income is used to brighten and cheer the lives of trained nurses employed in the Hospital, and patients in its general wards.

REPORT OF THE TREASURER

DONATIONS FROM INDIVIDUALS

For the Twelve Months Ending December 31, 1925

A One-time Patient	\$1.00	Curtis, Mrs. F. K.	\$100.00
Abbatt, Mr. William	5.00	Cushman's Sons, Inc.	50.00
Adler, Mr. Morton L.	10.00	Dater, Miss Emily	2.00
Archer, Mrs. George A.	20.00	Davison, Mrs. Henry P.	100.00
Armstrong, Mr. J. S.	10.00	deHeredia, Mrs. Carlos M.	25.00
Anonymous	1,000.00	DeWitt, Mr. Wm. G.	50.00
Auchincloss, Mrs. H. D.	25.00	Donat, Mr. Louis	.50
Auchincloss, Mr. J. W.	20.00	Donnelly, Mr. Peter	1.00
Auchmuty, Mrs. Richard T.	25.00	Donovan, Mr. J. M.	50.00
Balfour, Williamson & Co.	50.00	Drakenfeld, Mrs. B. F.	10.00
Baptie, Mr. Bryon	2.50	DuBois, Mrs. Anna G.	10.00
Barbour, Rev. Robert	5.00	Dunlap, Mrs. L. C.	1.00
Bayer, Mr. Edwin S.	10.00	Eder, Mrs. Jas. M.	10.00
Behre, Mrs. A. F.	10.00	Egbert, Mrs. Jas. C.	5.00
Belloni, Miss Sadie H.	2.50	Eichorn, Mrs. Louise	15.00
Beresford, Mr. John George	15.00	Eichorn, Mr. Wm. A.	25.00
Bernstein, Mr. Allen M.	10.00	Eidlitz, Marc & Son, Inc.	100.00
Betsch, Mr. Wm. G. L.	25.00	Eidlitz, Mr. Robert J.	250.00
Bittorf, Mr. Edward	7.00	Eimer, Mrs. A.	5.00
Bittner, Mr. Edward	1.50	Eldridge, Mr. Roswell	200.00
Blumgart, Mr. Louis	20.00	Emanuelli, Miss Emilia	3.00
Bohemian Society "Lidumil"	500.00	Ettlinger, Mr. Louis	10.00
Borgfeldt, Messrs. Geo. & Co.	50.00	Fahnestock, Mrs. Harris	25.00
Boynton Furnace Co.	3.00	Ferguson, Mr. Robert	25.00
Brady, Miss Frances	6.50	Finsterer, Mr. Louis	10.00
Brandyce, Mrs. Edith D.	5.00	Flaherty, Mr. Thomas	2.00
Brewster, Mr. Geo. S.	250.00	Forsch, Mrs. Ferdinand	10.00
Brooks, Miss Bertha G.	10.00	Fraser, Miss Jane K.	10.00
Broughton, Mrs. U. H.	100.00	Fraser, Miss S. Grace	25.00
Brown, Mr. Egbert G.	5.00	Friedman, Mr. Arthur L.	25.00
Brown, Mr. M. Bayard	500.00	Gibson, Mr. Robert W.	25.00
Brown, Mr. Wm. Adams	20.00	Godfrey, Mrs. E. D.	100.00
Bruen, Mr. A. J.	25.00	Goldberg, Mr. Benj.	10.00
Bulkley, Mr. Edwin M.	150.00	Gottheil, Mrs. Paul	10.00
Bulkley, Mrs. Edwin M.	50.00	Gould, Mr. P. D.	5.00
Butler, Mr. Willard P.	10.00	Graham, Mr. Sigsbee	10.00
Butterfield, Fred & Co., Inc.	25.00	Grant, Mrs. Hugh J.	25.00
Campbell, Mr. Andrew A.	5.00	Grebenstein, Mr. Chas. H.	15.00
Campbell, Mr. Oliver S.	100.00	Greeff & Co.	25.00
Cash, "C. W."	10.00	Griswold, Mr. W. E. S.	25.00
Cash from a Friend	25.00	Guinzburg, Mrs. V.	10.00
Centennial Lodge No. 763, F. & A. M.	50.00	Hage, Mr. John D.	5.00
Chalmers, Rev. Jas. V.	2.50	Hamersley, Mr. L. Gordon	100.00
Chapman, Mr. George	10.00	Harkness, Mr. Edw. S.	750.00
Child, Mrs. Lewis P.	5.00	Harkness, Mrs. S. V.	750.00
Church, Mr. George H.	50.00	Hoe, Mrs. Richard M.	25.00
Clark, Mr. Robert S.	500.00	Hoffman, Miss Mary U.	50.00
Colgate, Mr. Henry A.	250.00	Hohenstein, Mr. Hugo	5.00
Colgate, Mr. William	100.00	Holt, Mr. Charles	10.00
Cook, Mrs. Chas. T.	10.00	Hopkins, Mrs. Emily B.	100.00
Corbo, Mr. Michael	1.00	Hornblower, Mrs. Wm. B.	10.00
Coster, Mrs. Charles H.	25.00	Howland, Miss Emily	5.00
Crimmins, Mr. Thomas	10.00	In Memory of Thos. H. Bauchle	25.00
Cullen, Mr. Thomas	1.00	In Memory of Adelaide H. Levinson	10.00

REPORT OF THE TREASURER

DONATIONS FROM INDIVIDUALS—Continued

In Memory of Mrs. John Ortgies	\$5.00	Perkins, Mrs. George W.	\$50.00
In Loving Memory of Hortense Triest	20.00	Post, Mr. Abram S.	25.00
In Memory of Morris Tuska	5.00	Pretzfeld & Co.	25.00
In Loving Memory of Clara B. Unger	15.00	Pryor, Mrs. Wm. S. M.	2.00
Inslée, Mr. Edwin W.	25.00	Purdy, Mr. W. M.	20.00
Iselin, Mr. William E.	25.00	Raisler, Mr. Samuel	20.00
Jackson, Mr. Percy	25.00	Redmond, Miss Emily	10.00
Jackson, Mrs. Theodore F.	5.00	Richard, Miss Elvine	75.00
James, Mrs. Walter B.	100.00	Rickerson, Mrs. E. C.	5.00
Jarvie, Mr. James N.	100.00	Riesenberg, Mr. A.	10.00
Jennings, Mrs. Percy H.	25.00	Roach, Miss Emiline	10.00
Johnston, Mr. J. Herbert	25.00	Robbins, Mr. Chandler	10.00
Kastor, Adolph & Bros.	10.00	Rossiter, Mrs. E. K.	10.00
Krey, Charles, Inc.	25.00	Rothschild, Miss A. J.	5.00
Krey, Mr. Charles	10.00	Roth, Mr. Nathan	4.50
Kurzman, Mrs. Charles	5.00	Ryan, Mr. John D.	100.00
Langenbacher, Mr. George T.	10.00	Sachs, Mr. Samuel	25.00
Latham, Mrs. John Howard	10.00	Sawyer, Mrs. Homer E.	10.00
Latimer, Miss J. W.	10.00	Schoenberg, Dr. M. J.	10.00
Lehmaier, Mr. James M.	10.00	Simon, Mr. L. K.	5.00
Lehman, Mr. Sigmund M.	100.00	Sismilich, Mr. Frank	10.00
Leland, Mrs. Armory	25.00	Sloan, Mr. Benson B.	20.00
Leland, Mr. Dudley R.	100.00	Sloane, Mr. John	100.00
Levenson, Mr. Abraham	5.00	Smith, Miss J. C.	5.00
Levy, Mr. Jacob K.	10.00	Society of the Friendly Sons of St. Patrick	100.00
Lippmann, Mr. George	10.00	Spitzner, Mr. Geo. W.	75.00
Littlefield, Miss Harriet S.	10.00	Steinway, Mr. Fred T.	20.00
Long, Mr. William	6.00	Stern, Mr. Meyer	10.00
Lowery, Mr. Alexander	1.50	Stewart, Mr. Wm. R.	50.00
Lynn, Mr. Adolph	5.00	Strauss, Mr. Albert	100.00
Macy, Mr. Nelson	25.00	Strauss, Mr. David R.	10.00
Maimonides Lodge No. 743, F. & A. M.	25.00	Strauss, Mr. Jesse I.	100.00
Marshall, Mr. Louis	10.00	Strong, Mrs. Jas. R.	5.00
Martin, Mr. Wm. V.	10.00	Strong, Mr. Thomas	1.00
Mayer, Mr. Edward L.	10.00	Stroock, Mr. Jos.	25.00
Mendelsohn, Mr. Sigmund	25.00	Stroock, Mrs. P. S.	10.00
Metzger, Mr. David	25.00	Sturges, Mr. Fred'k, Jr.	100.00
Milbank, Mr. Dunlevy	200.00	Taber, Miss Mary	5.00
Milbank, Mr. Jeremiah	200.00	Third Panel Sheriff's Jury	100.00
Mills, Mr. Ogden	250.00	Tough, Mr. Chas. C.	5.00
Misel, Mr. David	10.00	Tower, Mrs. A. C.	10.00
Modry, Messrs. A. S. and D. L.	10.00	Tuckerman, Mr. and Mrs. Paul	100.00
Morgan, Mrs. J. Pierpont	100.00	Turnbull, Mrs. R.	5.00
Morganstern, Mr. Albert G.	5.00	Underwood, Mr. Fred'k D.	10.00
Mulligan, Mr. Cadwallader R.	25.00	Waldo, Miss Julia L.	50.00
McCulloh, Mrs. Jas. S.	50.00	Walter, Mr. Wm. I.	100.00
McGarry, Mr. Daniel	2.00	Ward, Mr. Jos. S.	3.00
National Lodge No. 209, F. & A. M.	15.00	Watson, Mrs. J. Henry	10.00
Nichols, Mr. Acosta	25.00	Williams, Capt. Jas. D.	50.00
Ochse, Albert, Co.	5.00	Williamson, Miss C. B.	10.00
Oppenheimer, Mr. Zacharius H.	30.00	Wilson, Miss Emily B.	20.00
Oppenheimer, Mr. E. M.	10.00	Wimpheimer, Mrs. A. F.	5.00
Ottinger, Mr. Simon	10.00	Winburn, Mr. Jesse	5.00
Park Lodge No. 516, F. & A. M.	100.00	Wolff, Mrs. Lewis S.	25.00
Pearce, Mr. Wm. G.	50.00	Wollman, Mr. Henry	2.00
		Total Donations from Individuals during 1925	\$11,050.00

REPORT OF THE TREASURER

DONATIONS FROM CHURCHES

For the Twelve Months Ending December 31, 1925

Brick Presbyterian Church	\$5.00
Church of the Covenant, Sunday School	56.05
Faith Presbyterian Church	6.00
Fifth Avenue Presbyterian Church	\$625.00
Durkee, Mrs. Aug. W.	25.00
Kennedy, Mrs. John S.	500.00
Schauffler, Mrs. Adolph F.	25.00
Session's checks	1,852.33
	<hr/> 3,027.33 -
First Chinese Presbyterian Church	34.00
John Hall Memorial Sunday School	20.00
New Era Movement of the Presbyterian Church in U. S. A.	5.00
Olivet Memorial Church	20.00
Rutgers Presbyterian Church	142.37
St. James Church	300.00
Seventh Presbyterian Church of Jesus Christ	100.00
Tremont Presbyterian Church	50.00
West-Park Presbyterian Church	117.00
Willing Workers Society of Faith Presbyterian Church	10.00
Women's Missionary Society of John Hall Memorial Chapel	45.00
Woodstock Presbyterian Church	15.00
	<hr/>
Total Donations from Churches	\$3,952.75

DONATIONS FOR ANNUAL BEDS

For the Twelve Months Ending December 31, 1925

Anderson, Mrs. A. FitzRoy, "In Memory of Mrs. A. H. Gallatin" . . .	\$300.00
Carter, Mr. and Mrs. Ernest T.	500.00
The Junior League of the City of New York, in Memory of Mrs. John Cross	500.00
Taufflieb, Mrs. Julia Catlin, in the Children's Ward to be known as "Julia Elliot Park" Bed	300.00
	<hr/>
Total Donations for Annual Beds during 1925	\$1,600.00

DONATIONS RESTRICTED

For the Twelve Months Ending December 31, 1925

(Not including those for endowment of beds)

Cheney Fund:

Commonwealth Fund	\$12,500.00
Greenway, Mrs. H. L.	1,000.00
Ricketts, Miss K. B.	1,000.00
Sparrow, Mrs. E. W.	500.00
Swan, Mr. James R.	500.00
Swan, Mr. Joseph W.	500.00
	<hr/>
	\$16,000.00

REPORT OF THE TREASURER

DONATIONS RESTRICTED—Continued

Epilepsy Funds:	
Committee on Epilepsy	\$2,264.07
Fund for Study and Cure of Common Colds:	
The Chemical Foundation, Inc.	2,500.00
Hill Top Camp Fund:	
American Criterion Society, Inc.	\$50.00
Harvey School Boys	154.21
Hewitt, Mr. Edward S.	10.00
Post Parliament	50.00
Sale of Donkey	15.00
Satterthwaite, Mrs. Pennington	5.00
Hill Top Camp Club	1,873.72
	<hr/> 2,157.93
Holiday Cheer Fund:	
Allen, Mr. Ethan	\$50.00
Anderson, Mrs. E. R.	1.00
Frick, Miss Helen	50.00
Harkness, Mr. and Mrs. Edward S.	600.00
Kennedy, Mrs. John Stewart	500.00
Robinson, Mr. A. G.	50.00
Scully-Walton Co.	25.00
Miscellaneous	9.65
	<hr/> 1,285.65
House Staff Entertainment Fund:	
Pitkin, Dr. Horace	25.00
Patients' Relief Fund:	
Auchincloss, Mrs. Edgar S.	\$30.00
Tod, Mr. Robert E.	25.00
	<hr/> 55.00
Isabel S. Rockefeller Fund:	
Rockefeller, Mrs. Percy	8,498.00
Social Service Fund:	
Agnew, Mr. and Mrs. C. R.	\$25.00
Allen, Mr. Ethan	25.00
Anonymous	10.00
Auchincloss, Mrs. Edgar S.	25.00
Auchincloss, Dr. Hugh D.	100.00
Auchincloss, Miss Rosamond S.	10.00
Ballentine, Mrs. J. Herbert	100.00
Barney, Mrs. Charles T.	5.00
Bell, Dr. and Mrs. Joseph C.	1.00
Boardman, Mrs. Albert B.	10.00
Brewster, Mrs. George S.	25.00
Brown, Mr. Thatcher M.	25.00
Bulkley, Mrs. Jonathan	25.00
Carle, Mr. Robert W.	25.00
Carter, Mrs. Ernest T.	25.00
Cerleo, Mr. R. L.	10.00
Coffin, Mr. Wm. S.	25.00
Coffin, Mrs. Wm. S.	20.00
Cooper, Mrs. H. S. F.	10.00
deForest, Mr. Henry W.	50.00
deForest, Mr. Johnston	25.00

REPORT OF THE TREASURER

DONATIONS RESTRICTED—Continued

deForest, Mr. Robert W.	\$25.00
Delano, Mr. Moreau	25.00
Dodge, Mr. Cleveland H.	25.00
Dominick, Mrs. B.	5.00
DuVal, Mr. C. L.	10.00
Field, Mr. Wm. B. Osgood	25.00
Fisher, Mr. C. L.	25.00
Fleming, Mr. and Mrs. Matthew C.	25.00
Frick, Miss Helen	50.00
Frick, Mrs. Henry C.	25.00
Geddes, Mrs. Donald G.	25.00
Gibbs, Mr. George	25.00
Griswold, Mr. W. E. S.	25.00
Hattauer, Dr. Charles	10.00
Hope, Mr. Walter E.	50.00
James, Mrs. Arthur Curtis	10.00
James, Dr. Walter B.	20.00
Johnston, Mr. J. Herbert	25.00
Kellogg, Mrs. Morris W.	10.00
Kingsley, Mr. William M.	25.00
Kinnicutt, Mr. G. Hermann	25.00
Krech, Dr. Shepard	25.00
Lamont, Mrs. Thomas W.	25.00
Look, Mr. David M.	25.00
McAlpin, Mr. Charles W.	25.00
Madsen, Dr. M. P.	5.00
Milbank, Mr. Dunlevy	25.00
Milliken, Mrs. Gerrish	10.00
Morris, Mr. L. S.	25.00
Neergaard, Dr. E. A.	10.00
Noel, Mrs. Louis	30.00
Noel, Berman & Langley	32.50
Peters, Miss Alice B.	20.00
Prentice, Mrs. B. S.	5.00
Rogers, Mrs. J. Gamble	10.00
Sage, Mrs. Dean	25.00
Sage, Mr. Dean	25.00
Schmidt, Master Leonard	5.00
Smith, Mr. H. J.	50.00
Thatcher, Mrs. Thomas D.	10.00
Thompson, Mrs. L. S.	10.00
Wheelock, Mr. William H.	25.00
Williams, Mr. William	25.00
Wilson, Dr. and Mrs. J. L.	5.00
Wood, Mrs. Willis D.	20.00
	<hr/>
	\$1,538.50
Total Donations Restricted (not including those for en-	
dowment of beds)	\$34,324.15

DONATIONS—SPECIAL

For Thanksgiving and Christmas Dinners:

Kennedy, Mrs. John Stewart	1,000.00
Anonymous, credited to General Fund	15,000.00

REPORT OF THE TREASURER

RECEIPTS CREDITED TO SPECIAL FUNDS

For the Twelve Months Ending December 31, 1925

Receipts from patients in the Visiting Nursing Department for food supplies sold at the Katie Geitz Kitchen, credited to the Katie Geitz Fund, to be applied toward the maintenance of the Kitchen	\$767.16
Receipts from patients in the Out-Patient Department, who are covered by Liability Insurance, for services rendered by members of the House Staff, to be credited to the House Staff Entertainment Fund . .	1,182.65
Receipts from patients in the Visiting Nursing Department in payment of loans to purchase artificial limbs, stockings, belts, etc., credited to Patients' Relief Fund	2,122.48
	<hr/>
	\$4,072.29

LEGACIES RESTRICTED

Sloane, William, Estate of	\$100,000.00
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LEGACIES UNRESTRICTED

For the Twelve Months Ending December 31, 1925

Estate of John H. Flagler, unrestricted but designated by the Board of Managers as the Alice Manderlick Flagler Fund. (Payment on account)	\$29,675.00
Unrestricted Legacies from the following Estates received and credited to the General Fund Account:	
Dreicer, Michael	10,000.00
Fry, Isaac (payment on account)	500.00
Garretson, Charlotte C.	400.00
Howenstine, Minetta A. (balance of legacy)	1,495.34
Penfold, William H. (payment on account)	22,259.19
Watson, Emily A.	9,999.28
	<hr/>
	\$74,328.81

ADDITIONS TO ENDOWED BED FUND

Bond, Christiana	\$2,983.77
Clarke, George	10,000.00
Hofer, Elizabeth J.	15,000.00
Morgan, Edward M. Morgan Association	40,000.00
Robertson, Jennette	7,500.00
	<hr/>
Total Additions to Endowed Bed Fund	\$75,483.77
Less amount charged off this fund on account of no further liability on the part of the Hospital	15,000.00
	<hr/>
Net Increase	\$60,483.77

CHANGES IN PARTLY ENDOWED BED FUND

During Twelve Months Ending December 31, 1925

Carter, Mr. and Mrs. Ernest T.	\$3,000.00
Lord, Mrs. F. and Mrs. M. Dodge	10,500.00
North Presbyterian Church	670.38
Mount Washington Presbyterian Church	62.50
Presbyterian Church in the Town of Rye	250.00
Starr, Dr. M. Allen	5,000.00
Widener, Mr. George	5,000.00
	<hr/>
	\$24,482.88

REPORT OF THE TREASURER

ENDOWED BEDS

(1) A gift of \$10,000 shall entitle the donor and his successors and assigns to nominate, from time to time, a patient to use and occupy one bed in the common wards of the Hospital free of charge; subject to the following qualifications:

(a) A donor may transfer the power to nominate only to an individual who shall be acceptable to the Hospital;

(b) A donor being an association or a corporation organized for profit shall be limited to not to exceed ninety days of occupancy in any one year;

(c) Any such proposed gift by a church, lodge or other eleemosynary organization shall not be governed by this by-law but shall be considered on its merits when offered.

(2) Subject to the same conditions as set forth in (1) above, a gift of \$15,000 shall entitle the donor, his successors and assigns, to nominate from time to time, a patient to use and occupy one bed in a one-bed ward room of the proposed new Hospital free from charge.

The following persons have, either by donation or legacy, endowed beds:

1868

Mary J. Gelston

1870

Henrietta A. Lenox (2 Beds)
Washington R. Vermilyea
A. R. Wetmore

1871

John Laurie
Mary Ann Parish

1872

William Earl Dodge
John T. Johnston
Otis D. Swan
Henry Young (2 Beds)

1873

James Brown (2 Beds)
John R. Ford
Jonathan Sturges

1878

James G. and Henry G. deForest, in memory of Lockwood deForest Woodruff, M.D.

1880

William C. Rhinelander

1881

Jennet L. and Robert L. Belknap, in memory of Aaron B. Belknap
Fifth Avenue Presbyterian Church
Henry B. Hyde, in memory of his son, Henry B. Hyde, Jr.
John Stewart Kennedy
Frederick and Henry G. Marquand
Edwin D. Morgan (3 Beds)
Mary L. Sheafe

REPORT OF THE TREASURER

1882

Heber R. Bishop (3 Beds)
Mrs. Robert L. Stuart, in memory of her father, Robert McCrea
Edwin D. Morgan
Mrs. Moses Taylor

1883

Frederick Billings
Reformed Protestant Dutch Church of the City of New York

1884

Nathaniel W. Conkling
West Presbyterian Church, to be known as "Faith Presbyterian Church Bed"
Madison Square Presbyterian Church, in memory of George W. Lane

1885

Brick Presbyterian Church, in memory of Dr. John G. Adams
Richard Irvin

1886

Frederick Baker, in memory of Sarah Pyewell Baker
Edward L. Beadle
Brick Presbyterian Church, in memory of Miss Ann Adams
Peter Cumming, in memory of Francis P. Schoals
George E. Dodge
Horace F. Hutchinson, in memory of Ellen B. Schoals
Mr. and Mrs. William D. Sloane, in memory of their son, William D. Sloane, Jr.
Henry S. Wilson, in memory of his son, Harry H. Wilson

1887

Fifth Avenue Presbyterian Church

1888

Broadway Tabernacle Society
Samuel Inslee, in memory of Kate J. Inslee

1889

John Sloane, in memory of his mother, Euphemia Sloane

1890

Isaac V. Brokaw, in memory of Ernest B. Brokaw
Sidney Dillon, in memory of Hannah Dillon
Ambrose K. Ely
Josiah M. Fiske
O. B. Jennings
Amelia Kerr
Robert Marshall
Elizabeth S. and Emily M. Wheeler, in memory of James Boorman
"The Davenport Bed"

1891

Sarah A. Havemeyer, in memory of her son, Hector C. Havemeyer
Thomas Hope
John E. Parsons, in memory of his children, E. L. P., K. M. P., and R. M. P.
Mrs. A. R. Van Ness, in memory of her husband, Abram R. Van Ness

REPORT OF THE TREASURER

1892

John Stewart Kennedy, in memory of his niece, Emma Stewart Baker
Alexander Maitland, in memory of his mother, Mary C. Maitland

1893

Maria S. Auchincloss, in memory of her husband, Edgar S. Auchincloss
Frances T. Lord, in memory of her husband, George deForest Lord
Presbyterian Church on University Place
Presbyterian Home for Aged Women
Margaret A. Sinclair, in memory of Mr. and Mrs. James Sinclair
West Presbyterian Church
Young Men's Christian Association

1895

Mary Harrison
Mrs. Clarence M. Hyde, in memory of her mother, Rebecca Babbitt
John Stewart Kennedy, in memory of Mrs. Robert L. Stewart
Mrs. James T. Murray, in memory of her husband, James T. Murray

1896

Anthony Dey, in memory of Joseph G. and Eliza D. Scott
Jane Hope
Esther J. Jennings, in memory of her husband, Oliver B. Jennings

1897

Mrs. Francis E. Baker, in memory of her father, James Rich Steers
William S. Brown
Helen Miller Gould, in memory of her parents, Mr. and Mrs. Jay Gould
Margarette E. and Susan D. Griffith, in memory of their father, Griffith W. Griffith
Mary J. Griffith, in memory of her husband, Griffith W. Griffith
Rachel L. Kennedy, in memory of her mother, Mrs. Rachel C. Kennedy
Annie S. Paton, in memory of her husband, William Paton
Charlotte H. Skidmore, to be known as "The William L. Skidmore Bed"

1898

Brick Presbyterian Church
Matilda A. Brown, in memory of her son, H. Auchincloss Brown
First Presbyterian Church
Mrs. Stephen V. Harkness, in memory of her daughter, Florence Harkness
Jane Hope, in memory of her mother, Grace Corrie Hope
John Stewart Kennedy, in memory of Rev. William G. Schaufler, D.D., L.L.D.
Mrs. Elliott F. Shepard, in memory of her daughter, Florence Vanderbilt Shepard
Mrs. Elliott F. Shepard, in memory of her daughter, Marguerite Shepard

1899

William W. Cole, in memory of his mother, Mary A. Cole
William Whitewright, in memory of his father, William Whitewright
"The Whitewright Beds" (10 Beds)

1900

Emily B. Hopkins, in memory of her husband, Moses Hopkins
"Moses Hopkins Memorial"
Donald MacKay, in memory of his children, Edith Winslow and Walter Wise MacKay
Caroline L. Macy, in memory of her daughter, Mary M. K. Willets
Laura Roome, in memory of her sons, Harry and Alfred Roome
Martha L. St. John, in memory of her mother Sarah Ward
Nathaniel Whitman

REPORT OF THE TREASURER

1901

Julia Billings, in memory of her husband, Frederick Billings
Camilla L. Edwards, in memory of her husband, Walter Edwards
Andrew J. Garvey, in memory of his mother, Elizabeth Jeffries Garvey (2 Beds)
George Lauder
Charles H. Marshall
Justine Adele Stafford, in memory of her father, Justin A. Bliss

1902

Robert Graham Dun
Margaret J. Plant, in memory of her brother Simon Loughman

1903

Heber R. Bishop
Lura Currier
Mrs. Francis B. Harrison
Julia J. MacCartee, in memory of her husband, Robert MacCartee
Madison Avenue Reformed Church
Adela Berry Sloane, in memory of her father, Abraham J. Berry, M.D.
Justine Adele Stafford, in memory of her mother, Evelina C. Bliss
John T. Terry

1904

Virginia E. Fowler, in memory of Clarence E. Fowler
Susan Bevier
Mrs. William Starr Miller
Josephine Penfold, in memory of Dr. Edward Livingston Trudeau, Jr.
Peter Reid, in memory of his wife, Jane Watson Reid
Francis A. Palmer

1905

Frederick G. Bourne
Helen C. Inslee, in memory of her husband, Samuel Inslee
Titus B. Meigs, in memory of his son, Titus B. Meigs, Jr.
Mrs. James T. Murray, in memory of Rev. John Hall, D.D., L.L.D.
Sarah J. Parsons, in memory of her husband, Charles Parsons
Presbyterian Church on University Place

1906

Maria L. Campbell, in memory of Henry Pearsall Campbell
Susan W. Duncan, in memory of her husband, John P. Duncan
Samuel Keyser (3 Beds)
Sara Pyle McAlpin and James Tolman Pyle, in memory of their brother
William Scott Pyle
Reformed Protestant Dutch Church of Garden Street
John Sloane, in memory of his brother, Thomas Chalmers Sloane
John Sloane, in memory of his father, William Sloane

1908

William R. Craig, in memory of his sister, Florence Faxon Craig
George B. Goldschmidt, in memory of his mother, Celestine Goldschmidt
Samuel Anthony Goldschmidt, in memory of his mother, Celestine Goldschmidt
Mrs. Stephen V. Harkness, in memory of her husband, Stephen V. Harkness
Charles H. Marshall

REPORT OF THE TREASURER

1909

- Rev. and Mrs. Robert Russell Booth, in memory of "Minnie and Willie"
Canadian Society of New York
Edward West Currier, in memory of his step-mother, Lura Currier
Edward West Currier, in memory of his step-brother, Walter B. Currier
Edward West Currier, in memory of Edward W. Currier
Mary Jane Johnson, in memory of her husband, William H. Johnson
J. Theresa Keyser, in memory of her husband, Samuel Keyser
Julia Hannon Lyle
Winfield Tucker, in memory of Joseph, Isabelle and Adeline (3 Beds)
J. Spencer Turner, in memory of his first wife, Cornelia J. Turner

1910

- Jane A. Townsend, in memory of her son, Randolph W. Townsend, Jr.
Jane A. Townsend, in memory of her son, Harmon W. Norton
Jane A. Townsend, in memory of her daughter, Emma L. Norton
Amelia Mott Graham, in memory of Malcolm Graham
Adeline Ives Latham, in memory of her husband, John Howard Latham
Josephine G. Lord, in memory of her husband, Franklin B. Lord

1911

- Brearley School Girls and Others Interested, in memory of Madam Berthe
Beck, "Madam Beck Memorial Teacher's Bed"
Harriet Coles, in memory of her sisters, Susan and Anna Codman
Caroline Thorn Kissel, in memory of her husband, Gustav Edward Kissel
Katherine Spencer Leavitt, in memory of her husband, Rev. William Leavitt
(2 Beds)
Reformed Low Dutch Church of Harlem
Frederick Sturges, in memory of his father, Jonathan Sturges
William Stuart Tod, in memory of his brother, George Tod

1912

- Melville DeWolf, in Children's Ward, "Emma deWolf Bed"
Gustavia A. Senff, in memory of her husband, Charles A. Senff

1913

- Mrs. Christopher M. Bell, "The Dennistoun Bed"
Cornelia Eaton, to be known as "The Dr. Reuben S. Carpentier Memorial,"
(3 Beds)
Mrs. Jeremiah V. Mersevole, in memory of her son, Abraham Meserole
Josephine Penfold
Jane G. Phelps, in memory of her husband, Anson G. Phelps, Jr. (2 Beds)

1914

- Hugh D. Auchincloss, in memory of his mother, Elizabeth Auchincloss
Virginia E. Fowler, in memory of Clarence E. Fowler
Jane Elizabeth Grannis, in memory of her mother, "Charlotte Williams Platt Bed"
William H. Penfold, in memory of Josephine Penfold
Louise Tillinghast, in memory of her sister, Amelia C. Babcock
Minnie Hackett Trowbridge (6 Beds)

1915

- A Friend, in memory of Sophia Kellogg Stebbins and Mary Tompkins Kimball
A Friend
Mrs. Jeremiah V. Meserole, in memory of her father-in-law, Abraham Meserole
Mrs. Jeremiah V. Meserole, in memory of her husband, Jeremiah Vanderbilt
Meserole
Mrs. Jeremiah V. Meserole, in memory of her brother, Adolphus Clock
Mrs. Jeremiah V. Meserole, in memory of her parents, Alfred and Anna Maria
Clock

REPORT OF THE TREASURER

1916

Emil C. Bondy, in memory of Margaret Carson Cowan
Central Presbyterian Church
Mr. and Mrs. James Petrie Chalmers, in memory of James Petrie Chalmers,
Jr., "Chalmers Memorial Bed"
Robert A. Chambers, in memory of his father, Robert Chambers
Dunlevy Milbank, in memory of his mother, Ella Dunlevy Milbank
William D. Sloane (3 Beds)

1917

Emeline Y. Danforth, in memory of Mrs. William B. Jenkins
Harris Brisbane Dick, to be known as the "Harris Brisbane Dick Free Bed"
Sarah C. Miller
Albert Winter, in memory of Adaline Benson Winter

1918

Ida Leora Olmstead, to be known as "Leora McCammon Bed"

1919

Samuel Elliott
Elizabeth Keyes, in memory of her daughter, Edith Keyes
Rutgers Presbyterian Church
James R. Steers, in memory of his former wife, Rebecca E. Steers
John W. Sterling

1920

William C. Boschen, to be known as the "Boschen Bed"
Rosa Franklin (4 Beds)
Francis P. Furnald
Mrs. Francis P. Furnald
Mary A. Harriott, to be known as the "Margaret Harriott Alms"
Mary A. Harriott, to be known as the "James Harriott Alms"
Mrs. Henry O. Havemeyer, in memory of her parents, George William and
Matilda Adelaide Elder
Margaret J. Orr, in memory of her mother, Ann Boyd Orr
Anna St. John, in memory of her brother, Milton St. John

1921

Mrs. Peter B. Wyckoff, to be known as the "Sidney Dillon Bed"
Henry M. Gescheidt
Ralph E. Prime, in memory of his daughter, Ruth Havens Prime
Joseph K. Gwynn
Charles S. Ward, in memory of his friend, Sophie L. Kinman
Charles S. Ward

1922

Minetta C. Howenstine (8 Beds)
Christina C. Munro, in memory of her husband, John Munro
Anna M. Romaine, in memory of Dr. William I. Detmold
Arnold Thayer (2 Beds)
Hamilton B. Tompkins, in memory of his wife and himself

1923

Lydia Augusta Brown
Josephine Newman Hall

REPORT OF THE TREASURER

1924

Bohemian Society "Lidumil"
Cordelia F. Turrell
Nannie Gyles Johnson (Children's Ward)
In memory of her son, Shirley Everton Johnson
Mrs. William John FitzGerald

1925

Christiana Bond
In Memory of Julia C. Skidmore
George Clarke
Elizabeth J. Hofer (2 Beds)
In Memory of Catherine Parke and Horatio C. Kretchmar
Edward M. Morgan Memorial Association (4 Beds)
In Memory of Edward M. Morgan
Jennette Robertson, to be known as "Helen C. Inslee Endowed Bed"

PRIVATE ROOMS ENDOWED

1903

Henry H. Rogers, known as "Room J"

1905

Mrs. Morris K. Jesup, to be known as the "Eliza DeWitt Memorial Room"

1910

Mrs. John Stewart Kennedy, in memory of her husband, to be known as the
"J. S. K. Memorial Room"

1912

Peter Cumming, to be known as the "Peter Cumming Memorial Room"

BED ENDOWED FOR ONE LIFE

1890

Mrs. John Stewart Kennedy

Respectfully submitted,

CORNELIUS R. AGNEW,

Treasurer

REPORT OF THE SUPERINTENDENT

December 31, 1925

To the Board of Managers of the Presbyterian Hospital in the City of New York:

Gentlemen—The Fifty-seventh Report of the Superintendent of the Hospital for the year ending December 31, 1925, is herewith presented.

Twenty-eight thousand eight hundred and twenty-seven persons have been benefited by the Hospital during the year. The departments contributing this service and the number treated in each will be found in detail in the reports. It may be summarized as follows:

Patients treated in the Hospital in wards or private rooms, 4,322 persons. Daily average 227 patients which is 89% of the total hospital capacity. Of the ward patients, 46.0% were treated free of charge.

There were 2,345 ward patients to whom allowances or reductions in regular Hospital charges were made, the total amount of which was \$120,039.36.

There were treated in the Out-Patient Department, 18,283 persons. Daily average visits made were 406.

Visiting nurses cared for 6,151 persons, making 27,685 visits.

In the Radiotherapy Department, 4,524 treatments were given to 607 patients.

In the Roentgen Ray Department, 27,105 films were taken of 10,842 patients.

In the Dental Department, 10,316 visits were made and 16,873 dental films were taken of 2,343 patients.

New laundry equipment, consisting of one Henrici washer and two new presses, has been installed.

New viewing boxes have been purchased and a rearrangement of the X-Ray Department has been made giving more space for this work.

Thanks to the generosity of Dr. Squier, a new Wappler Cystoscopic X-Ray Table has been installed.

Dr. Alvan L. Barach has perfected an oxygen chamber for the treatment of pneumonia cases. The cost of this chamber has been borne by special donation.

All of the above-mentioned equipment can be moved to the new Medical Center.

The Katie Geitz Kitchen, in existence for twenty years, has been discontinued owing to the sale of the East River Homes property. The Social Service Department has arranged for continuing the supply of milk which the Katie Geitz Kitchen furnished to the tuberculosis families in the neighborhood.

A rearrangement was made of the Surgical Pathological Laboratory, which permitted the installation of a Neurocytology Laboratory under the direction of Dr. Penfield.

The entrance to the Janeway Library has been changed and the Library rearranged permitting of greater space and more quietness within the Library room.

During the past year the Accounting Department has carried on under

the budget system in a manner permitting of a more accurate and comprehensive budget being set up for the year 1926. It is hoped that the coming year will still enlarge the possibilities of better and more complete analysis of costs and operating figures.

During the year, a Dental Interne has been added to our Staff, thus replacing two part-time dentists.

A Pathological Interne, for which there has been evident need for several years, has been added.

Miss Mabel Davies, Assistant to the Superintendent, resigned on October 1st to accept the position of Superintendent of the Beekman Street Hospital, and Miss Margaret McCurdie has been appointed in her place.

Loyal support has been given by the entire Hospital personnel and the Administration office wishes to thank the entire Staff and the many friends of the Hospital for their continued interest.

Respectfully submitted,

JOHN F. BUSH,

Superintendent.

REPORT OF THE SUPERINTENDENT

COMPARATIVE STATISTICS OF PATIENTS TREATED, ETC.

During Years Ending December 31, 1925 and 1924

HOSPITAL WARDS AND PRIVATE ROOMS

Patients in Hospital First of Year	1925			1924		
	Male	Female	Total	Male	Female	Total
In Medical Wards	62	57	119	42	50	92
In Surgical Wards	38	47	85	47	45	92
In Private Rooms	9	17	26	10	17	27
Total	109	121	230	99	112	211
Patients Admitted During Year						
In Medical Wards	872	816	1,688	899	805	1,704
In Surgical Wards	940	806	1,746	940	874	1,814
In Private Rooms	222	436	658	269	367	636
Total	2,034	2,058	4,092	2,108	2,046	4,154
Total Patients Treated in Hospital Wards and Private Rooms During Year	2,143	2,179	4,322	2,207	2,158	4,365
Patients Discharged During Year						
Improved	1,671	1,734	3,405	1,661	1,715	3,376
Unimproved	200	178	378	216	167	383
Transferred to Other Institutions .	22	20	42	36	27	63
Died	144	153	297	185	128	313
Total	2,037	2,085	4,122	2,098	2,037	4,135
Patients in Hospital End of Year						
In Medical Wards	41	46	87	62	57	119
In Surgical Wards	52	35	87	38	47	85
In Private Rooms	13	13	26	9	17	26
Total	106	94	200	109	121	230
Total Patient Days Treatment						
Free Ward	33,980			30,797		
Endowed Beds	5,640			7,708		
City	8,737			8,357		
Pay Ward	25,543			27,676		
Private Room	9,081			10,170		
Total			82,981			84,708
Percentage						
Free Ward Days	40.9			36.3		
Endowed Bed Days	6.8			9.1		
City Patient Days	10.5			9.9		
Pay Ward Days	30.9			32.7		
Private Room Days	10.9			12.0		
Total			100.0			100.0
Average Patients per Day						
Free Ward	93			84		
Endowed Bed	15			21		
City	24			23		
Pay Ward	70			75		
Private Room	25			28		
Total			227			231

THE PRESBYTERIAN HOSPITAL IN THE CITY OF NEW YORK

Statement Showing Method of Figuring "Cost Per Patient per Day" for the Year Ending December 31, 1925 (Not Including Educational and Scientific or Corporation Expenses)

Operating Expenses	Total	Private Room Patients	Cost per Private Room Patient per Day	Ward Patients	Cost per Ward Patient per Day	Out-Patient Department	Visiting Nursing	Educational and Scientific Work
Administration	100% \$76,291.63	11.4% \$8,697.25	\$0.958	73.0% \$55,692.89	\$0.753	15.0% \$11,443.74	0.6% \$457.75
School of Nursing	100% 22,194.43	11.0% 2,441.39	0.269	73.5% 16,312.91	0.221	15.0% 3,329.16	0.5% 110.97
Physicians and Surgeons	100% 4,476.95 Actual Cost	Actual Cost 4,476.95	0.061
Nurses	100% 14,687.09	2,518.82	0.277	Actual Cost 12,168.27	0.165
Special Nurses	100% 80,441.20	58,263.00	6.416	Actual Cost 22,178.20	0.300
Orderlies	100% 9,562.63	1,813.67	0.200	Actual Cost 7,748.96	0.105
Ward Employees	100% 10,438.41	2,723.48	0.300	Actual Cost 7,714.93	0.104
Operating Room	100% 32,572.36	6,514.47	0.717	80.0% 26,057.89	0.353
House Staff	100% 2,828.48	Actual Cost 2,828.48	0.038
Pharmacy	100% 26,809.37	2,761.37	0.304	38.7% 10,375.23	0.140	50.0% 13,404.69	1.0% 268.08
Medical and Surgical Supplies	100% 40,721.04	8,263.23	0.910	Actual Cost 32,457.81	0.439
Out-Patient Department	100% 45,745.63	Actual Cost 45,715.63
Supply and Bandage Room	100% 10,230.27	1,053.72	0.116	54.7% 5,595.96	0.076	34.0% 3,478.29	1.0% 102.30
Visiting Nursing	100% 33,860.54	Actual Cost 33,860.54
Roentgen Ray Service	100% 36,356.97	2,544.99	0.280	45.0% 16,360.64	0.221	48.0% 17,451.34
Electro Cardiograph Department	100% 4,411.58	529.39	0.058	73.0% 3,220.45	0.044	15.0% 661.74
Dental Service	100% 16,816.04	84.08	0.009	32.0% 5,381.13	0.073	67.5% 11,350.83
Occupational Therapy	100% 3,137.98	Actual Cost 3,137.98	0.042
Ambulance	100% 694.70	313.50	0.035	Actual Cost 244.90	0.003	Actual Cost 136.30
Pathological Laboratory	100% 58,001.97	3,630.50	0.400	Actual Cost 19,345.00	0.262	Actual Cost 3,524.50	Actual Cost \$31,501.97
Department of Nutrition	100% 14,386.84	1,812.74	0.200	41.2% 5,927.38	0.080	5.0% 719.34	41.2% 5,927.38
Housekeeping	100% 51,995.97	5,459.58	0.601	79.0% 41,076.82	0.556	10.0% 5,199.60	0.5% 259.97
Kitchen	100% 164,521.50	32,904.30	3.623	76.0% 125,036.34	1.692	3.5% 5,758.25	0.5% 822.61
Laundry	100% 20,550.36	2,157.79	0.238	79.0% 16,234.78	0.220	10.0% 2,055.04	0.5% 102.75
Stores Department	100% 6,088.69	1,217.74	0.134	76.0% 4,627.40	0.063	3.5% 213.10	0.5% 30.45
General House and Property	100% 140,054.89	15,966.26	1.758	73.0% 102,240.07	1.383	15.0% 21,008.23	0.6% 840.33
Total Operating Expenses	\$927,877.52	\$161,671.27	\$546,441.37	\$145,479.78	\$36,855.75	\$37,429.35
Total Patient Days Treatment and Visits	9,081	73,900	110,407	27,685
COST	\$17.803	\$7.394	\$1.318	\$1.331

NOTE—On January 1, 1925, a more thorough analysis and subdivision of the accounting system was installed and the figures for 1924 therefore cannot be compared in all cases with the figures of 1925.

METHOD OF FIGURING COST OF DIFFERENT BRANCHES OF SERVICE

The method in use at the Presbyterian Hospital of figuring the total cost of caring for Ward Patients, Private Room Patients, Out-Patient Department Patients or Patients visited in their homes is to charge each branch of the service with salaries and wages of all persons employed exclusively in, and all supplies and repairs directly chargeable to such service, and to prorate the other operating expenses which contribute to the cost of the different branches of service in such proportion as the Superintendent and his Assistants may consider most fair after careful consideration of the local conditions, which are, of course, subject to change from time to time. In determining the relative proportion of Administration Expenses, Professional Care of Patients, Housekeeping, Kitchen, etc., not including the amounts directly chargeable to Out-Patient Department and Visiting Nursing, the percentage charged to Ward Patients and to Private Room Patients is based upon the number of days' treatment furnished in each service, modified by well-known facts; for instance, the fact that a private room patient requires more professional care than necessary if he were located in a ward; also, the important fact that his food and the preparation of it costs very much more than that of the ward patient. The distribution of the cost of General House and Property Expenses among the different branches of the service is based upon the relative cubic contents of those parts of the buildings occupied by each of the five services mentioned.

REPORT OF THE SUPERINTENDENT

COMPARATIVE STATISTICS OF PATIENTS TREATED—Continued

	1925	1924
Average Days per Patient in Hospital	20	19
Daily Average Cost per Private Room Patient	\$17.80	\$15.86
Daily Average Cost per Ward Patient	7.39	7.16

OUT-PATIENT DEPARTMENT

Patients treated who have been treated in some previous year	6,085	5,561
New Patients Treated	12,198	11,785
Total	18,283	17,346
Patients treated who have been transferred from other departments of Out-Patient Department	5,948	5,447
Total Cases Treated	24,231	22,793

	Free	Pay	Total	Free	Pay	Total
Visits Made	23,603	86,804	110,407	19,730	85,056	104,786
Average Visits per Day			406			389
Average Visits per Patient			6			6
Average Cost per Visit	\$1.32					\$1.43
Prescriptions Filled			130,616			138,302

SOCIAL SERVICE AND VISITING NURSING

Cases cared for who have been cared for in some previous year	1,708	1,704
New Cases Cared For	4,443	2,511
Total Cases Cared For	6,151	4,215
Interviews with and about patients at Hospital	20,660	19,102
Interviews with and about patients outside	5,163	6,801
Visits to homes for nursing care	1,862	2,109
Total	27,685	28,012
Cases referred to organizations for material relief or employment	288	266
Patients sent to convalescent homes and sanatoria	560	418
Patients sent to hospitals, homes for incurables and aged	59	46
Patients sent to fresh air homes	122	116
Referred for Surgical Appliances	206	171

SUMMARY

	1925	1924
Total patients treated during year in all departments	28,827	25,926
Average patients per day in all departments	633	620
Daily average number of employees boarded in hospital	420	459
Daily cost per capita for provisions for all persons supported	\$0.568	\$0.545

REPORT OF THE SUPERINTENDENT

STATISTICS REGARDING PATIENTS

PLACE OF BIRTH

Arabia	2	Germany	95	Porto Rico	7
Argentina	1	Greece	16	Philippine Islands	2
Armenia	5	Holland	5	Roumania	9
Austria	63	Hungary	62	Russia	103
Belgium	5	India	1	Scotland	23
British W. Indies	54	Ireland	198	South America	10
Canada	26	Italy	136	Spain	2
Central America	1	Japan	6	Sweden	49
China	25	Korea	1	Switzerland	10
Cuba	1	Lithuania	1	Syria	2
Czechoslovakia	79	Mexico	1	Turkey	4
Denmark	8	New York City	893	United States	2,029
England	83	Norway	15	Virgin Islands	2
Finland	19	Poland	15	Wales	1
France	21	Panama	1		

RELIGIOUS BELIEFS

Baptist	60	Free Thinker	4	Protestant (denomination not stated)	1,498
Catholic (Greek)	15	Hebrew	494	Quaker	5
Catholic (Roman)	1,501	Lutheran	73	Seventh Day Adventist	3
Confucianist	6	Methodist	51	Unitarian	6
Congregationalist	27	None	68		
Dutch Reformed	6	Presbyterian	146		
Episcopal	129				

OCCUPATIONS

Accountants	5	Domestics	159	Machinists	36
Actors	13	Dressmakers	10	Managers	57
Architects	4	Drivers	19	Manufacturers	8
Agents	11	Editors	2	Mechanics	30
Artists	18	Electricians	16	Merchants	17
Attendants	3	Elevator Operators	18	Messengers	10
Authors	9	Engineers	35	Milliners	6
Bakers	13	Factory Hands	110	Miscellaneous	34
Bankers	9	Farmers	16	Missionaries	10
Barbers	24	Firemen	9	Motormen	2
Bookkeepers	17	Governors	2	Musicians	13
Bricklayers	2	Housekeepers	46	No Occupations	260
Brokers	11	Housemen	9	Nurses (Pract.)	4
Butchers	6	Housewives	977	Nurses (Pupils)	34
Butlers	10	Infants	198	Nurses (Trained)	71
Carpenters	21	Hairdressers	4	Orderlies	5
Chauffeurs	68	Interior Decorators	4	Packers	19
Chemists	9	Janitors	15	Painters	22
Children	567	Jewelers	7	Peddlers	8
Clergymen	20	Laborers	111	Photographers	6
Conductors	8	Laundresses	31	Physicians	31
Contractors	5	Laundrymen		Plasterers	5
Clerks	157	Lawyers	13	Plumbers	10
Cooks	26	Letter Carriers	6	Policemen	5
Dentists	3	Librarians	4	Porters	41

REPORT OF THE SUPERINTENDENT

STATISTICS REGARDING PATIENTS—Continued

OCCUPATIONS

Printers	12	Social Workers	7	Tinsmiths	6
Retired	11	Stenographers	28	Typists	5
Salesladies }	76	Students	64	Upholsterers	8
Salesmen }		Superintendents	11	Valets	5
Seamstresses	17	Tailors	34	Waiters	52
Secretaries	37	Teachers	54	Watchmen	20
Sextons	2	Technicians	11		
Shoemakers	4	Telephone Operators	23		

SPECIAL GIFTS

For the Twelve Months Ending December 31, 1925

FLOWERS, PLANTS, ETC.

Agnew, Mrs. C. R.	Frost, Miss Blanche
Akin, Mr. Albro	Golder, Mr.
Auchincloss, Mr. E. S.	Gonther, Mr. J. W.
Auerbach, Mr. John Howe	Grossman, Mrs. S.
Bartlett, Mr.	Hall, Mrs. E. E.
Bassford, Mr. A.	Hall, Mrs. H. B.
Bates, Miss Bertha	Hart, Mr. Henry
Bedford, Mrs. A. C. (In memory of)	Hayes, Miss A. K.
Beeckhoert, Mr.	Hession, Florist
Berle, Mrs. Elizabeth	Hoadley, Mrs. R. H.
Blackdoan, Mrs.	Hodge, Mrs. H. W.
Blagden, Mrs. F. M.	Hurds, Florist
Brewer, Dr. George E.	Junken, Miss Elizabeth M.
Bull, Dr. and Mrs. David C.	Kane, Mrs. Delaney
Bunyard, Alfred T.	Kellogg, Mrs.
Carlisle, Miss Sybil	King, Miss Polly
Clark, Mrs. Stephen	Knowles, Dr. Frederick
Clements, Miss	Krutttschnitt, Mrs. Julius
Collegiate Church	Leeds, Mr. W. M.
Cowl, Miss Jane	Lewis, Mrs. Roger
Coxe, Edward Grant (In memory of)	Linehan, Miss Kathryn J.
Crary, Mrs. George Waldo	Loper, Mrs. F. M.
Dewart, Mrs. W. T.	Marsh, Miss Helen
Dodge, Mrs. Murray W.	Merrill, Mr. Payson
Dorr, Mrs.	Mills, Mr. and Mrs. Ogden
Duff, Miss L.	Monell, Mrs. Ambrose
Duncan, Mrs. W. B.	Mulhern, Mrs. Jay
Durds, Florist	Muller, Mr. George
Elmhurst, Mrs. D. W.	Myer's, Florist
Erskine, Mrs. Charles W.	National Plant, Flower and Fruit Guild
Evans, Dr. Sam M.	Nettleton, Mr. Walter
Fahnestock, Mrs. Harris	Nugent, Mr. William F.
Finley, Mrs. John H.	Nurtland, Miss Anna
Foote, Mrs.	Ottinger, Mr. Moses
Fordyce, Mrs. John A.	Parsons, Mrs. W. B.
Frelinghuysen, Mrs.	Plummer, Mrs. J. F.

REPORT OF THE SUPERINTENDENT

SPECIAL GIFTS—Continued

FLOWERS, PLANTS, ETC.

Powell, Miss Sarah
 Rosemarie, Miss Carlos
 St. Thomas' Church
 Schling, Mr. Max
 Simpson, Mr. and Mrs. Kenneth
 Sloane, Mrs. William
 Storkett, Mrs. F.
 Strauss, Dr. Marjorie L.
 Svenson, Mrs.
 Taylor, Miss Hazel
 Taylor, Mrs.
 Tod, Mrs. J. Kennedy

Tolcott, Mr. J. Frederick
 Tracy, Dr. William Dwight
 Trowbridge, Mrs. E. T.
 Van Neck, Mrs.
 Vedder, Mrs. Harmon A.
 Wadley and Smythe
 Warberg, Mrs. James
 Waycott, Mr. Ralph
 Weiller, Mrs. Simon
 Wetmore, Mrs.
 Wickham, Mrs. F. Ethel

MAGAZINES

Ackerley, Misses Jennie and Mary Belle
 Allen, Mrs. A.
 Anderson, Mr. Stuart
 Buhler, Miss M.
 Burnett, Mrs. F. H.
 Calunto, Mrs. E. W. C.
 Clark, Mrs. N. S.
 Clark, Mrs. Stephen E.
 Corby, Mr. R. L.
 Clark, Mr. Nelson
 Cotton, Mrs. J. B.
 Cotton, Mrs. J. P.
 Daly, Mrs. W. M.
 DeWitt, Mr. William B.
 Dovey, Miss Alberta
 DuVal, Mr. and Mrs. C. L.
 Eagle, Mrs. F. G.
 Empie, Mr. Adam
 Falls, Col. W. C.
 Griswold, Mrs. F. G.
 Griswold, Mr. W. E. S.
 Gunther and Sons
 Harding, Mrs. J. H.
 Harkness, Mrs. E. S.
 Hey, Mrs. Florence
 Hine, Mrs. F. L.
 Hopkinson, Mr. E.
 James, Mrs. Henry
 Keyes, Dr. Edward L.
 King, Mrs. Gordon
 Knight, Mr. Harry
 Ladd, Dr. William S.
 Lean, Mrs.
 Lee, Mrs. F.
 Leffert, Mr. M. C.
 Lewis, Mrs. Roger
 Lewisohn, Mr. Samuel A.
 Lewison, Mr. J. D.
 Livermore, Mrs. John R.

Lutkins, Mrs. T. L.
 Marsh, Mrs. M. S.
 Marsh, Mr. Kimball
 Martin, Mr. Quinto
 Milius, Mr. C.
 Nichols, Mrs. G. L.
 Poillion, Mrs. C.
 Pond, Mr. W. B.
 Potter, Mr. F. H.
 Prentice, Mrs. Marshall
 Pritchitt, Mrs. H. K.
 Rainsforth, Mrs. K.
 Ream, Mrs. R. C.
 Reynolds, Mrs. J. H.
 Rice, Mrs. I. L.
 Sage, Mrs. Dean
 Sanford, Mrs.
 Selligman, Mr. Jefferson
 Schroeder, Rev. D. H.
 Scribner and Sons
 Scudder, Miss
 Short, Mr. L. L.
 Sloane, Mrs. William
 Smith, Miss G.
 Stetson, Miss E. W.
 Stettinius, Miss Betty
 Stewart, Mrs. W. R.
 Straus, Mrs. A. D.
 Swan, Mrs. A. W.
 Tennant, Mrs. M. M.
 Throop, Mr. B. H.
 Tracy, Mrs. W. D.
 Tucker, Mr. Carl
 Valentine, Mrs. P. A.
 VanDyke, Mr. T.
 Warren, Mrs. G. H.
 Westfall, Mrs. H. T.
 Wood, Mrs.

REPORT OF THE SUPERINTENDENT

SPECIAL GIFTS—*Continued*

BOOKS

Abbot, Mrs. Franklin	Lutkins, Miss J.
Anderton, Miss Audrey	Marsh, Mrs. M. S.
Burnett, Mrs. F. H.	Murray, Mrs. C. D.
Cotton, Mrs. J. B.	Ott, Mr. Harrison W.
Goldman, Mrs.	Partridge, Madame E.
Griswold, Mr. W. E. S.	Plummer, Mrs. E. J.
Halsey, Miss Lilly	Rubens, Mr. H. S.
Kemp, Mrs. E. C. M.	Stillman, Mr. James A.
Kingsley, Mrs. D. P.	Williams, Dr. L. R.
Livermore, Mrs. J. W.	

FOODSTUFFS

Anonymous—Ice Cream Weekly for Ward I
Bond Baking Company—Fifty Loaves of Bread
Froebel League School—Three Baskets of Grapes
Dubin, Mr. Frank—Fresh Eggs
Eidlitz, Mrs. R. J.—Two Boxes of Jelly
Harkness, Mr. E. S.—Eggs
Horton Ice Cream Co.—Ice Cream for Children's Ward
Hunter College Model School—Cakes
Madison Avenue Presbyterian Church—Oranges
Sloane, Mrs. William—Six Boxes of Apples
Thompson, Col. L. S.—Salmon
Tuckermann, Mrs. Paul—Oranges Weekly for Ward X

TOYS, ETC., FOR CHILDREN'S WARD

Anderton, Miss Audrey—Toys
Archer, Miss Caroline—Toys
Brown, Mr. Vernon H.—Toys
Cornell, Mrs. R. G.—Puzzles and Toys
Donald, Mrs. Mary—Children's Books
St. James Church, Girls Friendly Candidates—Scrap Books
Hall, Mrs. A. G.—Books for Children
Hull, Mrs. A. G.—Bed-time Stories
Krech, Mrs. Shepard—Toys
Park Avenue Presbyterian Church, Sunday School Class—Dolls
Smith, Mrs. Albert—Two Dozen Dolls
Tracy, Dr. W. D.—Toys
Washburn, Misses Elizabeth, Mary and Pauline, and Mr. William—Toys
Whittemore, Miss Helen—Picture Book

MISCELLANEOUS

Babcock, Mrs. W.—Tennis Balls
Bakewell, Mrs. T. W.—Wheel Chair and Commode
Bogue, Anna T.—Cross-word Puzzles
Bonner, Mr. G. T.—Sick Room Utensils
Charlton, Loudon—Concert Tickets
Clay, Mr. Thomas S.—Portrait of George Washington
Cohen, Mr. Julius—Victrola Records
Culbertson, Harry and Arthur—Concert Tickets
Eli Lilly Company—Insulin

REPORT OF THE SUPERINTENDENT

SPECIAL GIFTS—MISCELLANEOUS—*Continued*

Enger, Miss Dorothy—Linen
Federal Printing Company—750 Cross-word Puzzle Magazines
Friends Employment Society—3,457 Garments Made
Herman, Mrs. M.—Phonograph Records
Holliday, Miss M.—Valentines
Hospital Musical Association—Concert Tickets
Kennedy, Mrs. John S.—Thanksgiving and Christmas Dinners for Patients and Household
Keyes, Mrs. E. L.—Clothes
Leary, Mrs. D.—Insulin, Scales and Clothing
Lienan, Miss M. W.—One Bath Tub
Lockwood, Mrs. M. I.—Sick Room Utensils
Longfellow, Mrs. F. W.—Sick Room Utensils
Metzger, Mrs. David—Surgical Belt
Pratt, Mr. J. L.—Tennis Balls
Prichitt, Mrs. H. K.—Crutches
St. George's Women's Industrial Society—3,232 Articles Made
Scully-Walton Ambulance Co. {Transportation of Children to Convalescent Homes
30 Children Taken to the Hippodrome
Simmons Company—One Bed, Complete
Stearns Co., Frederick A.—Insulin
Tracy, Dr. W. D.—Apparatus for Dental Department
Tuckermann, Mrs. Paul—Candies, Calendars, Cigarettes for Patients, Nurses and Orderlies on Ward X
Watson, Mr. Walter—Piano Records
Wheeler, Mrs. E. P.—Sick Room Utensils
Whitehead, Mrs.—Linen Sheet
Wolfsohn Musical Bureau—Concert Tickets

THE FOLLOWING HAVE GIVEN PERSONAL SERVICE, CUT FLOWERS AND RELIGIOUS READING MATTER

Personal Service—Visiting the Sick—Miss Josephine Willis. Visiting the sick weekly for ten months—Mrs. David McMunigle, Mrs. Frederick Sutton, Miss Gale and their associates, through whom the following donations have been received and distributed to the patients in the wards:

Cockroft, Miss M. T. Cut flowers weekly for ten months. Fifteen dollars for leaflets and reading matter.

Darlington, Mrs. Charles F. Ten dollars for Christmas and Easter cards.

Hauser, John W., through Mrs. David McMunigle. Cut flowers weekly for ten months

McMunigle, Mrs. David. Gospel leaflets weekly for ten months.

THE FOLLOWING HAVE FURNISHED VOCAL AND INSTRUMENTAL MUSIC FOR THE SUNDAY AND RELIGIOUS SERVICES

INDIVIDUALS

Miss Isabel Sutton
Mrs. Blyer
Miss Margery Beyro

REPORT OF THE SUPERINTENDENT

SPECIAL GIFTS—*Continued*

CHURCH SOCIETIES

First Presbyterian Church: Miss Julia Abbe, organist Mrs. M. J. Wells, Misses Josephine Bingham, Dorothy Carr, Ruth Davis, Dana Whittemore, Margaret W. Conant, Frances Mallett, Alma Conway, Anna Wheatley, Frances Schriever, Anna Walter, Nellie Miller, Charlotte Miller, Gertrude E. Jenckes, Mary and Louise Giddings Messrs. Arthur Angilly, Justin Wells, Everett Leonard, Joseph Wilson, J. A. MacGregor, John Guillet, F. Chapin Breckinridge, Duncan Munroe.

Cornell Memorial Methodist Church, Senior Choir: Mrs. A. Kimmer, Mrs. F. Kimmer, Mrs. Tolland, Mrs. T. Wetzell, Misses Julietta Burdetti (organist), Janet Mitchell (organist), Ethel Ferguson, Marie Ferguson, Lillian Johada, Messrs. Charles Munzinger, Fred Kimmer.

Junior Choir: Marie Ahearn, Anna Colla, Josephine Colla, Ada Ramsey, Iris Ramsey, Dorothy Rock, Mae Tolland, Mildred Weinstein, Veronica Weinstein.

Biblical Seminary in New York: Misses Elizabeth T. Stewart, Gladys Hitchcock, Nola Johnston, Messrs. Dean McKee, C. H. Koeker, Joseph A. Koffend, Nathan Helm, Bert Bennings.

Hospital Choir of the Baptist Temple, Brooklyn: Dr. and Mrs. E. A. Ebel, Mr. and Mrs. George Moore, Mr. and Mrs. J. H. Tice, Mrs. C. K. Shreve, Mrs. Broadhead, Mr. and Mrs. Hallock, Rev. and Mrs. T. MacDonald, Miss Blanche Paulson Messrs. Watson, Garlinghouse, Bryant, Cato and Gordon.

REPORT OF THE DIRECTOR OF THE SOCIAL SERVICE AND VISITING NURSING DEPARTMENT

December 31, 1925

To the Board of Managers of the Presbyterian Hospital in the City of New York:

Gentlemen—I have the honor to present the annual report of the Social Service and Visiting Nursing Department.

In the last annual report the Hospital's plans for the enlargement and extension of the Social Service during 1925 were indicated. In the present report we wish to show how these plans developed, and again to indicate the undertakings proposed for 1926. By setting these projects in the broad framework prepared by the Medical Board for the Hospital in 1922, it is possible to give some notion of the extent and rate of growth from year to year. The Medical Board was interested to bring about a more thorough study and handling of the social aspects of medical work: "To teach and practise and do research in Medicine completely, it is becoming more and more evident that teaching, practising and doing research in Social Work must be included." The immediate object was to encourage the building up of two or three units of social service, well integrated with the medical work, in accordance with the provisions of the plan that "only as much of the plan need be put into effect as may be advisable and feasible."

During 1924 and 1925 the main task for the Department has been building up the staff and getting into action.

Admission of Patients. The method of introducing the team worker to the patient at the time he is signed in for admission to the ward has worked successfully and can be still further developed. We propose to put more systematic effort into helping patients arrange their affairs to enter the Hospital when the physicians recommend, believing it possible to reduce the number of instances where the physician's program is unnecessarily interrupted through lack of resourcefulness and courage in the patient or those about him. Record is made by the social worker of the patient's resources and obligations and is available for use in the Hospital's financial arrangement with the patient. We have not, however, fulfilled one of the original purposes contemplated in the association of social workers with the Admission Unit for clinics and wards, which was to provide sufficient information for equitable assessment of rates, based on knowledge of the patient's own resources and of those able to help him, taking into consideration as far as possible the length of stay and the prognosed medical outcome. The need for this service will be greatly increased in the Medical Center, with the larger intake of patients there, and the diversification of medical problems. We urge that fuller study and experiment in the whole broad problem of hospital admission be undertaken during the year by all the professional and administrative services involved.

Medical and Surgical Units. The scheme of alignment of out-patient and ward service by units has proved as satisfactory as its warmest advocates predicted. The organization of the medical division into five units,—four general, and the children's—makes an excellent arrangement for the integration of social service with this division. On the other hand the incomplete

carrying-out of this scheme in the Out-Patient has been a handicap. The main defect is the separation of members of the team. The social worker finds her doctors located in several different rooms; also the limited space in these rooms does not permit her to remain in the vicinity of the doctors, whom she serves. Our experience in the Children's and Tuberculosis Divisions, as well as that of other hospitals, shows that the social worker's major field is in the Out-Patient and the community extensions of the Hospital that largely play through the Out-Patient; for it is in the out-patient phase generally that the bulk of diagnostic work is accomplished, preventive measures taught, the supervision of the convalescent period and the prolonged effort to conserve the powers of the handicapped are carried on. Yet it is not to be thought that the defects in arrangement of Out-Patient quarters is excuse for our not giving more and better service in 1926, than we knew how to give in 1924 and 1925. We have learned much during these years.

In medical follow-up the workers are now comfortably established with their respective teams inside the clinic. In surgical follow-up likewise easy access to patient and doctor is provided for. In surgical follow-up much thought has been given to cooperative relationships between the clinic management, already established there, and the other social work of the surgical division. While the principle of division of labor, so that continuity of service by the same surgeon and social worker shall be insured to the patient, has been accepted, in practice the principle has not been adhered to with the uniformity maintained by the surgeons in caring for their own patients or by the present medical teams. Definite plans for improving this alignment are being tried by the clinic executive, whose long experience and wise guidance of patients in surgical follow-up have given the background needed to test out and safeguard new experiments. The importance of such cooperation between clinic management and social workers will become greater in the Medical Center where many types of clinics will be assembled.

Pediatric Unit. In January, 1925, the Board of Managers approved the addition of a social worker to the Pediatric Unit and a worker with special training in children's nursing and in social work was secured in April of the same year. From the start the integration of social with medical work of both clinic and ward was provided for, according to the scheme laid down as ideal for all units. This worker has her place inside the clinic in close proximity to her physician; she comes in contact with all the patients at their very entrance to the clinic; she is always in close cooperation with nurse and clinic aide; she is constantly in touch with the head nurse and the medical staff in the Children's Ward; she is present during visiting hours and comes to know the parents; she visits in the homes to assist in securing understanding care when the children are discharged, or to study them in their ordinary environment; and she is in communication with convalescent homes, visiting nursing, and other agencies, as well as school and recreation centers. Thus, through her, the physician is enabled to know the setting and influences about the child and through her likewise he can extend his care of the child and the teaching of health into the home.

Convalescence. Continuous study is being made of convalescent and

other institutional resources in the after-care of patients. Not only wider knowledge of existing facilities, but more intelligent use of them must be cultivated. Some of the items now being studied in this connection are the implications of the medical diagnosis and plan in terms of work capacity, family life, economic sufficiency, etc.; the cultural background and character of the patient; special idiosyncracies, such as food habits, religious customs; discovering facilities for the cases whose regimen calls for special therapies; giving the directors of convalescent institutions more insight into the patient's medical-social problems as well as his character, cultural background, and idiosyncracies; and giving to the patient himself an understanding of his period of convalescence so that he may participate more fully in his recovery.

A study of 1,196 patients discharged from two medical and two surgical wards during a ten-month period showed that about 69% of patients need convalescent care on discharge from the Hospital ward; 9% refused this; 24% arranged it for themselves; for 18% care is not available, because of the nature of the disease or the requirements of treatment; for 18% care is arranged by the Hospital. In all, the department sent away in 1925 some 600 patients, including 62 to Tuberculosis Sanatoria, and 104 children to our own Hill Top Camp on Dr. Herbert S. Carter's estate. In 33 instances unusual resources were created to meet the peculiar need. This meant either assembling special resources in the patient's home, or placing the patient to board where his individual difficulties could be met.

Research. In the past twenty years of hospital social service in this country it has been amply demonstrated that a wise and thrifty use of the service is of value, but its exact function in the hospital has not been defined and one of the major objectives of the Presbyterian Hospital's undertaking is to define and clarify by study and experiment the place of social service in medical practice. With such a project in mind, as outlined in the last annual report, cultivation of the research attitude has been kept in the foreground. What makes one convalescent experience successful and another not? What knowledge of a patient's character and situation help in steering him through his clinical experience, and what routines and clerical devices can be described and taught to promote safe and orderly management of clinic patients? Much hard work has gone into learning to compose social history, to acquire the habit of reporting our findings in writing. Looking back over the year some improvement is observed, but we still are only at the beginning of the severe discipline for this task. A measurable accomplishment in research has been the drafting of a system of terminology for classification and indexing of social conditions. Obviously, progress in naming any social disability depends on the worker's genuine understanding of the task and skill in analysis. Research is grounded in progressively better preparation and actual accomplishment. Although the start has been made in constructing a pattern for social systems, analogous to the systems described in the Lambert classification of diseases, one hopes to keep pushing back of simple descriptions of deviations in personality and environment to the expression of the etiological factors themselves. No single diagnosis will, one fancies, ever be possible, but it is within reach to name more and more

shrewdly those characteristics syndromes of social pathology already dimly familiar. It does not so much matter what arbitrary classification is used, so long as recognized concepts are expressed in so definite a way that the conditions may again be identified. The association of *Gastric Ulcer*, *Dietary Imbalance*, *Irregular Meal-hours*, *Shut-in Personality*, *Estrangement from Kin and Homelessness* may or may not suggest a picture, but such groupings accumulated do offer material for social analysis, and isolate from the whole horizon of life the possible objectives of social work. As more of this comes to take shape and more exact terminology is found the social component in medicine will be more generally understood.

Teaching. As heretofore, the Department has given practice and instruction in visiting nursing in two-month periods to six students of the Training School. It has this year also given supervised field work to thirteen students of the New York School of Social Work.

An important result of the year's work with students is the progress made in our understanding of the problems of teaching. A not less important result is the by-product of improved service to patients through the more careful preparation of work required for teaching.

By an informal arrangement with the New York School of Social Work a member of their faculty has met with our staff workers at regular intervals throughout the year to assist with the selection of study material for students, and to discuss the students' needs and the scope and variety of tasks possible and advisable to give them. We are seeking in this way, and by more and more careful observation of student development, measured against the job to be done, to clarify in our own minds the objectives in training for hospital social work.

Students have taken part in staff meetings in discussion both of cases and of department organization. They have also contributed not a little to our research, in particular by sharing in analysis of case material and in testing classification schemes and terms.

For the coming year a more definite teaching program is proposed, involving closer affiliations than ever before with two teaching organizations, namely, Henry Street Settlement Visiting Nurse Service and the New York School of Social Work. Under the proposed arrangement Henry Street will take over entirely the training of students in visiting nursing and leave to this department the teaching of social service only. The affiliation with the New York School of Social Work will become more formal and this department will continue to take their students for field work. We shall probably assign a member of the staff to special direction of teaching. Details of the two developments are now under discussion. Carrying out of the proposals should, we believe, strengthen the Hospital's teaching service.

Volume of Work. In this year of growth and organization careful measurement of work has not been attempted. The broad concept of the Auchincloss Plan anticipates that the social aspect of all patients given medical care by the Hospital will be considered. This is obviously an undertaking of great magnitude. During 1925 the Department gave attention to about 50% of all patients admitted for bed care. Some 40%—patients in private rooms, certain endowed beds and other special circum-

stances—were not referred for attention. There remains, however, a rough 10% of ward admissions, which we hope to reach in the coming year.

In the Out-Patient, as a whole, the proportion of patients served is much lower—estimated 10 to 12 per cent. The Tuberculosis workers had dealings with all the patients of the Clinic. Since April likewise the Children's worker has had some contact, though often very slight, with every child and parent registered in the Clinic. It was a deliberate decision of the Social Service Committee that the Department should give first attention to the ward patients, but it is our hope that our service for out-patients will increase as we develop strength to carry the program.

The total number of patients interviewed during 1925 was 6,151. To 3,958 of these the service rendered was slight, perhaps information about employment agencies or other resources; and in some cases it consisted of no more than a single interview to determine that no service was needed. Fuller study and care was given to 2,193 cases, these being followed through to some conclusion. Of this latter group 1,456 were closed (66.4%) and 598 were carried forward. The figures on page 53, showing the number of interviews, conferences, etc., are but a faint index of the character of the work, the accomplishment, or the effort expended.

May we say here in closing, that such progress as has been made in integrating Social Service with the whole work of the Hospital is the product of the cordial collaboration with us of all the other services of the Hospital under the sympathetic direction of the Superintendent and the Committee of the Board of Managers.

Respectfully submitted,

JANET THORNTON,

Director.

REPORT OF THE DEPARTMENT OF NUTRITION

To the Board of Managers of the Presbyterian Hospital in the City of New York:

Gentlemen—The report of the Department of Nutrition for the year ending December 31, 1925, is submitted herewith:

ACTIVITIES OF THE DEPARTMENT

1	Tray preparation. Capacity 18 therapeutic diets, 12 metabolic research diets.	
	Total trays for year	23,894
2	Special orders. Preparation of high caloric fluids, milk preparations, etc. Approximately 180 servings per day.	
	Average number of servings per month	5,400
3	Milk room.	
	Average number of formulas per month	210
4	Student dietitian training. Six to eight students were always in training. One or more students were accepted each month.	
	Students completing four months' course	1
	Students completing six months' course	11
5	Pupil nurse training in dietetics.	
a	Dietetics, Probationers, Lectures	36 hours
	Laboratory 5 sections. 36 hours each	210 hours
b	Diet in disease. Junior nurses. Lectures	6 hours
c	Therapeutic kitchen and milk room training. Five junior nurses at a time for a period of five weeks.	
	Nurses completing training	53
d	Special metabolism work. One senior or junior nurse at a time for a period of four to five weeks.	
	Nurses completing training	11
6	Out-Patient Department Clinics.	
a	Dietary instruction of patients and routine testing in diabetic clinics.	
b	Dietary instruction in surgical and obesity clinic.	
c	Dietary instruction in epileptic clinic.	
d	Classes for these patients and for relatives who prepare their food.	
7	Instruction of all metabolic and therapeutic cases (or relatives) in calculation, weighing and preparation of diet.	
8	Demonstrations and lectures to physicians taking Post-Graduate Course in Internal Medicine and to medical students.	
9	Miscellaneous. Instruction in calculation of diet to visiting physicians, nurses, dietitians, consultations on courses and methods of instruction.	

Respectfully submitted,

ELIZABETH WYCKOFF,

Assistant Dietitian.

REPORT OF THE DEPARTMENT OF OCCUPATIONAL THERAPY

December 31, 1925

To the Board of Managers of the Presbyterian Hospital in the City of New York:

Gentlemen—The report of the Department of Occupational Therapy for the year ending December 31, 1925, is herewith submitted:

In addition to the regular work in the eight adult wards which has been carried forward as usual throughout the year, the Department has been engaged upon the experiment of doing some Occupation work in the Children's Ward. To this end a part time assistant instructor was added to our quota raising it to three. Miss Laura Peasley came to the Department in January, but because of illness resigned in March and the position was filled by Miss Ellen Knutzen. Regular work went forward in the Children's Ward until the summer vacation period and it was decided that the Department would continue work on the Children's Ward as a part of its daily routine. The children enjoyed the work, those who remained for three weeks or more showing marked progress in the quality of their work, which was planned to be progressively educational in character. Articles made included woven paper mats, baskets and cornucopias, colored paper pin-wheels, raffia wound picture frames and needle books, small reed baskets of various designs, cross-stitch embroidery, and community problems in cardboard construction and coloring.

The year also provided another interesting experiment for us, namely, that of endeavoring to keep within the assigned budget. Although we made every effort to be economical in the use of our materials, and although we became increasingly economical as the year progressed, we found that we could not treat as large a number of patients as in previous years without greatly increasing our expense for materials over the budget allowance. This resulted in slowing up our work and in our giving less attention than formerly to short term cases. We managed, however, to turn back to the Hospital at the close of the year one hundred dollars. We are very glad that our budget is to be somewhat increased for the coming year, and that what moneys we take in will be applied to our expenses as this gives us an added incentive to do much more and much better work.

The Department has been especially interested this year in assisting one of our young school-boy patients, a diabetic, to meet the expense of insulin through the sale of articles he learned to make during his term as a patient in the Hospital.

In September the Department suffered a regrettable loss in the resignation of Miss Elsie Gunner, who had been with us for almost four years. In October Miss Knutzen resigned and in December Miss Natalie Williams and Miss Nancy Lathrop took over the work of Miss Gunner and Miss Knutzen and so the Department once more has its full quota and work on the Children's Ward has been resumed.

The Occupation Therapy Department wishes to thank Mrs. Clarence E. Meleny for her donation, Mrs. Jacobi for her donation of glass and frames, Miss Amy for her donation of paints and Mr. Bush for his donation of photographs for coloring. The Department also wishes to express its appreciation of the interest and cooperation of all the other departments of the Hospital. Respectfully submitted, MARGARET OLIVER HEWLETT, *Instructor*.



OXYGEN CHAMBER
SHOWING ENTRANCE FOR ADMISSION OF BED AND PATIENT

REPORT OF THE DIRECTOR OF MEDICAL SERVICE

December 31, 1925

To the Board of Managers of the Presbyterian Hospital in the City of New York:

Gentlemen—I have the honor to submit the following report from the Medical Service.

Further experience in conducting the work of the Medical Service with the staff organized on the "team" plan as described in last year's report is most encouraging. To facilitate the operation of the dispensary in the discharge of its professional and teaching duties a committee has been formed comprising the several team captains, with Dr. Lamb as their chairman. This committee is functioning in an excellent and most efficient manner, so that the work in the Out-Patient Department proceeds smoothly.

Since the Hospital facilities for special work have been for some time completely utilized, it is not possible to report expansion in any field of activity. Special clinics continue, with intensive work in metabolic diseases, cardiac diseases, asthma, and allergic phenomena, nephritis, gastro-intestinal diseases and upper respiratory infections. Among the several subjects under investigation may be mentioned the study of the influenza bacillus; the search for the cause of the common cold; the purification of asthma antigens; the physio-chemical conditions determining certain immune reactions; the development of a serum for the treatment of erysipelas; chemical studies in pneumonia; a study of the value of oxygen in pneumonia and cardiac diseases, together with the construction of a simple, inexpensive and efficient method of oxygen administration; the study of the effect of diabetes in the growth of children before and after the introduction of insulin; the study of the physical chemistry of the blood in respiratory diseases in an effort to bring relief to individuals with this distressing affliction; a search for chemical compounds that may safely be used as food substitutes in diabetes; physical and chemical studies in nephritis and epilepsy; extension of the method of studying the constitution of the individual; the treatment of rheumatic carditis with the Roentgen ray; all of which are problems of clinical importance.

During the year Dr. Paul Govaerts, from Brussels, has spent several months studying the organization of the service in its clinical, teaching and research activities. Dr. George Khayat, from Beirut, has visited the clinic as a special student of diseases of the heart and lungs, and also observing the organization of the teaching and research.

Dr. Robert McGraw has been added to the staff as an Assistant Physician.

The work in epilepsy has continued as formerly, supported through funds supplied by the Committee on Epilepsy. The study of the common cold has been continued under the fund supplied by the Chemical Foundation, and the work of the Constitution Clinic has been carried on by means of contributions of the Misses Cheney, and funds provided from various other sources.

The publications from the Medical Service during the year numbered 16.

Forty-two new volumes have been added to the Janeway Library, and subscriptions to 116 journals have been carried.

Respectfully submitted,

WALTER W. PALMER, *Director of the Medical Service.*

REPORT OF THE ROENTGEN RAY DEPARTMENT

December 31, 1925

To the Board of Managers of the Presbyterian Hospital in the City of New York:

Gentlemen—A number of changes in the personnel of the Roentgen Ray Department have taken place during the past year. Dr. C. C. McCoy, the first Resident Physician to the Department, left in January to take charge of the X-ray work at Lakeside Hospital, Cleveland. His place was taken by Dr. Joseph C. Bell, Assistant Resident on the Medical Service and former Medical House Officer. On October 1st, Dr. Bell went to Louisville, Ky., to be associated in the practice of Roentgenology with Dr. D. Y. Keith. Dr. H. N. Mawhinney of Pittsburgh is now our Resident Physician.

Miss Kate Morton, who has been head technician for two and a half years, is now in the X-ray Department of the Cottage Hospital, Santa Barbara, California. Her position was taken by Miss Piper. Miss Alice McCausland, a graduate of the Nurses Training School of the Leland Stanford Hospital, San Francisco, came to us as technician from the X-Ray Department of the Massachusetts General Hospital.

The space allotted to the Roentgen Ray Department has been increased, for which we express our appreciation to the Hospital administration. The room used for the preparation of surgical supplies has been fitted up as an interpretation and filing room. Two steel viewing cabinets illuminated by Cooper-Hewitt tubes have been installed. More steel filing cabinets for films and the addition of a second filing clerk to the staff have helped to make the "library" part of the work more efficient.

In the room formerly used for interpretation two dressing rooms and waiting space for private patients have been provided. Much needed dressing cubicles for dispensary patients have been constructed in the room formerly used as an office. Needless to say, these changes are greatly appreciated.

Our records show 10,842 patient-visits during 1925. In making the examinations, 27,105 films were used.

In the Radiotherapy Department, 4,524 treatments were given to 607 patients which represents an increase in work only a little less than that reported last year.

ROSS GOLDEN, M.D.,

Visiting Physician, Roentgen Ray Department.

REPORT OF THE DIRECTOR OF SURGICAL SERVICE

December 31, 1925

To the Managers of the Presbyterian Hospital in the City of New York:

Gentlemen—I have the honor to present the annual report of the Surgical Service.

For several years it has been our conviction that certain groups of patients should be studied by both physicians and surgeons in a combined clinic. Because of limited space, complicated and conflicting schedules and hours, it has hitherto not been practical nor feasible to do so. But this year we hope to be able to report definite progress along these lines as a result of cooperation between the medical and surgical staffs in three lines of work. It has been arranged to have patients with thyroid disturbances, referred for consultation from the morning surgical clinic and the afternoon medical clinic, studied by a group of medical and surgical attendings interested in thyroid disease; to have patients with gastro-intestinal diseases referred to another group of physicians and surgeons. Follow-up patients that have been given either medical or surgical therapy will appear before the consultant group.

We are pleased to report that Dr. McGraw from the Department of Psychiatry is now working three days a week in the Surgical Clinic as a consultant in cases having functional disturbances or anxiety neuroses. Unnecessary operation is avoided in some of these patients. Others where definite organic disease is complicated with neuroses are helped by Dr. McGraw to readjust themselves to their life environment which had hitherto been a difficult or an impossible one.

Dr. Meleney has joined our staff during the past year after a period of several years of teaching surgery in the Peking Union Medical School. His training and interest in Bacteriology makes him a valuable link between the Bacteriology Laboratory and the Surgical Service. This is illustrated by a piece of investigation on his part, shortly after joining the staff, in a case of severe streptococcus wound infection which he demonstrated was due definitely to a streptococcus throat infection in one of the operating team. More complete nose masking immediately checked any recurrence of this type of wound infection.

As a result of Dr. Penfield's studies in the Cajal Institute in Madrid in 1924, and the generosity of a friend of the Hospital, the Laboratory of Neurocytology has been equipped on the floor below the laboratory of Surgical Pathology and is now actively used in the study of the lesions of the nervous system treated surgically. Dr. Cone, one of the Fellows of the National Research Council, has joined our staff and is working with Drs. Elsberg and Penfield in the problems of neuro surgery.

We have been actively engaged in studying the needed changes in the operating room both from the standpoint of our present schedule and that of the contemplated organization in the new building. The cooperation of the Training School has helped greatly in carrying out this study and the Administration has aided us whole-heartedly in this matter.

During the past summer the Surgical Director visited surgical clinics in Italy, Austria, Switzerland, France and England. Observations made dur-

REPORT OF THE DIRECTOR OF SURGICAL SERVICE

ing this time have been applied with the help of the Surgical Staff to our own present and future problems.

The Follow-Up Clinic continues its high standard of efficiency both in teaching the staff its mistakes and successes and in convincing the patients that the Hospital has a genuine interest in their future course and welfare.

Respectfully submitted,

ALLEN O. WHIPPLE,

Director of the Surgical Service.

REPORT OF THE DEPARTMENT OF PATHOLOGY

December 31, 1925

To the Board of Managers of the Presbyterian Hospital in the City of New York:
Gentlemen—I beg to submit herewith the report of the Laboratory of Pathology for the year of 1925.

The activities of the laboratory have been carried on as in the past. The teaching of the students of the College of Physicians and Surgeons has been conducted as heretofore.

The weekly conferences in pathology for the staff of the hospital have been held from October to June. One exercise each month has been devoted to the demonstration of material from the laboratory of Surgical Pathology under the direction of Dr. William C. Clark. The plan of grouping the cases presented has proven most instructive and beneficial. These demonstrations are consistently well attended. Notices of the conferences with the program are sent to those of the alumni of the staff desiring them.

It is a source of satisfaction that there is a renewed interest in pathology as evidenced by the many requests to do volunteer work in the laboratory; owing to the limited space it is impossible to accommodate all of those applying. Dr. Jerome A. Marks, Dr. Mary Eleston and Dr. W. J. Spring were volunteer assistants for periods of two to six months. Dr. Ralph W. Nauss is pursuing some special studies in Hodgkin's disease.

Dr. Beryl H. Paige has continued as Assistant Resident Pathologist.

For several years there has been evident need for an interne in Pathology. This need has been especially acute inasmuch as none of the staff has resided in the hospital. In October, arrangements were made whereby accommodations were available for an interne. Dr. W. J. Spring filled the position until January first, when it was necessary for him to leave to begin an internship in another hospital. Dr. Carnes Weeks was appointed interne for the period from January to July, 1926.

During the year there were 299 deaths and 117 autopsies were performed, a percentage of 39.1. This percentage, approximately, has obtained for the past five years as will be noted from Table I. The percentage of autopsies on medical cases was 42.0, on surgical cases, 34.2.

TABLE I

Year	Deaths	Autopsies	Percentage
1921	314	99	31.5
1922	326	146	44.7
1923	325	121	37.2
1924	318	128	40.2
1925	299	117	39.1
Total	1,582	611	38.5

The various lesions of importance demonstrated at autopsy are shown in the attached resumé.

PUBLICATIONS

Von Glahn, William C., and Chobot, Robert: The Histological Alterations of the Pancreas in Chronic Passive Congestion. The American Journal of Pathology, Vol. 1, No. 4, July, 1925, page 373.

REPORT OF THE PATHOLOGICAL DEPARTMENT

- Von Glahn, William C., and Pappenheimer, Alwin M.: Intranuclear Inclusions in Visceral Disease. The American Journal of Pathology, Vol. 1, No. 5, September, 1925, page 445.
- Penfield, Wilder: Phagocytic Activity of Microglia in the Central Nervous System. Proceedings of the New York Pathological Society, Vol. XXV, Nos. 1-5, 1925.
- Cone, Vernon: A case of Anterior Poliomyelitis as studied by the Newer Staining Methods. Proceedings of the New York Pathological Society, Vol. XXV, Nos. 1-5, 1925.

TABLE OF PATHOLOGICAL CONDITIONS

Alimentary System

Stomach

- Cicatricial stenosis 3
- Ulcer 4

Intestine

- Enterocolitis, ulcerative 1
- Gangrene 1
- Ileus, acute 1
- Intussusception 1
- Melanosis of colon 2
- Ulcers
 - Caecum 1
 - Colon 1
 - Duodenum 6
- Hernia, umbilical 1
- Appendix, gangrenous 1

Liver

- Cirrhosis
 - Biliary 3
 - Nodular 3

Gall Bladder

- Calcification 1
- Cholelithiasis 21
- Hydrops 2

Pancreas

- Pancreatitis, acute 1

Peritoneum

- Abscess, subphrenic 1
- Peritonitis, acute 9
- Hemoperitoneum 1

Cardio-vascular System

Arteries

- Aneurysm, aorta 1
- Aneurysm, mycotic, cerebral artery 1
- Arteriosclerosis, generalized 26
- Arteritis, acute 1
- Calcification, aorta, medial 27
- Embolism
 - Carotid, internal 1
 - Cerebral, middle 3
 - Mesenteric, superior 1
 - Pulmonary 7
 - Renal 1
- Aortitis, rheumatic 10
- Sclerosis, Monckeberg type 1
- Thrombosis
 - Cerebral, middle 1

Coronary 4

Pulmonary 2

Veins

- Constriction, cicatricial, portal vein 1
- Phlebitis suppurative
 - Iliac 1
 - Inferior vena cava 1
 - Pelvic 1
- Thrombosis
 - Femoral 1
 - Iliac 1
 - Inferior vena cava 3
 - Mesenteric, superior 1
 - Pelvic 1
 - Portal 2
 - Saphenous 1
 - Splenic 1
- Varicose veins, oesophagus 1

Heart

- Endocarditis, acute (etiology undetermined) 2
- Hemolytic Streptococcus 1
- Non-hemolytic Streptococcus 2
- Staphylococcus aureus 1
- Infarct 6
- Rheumatic carditis 31
- Valvular disease, chronic (etiology undetermined) 7
- Pericarditis, suppurative 2

Blood and Bone Marrow

Leukemia

- Lymphatic, acute 1
- chronic 1
- Myeloblastic, acute 1
- Myelocytic, chronic 1

Connective Tissue

- Gangrene, toe 1
- Cellulitis, thigh 1

Ductless Glands

- Splenomegaly (Gaucher's type) 1
- Thyroid
 - Atrophy 2
 - Myxedema 1
- Parathyroid, hypertrophy 1

Lymph Glands

- Hodgkin's Disease 2

REPORT OF THE PATHOLOGICAL DEPARTMENT

Brain, Spinal Cord and Meninges

Brain

- Abscess 2
- Infarct 5
- Encephalitis, epidemic 1

Spinal Cord

- Sclerosis, combined 1
- Poliomyelitis, anterior, acute 2

Meninges

- Hemorrhage
 - extradural 1
 - subdural 1
- Meningitis
 - suppurative 1
- Pachymeningitis hemorrhagica interna 1

Osseous System

- Fracture, skull 1
- Osteomyelitis
 - Femur 1
 - Mandible 1

Reproductive System

Female

- Ovary, cyst infected (Pneumococcus type 111) 1
- Tubo-ovarian abscess 1
- Endometritis, suppurative 1

Male

- Epididymitis, suppurative 1
- Prostate, hypertrophy benign 1

Respiratory System

Lungs

- Abscess 2
- Bronchiectasis 3
- Foreign body 1
- Pneumonia, lobular (organism undetermined) 2
- Lobar (Pneumococcus type I) 1
- (Pneumococcus type III) 2
- (Pneumococcus type IV) 1

Pleura

- Pleurisy, suppurative 4

Urinary System

Kidneys

- Hydronephrosis 5
- Nephritis
 - Arteriosclerotic atrophy 3
 - Diffuse, chronic 1
 - Embolic 3
 - Glomerular 4
 - Interstitial, acute 2
- Pyonephrosis 1

Urinary Bladder

- Cystitis, acute 2

Congenital Malformations

Brain

- Absence Aqueduct Sylvius 1

Heart

- Anomaly of valves 2

Intestine

- Meckel's Diverticulum 1

Uterus, bicornate 1

Urinary System

- Absence right kidney and ureter 1

Disturbances of Metabolism

- Diabetes mellitus 4
- Rickets 2

Diseases Due to Micro-organisms

- Pneumococcus, type IV
 - Pericarditis 1
- Pneumococcus, type IV
 - Septicaemia 1
- Streptococcus, nonhemolytic
 - Septicaemia 1
- Staphylococcus aureus 1
- Syphilis
 - Mesarteritis, pulmonary artery 1
 - Aortitis 2
- Tuberculosis
 - Hip 1
 - Intestine 2
 - Knee 1
 - Lungs 3
 - Lymph glands 10
 - Meninges 5
 - Peritoneum 1
 - Testis 1
 - Epididymis 1
 - Vertebra 1
 - Acute generalized miliary 7
- Typhoid Fever 1
- Welch Bacillus, Lobular Pneumonia 8

Neoplasms

- Cyst-adenoma, gall bladder 5
- " ovary 1
- Carcinoma, primary in
 - Adrenal 1
 - Breast, female 5
 - Colon 4
 - Gall bladder 1
 - Ovary 2
 - Prostate 1
 - Rectum 2
 - Stomach 2
- Chloromyelosarcoma 1
- Fibroma, breast, male 1
- Hemangioma, liver 3
- Polyp, intestine 7
- Sarcoma
 - Lymph glands 2
 - Pia 1
 - Undetermined origin 1

WILLIAM C. VON GLAHN,
Associate Visiting Pathologist.

REPORT OF THE PATHOLOGICAL DEPARTMENT

BACTERIOLOGICAL LABORATORY

Specimens examined in the Bacteriological Laboratory from January 1, 1925,
to December 31, 1925

	1925
Blood Cultures	830
Blood Groupings	783
Blood Compatibility Test for Transfusions	355
Miscellaneous Serological Tests	1
Widal Reactions	230
Miscellaneous Cultures	2,185
Throat Cultures	1,484
Stool Cultures	187
Urine Cultures	268
Sputum Pneumococcus Typing	191
Sputum Cultures	71
Examination of Stained Smears	875
Autogenous Vaccines Prepared	19
Bacterial Counts of Milk	89
Tests of Water for Fecal Contamination	32
Guinea Pig Inoculations for Tuberculosis	99
Special Animal Inoculations for Diagnosis	1
Wasserman Tests—Blood	7,755
Wasserman Tests—Spinal Fluids	263
	<hr/> 15,648

FREDERICK HUMPHRIES,
Resident Bacteriologist.

Approved: JAMES W. JOBLING,
Director of Pathological Service.

REPORT OF THE DIRECTOR OF DENTAL SERVICE

December 31, 1925

To the Board of Managers of the Presbyterian Hospital in the City of New York:

Gentlemen—I am pleased to present herewith the annual report of the Dental Service for the year of 1925.

The various departments in this service have been functioning successfully throughout the year, and with one exception no radical changes have been made in the policies or procedure. The exception refers to the dropping of two ward dentists who have been replaced by taking on a dental interne.

While this plan was in the nature of an experiment I am glad to state that it has worked out satisfactorily. The dental interne being in the hospital all day has been able to cover the ward work thoroughly and also to assist in operative dentistry and oral surgery as well. Incidentally a material financial saving has been effected.

In Oral Surgery a substantial gain is shown in both the number of persons treated and in the number of visits.

In Operative Dentistry there is an increase of the number of persons treated, but a slight decrease in the number of visits.

In Oral Prophylaxis there is a substantial increase in both the number of persons seen and the number of treatments administered.

The X-Ray Department continues to be an important feature of our work and during the year 2,343 patients were seen and 16,873 films were made, showing the largest volume of work ever accomplished in this department.

The Pyorrhea Clinic which is operative one evening each week, except during the summer, treated 37 cases and recorded 346 treatments.

Two lectures were given to the pupils in the Nurses Training School, one on tooth development and one on the importance of oral hygiene in health and disease.

There have been no additions to the equipment, but some changes have been made in the lighting system which have proved beneficial.

The statistics which follow indicate the volume of work accomplished by the Dental Service during the year 1925.

Respectfully submitted,
W. D. TRACY, *Director, Dental Service.*

TREATMENTS GIVEN IN DENTAL DEPARTMENT

HOSPITAL PATIENTS

	1925	1924
Oral Surgery	462	405
Operative Dentistry	228	254
Oral Prophylaxis	1,305	1,144
Dental X-Ray		
Patients	568	564
Films	5,446	5,450

OUT-PATIENT DEPARTMENT PATIENTS

Oral Surgery	4,934	4,761
Operative Dentistry	4,434	4,542
Oral Prophylaxis	654	425
Oral Prophylaxis (Nurses)	89	132
Pyorrhea	347	
Dental X-Ray		
Patients	1,775	1,661
Films	11,427	11,399

REPORT OF THE DIRECTOR OF THE SCHOOL OF NURSING

January 25, 1926

To the Board of Managers of the Presbyterian Hospital in the City of New York:

Gentlemen—I have the honor to present the thirty-third annual report of the School of Nursing for the year ending December 31, 1925.

The past year has been another eventful year for the School of Nursing. 1,068 announcements in response to inquiries concerning the School were sent out in 1925. Fifty-eight students were received into the school and sixty-two graduated. During the spring an outbreak of scarlet fever among the students delayed the instruction, but fortunately it was not a severe type and no complications resulted. The graduating class of 1925 was the largest in the history of the School. As they finished their time and left it was difficult to fill their places immediately. As a consequence we did not have our usual number of students for the wards at times, and this meant extra responsibility for those who were here. The students, however, went on ten-hour duty a day and cooperated in every way possible.

Miss Eva M. Bean, '22 A.B., resigned as Assistant Instructor to accept the position of Director of the School of Nursing of the Maine General Hospital, Portland, Maine. Doris Rykert, '23 B.S., accepted the position vacated by Miss Bean.

Margaret Eliot, '21, was transferred from Night Director to Head Nurse of the Women's Medical. Lucille M. Miller, '22, accepted the position of Night Director.

The Commencement Exercises of the Class of 1925 were held on May 7, 1925, in the Madison Avenue Presbyterian Church and the address to the graduating class was delivered by Dr. Lewis Perry, Headmaster of Exeter.

The census of the School is as follows:

GRADUATING CLASS, 1925

Number at last report	62	
Graduated May 7, 1925		62

SENIOR CLASS, 1926

Number at last report	50	
Withdrew	2	
Transferred from 1927	3	
Transferred to 1927	1	
Remaining		50

INTERMEDIATE CLASS, 1927

Number at last report	59	
Withdrew	6	
Transferred to 1926	3	
Transferred to 1928	2	
Remaining		47





SCHOOL OF NURSING RESIDENCE
THE NEW PRESBYTERIAN HOSPITAL

SCHOOL OF NURSING

JUNIOR CLASS, 1928

First Section Entered February, 1925

Entered	21
Withdrew	6
Transferred from Preliminary	2
Remaining	16

Second Section Entered September, 1925 (Present Preliminary Class)

Entered	38
Withdrew	3
Transferred from 1928	2
Remaining	37

SUMMARY

Student Nurses	113
Probationers	37
Total	150

The Faculty and Students of the School of Nursing were so gratified to know that their campaign had been brought to a successful close, and will always be inexpressibly indebted to Mrs. Stephen V. Harkness for being so generous in helping them to attain the goal.

The trip to Finland to the International Council of Nurses with Miss Maxwell was a pleasure and a privilege. It also gave an opportunity for visiting several hospitals abroad.

Death has removed from our midst a very kind friend of the school, Mr. John Kennedy Tod, who died on June 2, 1925, at Innis Arden House, Sound Beach. He was known to the older graduates as the "Laird of Innis Arden Cottage," and to the more recent ones as the "Laird of Innis Arden Camp." Our deepest sympathy is extended to Mrs. Tod in her bereavement. The year 1925 is also marked by more than the usual number of deaths among the graduates of the school.

Miss Camilla Salling, '94, died in April, 1925.

Mrs. Howard F. Burnes (Mary L. Strong, '06), died in 1922.

Mrs. Rudolph Schumacher (Alice E. Burbidge, '07), died in Jan, 1925.

Miss Harriet E. Wilson, '13, died in April, 1925.

Miss Katherine Kerr, '13, died in October, 1925.

Mrs. James E. Fee (Eva L. Rexford, '22), died in August, 1925.

This year as formerly, Mrs. J. Kennedy Tod is gratefully remembered for the use of the week-end camp at Innis Arden, Sound Beach, Connecticut.

We wish to express our gratitude to the friends of the School who have provided delightful entertainment for our students with opera tickets.

During the year the support and cooperation of the Board of Managers of the School of Nursing Committee, the Attending Staff, the House Staff and the Nursing Staff, have been deeply appreciated.

Respectfully submitted,

HELEN YOUNG, R.N.,

Director, School of Nursing.

SCHOOL OF NURSING

LIST OF GRADUATES

- | | |
|--|--|
| '16 ABERCROMBIE, SUSAN W. | '15 BARNES, MARGARET VIRGINIA, now Mrs. George Rosenbaum |
| '25 ABERNETHY, RUTH DILWORTH | '24 BARRETT, GLADYS |
| '24 ACKERMAN, JANET MIDDLETON, A.B. | '20 BARRINGTON, LOIS HELEN, now Mrs. Charles W. Sharpe |
| '22 ADAIR, MILDRED LABAW, B.S. | '20 BARROWS, PRISCILLA, B.A., now Mrs. Waldo Sheldon |
| '20 ADAMS, GERTRUDE LILLIAN | '24 BARTON, HELEN MARGARET |
| '25 AXELSON, ALFHILD JOSEPHINE, B.A. | '24 BARWELL, ZEITHA HULDAH, now Mrs. A. N. Tibbetts |
| '07 AGARD, MARION BUSSILL, B.A., now Mrs. Henry H. Baker | '96 BATES, MARY GEORGIANA |
| '21 ALLANACH, MARY ELIZABETH | '05 BATTLE, MADELO, now Mrs. Mortimer Hancock |
| '24 ALLEN, FRANCES ELEANOR, A.B. | '15 BATTLES, DELIA MAY, now Mrs. W. A. Lewis |
| '02 ALLEN, JESSIE ANNA | '14 BAUER, ANNE, now Mrs. Norman M. Dingman |
| '21 ALLEN, MARJORIE IRVING, now Mrs. T. C. Urquhart | '09 BAUER, EMILY WILHELMINA |
| '23 ALLISON, MARGARETTA, B.A. | '23 BAYNE, ELIZABETH CHENEY |
| '94 AMBROSE, EDITH MARGARET | '22 BEAN, EVA MARION, A.B. |
| '07 ANDERBERG, VIRGINIA CAROLINE | '95 BEATTY, MINTA WHITLEY |
| '11 ANDERSON, DORA MARTHA, now Mrs. Carroll R. Hutchins | '03†BEATTY, EDITH LUCY, late Mrs. G. N. Hoffman |
| '02 ANDREWS, STELLA MATHILDA, now Mrs. A. W. Lahay | '99 BEBEE, MINA BETSY, now Mrs. Sutherland D. Twining |
| '14 ARDELL, MARY ELEANOR, now Mrs. Claiborne Willcox | '04 BECKER, ANNA OLEONDA, now Mrs. James W. Jameson |
| '24 ARMSTRONG, HELENE VIRGINIA | '17 BEDELL, MARY ELLISON, now Mrs. John J. MacCormack |
| '14 ARMSTRONG, MARJORIE PARKER, now Mrs. Quintard Taylor | '20 BELDEN, SUSAN WHITE |
| '10 ARMSTRONG, MRS. RHODE M. | '06 BELL, ANITA, now Mrs. B. F. Peek |
| '16 ARTHUR, ETHEL ROXANA | '08 BELL, CAROLINE WACK, now Mrs. Wm. B. Boyd |
| '24 ASHE, ANNE JEFFERYS, A.B. | '24 BELL, RUTH HARRIS |
| '02 ASHE, ELIZABETH HAYWOOD | '23 BELL, SARA LESLIE |
| '22 ASHMEAD, PAULINE | '11 BELLAMY, ETHEL MAY, now Mrs. L. D. Pearsall |
| '20 ASHMUN, ELIZABETH, now Mrs. H. M. Norris | '98 BELLINGER, GEORGIA WADSWORTH |
| '16 ASHMUN, MARGARET | '08 BENJAMIN, ADA FRANCES |
| '10 ATKINS, LENNIS AUGUSTA, now Mrs. H. P. Leonard | '03 BENNETT, LEILA RICHARDSON |
| '23 ATTERBURY, OLIVE, B.A. | '09 BENSON, E. ELIZABETH |
| '20 AUSTIN, GERTRUDE SUSAN, now Mrs. C. C. Pavey | '09 BENTLEY, BERTHA, now Mrs. Edward Cook |
| '07 AVERY, LOUISE MARION, now Mrs. F. J. Barrett | '19 BERRY, ADELAIDE BEEKMAN, now Mrs. W. A. Chisholm |
| '25 ADAMS, MRS. MILDRED SCHOLLS | '02 BEWLEY, MARGARET ANNE, now Mrs. C. Irving Fisher |
| '20 AYRES, LOUISE MACLEAN, now Mrs. Archibald H. Rowan | '24 BIDDLE, DOROTHY |
| '23 BABB, MRS. MARION SULLIVAN | '01 BIGLOW, GLENNE LINDSEY |
| '14 BAIRD, AGNES BROWNING | '18 BISHOP, MARY CUNNINGHAM, now Mrs. John Peabody |
| '22 BAIRD, MARJORIE DARLING | '07 BIXBY, GRACE VIVIAN, now Mrs. Harry Brick Justice |
| '04†BAKER, MARGARET ELIZA | '22 BLACK, DOROTHY MAY |
| '02 BALDWIN, IRENE WETMORE, now Mrs. J. Berkeley Hunter | '12 BLAINE, LEILA REBECCA, B.A. |
| '13 BALEN, ANNA MARIE | '94 BLANCHARD, M. SYDNIE, now Mrs. Gosse |
| '20 BANFIELD, GERTRUDE STERLING, B.A. | '19 BLISS, ALICE WOOD, now Mrs. B. P. Smith |
| '25 BANKS, MAUDE LILLIAN, B.A. | |
| '25 BARFOOT, HELEN MARGARET GRACE | |
| '24 BARNARD, MAY ELIZABETH | |
| '03 BARNES, GEORGIA ISABELLE | |
| '20 BARNETT, I. M., B.A., now Mrs. Athey | |

†Deceased





CLASS OF 1925—SCHOOL OF NURSING

SCHOOL OF NURSING

- '22 BLISS, CAROLYN HERVY, B.S., now Mrs. E. H. Taylor
- '24 BLISS, VIRGINIA MONROE, B.A.
- '07 BOISE, MARGARET GALT
- '15 BONGARD, ELLA MAE, now Mrs. Wilbur Scott
- '05 BONNELL, ELSIE HARPER, now Mrs. John C. L'Hommedieu
- '97†BONNER, JEANETTE GRACE, late Mrs. Frederick Schoonmaker
- '07 BONNETT, MARIE THERESE, now Mrs. Albert G. Anderson
- '08 BOULTER, MARY OLIVE
- '08 BOUTWELL, ALICE BRADFORD, B.A., now Mrs. George N. Pease
- '23 BOVEE, ADA RUTH, now Mrs. Frank C. McGowan
- '15 BRACKET, ELIZABETH ROCK
- '06 BRANCH, LUCY MORTON, now Mrs. John Street Cator
- '14 BRANDIS, JOHANNA
- '19 BRANHAM, JULIET CAPERS, B.A., now Mrs. C. S. Williams
- '21 BREADON, GRACE, B.S.
- '12 BRECKON, EDITHE MAE
- '19 BRIDGES, MARGARET DICKSON, B.A., now Mrs. A. F. Blakeslee
- '18 BRILL, RUTH OAKLEY, now Mrs. Milton W. Rosenthal
- '25 BROADFOOT, MRS. IRENE WARNER
- '06 BROCKWAY, EMMA HOLMES, now Mrs. M. B. Friedlander
- '25 BROOKE, ELIZABETH HUNTER, B.A.
- '15 BROWN, BESSIE CHURCH
- '07 BROWN, DOROTHY, now Mrs. Frederick Corning Knoté
- '06 BROWN, ESTHER ALLISON
- '98 BROWN, FLORENCE ISABEL, now Mrs. Hamilton Byers
- '12 BROWN, MARGARET RUTHERFORD
- '97 BROWN, MARY MAGOUN
- '16 BRUCE, ELIZABETH BARBOUR
- '24 BULL, ELIZABETH GREENE
- '16 BULLARD, WINIFRED WORTHINGTON
- '09†BULMER, ELIZABETH ETHEL GERTRUDE, late Mrs. Wm. B. Boyd
- '16 BUNTZEN, AGNES ELIZABETH
- '07†BURBIDGE, ALICE EATON, now Mrs. Rudolph Schumacher
- '16 BURGESS, MARJORIE MCCOY, now Mrs. J. W. Stoll
- '23 BURSLEY, ELLEN, now Mrs. C. I. Goodspeed
- '94†BURTIS, HARRIET ELIZA
- '21 BURTON, ELIZABETH ASHLEY, B.A.
- '11 BUTLER, META
- '17 BYRON, MARIE CATHARINE
- '06 CADENHEAD, MRS. MARGARET JEAN
- '97 CADMUS, NANCY ELIZABETH
- '07†CADY, FRANCES SIBYL, late Mrs. Robert L. Hutton
- '05 CAHOONE, HELEN MAY, now Mrs. Wm. J. Chapman
- '16 CALHOUN, SALIE ELLIS, now Mrs. M. D. Nadal
- '98 CAMERON, GRACE IRVING
- '20 CAMPBELL, ANNA MAY, B.A., now Mrs. K. F. Duncan
- '19 CAMPBELL, AGNES READ
- '19 CAMPBELL, CATHARINE MAY, now Mrs. R. E. Painchand
- '07 CAMPBELL, EDITH
- '19 CAMPBELL, MARGARET STUART
- '23 CAMPBELL, ROSELLA
- '25 CAPP, RUTH ROBERTSON
- '19 CARLSON, RUBY FANNIE
- '94 CARPENTER, FRANCES WARD
- '07 CARR-HARRIS, S. MARGUERITE
- '12 CARTER, BESSIE MAY, now Mrs. John T. Harris
- '22 CARTER, LAURA HOE, B.S.
- '95 CASE, RENA ADELLA, now Mrs. Fowler
- '24 CAUGHEY, MARGARET ELIZABETH
- '97 CHAMBERLAIN, AMY AIMS, now Mrs. Jas. H. McGuinness
- '20 CHAPMAN, ELIZABETH, B.A., now Mrs. F. B. Bjornlund
- '97 CHISHOLM, MARY WINIFRED, now Mrs. Geo. H. Needler
- '98 CHRISTIE, MRS. JANET BANFORD
- '23 CHRISTMAN, LOUISE
- '24 CLADEL, EDNA LOUISE
- '02 CLAPP, EDITH JANE L.
- '25 CLARENBACH, MARION MILDRED
- '12 CLARK, GERTRUDE EMMA, now Mrs. Armand Jean Celhay
- '18 CLARK, HELEN SEELYE, now Mrs. Frank L. Meleney
- '18 CLARK, LOUISE M.
- '99 CLARK, RUTH GARDENER
- '23 CLARK, SARAH DORN
- '07 CLARKE, EMMA DE VEBER
- '02 CLASS, ALICE BROWN, now Mrs. Wm. W. Conley
- '98 CLATWORTHY, EMILY
- '99†CLAUSEN, JESSIE LEONARD, B.A.
- '99 CLAXTON, HELEN KATHERINE
- '04 CLELAND, JEAN
- '10 CLELAND, MARY
- '06 COBB, CLARA BATTY, now Mrs. J. B. Rittenhouse
- '24 COCHRAN, MARGARET WATTS
- '07 CODDINGTON, FLORENCE MARGUERITE, now Mrs. Wm. S. Pettit
- '24 CODY, KATHERINE MARIE
- '13 COFFEY, ADA BOONE
- '24 COLBY, PHOEBE LENORE

†Deceased

SCHOOL OF NURSING

- '97† COLLESTER, GEORGIANA SCRANTON,
late Mrs. Johnston
- '03 COMSTOCK, FRANCES CORDELIA, now
Mrs. H. R. Brown
- '15 CONOVER, MARJORIE ELSIE, now
Mrs. John Wagner, Jr.
- '20 CONRAD, MARGARET ELIZABETH,
B.A.
- '10 CONROY, REBECCA LUELLA, now
Mrs. Eugene F. Russell
- '22 CONWAY, EDNA WHITE, B.S.
- '23 COOK, CORA LOUISE, B.A.
- '16 COOKE, HELEN DOUGLASS
- '09 COOKE, SUSAN GANSEVOORT, now
Mrs. Alfred Elliot Hitchner
- '07 COOLEY, CARRIE STARR
- '14† COONS, LAURA WOOD
- '20 COOPER, MARGARET, B.A., now Mrs.
Henry Williams Dwight
- '22 COOPER, ZOILA MARY, now Mrs.
Gilbert Ritter
- '08 COPELAND, EFFIE MAUDE LEE
- '24 CORNEILLE, CAMILLA SMITH
- '15 CORWIN, HELEN AVIS
- '25 CORWIN, RUTH BACKUS, B.S.
- '99 COULL, IDA ELIZABETH
- '12 COULSON, IVY MAY, now Mrs.
Chester A. Adee
- '08† COURTRIGHT, LOUISE NEFF, late
Mrs. Frank D. Fearman
- '97 COWDREY, CHARLOTTE, now Mrs. S.
A. Brown
- '09 COWELL, ALICE MARIE LEVAN, now
Mrs. W. B. Robinson
- '05 CRAWFORD, ELEANOR JOSEPHINE,
now Mrs. Lea M. Robinson
- '15 CRAWFORD, STATIRA
- '05 CROWDER, CORA EMILY, now Mrs.
C. M. Barnett
- '04 CRUISE, MARGARET ALLAN, now
Mrs. Chas. C. Seawall
- '02 CULGIN, ANNA JANE
- '15 CULVER, ELIZABETH MAUD
- '02 CUNNINGHAM, HELEN BRIDGES
- '18 CURRY, GLADYS
- '20 CURTIS, ELIZABETH
- '13 CURTIS, HELENE BURNETTE, now
Mrs. James Kiel
- '25 CURTISS, MILDRED REBECCA
- '05 DANIEL, ELIZABETH MORTON
- '19 DANIEL, MARY KING, B.S.
- '06 DANNER, KATHERINE MARY
- '04 DARLING, ETHEL MARIE, B.A.
- '21 DAVENPORT, DOROTHY DARLEANE,
B.S.
- '09 DAVEY, LILLIAN MAY, now Mrs.
John H. Braine
- '18 DAVIDSON, ALICE JUSTINE
- '97† DAVIDSON, ANNA ADELIA
- '99 DAVIDSON, ELIZABETH THOMPSON
- '23 DAVIDSON, FRANCES LOUISE
- '15 DAVIES, MABEL
- '25 DAVIS, BERTHA MARGARET
- '06† DAVIS, GERTRUDE ETHEL, late Mrs.
Frank Cowell
- '13 DAVIS, JESSIE KATHERINE
- '11 DAVIS, MARY LANE, now Mrs. Alex-
ander Raymond Stevens
- '94† DAVIS, SARA KEYES
- '04 DAVIS, SYLVIA HARTSTON, now Sister
Mary Sylvia
- '19 DAY, CHARLOTTE SEYMOUR
- '14 DEAN, RUTH TISDALE, now Mrs. G.
Fitz-Gerald
- '21 DEANS, MARY ELIZABETH, now Mrs.
J. T. Howell
- '99 DEBARD, HARRIET DAVIS
- '17 DEBAUM, ELIZABETH HOGENKAMP,
now Mrs. Earl Raymond Pike
- '09 DECKER, BESSIE ADELAIDE, now
Mrs. Philip Bernard Philipp
- '18 DEGRAFF, ELEANOR MAITLAND, now
Mrs. Frank C. Carr
- '10 DEIESI, PAULINE MAZURIE, now
Mrs. John Allison Lockwood
- '98 DEINSTADT, ANNIE MAUD, now Mrs.
Walter J. Wellington
- '22 DEITRICK, ETHEL, B.A.
- '20 DEMING, DOROTHY, A.B.
- '05 DEMING, HELEN LOUISE, now Mrs.
John S. Martino
- '14 DE RONDE, ETHEL
- '25 DEWING, ELIZABETH
- '12 DICKINSON, ANNA LOIS, B.A., now
Mrs. Jos. B. Jamieson, Jr.
- '17 DONNELLAN, CLAIRE JULIA
- '17† DOOLITTLE, EDITH IRENE, late Mrs.
Clarence Thomas
- '20 DORMAN, FLORENCE ANNE, now
Mrs. R. C. Riley
- '17 DOUGLAS, LILLIAN AGNES
- '25 DOWNS, GRATIA BENTON
- '23 D'OYLY, MARY EDITH
- '08 DRAKE, GERTRUDE WOODRUFF, now
Mrs. John Herbert Ballantine
- '10 DRAGO, MARIE FRANCES, now Mrs.
Robert K. Aiken
- '17 DRESSER, MARIE
- '25 DUGAN, KATHERINE AGNES
- '23 DUGAN, MARGARET E., B.A.
- '25 DUGGAN, ARDIS EAMES
- '19 DUHL, GERTRUDE S., now Mrs.
Everett Dominic
- '14 DUNCAN, GRACE FLINT, now Mrs.
Roscoe Ender
- '09 DUNCAN, SARAH FRANCES, now Mrs.
George del Toro
- '13 DUNLAP, MRS. HARRIET PENCE

†Deceased

SCHOOL OF NURSING

- '99 DUNNING, CHARLOTTE ESTELLE
- '14 DURHAM, JANE MARION
- '03 DURSTON, ELIZABETH HYDE, now Mrs. William Churchill
- '25 EAMES, ANGELINA VIRGINIA, B.A.
- '18 EASTON, BLANCHE STEWART, now Mrs. J. W. Beach
- '11 EDDY, RUTH MARGARET
- '06 EDEN, SYBL CONSTANCE
- '19 EDWARDS, FRANCES ALEXANDRA, now Mrs. W. G. Masson
- '21 ELIOT, MARGARET
- '11†ELIIS, CHARLOTTE EMMA
- '12 EMERY, RUBY HANNAH, now Mrs. R. Wright
- '04 ENGLISH, AUGUSTA HOBART
- '20 ESTEY, NELLIE LOUISE
- '12 EVANS, MADELINE
- '21 FAIRES, LOIS, now Mrs. O. C. Williamson
- '25 FARNSWORTH, GERTRUDE, B.S.
- '24 FALES, LILLIAN GEORGINA
- '20 FARGO, FRANCES GOULD, B.A., now Mrs. J. H. Keith
- '24 FARLINGER, ELEANOR MARIE FINDLAY
- '02 FARMER, ROWENA, now Mrs. Oscar M. Schloss
- '05 FAURE, ADELE LOUISE
- '96 FEHRMANN, ELIZABETH
- '10 FELLOWS, EMILY LOUISE
- '17 FENNER, ELIZABETH HARVEY
- '25 FENSOM, MABEL VICTORIA
- '98 FERGUSON, JESSIE MACKELLAR
- '25 FERGUSON, RUTH DAKIN, B.A., now Mrs. A. Vanderburgh
- '11 FERNALD, MARION REBECCA, now Mrs. Arthur Bristol
- '03 FIELD, ALICE GERTRUDE
- '17 FILLMORE, EDITH MILLARD
- '06 FINDLAY, AGNES
- '05†FINDLAYSON, EDITH BELLE
- '22 FISH, JANET
- '18 FISHER, MARGARET LOUISE, now Mrs. George Lem Brown
- '25 FITZRANDOLPH, CONSTANCE
- '17 FITZSIMMONS, RUTH LANG
- '23 FLATER, EDITH MARJORIE
- '97 FLETCHER, ANNA BEATRICE
- '17 FLETCHER, DOROTHY TAYLOR, now Mrs. Raymond M. Bristol
- '24 FLIPPEN, SUE GRAY
- '16 FLOYD, HELEN LeROY
- '24 FLYNN, KATHRYN FRANCES
- '99 FOBES, LOUISE MITCHELL
- '06 FOLSOM, BLANCHE ELEANOR
- '10 FOLSOM, RUTH BROWN
- '14 FOOTE, LOUISE CAROLINE, now Mrs. L. De Ronde
- '12†FORDHAM, MABEL OLANDO, late Mrs. Claude Walker
- '24 FOREMAN, HELEN JEANNETTE
- '04 FORREST, CATHERINE MUNROE
- '16 FORTUINE, F. ESTHER
- '15 FOSTER, ANNE STANCLIFFE, now Mrs. Alfred Greenough
- '21 FOWLER, ALFREDA MARY, now Mrs. E. W. Clarke
- '20 FREEMAN, MARJORIE FLOYD, now Mrs. E. B. Heck
- '02†FRENCH, CHERRIE MORTON, late Mrs. James B. Crane
- '07 FRENCH, CONSTANCE BRAINE, now Mrs. John R. Herrick
- '05 FREY, CARRIE GIDDINGS
- '14 FROST, ELIZABETH STERLING
- '05 FULLER, CLARA KEYES, now Mrs. Julius R. Rogers
- '04 FULLER, ETHEL IRENE
- '04 GARDINER, EDITH VIRGINIA
- '24 GARDNER, RHENA CHRISTINE
- '16 GAUT, IRIS MAE
- '10 GEIL, LULA
- '20 GEORGE, AMELIA COLLINS
- '16 GEORGE, CHRISTINA, now Mrs. Martin E. Alpers
- '96 GEROW, CHARLOTTE EMMA, now Mrs. F. Irving
- '23 GIBBARD, MARGARET HELEN
- '20 GIBSON, CLARISSA FRANCES, B.A.
- '94 GIBSON, HARRIET BEATRICE
- '03 GIDDINGS, JESSIE MARION, now Mrs. Stanley B. Thomas
- '98 GILFILLAN, MARY
- '25 GILL, ALLETA LANGDON, B.S.
- '12 GILLEAN, HAZEL FRANCES, now Mrs. C. Austin Bell
- '18 GILLESPIE, HELEN
- '21 GILLIAM, DOROTHY PILLOT
- '07 GILLIS, MARGARET
- '17 GLEN, CORA HOWELL
- '17 GOHEEN, FRANCES ANNA, B.A., now Mrs. Gordon W. Avison
- '12 GOLDSMITH, ETHEL MILDRED, now Mrs. Harold Frazer Blake
- '25 GOLLICK, SADIE BEATRICE
- '19 GOODEARLE, GRETTE ISABEL
- '96 GOODRICH, BEATRICE LANDON, now Mrs. Merle F. Murphy
- '13 GOODRICH, KATE ELIZABETH, now Mrs. Herbert Lowery
- '19 GORDON, ELIZABETH TOWNSEND
- '24 GORDON, JEAN
- '09 GOULD, ELSPETH ANNA
- '14 GOULD, MYRTLE REBECCA, now Mrs. Robert Harry Haff
- '05 GOULDEN, EDITH MARIA

†Deceased

SCHOOL OF NURSING

- '14 GRAHAM, FLORENCE ANNIE, now Mrs. John W. Weber
'01 GRANGER, EDITH
'01 GRANT, FLORENCE MARY, now Mrs. Gorton Allen
'10 GRANT, GEORGIANA H. GORDON
'94 GRANT, JANET GORDON
'08 GRANT, JESSIE WILSON, now Mrs. Wyse
'96 GRANT, JULIA CHRISTINA, now Mrs. James L. Lawson
'02 GRAVES, AUGUSTA ANGELINE
'25 GRAY, JOE HANNAH, B.A.
'19 GREEN, GWENDOLYNE IDA, now Mrs. W. L. Broun
'24 GREEN, GRACE FISHER
'21 GREEN, MARGARET WINCHESTER, now Mrs. R. T. B. Todd
'05 GREEN, MARY HOLMES, now Mrs. Allen T. Gay
'01 GREENWOOD, KATHERINE, now Mrs. M. J. K. Reilly
'24 GREY, ELIZABETH, now Mrs. C. Hattauer
'11 GRIFFITH, ROSE ERIN
'22 GRIGGS, MRS. RUTH WELDON, now Mrs. C. E. Case
'03 GROHT, JOSEPHINE ADELIA, now Mrs. Theodore Wood Cady
'95 GROTE, ANNA, now Mrs. J. Colditz
'04 GUION, MARY WOOD, now Mrs. S. Donald Newton
'05 GUNN, JEAN ISABEL
'15 HACKETT, MYRA ROSS, now Mrs. Louis Pollard
'18 HAFF, IVA MAY
'11 HALIBURTON, SUSANNE
'19 HALL, MARION
'16 HALL, VIRGINIA DERR, now Mrs. Seibert Pearson
'11 HALSEY, LYLIS, now Mrs. Oliver Y. Leonard
'10 HALSTED, ALICE, now Mrs. A. J. Longley
'97†HAMILTON, MARGARET SUTHERLAND
'07 HANNAN, JULIA GERTRUDE, now Mrs. Lyle Samuel
'17 HANNAN, SYLVIA MAY
'19 HARDING, HELEN BEAL
'19 HARRELL, VIRGINIA
'25 HART, RUTH BLAIR
'01 HARTWELL, ANNE LOUISE
'02 HASTINGS, EMILY BELLE, now Mrs. Edwin Bebee
'97 HATTON, AGNES ELIZABETH, now Mrs. Harry B. Higginbotham
'01 HAUGHTWOUT, ALICE BRITTON, now Mrs. Preston C. West
'08†HAYMAN, JEAN GEORGIANA
'24 HEALY, MINNIE
'15 HEATH, MIRIAM RUXTON, now Mrs. William B. MacDermott
'02 HEBBLEWHITE, ANNE
'21 HEDGES, LEILA, now Mrs. E. H. Dennen
'07 HEGAN, EDITH TILLY, now Mrs. B. Stead
'13 HENLEY, ELIZABETH WHIPPLE, now Mrs. Wilfred Truman Shaver
'99 HESSELBURG, LAURA ANTOINETTE
'04 HESSELTINE, MARION ELIZABETH
'04 HICKS, JULIA CAROLYN
'95 HILDRUP, JOSEPHINE WHEELER, M.D.
'13 HILLYER, ELSIE, now Mrs. Herbert Vermilye
'22 HITCHCOCK, MARGARET FISKE, A.B., now Mrs. C. T. Green
'16 HOBSON, ELEANOR WHITESIDE, now Mrs. George Mackenzie
'22 HOFFMAN, MARY CAROLINE, A.B., now Mrs. David R. Murray
'99†HOFFMAN, ROSE, late Mrs. Edwin Lobenstein
'20 HOLDEN, EDITH JANE
'19 HOPKINS, ELSIE BERTHA, now Mrs. McChesney
'25 HOPPER, LOUISE MOUNT
'16 HOPSON, MYRA HAXTON
'24 HOTCHKISS, EDNA
'10 HOULDER, MARTHA STROMER
'14 HOVEY, RUTH, now Mrs. Benjamin R. Allison
'23 HOWE, ELIZABETH, now Mrs. W. R. Putney
'11 HOWES, HELEN CAROL
'12 HOWLAND, MARY BARTLETT
'22 HOXIE, DOROTHY ELLEN, B.S.
'25 HOYNE, STANIS
'25 HUDSON, AILEEN LOUISE
'96 HUGHES, EMMELINE BLACK
'13 HUGHES, SARAH HELENA, B.A.
'20 HUMMLER, GERTRUDE, now Mrs. R. E. Hedges
'18 HUNTINGTON, FRANCES, now Mrs. Louis Le Bouvier
'20 HUTCHINSON, MARGARET, B.S., now Mrs. M. D. Westley
'98 HYDE, LAURA A., now Mrs. Clarence M. Gihon
'94 ILIFF, IDA GERTRUDE
'25 ING, MRS. RUTH NYUK CHAU
'18 INGALLS, LAURA HOUGHTALING
'14 IVEY, PAULINE AMELIA, now Mrs. David Robertson
'18 JACKSON, CORDELIA
'18 JACKSON, HELEN, now Mrs. Collins
'18 JAMESON, ELSIE VILLETTE

†Deceased

SCHOOL OF NURSING

- '99 JAYNE, ALICE, now Mrs. Edward Montgomery
- '25 JEAN, EMILIE WATKINS
- '19 JENKINS, ANNA KILGORE, now Mrs. E. Glumoz
- '18 JESSEN, MARIE ELIZABETH
- '25 JOHNSON, ANNE MARIE
- '14 JOHNSON, CLARISSA ORDWAY, now Mrs. S. W. Sutherland
- '24 JOHNSON, MRS. ESTHER GILBERT
- '25 JOHNSON, ESTHER IMOGENE, A.B.
- '12 JOHNSON, FRANCES LEWIS, now Mrs. Bledsoe
- '11†JOHNSON, MARY ANNA
- '14 JOHNSON, NATALIE ALLIEN
- '25 JOHNSON, THERESA HENRIETTA
- '22 JOHNSTON, MRS. CLAIRE MAUDE
- '24 JONES, DOROTHY WARDWELL
- '19 JONES, INEZ JENNIE, B.A., now Mrs. Benjamin M. Johnson
- '96 JONES, LOTTIE SEARLE, now Mrs. Bernard J. Richardson
- '07 JONES, MARTHA HUNTER, now Mrs. M. H. Anderson
- '11 JORDAN, ALICE MAUD
- '21 JORDAN, HELENE B., B.A.
- '02 JOY, EDITH M., now Mrs. C. W. Field
- '23 JOYCE, MARGARET CECILIA
- '22 JUDSON, LEILA MAY
- '25 JUSTICE, MARGARET CURTIS
- '17 JUSTICE, UNA IRENE
- '20 KALTENBACH, ALICE WINIFRED, B.A.
- '12 KAY, MURIEL, now Mrs. A. H. Ross
- '07 KELLEY, EMMA ROSWELL, now Mrs. Richard Pigeon
- '05 KELLEY, HELEN MARIE ISABEL
- '17 KENDALL, HELEN MCCAIN, B.A.
- '19 KENNEDY, ANNA MACPHERSON
- '23 KENT, DOROTHY EDNA
- '17 KERNAN, HANNAH D., now Mrs. Ralph Chatillon
- '13†KERR, KATHERINE, B.A.
- '02 KERSHAW, ALICE HENRIETTA, now Mrs. C. David Fowler
- '20 KEY, KATHERINE VOORHEES, A.B., now Mrs. Louis B. Baldwin
- '94 KILPATRICK, GERTRUDE EVELYN, now Mrs. A. W. Trotter
- '24 KING, EVE
- '17 KING, RACHEL, now Mrs. E. F. Martin
- '25 KINGSLEY, HELEN UPSON
- '10 KINGSTONE, MARY AUGUSTA
- '18 KINNE, MARGARET, B.A.
- '07 KIRKBY, OLIVE HOLWELL
- '05 KJELSDEN, LAURA
- '16 KNAPP, WINIFRED HUNT, now Mrs. Percival Roy Allen
- †Deceased
- '12 KNOX, DOROTHY CATHERINE, now Mrs. Walemar Christensen
- '24 KOMAN, RUTH LOUISE
- '23 KUPFER, MRS. RUTH BAKER
- '95 KUROSKI, EMMA ANNA
- '01 LAIDLAW, HELEN ERSKIN, now Mrs. Henry J. Martin
- '13 LAMBERT, RUTH ELIZABETH, now Mrs. G. A. Rogers
- '05 LAMSON, MARTHA
- '94 LARKEN, LOUISE, now Mrs. David Bovaird, Jr
- '98†LATHAM, ANNIE PATON
- '13 LATIMER, HELEN FLETCHER
- '19 LATTING, HELEN LESLIE
- '10 LAUBACH, AMY CATHERINE, now Mrs. Benjamin L. Johnson
- '18 LAW, DOROTHY, B.A., now Mrs. R. E. Pippin
- '03 LAWLESS, VIVA EMILY, now Mrs. Albert Oldroyd
- '12 LEAVENS, EDITH ANNING
- '10 L'ECLUSE, BESSIE SOPHIA, now Mrs. Sheppard R. Saxton
- '05 LEE, ALICE SMITH, now Mrs. H. Thomas Ryland
- '20 LEE, ELEANOR, A.B.
- '18 LEE, EMILY H., now Mrs. Randolph West
- '19 LEITCH, NORMA PATTON, B.A., now Mrs. F. W. Dershimer
- '94 LEONARD, ANNIE ELLIOTT, now Mrs. Colfery
- '13 LEONARD, ANNA LAURANA
- '24 LEVAN, ISABEL SANDERSON
- '23 LEWIS, CATHARINE MARSH
- '08†LEWIS, MARJORIE FERNALD
- '16 LEWIS, VIRGINIA NELSON, now Mrs. John Wm. Bishop, Jr.
- '21 LIGHTBODY, SARAH JANE
- '11 LIGHTBOUND, GERTRUDE
- '06 LILES, ALICE JANE
- '21 LIND, MARGARET OSBOURNE
- '18 LINDERMAN, HELEN, now Mrs. Nestor Docteur
- '20 LINDSAY, LILLIE ARNDT, B.A., now Mrs. S. C. Herold
- '23 LISTON, MARGARET LAPSLEY
- '01 LIVERMORE, HARRIETTE
- '09 LOCKE, HELEN GLEN RAE
- '17 LOVE, ELEANOR SYDNEY, now Mrs. Frederick Hughes Scott
- '21 LOW, MARY LANGDON
- '25 LOWE, CATHARINE MARION
- '05 LUDLAM, MARIE HOFFMAN
- '17 LUMBERS, GLADYS, now Mrs. George E. Mara
- '99 LUND, ASTRID ENGLSTED, now Mrs. Oscar W. Erdal
- '24 LYMAN, ANNIE KATHERINE, B.A.

SCHOOL OF NURSING

- '08 LYON, CHARITY WILSON
- '19 McANDREWS, HELEN LAUREDA, now Mrs. G. T. Evans
- '11 McBEAN, MARY HELENA, now Mrs. Edward Evans
- '15 McCLIVE, ELSIE
- '08 McCLIVE, MARY ISABEL
- '11 McCLUNG, ANABEL WINIFRED, now Mrs. Anthony C. Freeman
- '09 McCLUNG, EDITH MURRAY, now Mrs. John LeRoy Sawyer
- '98†McCLURE, MARTHA
- '19 McCREERY, MARY MCKAY
- '23 McCUE, KATHERINE PERRY
- '22 McCURDIE, MARGARET HODGSON
- '94†McDADE, ALVINA
- '25 McDONOUGH, MARJORIE
- '25 McGIBBON, ANNE VICTORIA
- '23 McFARLAND, MARGARET ELLEN
- '12 McGOODWIN, MARY J. L., now Mrs. Stuart Adams Hamilton
- '23 McHARRIE, LILLIAN MAY
- '14 McILWRAITH, AGNES EVELYN
- '01 McKEAN, ALBERTA MAUDE, now Mrs. John Curry
- '05 McKNIGHT, ELIZA
- '09†McLEAN, MARIE HENRIETTA
- '95 MACARTHUR, HARRIET FRANCES
- '13 MACCLELLAND, RUTH JANE, now Mrs. Wm. Forrest Lee
- '13 MACDONALD, HILDA HAVERGAL
- '16 MACDONALD, SARA ELIZABETH, now Mrs. Raymond M. Holmes
- '16 MACVOY, MARGARET HELEN, now Mrs. Wm. C. Woolsey
- '09 MACKAY, AGNES LOGAN, now Mrs. Charles J. Dornville
- '20 MACKENZIE, ELIZABETH JACKSON, B.A.
- '25 MACKENZIE, MARY ANNIE
- '25 MACMILLAN, MARY AGNES
- '06 MACKIE, HELEN MAY
- '16 MACLAY, EDITH ELIZABETH, now Mrs. G. L. Trowbridge
- '03 MACLELLAN, ALICE HORTENSE
- '17 MAAS, SERENA, now Mrs. John Howard McCoy
- '06 MAHAN, CHARLOTTE, now Mrs. W. D. Hazard
- '05 MALCOLMSON, ALICE LOUISE
- '20 MALLOCH, RITA STUART
- '17 MANGOUNIE, AZNIV EUNICE, now Mrs. Artakey E. Bedigian
- '12 MANN, EMILY HOOKER, now Mrs. Lesley W. Gillette
- '25 MANSON, ISABEL STEWART, B.A.
- '13 MARKS, JESSIE MABEL
- '08 MARSH, LOUISE MARIE
- '23 MARSH, MABEL FRANCES, now Mrs. E. Hepner
- '25 MARSHALL, DORRIS, A.B.
- '94 MARTIN, JOSEPHINE CORDELIA
- '20 MARTIN, HELEN RUTH, B.A., now Mrs. M. J. Sherman
- '15 MARTIN, MARTHA, now Mrs. Wm. Low Cooke
- '12 MARX, HELEN MARGARET, now Mrs. C. M. Haase
- '02 MASON, KATHRO MONTAGUE
- '22 MATHER, ANA ISABELLA, now Mrs. A. C. Locke
- '11 MATTHEW, EDITH MARGARET, now Mrs. Frederick C. Westcott
- '15 MATTHEW, LUCY C.
- '17 MAUGER, BLANCHE, now Mrs. Edgar Russell Wyatt
- '22 MAY, MARION
- '07 MAYNARD, AGNES EVANGELINE
- '07 MECABE, ELIZABETH, now Mrs. George H. Lathrop
- '13 MEEKER, GRACE ANISTA, now Mrs. Vernon W. Crosby
- '06 MEIKLEJOHN, HARRIET TREMAINE
- '12 MEIKLEJOHN, NAOMI FRANCES
- '17 MEIXELL, EDITH MARGUERITE, now Mrs. Ernest Miller Mead
- '21 MEIXELL, HELEN VIRGINIA
- '01 MELVILLE, MARY COLLINS, now Mrs. Alexander J. MacIver
- '13 MERCER, VIOLETTA CARROLL, now Mrs. William Berry Marbury
- '24 MERRICK, CATHARINE
- '08 MERRILL, LILLIAN, now Mrs. John Harold Knapp
- '09 MERRITT, LOUISE STEPHENNA, now Mrs. J. L. Greiser
- '97 MEWHORT, JESSIE WILSON, now Mrs. Benjamin H. Gray
- '20 MEYERS, LOUISE BORHEK, B.A., now Mrs. L. B. Jones
- '08 MEYERS, NELLIE, now Mrs. Harry D. Spangenberg
- '20 MILLAR, NORMA EDNA
- '15 MILLAR, ROBENA MONICA, now Mrs. G. E. Haggart
- '24 MILLER, ALICE MAUD
- '11 MILLER, ELIZABETH VINCENT
- '18 MILLER, FLORENCE ISABEL, now Mrs. Gerald S. Shibley
- '22 MILLER, LUCILE MAUD
- '19 MILLER, OLIVE EMINA, now Mrs. R. B. Montgomery
- '17 MILLWARD, MYRTLE MURIEL
- '20 MILNOR, EDITH A., now Mrs. D. H. Swengel
- '14 MILROY, OLIVE
- '13 MINNES, ETHEL GEORGENE, now Mrs. John K. Robertson

†Deceased

SCHOOL OF NURSING

- '17 MITCHELL, EDA ISABEL
- '08 MITCHELL, MARY
- '07 MONELL, MARY ELIZABETH, now
Mrs. Alvin Walter Baird
- '19 MONTGOMERY, FRANCES CECELIA,
B.A.
- '13 MOON, ETHEL LOFER, now Mrs. Ar-
nold W. MacKinnon
- '04 MOONEY, KATHERINE CLARK, now
Mrs. W. P. Williams
- '99 MOORE, GRACE ELRIDA, now Mrs.
Jacob L. Potter
- '99 MOORE, STELLA, now Mrs. James W.
Thayer
- '97 MORLEY, RYE, now Mrs. Frank W.
Kinsey
- '20 MORRIS, CAROLINE ELIZABETH, B.A.,
now Mrs. G. H. Holmes
- '25 MORRIS, MARY BOUTON
- '13 MORRISON, GEORGIA ALBERTA
- '04 MOUNCE, SARA BELLE
- '10 MOWAT, ALICE BARBARA, now Mrs.
George L. McCrae
- '25 MOWAT, CLAIRE ALEXANDRA
- '11 MULLER, ROSE
- '09 MUNCK, LAURA CHARLOTTE
- '12 MUNDIE, JESSIE, now Mrs. William
MacDonald
- '16 MURPHY, MALINDA MACCORKLE
- '08 MURRAY, ANNIE ELIZABETH, now
Mrs. S. B. Fortenbaugh
- '08 MURRAY, ANNIE ELIZABETH
- '10 MUSSSEN, ETHEL I.
- '24 MUTCH, EDITH MACCALLUM
- '18 MYERS, ALVA HARRISON, now Mrs.
H. C. Macon
- '07†MYERS, MARY CANFIELD, late Mrs.
Frank E. Rockwell
- '24 NASH, DOROTHY E.
- '25 NASH, EDITH LOUISE
- '20 NASON, HELEN JEANETTE, now Mrs.
S. J. Lewis
- '14 NEALES, MARGARET LESTER, now
Mrs. James Shivers
- '06 NELSON, CORA
- '14 NETHERCUT, RUTH BELL, B.A., now
Mrs. William R. Rogers
- '22 NEWELL, ALICE ELIZABETH, B.A.
- '98 NEWMAN, INEZ AVERY
- '97 NICHOLS, KATHLEEN DEPUY, now
Mrs. Richard K. Southgate
- '14 NIVEN, HELEN CAMPBELL
- '20 NORCROSS, HELEN MARGUERITE
- '25 NORFLEET, ELIZABETH GORDON
- '21 NORTHEY, IDA CAROLINE, now Mrs.
F. McL. Shaw
- '10 NORTON, MARTHA MAY, B.A., now
Mrs. Azro Karl Skinner
- '05 NYE, WINIFRED LOUISE, now Mrs.
Royal S. Haynes
- '96†ODELL, A. GERTRUDE
- '16 OLDHAM, FRANCES FIELDING
- '97†OLIVER, JENNIE RUTHERFORD
- '09†O'NEIL, CLAUDIA MARIE, late Mrs.
Walter Oliver
- '11 O'NEILL, HENRIETTA FRANCES, now
Mrs. George Berpeau
- '22 ORBISON, LAURA ALLISON, now Mrs.
A. H. Washburn
- '15 ORBISON, LILLIAN VALENTINE, now
Mrs. David Von Strein
- '19 OSBORNE, MARGARET PENNINGTON
- '20 OSSMAN, RUTH MARGUERITE
- '18 OSTEEN, MONETA, now Mrs. Schir-
mer
- '05 OVERTON, GRACE ELTING, now Mrs.
Alfred J. Brown
- '14 OWEN, FLORENCE BELLE, now Mrs.
Wm. H. Calderwood
- '18 PARKHURST, DOROTHY, now Mrs.
Thayer Adams Smith
- '25 PARKER, FREDERNE ERNESTINE
- '10 PARKINS, MILDRED FLORENCE
- '14 PARR, DOROTHY WALLER, now Mrs.
Gilbert W. Rolston
- '94†PARSONS, JENNIE L.
- '01 PATTERSON, ELSIE THAYER
- '23 PATTERSON, EVA, B.A.
- '21 PATTON, AUGUSTA, B.A.
- '08 PATTON, ETHEL DOROTHY, now Mrs.
George A. H. Davies
- '20 PAUL, MARY RUSSELL, now Mrs. G.
C. Caner
- '17 PAYNE, DOROTHY EASTMAN
- '14†PEACOCK, SUSAN CHAPMAN, late Mrs.
Harry H. Varner
- '99 PEARCE, ETHA ETTA
- '95 PEARSALL, SARAH FEDELIA, now Mrs.
Harry D. Curtis
- '25 PECK, GRACE CORNELIA, B.A.
- '15 PENFIELD, THEODORA CRAWFORD,
now Mrs. Wilson C. Price
- '12 PENLAND, ANNE
- '19 PERKINS, EMILIE MUNSON, B.A.
- '95 PERRIGO, ALICE MAY, now Mrs.
Ralph Hayhurst
- '18 PETERSON, FLORENCE MARIE, B.A.,
now Mrs. James Zagst
- '17 PETTEE, CATHERINE ADELE
- '08 PHILLIPS, ELIZABETH MARGARET
- '22 PHILLIPS, MRS. RUTH HAAS
- '09 PIERSON, ANN ELIZABETH, now Mrs.
Warren Earle Cox
- '95 PIERSON, HELEN GARTHWAITE, now
Mrs. Ebenezer Bull, Jr.
- '19 PILLSBURY, MARY ELIZABETH, B.S.
- '16 PINNEY, RETTA L.
- '16 PIPER, ANN STRYKER

†Deceased

SCHOOL OF NURSING

- '09 PITCHER, BESSIE KINGSBURY
- '17 PLASTOW, ANNA SARAH, now Mrs. Justus H. Bower
- '22 POMEROY, HARRIET HOWARD, now Mrs. Thomas A. Thacher
- '94 POPE, AMY ELIZABETH
- '13 POSEY, ELINOR, now Mrs. William Bradford Ewing
- '25 POSTLES, ELLA KATHLEEN
- '25 POTTER, MARY AMELIA
- '09 POWELL, HELEN CLARISSA
- '16 PRECHTL, GENEVIEVE VERONIKA
- '22 PRESTON, MADELEINE, now Mrs. G. F. Collins
- '16 PRICE, EMMA AUGUSTA, now Mrs. John Stryker Piper
- '03†PRIME, RUTH HAVENS
- '03 PRITCHETT, CONYERS, now Mrs. Lafayette B. Hedge
- '22 PURCELL, MARGARET McLAREN, now Mrs. E. C. Jenik
- '12 PURVIS, MILDRED MARGOT, now Mrs. Ellinwood A. Frost
- '18 PURVIS, WINIFRED TAMAR, now Mrs. H. W. Clark
- '22 RANDOLPH, AGNES DILLON, B.S., now Mrs. George Marvin
- '96 READ, ETHEL MAY, now Mrs. C. C. Bennett
- '21 REDDISH, FRANCES LOUISE, now Mrs. S. S. Sargeant
- '16 REEVES, NELL, now Mrs. Ezra Thomas Mann
- '16 REITMAN, FLORENCE AUGUSTA, now Mrs. J. S. Manning
- '22†REXFORD, EVA LOUISE, late Mrs. J. E. Fee
- '06 RICHARDS, LAURA
- '13 RIGNEL, JENNIE ISABEL, now Mrs. Fordyce B. St. John
- '96 RIPPARD, KATE KINDEN, now Mrs. Ralph W. Sharer
- '16†ROBERTS, AMABEL SCHARFF, B.A.
- '96 ROBERTSON, JOAN, now Mrs. Winthrop Daniels
- '23 ROBINSON, CHRISTOBEL
- '07 ROBINSON, MARGARET PATRICIA
- '14 ROBSON, EMILIE GESNER
- '25 ROEDER, MARGARET
- '25 ROGERS, DOROTHY, B.S.
- '14 ROLFE, FRANCES WILHELMINA, now Mrs. Perry E. McCrae
- '20 ROOD, DOROTHY, A.B.
- '94 ROSE, JULIA BAILLIE, now Mrs. F. Harris Shipman
- '97 ROSE, CONSTANCE BAILLIE, now Mrs. Baillie Ripley
- '17 ROSE, VERA MARION, B.A.
- '18 ROSS, MARJORIE, now Mrs. Chas. William Arnold, Jr.
- '97 RUSSELL, ELIZABETH
- '98 RYDER, LUCY FIDELIA
- '07 RYDER, MARJORIE HOPE, now Mrs. Charles D. Childs
- '23 RYKERT, DORIS MARGARET
- '09 RYLANDS, BESSIE WALKER, now Mrs. Arthur I. Platt
- '94†SALLING, CAMILLA
- '17 SAVAGE, ELEANOR MCKOWAN
- '96 SAVAGE, LILLAS FRASER, now Mrs. William VanKirk
- '20 SCARLETT, MARY, B.A., now Mrs. C. M. Wambaugh
- '97 SCHEPKY, MERICA, now Mrs. Coon
- '99 SCHIOLER, MARGRETHE, now Mrs. Hans Koch
- '23 SCHISLER, HAZEL BLANCHE
- '20 SCHURMAN, HELEN, now Mrs. John Magruder
- '12 SCOBLE, CATHARINE ISABEL
- '21 SCOTT, ADA JEAN, now Mrs. J. B. McArthur
- '14 SCOTT, FRANCES MAY
- '05 SCOTT, HANNAH PACIFIC, now Mrs. James E. Dillon
- '14 SCOTT, KATHERINE, now Mrs. James Franklin Adams
- '23 SCOTT, SADIE JONES
- '98 SEABORNE, ALICE DE FOREST, now Mrs. Benjamin Bayley
- '18 SEEHOLZER, CLARA MAGDALENE
- '25 SEELEY, LORRAINE, now Mrs. Joseph C. Bell
- '18 SEIFERT, HELEN BECKER, now Mrs. Whiteside
- '15 SHANKS, MARION CATHERINE M., now Mrs. James Auld Austin
- '24 SHARROCKS, ELLA JANET
- '13 SHELLEY, LOUISE CHILTON
- '13 SHERMAN, NELLIE FRANCES, now Mrs. Henry D. Eaton
- '05 SHERRILL, CHARLOTTE FOOTE, now Mrs. John D. Kernan, Jr.
- '11 SHUFORD, AGNES MERCER
- '96 SILL, HELEN
- '19 SIMON, CHARLOTTE MURDOCH
- '95 SIMPSON, ALEXANDRINA
- '19 SIMPSON, ANNE LENORE
- '09 SIMPSON, NELLIE RUTH
- '03 SKIFF, MARION LOVE
- '15 SLEICHER, ETHEL MARGUERITE, now Mrs. H. M. Gallagher
- '25 SLOAN, TIMOXENA
- '23 SLUYTER, SARA LOUISE
- '18 SMILEY, HELEN GERTRUDE, now Mrs. Theo. Foster Comstock
- '15 SMITH, ALICE ORME, B.A.
- '19 SMITH, ANNE, now Mrs. G. S. Harris

†Deceased

SCHOOL OF NURSING

- '22 SMITH, BEULAH JEAN, now Mrs. C. J. Morrow
- '21 SMITH, CAROLINE RUTH, B.S.
- '13 SMITH, EDNAH CHILDS
- '13 SMITH, ELEANOR DOTY, now Mrs. William S. Owen
- '01 SMITH, GERTRUDE REID
- '19 SMITH, GLADYS BEATRICE
- '12 SMITH, GWENDOLEN CONANT, now Mrs. John M. Hanford
- '20 SMITH, JULIA, B.A., now Mrs. Herman Dierks
- '15 SMITH, LUCY MARY
- '06 SMITH, LYDIA VERNON, now Mrs. Harold Bentley Boyd
- '24 SMITH, MARGARET COLEMAN, A.B.
- '19 SMITH, MARGERY KITTOE, now Mrs. Peter Carter Speers
- '24 SMITH, MARY ADELAIDE
- '11 SNARE, HELEN JEANETTE, now Mrs. Frederick A. Stanwood
- '23 SNEDDEN, HOPE, now Mrs. L. E. Carlsmith
- '19 SNEDECOR, FLORENCE TYSON, now Mrs. A. E. Muller
- '24 SPENCER, ELIZABETH
- '20 SPENCER, GLADYS MARY, A.B., now Mrs. Joseph S. Richardson
- '99 SPENCER, KATHERINE BUNCE
- '96 SPENCER, SOPHIE EDWARDS, now Mrs. Donald M. Cammann
- '17 STARK, GLADYS LISLE
- '24 STEAD, MARY
- '97 STEBBINS, GRACE, now Sister Grace
- '21 STEELE, AGNES MARGARET
- '23 STEELE, ANNE WINNIFRED
- '22 STEINER, CLEO MARIE
- '92 STEPHANOVA, KATERINA B., now Mrs. Gregory W. Tzilka
- '19 STERNE, BESSIE WHISNANT, now Mrs. Frank A. Augsbury
- '06 STEVENS, ISABELLA ABBOTT
- '24 STEVENS, JESSIE
- '09 STEVENS, KATHERINE CECIL
- '96 STEWART, ELIZABETH
- '22 STICKNEY, CHARLOTTE ADELINE, B.A.
- '18 St. JOHN, FLORENCE ANGLE, now Mrs. W. H. MacCrellish
- '20 STOCKTON, DOROTHY PIERCE, B.S., now Mrs. J. A. Nelson
- '16 STOLL, AUGUSTINE BARNARD
- '95 STONE, EDITH HOSFORD
- '94 STONE, FRANCES ABBOTT
- '98 STRAIN, GERTRUDE EMILY, now Mrs. James Garrison
- '01 STRAIN, SARA HOMANS
- '21 STRONG, ELIZABETH FINE, now Mrs. W. E. Westbrook
- '25 STRONG, FLORENCE IDA
- '20 STRONG, MARJORIE RUE, now Mrs. M. DeF. Smith
- '06 STRONG, MARY LEAYCRAFT, now Mrs. Howard F. Burns
- '14 STRONG, MAUD MARY
- '98 STRYKER, CAROLYN
- '19 STUCKMAN, MARIE HERMINE
- '18 SUMMERS, GRACE FLORENCE, now Mrs. Richard William Helwig
- '24 SUMMERS, HELEN MATHILDA
- '12 SUTHERLAND, ELSPETH JEAN
- '17 SUTTON, LILLIAN AUGUSTA
- '25 SWENY, GLADYS PAGET
- '23 TAIT, MARGUERITE VILLESPOINTEAUX
- '02 TARBOX, LIDA HELEN, now Mrs. Paul W. Orvis
- '23 TAYLOR, DOROTHY HAWTHORN
- '19 TAYLOR, GEORGE MARGARETTA, B.A., now Mrs. H. M. Douglas
- '12 TAYLOR, MARY FREDERICA, now Mrs. J. Gordon Weir
- '13 TAYLOR, PHOEBE FRANCES, now Mrs. T. Barclay
- '07 TAYLOR, ROSE ETHEL, now Mrs. Thomas B. Cameron
- '04 TENNANT, MARY MAUD
- '23 TERHUNE, LORRAINE VIRGINIA, now Mrs. F. A. Stevens
- '15 TERRIBERRY, KATHRYN
- '23 TEW, DOROTHY SHELDON, B.S., now Mrs. O. R. Johnson
- '16 THACKRAY, FAY ISABEL, now Mrs. Wentworth Warden
- '24 THIVIERGE, GLADYS HELENA, now Mrs. M. A. Kiely
- '13 THOM, LILY MARY, now Mrs. Low
- '05 THOMAS, ANNIE MABEL
- '11 THOMAS, NELLIE, now Mrs. Edward F. Bigelow
- '18 THOMPSON, GEORGINA GRAEME
- '16 THOMPSON, HELEN IRVIN
- '10 THOMPSON, MARIE LOUISE
- '24 THOMPSON, MAYNARD KINGSMILL, now Mrs. F. T. Watt
- '14 THORP, CONSTANCE ADELE, now Mrs. Richard Harris
- '25 THORP, SARA ELEANOR, B.A.
- '22 THRALL, VIRGINIA MILLER, now Mrs. P. D. Lewis
- '94 THRELKELD, MARGARET NICHOL, now Mrs. Stephen H. Alling
- '95 TINKER, GRACE ROGERS, now Mrs. James
- '17 TODD, ELSIE GENEVRA, now Mrs. Henry E. Meleney
- '08 TODD, LAURA WASHINGTON, now Mrs. Robert Paul Schey
- '14 TODSEN, HYORDIS, now Mrs. Harold E. Schwing
- '24 TOPPING, BESSIE ALLISON

SCHOOL OF NURSING

- '19 TOWERS, LEE LENTHALL
- '06 TOWNER, GRACE EMILY
- '99 TOWNSEND, CORDELIA NEWLAND
- '21 TOWNSEND, FRANCES GREENING
- '24 TOWNSEND, MEHITABLE FANNING,
now Mrs. Kamphausen
- '22 TREMAINE, ELIZABETH JANE
- '17 TRIPLER, MARIA HALL
- '06 TRUMAN, EDITH MARY, now Mrs.
James G. Bethell
- '21 TUCKER, KATHERINE BARNARD, now
Mrs. D. C. Orbison
- '02 TURNER, MARY ELIZABETH, now
Mrs. F. O. Rumsey
- '14 TURNER, MARY ISABEL COCHRANE
- '18 TWIDALE, KATHERINE ASHBY HEIN-
RICHs, now Mrs. F. D. Evenson
- '24 TWIDALE, WILHELMINE ASHBY HEIN-
RICHs
- '94 TYGER, EMMA ELIZABETH
- '08 UPPER, ALICE MAUD, now Mrs. Z.
G. Lash
- '02 URQUHART, MARCELLA HUNTER
- '20 VALLETTE, IRENE FULLER
- '95 VAN CLEFT, HENRIETTA
- '06 VANDERBILT, ELSIE MAY, now Mrs.
C. H. Howell
- '22 VANDERBILT, MARY ELIZABETH
- '22 VANDERBURGH, ELEANOR MAY, now
Mrs. Morrison
- '25 VANDERBURGH, FAITH EMILY
- '11 VAN DUZOR, CHARLOTTE ELIZABETH
- '06 VAN INGEN, ANNE HUNTINGTON
- '96 VAN KIRK, ANNE DRAVS, B.A., now
Mrs. Frederick Geller
- '15 VAN PATTEN, ELIZABETH PENFIELD
- '02 VAN RENSSELAER, ELIZABETH, now
Mrs. Benjamin Arnold
- '99 VAUX, WINIFRED ESTELLE
- '95 VEEDER, ALMINA
- '06 VEITCH, SUSAN HELEN
- '21 VICKERY, MARGARET, B.S.
- '99 VINTON, GEORGE WALDO, now Mrs.
R. Byington
- '17 VON DOLFFs, IRMGARD
- '99 VOORHEES, CORNELIA EMMELL, now
Mrs. P. C. Field
- '20 VREELAND, HESTER, now Mrs. K. G
Millan
- '25 WALDEN, DORIS
- '05 WALES, JEAN LOUISE, now Mrs
William J. Norton
- '20 WALES, MARGUERITE A., A.B.
- '99 WALKER, MABEL, now Mrs. N. F.
Ferris
- '16 WALKER, JENNIE LOUISE, now Mrs.
W. F. Maule
- '21 WANDEL, DOROTHY, now Mrs. F. W
Bancroft
- '13 WARD, MABEL DRUMMOND, now
Mrs James L Cobb
- '23 WARDEN, ADA ELIZABETH
- '96 WARMAN, BERTHA FREDERICA, now
Mrs Eli Long
- '17 WARMAN, GRACE ANNA
- '01 WARNER, AGNES LOUISE, B.A.
- '23 WATERBURY, ANNA ESTHER
- '25 WATERHOUSE, ISABEL RICHMOND,
B.A.
- '20 WATERS, FRANCES HARRIET, now
Mrs. A. M. Williams
- '22 WATKINS, DOROTHY VOORHEES, B.S.,
now Mrs. W. L. Conrad
- '01 WEATHERSTON, FRANCES
- '06 WEBSTER, ANNIE ALBERTA, now Mrs.
William S. Dana
- '98 WEBSTER, CHARLOTTE MARCELLA
- '19 WEIR, GRACE CATHERINE, now Mrs.
J. B. Latimer
- '20 WEISER, CATHERINE, B.A.
- '99 WEISS, HENRIETTA LILLIAN, now
Mrs. Milo J. Tripp
- '04 WELCH, JESSIE MAY, now Mrs. Fred-
eric B. Morlok
- '94 WELCH, LILLIAN
- '21 WEST, FLORENCE, B.A.
- '19 WEST, NANNETTE, now Mrs. William
B. Scheckel
- '02 WHARTON, MABEL CYNTHIA, now
Mrs. Graham Ryle
- '20 WHEELER, ELLEN RUMSEY, A.B.
- '03 WHEELER, KATHERINE, now Mrs.
Frederick C. Craig
- '20 WHIPPLE, EUNICE FULTON
- '96 WHITE, FRANCES AGNES
- '97 WHITE, FRANCES RICHARDS
- '97 WHITE, MERIEL RICHARDS
- '16 WHITE, ROSINA, now Mrs. Emil
Spurny
- '01 WHITELAW, EDNA, now Mrs. William
Henry Ketchum
- '19 WHITESIDES, LULA LEE
- '13 WHITMAN, NANCY, now Mrs. Eliot
Wadsworth
- '05 WHITSON, RAVENNA CECILIA
- '15 WHITTEMORE, ELSIE
- '20 WIDEMAN, JENNIE McELWEE
- '09 WIGAND, FLORENCE LENA
- '05 WILLIAMS, ADELE CUTTS, now Mrs.
Van Dyke Hedges
- '15 WILLIAMS, ANNA KATHERINE
- '17 WILLIAMS, RUTH CLARICE
- '20 WILSON, GLADYS RATCLIFFE, now
Mrs. A. Hewett
- '13†WILSON, HARRIET EDITH
- '18 WILSON, HELEN ARNOT, B.A., now
Mrs. Stephen Borden

†Deceased

SCHOOL OF NURSING

- | | |
|-------------------------------------|-------------------------------------|
| '18 WILSON, KATHLEEN | '24 WOODRUFF, THEO |
| '21 WILSON, MAE ELINOR, B.A. | '15 WOODS, ISABELLE STRIDIRON |
| '22 WILSON, MARION WATERS | '20 WRIGHT, HARRIET BAKER, B.A. |
| '01 WILSON, SEVERINA | '20 WRIGHT, MARJORIE ALEXANDER, now |
| '96 WILTSIE, GRACE, now Mrs. H. S. | Mrs. W. H. Upson |
| Howland | '98 WYMAN, EDITH JOHNSON, late Mrs |
| '03 WINANT, MARTHA, now Mrs. Allen | H. Rodman |
| Frost | '08 YOST, NANCY ELLEN |
| '13 WINEY, NELLIE LOUISE | '95 YOUNG, AMELIE JEAN INGLIS, now |
| '05 WINTERS, IDA MARGARET, now Mrs. | Mrs. Walter A. Dunckel |
| W. A. Baird | '12 YOUNG, HELEN |
| '22 WINTON, KATHERINE | '09 YOUNG, HELEN JEAN, now Mrs. |
| '04 WOOD, ALICE SHOVE | Ralph W. Shields |
| '20 WOOD, DOROTHY STARR | '13 ZETTERSTROM, FLORENCE, now Mrs. |
| '11 WOOD, RUTH B. | Arthur Nilsen |
| '25 WOODING, FRANCES THORNTON, B.A. | |

REPORT OF THE OUT-PATIENT DEPARTMENT

December 31, 1925

To the Board of Managers of the Presbyterian Hospital in the City of New York:

Gentlemen—The following is the report of the Out-Patient Department for the year ending December 31, 1925.

Although our figures of last year seemed to indicate that the Out-Patient activities had reached a maximum capacity and that all available space was used to its physical limits, we have again this year had an increased attendance.

The total number of patient visits to all of the clinics and the Emergency Ward, exclusive of Medical and Surgical Follow-Up was 110,407. This was an increase of 5,621. In addition to this there were 5,460 medical and surgical follow-up visits which made a grand total of 115,867. The total number of persons who came under our care outside of the follow-up clinics was 18,282 as against 17,364 the previous year.

The patient visits of each general service, the number of individuals and the average number of visits per patient for the year are as follows:

	Persons	Visits	Average Visits per Person
Medical Clinics	8,718	37,637	4.3
Surgical Clinics	5,041	36,458	7.2
Emergency Ward	6,605	12,352	1.9
Therapies	916	13,645	14.9
Dental Department (Including Oral Surgery)	3,026	10,316	3.4

Record of visits by clinics is appended.

The earnings of the Out-Patient Department show a gain over the previous year. This is accounted for in two ways: first, we have had an increased attendance of about five per cent, and second, due to the fact that all cases of fee remission have been carefully tickled and no patients are allowed to carry an indefinite free card. Their cards are checked at set intervals according to the individual case and in this way injustice avoided both to the individual and the institution.

During the year the Surgical Clinics have added to their professional staff and have shown a very much increased attendance in practically all departments.

The Surgical Diagnostic Clinic has added to their facilities clinics in Urology, Neuro-Surgery and Surgical Psychiatry.

The medical teams, as mentioned in the Chief of Clinic's report show an increased number of individuals cared for in Men's and Women's Medical Clinics over the previous year. This is attributed to an increased number of new cases admitted daily, which was made possible by the team organization.

Due to the assignment of an increased number of social workers to the teams and out-patient service, there has been a large increase in the number of cases referred to Social Service during the year.

A daily report was inaugurated during the fall. This shows what the average daily attendance per clinic should be as placed against actual attendance, the number of new cases, deferred appointment dates, admis-

REPORT OF THE OUT-PATIENT DEPARTMENT

sion to the hospital, etc., and has served to bring the Chiefs of Clinic and others responsible for the care of patients into closer touch with conditions and has helped to keep them up to a higher standard of service.

The Emergency Ward cared for an increased volume of patients during the past year as will be seen by referring to the statistical report. Much of the routine between the Accident Ward and the Out-Patient Department has been simplified and is working very smoothly.

The annual Christmas Party which is given every year to the Out-Patient Department children under the care of Social Service was held as usual. Due to the energy and resourcefulness of the Christmas Committee under Mrs. Louis Noel, the children had an exceptionally joyous Christmas party. We wish to extend thanks to the people in the neighborhood, the Board of Managers and others who assisted financially and through gifts to help make their Christmas season one of enjoyment for these children.

During the winter season, we have had the help of from twelve to fifteen volunteer aides, who are definitely assigned to regular clinics and have been very constant in their attendance. We wish to thank these young women and express our appreciation for the help they have given the Hospital.

We wish to express our sincere appreciation for the support, interest and loyalty of the entire Out-Patient Department Staff. May we also take this occasion to thank the other departments of the hospital for their ready cooperation?

Respectfully submitted,

FREDERICK MACCURDY, M.D.,
Superintendent, Out-Patient Department.

December 31, 1925

To the Board of Managers of the Presbyterian Hospital in the City of New York:

Gentlemen—During the past year the Medical O. P. D. has continued to progress along the lines laid down last year. The team system is working smoothly. The continuity of service thus provided has been of considerable benefit both to patients and to physicians.

The medical administration of the medical O. P. D. has been placed under the jurisdiction of a committee, composed of the heads of the various teams. The chairman of the committee acts as Chief of Clinic. The various questions relating to teaching and the medical work in the O. P. D. are discussed and decided by this committee. The broader policies of the Medical O. P. D. are decided by a supervisory committee of which Dr. Albert Lamb is the head. The chief of the clinic and one other member of the executive committee are members. This system is arranged to relieve the Professor of Medicine of unimportant executive details and create more esprit in the members of the teams.

The medical work of the O. P. D. has been maintained at its usual high level. The small space and difficult geographical arrangement prevent the development of the general O. P. D., prevent the establishment of new Special departments and seriously handicap the existing ones. The Children's department has shown improved character of work as well as attendance during the past year.

As may be seen by a glance at the statistics, there has been an increase in the total number of individual patients seen, although the total number of visits to the O. P. D. has been decreased.

The cooperation of Social Service in the Out-Patient work is more intensive and is playing an increasing part in the successful adaptation of our patients to their environment.

An increased number of visits to the Surgical Clinics has fortunately been more than compensated by an increase in the personnel. This increase not only lightens the burden on each Attending but permits of more instruction to the surgical internes which should result in an improvement of the Emergency Ward service. It also obviates delay in the treatment of patients during the teaching period which heretofore has been unavoidable.

The Fracture Group feel that considerable advantage has resulted from the arrangement whereby emergency x-rays are taken by the interne in the Emergency Ward nights and holidays when the X-Ray Department is closed.

The Surgical Diagnostic Clinic has been expanded by the inclusion of more consultants. Two additional would make it independent of other institutions. This clinic's outstanding problem, however, is the loss of patients due to the delay between the completion of a work-up and admission to the wards.

Respectfully submitted,

MARTIN DEFORD SMITH,
Visiting Physician, Out-Patient Department.

DAVID C. BULL,
Visiting Surgeon, Out-Patient Department.

REPORT OF THE OUT-PATIENT DEPARTMENT

SURGICAL CLINICS

	Individuals	Transferred from Other Departments	Total	Visits Made
Surgical Diagnostic	1,138	497	1,635	4,384
Men's Surgical	1,133	90	1,223	12,515
Women's Surgical	900	73	973	9,108
Children's Surgical	261	47	308	3,164
Fracture	282	310	592	6,078
Proctology	134	82	216	842
Cystoscopy and Urology	7	72	79	367
Emergency Ward	6,364	214	6,578	12,352
Bake and Massage	127	585	712	8,504
Radiotherapy	55	66	121	3,231
Violet Therapy	3	80	83	1,910
Total	10,404	2,116	12,520	62,455

MEDICAL CLINICS

	Individuals	Transferred from Other Departments	Total	Visits Made
Men's Medical	1,772	200	1,972	5,807
Women's Medical	2,276	120	2,396	7,854
Children's Medical	1,339	59	1,398	5,564
Skin	674	318	992	6,390
Tuberculosis	571	177	748	2,562
Clinical Allergy	162	28	190	3,004
Gastro-Intestinal	97	355	452	1,957
Cardiac	22	3	25	167
Aortitis	50	25	75	957
Hematology	2	...	2	6
Endocrinology	28	4	32	104
Metabolism	291	48	339	2,802
Nephritis-Hypertension	32	25	57	396
Health	6	6	66
Total	7,316	1,368	8,684	37,636
DENTAL DEPARTMENT:				
Oral Surgery	418	1,269	1,687	5,618
Dentistry (Including Pyorrhea)	145	1,195	1,340	4,698
Total	7,879	3,832	11,711	47,952
Follow-up Surgical				3,739
Follow-up Medical				1,721
Total				5,460
Total Visits—O. P. D.				110,407
Total Visits—Follow-up				5,460
Grand Total	18,283	5,948	24,231	115,867

REPORT OF THE PRESIDENT OF THE ALUMNAE ASSOCIATION
OF THE SCHOOL OF NURSING OF THE PRESBYTERIAN
HOSPITAL IN THE CITY OF NEW YORK

December 31, 1925

To the Board of Managers of the Presbyterian Hospital in the City of New York:

Gentlemen—I have the honor of submitting the eleventh annual report of the Alumnae Association of the School of Nursing of the Presbyterian Hospital for the year ending December 31, 1925.

It is with genuine pleasure we tell you of what we consider our great achievement, that of completing our drive for the million dollar fund for the new Nurses' Residence. Much of the credit is due Miss Maxwell who worked unceasingly until the entire sum was obtained. The gift of \$250,000 from Mrs. Stephen V. Harkness had a double significance, for it not only brought the campaign to a close but it also made available the gift of \$25,000 from Mrs. Edward S. Harkness which was contingent upon reaching the goal.

In view of the much discussed question as to the increase in salary for nurses doing special nursing both in and out of the hospital, the Association with the approval of your Board, took the following action at the November Quarterly Meeting. For twelve-hour duty \$8.00 is to be the rate and \$10.00 for twenty-four-hour duty out of the hospital. The rate to be paid for twelve-hour duty in the hospital is \$7.00 with the privilege of shortening the day to eleven hours whenever the conditions are favorable for so doing.

The meetings of the School of Nursing Committee which I, as representative of the Association, have been attending since October, have been intensely interesting and helpful and I feel sure this contact between your Committee and the Alumnae will prove very beneficial.

The Pension Fund is paying \$300 a year to eleven members. There are thirteen eligible members but two, not needing it, have returned theirs to the Fund.

We have lost through death six of our members:

Miss Camilla Salling, '94, died April, 1925.

Mrs. Howard F. Burnes (Mary L. Strong, '06), died in 1922.

Mrs. Rudolph Schumacher (Alice E. Burbidge, '07), died January, 1925.

Miss Harriet E. Wilson, '13, died April, 1925.

Miss Katherine Kerr, '13, died October, 1925.

Mrs. James E. Fee (Eva L. Rexford, '22), died August, 1925.

Our present membership is 786.

Your interest and cooperation have been very much appreciated and may I, as President, thank you sincerely, and ask you to feel our readiness to help at any time.

Respectfully submitted,

EUNICE F. WHIPPLE,

President.

THE ALUMNAE ASSOCIATION OF THE PRESBYTERIAN HOSPITAL SCHOOL OF NURSING IN THE CITY OF NEW YORK

EXECUTIVE COMMITTEE

Term Expires 1927
MRS. F. B. ST. JOHN
MARGUERITE A. WALES
ELEANOR LEE

Term Expires 1926
OLIVE MILROY
EUNICE WHIPPLE
ANNE PIPER
CARRIE S. COOLEY

Term Expires 1925
HELEN YOUNG
DOROTHY DEMING
ANNE J. ASHE

OFFICERS

PRESIDENT: EUNICE WHIPPLE

Vice-President, EMILY CLATWORTHY

Corresponding Secretary, ALICE W. KALTENBACH

Recording Secretary, LOUISE M. MARSH

Treasurer, HELEN YOUNG

ADVISORY BOARD

DEAN SAGE
MOREAU DELANO

ROBERT W. CARLE
JOHN F. BUSH

FINANCE COMMITTEE

CORNELIUS R. AGNEW
JOHN F. BUSH

HELEN YOUNG
EUNICE WHIPPLE

BENEFIT COMMITTEE

To Serve Until Annual Meeting, 1927

HELEN YOUNG

To Serve Until Annual Meeting, 1926

ALICE H. MACLELLAN

To Serve Until Annual Meeting, 1925

EMILY CLATWORTHY

CHAIRMEN OF COMMITTEES

Membership—ANNE PENLAND

Social—MARGARET ELIOT

Pension Fund Ways and Means—HARRIET FRANCES MACARTHUR

Resolutions—GRACE WARMAN

Public Health—EMILIE G. ROBSON

Red Cross—ISABEL LEVAN

Education—DOROTHY S. WOOD

Programme—ELEANOR LEE

Legislative—ALICE H. MACLELLAN

AUDITING COMMITTEE

MABEL DAVIES

DELEGATES

Acting

ELIZABETH R. BRACKETT

ALICE H. MACLELLAN

Alternating

HELEN L. LATTING

HELEN C. NIVEN

NOMINATING COMMITTEE

ANNA J. CULGIN, *Chairman*

ANNIE M. THOMAS

OLIVE MILROY

ALUMNAE ASSOCIATION—SCHOOL OF NURSING

REPORT OF THE TREASURER

For Years Ending December 31, 1925 and 1924

CURRENT REVENUE

	1925	1924
Initiation Fees	\$251.00	\$255.00
Dues	1,595.50	1,581.00
Income General Fund	300 00	1,202.00
Miscellaneous Income:		
Subscriptions to Quarterly	\$13.00	\$2.25
Sale of Pencils	3.60	
Charts		1.75
Exchange on Checks20	1.44
Cathedral Window	50.00	
Russian Relief	28 00	5 44
	<u>94 80</u>	<u>5 44</u>
	\$2,241.30	\$3,043.44
Appropriations from Income Benefit Fund account benefits paid and minor miscellaneous expenses con- nected therewith	1,860.00	1,704.00
Appropriations from Income Pension Fund to pay pen- sions	2,863.50	3,522.50
	<u>\$6,964.80</u>	<u>\$8,269.94</u>
Excess Current Expense over Current Revenue	732.37	
	<u>\$7,697.17</u>	

CURRENT EXPENSES

Clerk's Salary	\$180.00	\$162.00
Delegate's Expenses to Detroit		160.07
Floral Tributes to Friends and Deceased Members . . .	102.15	74.00
N. Y. County Registered Nurses Association—Dues . .	216.00	180.20
Nurses' Relief Fund	100.00	100.00
Quarterly Magazine—Printing	1,757.49	1,305.68
Stationery, Printing and Postage	184.03	213.13
Refreshments for Meetings	84.20	55.62
Rent of Safe Deposit Box	25.00	18 00
Telephone and Telegraph	1.30	1.70
Donations	50.00	25.00
Entertainment Graduating Class		104.30
Miscellaneous	273.50	33.94
Benefits paid to members of the Alumnae Association from Income Benefit Fund	1,860.00	1,704.00
Pensions paid to members of the Alumnae Association from Income Pension Fund	2,863.50	3,522.50
	<u>\$7,697.17</u>	<u>\$7,660.14</u>
Excess Current Revenue over Current Expenses		609.80
		<u>\$8,269.94</u>

ALUMNAE ASSOCIATION—SCHOOL OF NURSING

REPORT OF THE TREASURER—Continued

COMPARATIVE BALANCE SHEET AS OF DECEMBER 31, 1925-1924

CAPITAL ASSETS

	1925	1924	Inc.
Bonds	\$228,359.25	\$225,201.75	\$3,157.50
Total Capital Assets	\$228,359.25	\$225,201.75	

CURRENT ASSETS

Cash on Hand	\$21,017.66	\$13,654.01	\$7,363.65
Loans Receivable, due from Members of the Alumnae Association	2,356.00	2,206.00	150.00
Alumnae Pin Account	54.00	36.00	18.00
Total Current Assets	\$23,427.66	\$15,896.01	
Grand Total Assets	\$251,786.91	\$241,097.76	
Deficit	80.11		
	\$251,867.02		

CURRENT LIABILITIES

Benefit Fund	\$73,762.34	\$72,262.34	A \$1,500.00
Unappropriated Income from Benefit Fund	2,636.63	2,299.61	B 337.02
General Fund	12,602.50	12,602.50	
Pension Fund	162,365.55	152,779.05	C 9,586.50
Notes Payable	500.00	500.00	
Grand Total Liabilities	\$251,867.02	\$240,443.50	
Surplus		654.26	
		\$241,097.76	

A—Benefit Fund—Amount transferred from Income Account			\$1,500.00
B—Income Benefit Fund, Received from Investments		\$3,544.50	
Bank Interest		152.52	
		\$3,697.02	
Benefits Paid	\$1,860.00		
Amount transferred to Fund Account	1,500.00		
		3,360.00	
Net Increase			\$337.02
C—Income from Investments held in Pension Fund, re- ceived during the year		\$8,259.79	
Donations from Individual Members, received dur- ing the year		952.71	
Bank Interest		152.50	
Profit on Investments sold		3,085.00	
		\$12,450.00	
Less Pensions Paid		2,863.50	
Net Increase			\$9,586.50

ALUMNAE ASSOCIATION—SCHOOL OF NURSING

REPORT OF THE TREASURER—Continued

STATEMENT OF INCREASE OR DECREASE OF CAPITAL RESERVE FUNDS

For the Year Ending December 31, 1925

	Amount Jan. 1, 1925	Received	Expended	End of Period
General Fund	\$12,602.50			\$12,602.50
Benefit Fund	72,262.34	\$1,500.00		73,762.34
Income Benefit Fund	2,299.61	3,697.02	\$3,360.00	2,636.63
Pension Fund	152,779.05	12,450.00		162,365.55
Notes Payable	500.00			500.00
Total	\$240,443.50	\$17,647.02	\$3,360.00	\$251,867.02

LIST OF INVESTMENTS, FUNDS HELD IN AND ANNUAL INCOME

HELD IN BENEFIT FUND		Book Value	Annual Income
Par Value			
\$35,000.00	Provident Loan Society Certificates of Contribution—6%	\$35,000.00	\$2,100.00
17,000.00	U. S. Steel Corp. Sinking Fund Bonds, due 1963—5%	17,652.50	850.00
5,000.00	American Telephone & Telegraph Co. 20-Yr Sinking Fund Debentures, due 1943—5½%	5,053.75	275.00
5,000.00	International Mercantile Marine 1st Mortgage, Sinking Fund Bonds, due 1941—6%	4,412.50	300.00
<u>\$62,000.00</u>		<u>\$62,118.75</u>	<u>\$3,525.00</u>
HELD IN GENERAL FUND			
\$12,000.00	Interboro Rapid Transit Co. 1st & Refunding Mtg. Bonds, due 1966—5%	\$11,640.00	\$600.00
HELD IN PENSION FUND			
\$20,000.00	American Telephone & Telegraph Co. 20-Yr. Sinking Fund Debentures, due 1943—5½%	\$20,030.00	\$1,100.00
20,000.00	International Mercantile Marine 1st Mtg. Sinking Fund Bonds, due 1941—6%	17,434.00	1,200.00
13,000.00	Interboro Rapid Transit Co., 1st & Refunding Mtg. Bonds, due 1966—5%	12,850.00	650.00
15,000.00	Cuba Cane Sugar Corporation, 10-Yr. Convertible Debentures, due 1930—7%	14,197.50	1,050.00
15,000.00	Kingdom of Belgium, 25-Yr. External Loan Bonds, due 1949—6½%	14,122.50	975.00
20,000.00	Lackawanna Steel Co., Convertible 1st Consolidated Mtg. Bonds, due 1950—5%	18,953.00	1,000.00
10,000.00	Niagara Falls Power Co., Refunding & General Mtg. Bonds, due 1932—6%	9,634.00	600.00
40,000.00	United Kingdom Gt. Britain & Ireland, 20-Yr. Bonds, due 1937—5½%	39,767.50	2,200.00
8,000.00	U. S. Steel Corp., Sinking Fund Bonds, due 1963—5%	7,612.00	400.00
<u>\$161,000.00</u>		<u>\$154,600.50</u>	<u>\$9,175.00</u>

Respectfully submitted,

HELEN YOUNG, *Treasurer.*

OFFICERS

	From	To	Served the Institution	
PRESIDENTS				
James Lenox	1868	1880	12 years	Died in office
Robert L. Stuart	1880	1882	2 years	Died in office
Edwin D. Morgan	1882	1883	2 months	Died in office
George W. Lane	1883	1884	2 years	Died in office
John S. Kennedy	1884	1909	25 years	Died in office
Frederick Sturges	1910	1916	6 years	Resigned. Elected Pres. Em. Died in office
William Sloane	1916	1922	6 years	Died in office
Dean Sage	1922	Continues in office
VICE-PRESIDENTS				
John C. Green	1868	1875	7 years	Died in office
Robert L. Stuart	1876	1880	4 years	Elected to Presidency
Edwin D. Morgan	1880	1882	2 years	Elected to Presidency
George W. Lane	1882	1883	2 months	Elected to Presidency
John S. Kennedy	1883	1884	1 year	Elected to Presidency
Heber R. Bishop	1884	1896	12 years	Resigned
Frederick Sturges	1896	1910	14 years	Elected to Presidency
Robert W. deForest	1910	1915	5 years	Resigned
William Sloane	1915	1916	1 year	Elected to Presidency
William M. Kingsley	1916	1924	8 years	
W. E. S. Griswold	1924	Continues in office
TREASURERS				
Aaron B. Belknap	1868	1880	12 years	Died in office
Robert Lenox Belknap	1880	1892	12 years	Resigned
Elbert A. Brinckerhoff	1892	1898	6 years	Resigned
William V. S. Thorne	1898	1920	22 years	Died in office
Cornelius R. Agnew	1920	Continues in office
CORRESPONDING SECRETARIES				
Robert M. Hartley	1868	1876	8 years	Died in office
Otis D. Swan	1876	1877	1 year	Resigned
Walter Edwards, Jr.	1877	1884	7 years	Resigned
Algernon S. Sullivan	1884	1888	4 years	Died in office
Elbert B. Monroe	1888	1890	2 years	Died in office
George E. Dodge	1890	1898	8 years	Resigned
William V. S. Thorne	1898	1899	1 year	Resigned
Alexander Maitland	1899	1907	8 years	Died in office
William V. S. Thorne	1908	1911	3 years	Resigned
William M. Kingsley	1911	1914	3 years	Resigned
Matthew C. Fleming	1914	Continues in office
RECORDING SECRETARIES				
Henry M. Taber	1868	1884	16 years	Resigned
Walter Edwards, Jr.	1884	1895	11 years	Died in office
Alexander Maitland	1896	1899	3 years	Resigned
Charles W. McAlpin	1899	1901	2 years	Resigned
Matthew C. Fleming	1903	Continues in office
RESIDENT DIRECTRESS				
Miss Jane S. Woolsey	1872	1876	4 years	Resigned
SUPERINTENDENTS				
Charles F. Carpenter	1876	1879	3 years	Resigned
Rev. Thomas G. Wall	1879	1892	13 years	Resigned
C. Irving Fisher, M.D.	1892	1914	22 years	Resigned
Charles H. Young, M.D.	1914	1923	10 years	Resigned
John F. Bush	1923	Continues in office

OFFICERS

	From	To	Served the Institution	
ACTING SUPERINTENDENT				
James U. Norris	1918	1919	1 year	
CHAPLAINS				
Rev. Thos. G. Wall, D.D. .	1879	1902	23 years	Died in office
Rev. Juett N. MacDonald .	1905	1909	4 years	Resigned
Rev. Theo. D. Martin . . .	1915	1917	2 years	Resigned
ACTING CHAPLAINS				
Albert P. Fitch	1902	1902	6 months	Resigned
Rev. J. D. Steele, Ph.D. . .	1902	1903	17 months	Resigned
Alfred J. Sadler	1903	1904	6 months	Resigned
Rev. John L. Gillin	1904	1905	16 months	Resigned
John C. Boyers	1909	1910	12 months	Resigned
J. B. Tarney	1910	1912	29 months	Resigned
Egbert W. Hayes	1912	1913	12 months	Resigned
Guy C. Converse	1913	1915	23 months	Resigned
W. L. Hughes	1917	Continues in office
DIRECTORS SCHOOL OF NURSING				
Anna C. Maxwell	1892	1921	29 years	Resigned
Helen Young	1923	Continues in office

BOARD OF MANAGERS

	From	To	Served the Institution
William A. Booth	1868	1869	1 year Resigned
James Brown	1868	1877	9 years Died in office
Marshall S. Bidwell	1868	1872	4 years Died in office
Aaron B. Belknap	1868	1880	12 years Died in office
William E. Dodge	1868	1883	15 years Died in office
James Donaldson	1868	1872	4 years Died in office
John C. Green	1868	1875	7 years Died in office
Winthrop S. Gilman	1868	1873	5 years Resigned
Robert M. Hartley	1868	1881	13 years Died in office
Richard Irvin	1868	1888	20 years Died in office
Edward S. Jaffray	1868	1878	10 years Resigned
Thomas Jeremiah	1868	1872	4 years Died in office
Morris K. Jesup	1868	1875	7 years Resigned
John Taylor Johnston	1868	1893	25 years Died in office
James Lenox	1868	1880	12 years Died in office
David Olyphant	1868	1873	5 years Resigned
William Paton	1868	1875	7 years Resigned
Thomas C. M. Paton	1868	1878	10 years Resigned
Joseph Stuart	1868	1874	6 years Died in office
Robert L. Stuart	1868	1882	14 years Died in office
Thomas U. Smith	1868	1874	6 years Died in office
Jonathan Sturges	1868	1874	6 years Died in office
Otis D. Swan	1868	1876	8 years Resigned
Charles N. Talbot	1868	1874	7 years Died in office
Willard Parker, M.D.	1868	1875	7 years Resigned
John R. Ford	1868	1880	12 years Died in office
Henry M. Taber	1868	1884	16 years Resigned
Alexander Van Rensselaer	1868	1876	8 years Resigned
William M. Vermilye	1868	1878	10 years Died in office
Washington R. Vermilye	1868	1876	8 years Died in office
A. R. Wetmore	1868	1881	13 years Died in office
A. Robertson Walsh	1868	1884	16 years Died in office
George de F. Lord	1869	1872	3 years Resigned
Henry Parish	1869	1872	3 years Resigned
David S. Egleston	1873	1876	3 years Resigned
Edmund D. Stanton	1873	1873	1 year Died in office
George W. Lane	1873	1883	10 years Died in office
John C. Tucker	1873	1875	2 years Resigned
Charles Lanier	1873	1875	2 years Resigned
John E. Parsons	1873	1875	2 years Resigned
Latimer Bailey	1874	1881	7 years Resigned
William Adams, D.D.	1874	1880	6 years Died in office
John T. Agnew	1875	1899	24 years Died in office
Joseph K. Skidmore	1875	1876	1 year Resigned
Walter Edwards, Jr.	1875	1895	20 years Died in office
William K. Hinman	1875	1908	33 years Died in office
Richard W. Hurlbut	1875	1887	12 years Died in office
John S. Kennedy	1876	1909	33 years Died in office
Robert Schell	1876	1900	24 years Died in office
Thomas Donaldson	1872	1874	2 years Died in office
George W. Talbot	1876	1881	5 years Resigned
Randolph W. Townsend	1876	1902	26 years Died in office
Alexander Maitland	1876	1907	31 years Died in office
J. Cleveland Cady	1876	1887	11 years Resigned
J. Cleveland Cady, re-elected	1896	1919	23 years Died in office
John A. Hardenbergh	1876	1898	22 years Died in office
Charles A. Bulkley	1877	1886	9 years Died in office
Frederick Sturges	1877	1917	40 years Died in office

BOARD OF MANAGERS

	From	To	Served the Institution
Elbert B. Monroe	1878	1894	16 years Died in office
Robert Lenox Belknap	1878	1896	18 years Died in office
Henry G. de Forest	1878	1889	11 years Died in office
Edwin D. Morgan	1878	1883	5 years Died in office
Charles Fanning	1878	1880	2 years Resigned
William M. Taylor, D.D.	1881	1895	14 years Died in office
John S. Bussing	1881	1890	9 years Resigned
Heber R. Bishop	1881	1897	16 years Resigned
Elbert A. Brinckerhoff	1881	1913	32 years Died in office
Algernon S. Sullivan	1881	1887	6 years Died in office
Frederick Marquand	1881	1882	1 year Died in office
Henry M. Flagler	1882	1891	9 years Resigned
Frederick Billings	1883	1890	7 years Died in office
John T. Terry	1883	1913	30 years Died in office
John Sloane	1883	1906	23 years Died in office
George E. Dodge	1883	1900	17 years Resigned
William H. Jackson	1883	1908	25 years Died in office
John Crosby Brown	1883	1909	26 years Died in office
Charles S. Smith	1884	1908	24 years
Henry S. Wilson	1886	1908	22 years Died in office
William B. Isham	1886	1908	22 years Resigned
Frederic Baker	1887	1913	26 years Died in office
Henry G. Marquand	1887	1902	15 years Died in office
William Moir	1888	1896	8 years Died in office
Donald MacKay	1888	1911	23 years Died in office
Robert W. de Forest	1890	Continues in office
Francis B. Griffin	1890	1910	20 years
Samuel Inslee	1891	1895	4 years Died in office
William F. Havemeyer	1892	1913	21 years Died in office
Hugh D. Auchincloss	1892	1913	21 years Died in office
John Herbert Johnson	1893	1895	2 years Resigned
C. Whitney Carpenter	1895	1895 Resigned
Ethan Allen	1896	Continues in office
William L. McLane	1896	1903	7 years Died in office
William V. S. Thorne	1896	1920	24 years Died in office
John S. Billings, M.D.	1896	1913	17 years Died in office
Charles W. McAlpin	1896	Continues in office
John P. Duncan	1899	1901	2 years Died in office
William Barbour	1899	1909	10 years
Arthur P. Sturges	1899	1919	20 years Died in office
John J. Sinclair	1900	1916	16 years Died in office
James R. Jesup	1900	1901	1 year Resigned
William Sloane	1901	1922	21 years Died in office
Henry W. de Forest	1902	Continues in office
Matthew C. Fleming	1902	Continues in office
Eugene Delano	1902	1920	18 years Died in office
Simeon B. Chapin	1905	1916	11 years Resigned
William R. Wilcox	1905	1920	15 years
Henry S. Van Duzer	1906	1916	10 years Resigned
William M. Kingsley	1908	Continues in office
Moreau Delano	1908	Continues in office
William Sloane Coffin	1908	Continues in office
William Allen Butler	1909	1923	14 years Died in office
David M. Look	1909	Continues in office
E. Parmelee Prentice	1909	1917	8 years
Robert E. Tod	1910	1912	2 years Resigned
Edward S. Harkness	1911	Continues in office
James R. Sheffield	1912	Continues in office

BOARD OF MANAGERS

	From	To		Served the Institution
George Gibbs	1912	Continues in office
Stephen G. Williams	1912	1919	7 years	Resigned
Cornelius R. Agnew	1913	Continues in office
Philip A. Rollins	1913	1922	9 years	
Thatcher M. Brown	1913	Continues in office
Robert W. Carle	1913	Continues in office
Johnston de Forest	1913	Continues in office
William Williams	1913	Continues in office
C. Irving Fisher, M.D.	1914	1924	10 years	Died in office
William H. Wheelock	1920	Continues in office
Dean Sage	1922	Continues in office
W. E. S. Griswold	1922	Continues in office
Walter E. Hope	1922	Continues in office
Edward S. Moore	1923	1924	1 year	Resigned
Samuel H. Fisher	1923	Continues in office
Dunlevy Milbank	1923	Continues in office
Wm. B. O. Field	1925	Continues in office
G. Hermann Kinnicutt	1925	Continues in office

EX-OFFICIO MEMBERS OF THE BOARD OF MANAGERS

	From	To	Served the Institution
Ministers of the First Presbyterian Church:			
Rev. William M. Paxton, D.D.	1868	1883	15 years
Rev. Richard D. Harlan	1886	1891	5 years
Rev. Howard Duffield, D.D.	1891	1918	27 years

Ministers of the Madison Square Presbyterian Church:

Rev. William Adams, D.D.	1868	1875	7 years
Rev. William J. Tucker, D.D.	1875	1880	5 years
Rev. Charles H. Parkhurst, D.D.	1880	1918	38 years

Senior Ministers of the Collegiate Church of the Reformed Dutch Church:

Rev. Thomas Dewitt, D.D.	1868	1874	Died in office
Rev. Thomas E. Vermilye, D.D.	1875	1893	Died in office
Rev. Talbot W. Chambers, D.D.	1893	1896	Died in office
Rev. Edward B. Coe, D.D.	1896	1914	Died in office
Rev. David J. Burrell, D.D.	1914	Continues in office

Ministers of the First Reformed Presbyterian Church:

Rev. John N. McLeod, D.D.	1868	1874	Died in office
Rev. William Wylie	1875	1886	11 years
Rev. I. M. Stephens	1888	1890	2 years
Rev. James D. Steele, Ph.D.	1891	1906	15 years

Ministers of the Scotch Presbyterian Church, successor of the First Reformed Presbyterian Church:

Rev. David G. Wylie, D.D.	1907	1914	7 years
Rev. Robert Watson, D.D.	1914	1923	9 years
Rev. George J. Russell, D.D.	1923	Continues in office

Ministers of Old First Presbyterian Church, successor of the First Presbyterian Church and the Madison Square Presbyterian Church:

Rev. George Alexander, D.D.	1919	. . .	Continues in office
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CONSULTING PHYSICIANS AND SURGEONS

	From	To	Served the Institution
C.P. Alonzo Clark, M.D.	1871	1875	4 years
C.P. Oliver White, M.D.	1871	1880	9 years
C.S. George A. Peters, M.D.	1871	1875	4 years
C.S. John J. Crane, M.D.	1871	1876	5 years
C.P. Jared Linsley, M.D.	1876	1885	9 years
C.S. William Detmold, M.D.	1876	1885	9 years
C.S. Gurdon Buck, M.D.	1876	1877	5 mos.
C.S. Wm. H. Van Buren, M.D.	1876	1883	7 years
C.P. Samuel F. Hubbard, M.D.	1880	1885	5 years
C.P. James L. Banks, M.D.	1880	1883	3 years
C.P. Gouverneur M. Smith, M.D.	1882	1884	2 years
C.S. Alfred C. Post, M.D.	1883	1885	2 years
C.S. John H. Hinton, M.D.	1884	1885	1 year
C.S. Frederick Lange, M.D.	1885	1889	6 years
C.S. Frederick Lange, M.D.	1892	1894	
C.S. Charles McBurney, M.D.	1885	1913	28 years
C.P. William H. Draper, M.D.	1885	1901	16 years
C.P. E. G. Janeway, M.D.	1885	1910	25 years
C.S. Charles K. Briddon, M.D.	1900	1916	16 years
C.P. Andrew H. Smith, M.D.	1903	1908	5 years
C.S. F. Tilden Brown, M.D.	1908	1910	2 years
C.P. Walter B. James, M.D.	1914	1918	4 years
C.S. George E. Brewer, M.D.	1919
C.P. Wm. P. Northrup, M.D.	1919
C.P. Herbert S. Carter, M.D.	1921
C.S. Adrian V. S. Lambert, M.D.	1921
C.S. William Darrach, M.D.	1921

DIRECTORS OF SERVICES

	From	To	Served the Institution
Med. Warfield T. Longcope, M.D.	1914	1921	7 years
Surg. George E. Brewer, M.D.	1914	1916	2 years
Path. W. G. MacCallum, M.D.	1914	1916	2 years
Surg. Adrian V. S. Lambert, M.D.	1917	1921	4 years
Path. James W. Jobling, M.D.	1918
Den. F. T. Van Woert, D.D.S.	1920	1921	1 year
Med. Walter W. Palmer, M.D.	1921
Surg. Allen O. Whipple, M.D.	1921
Den. William D. Tracy, D.D.S.	1921

VISITING PHYSICIANS AND SURGEONS

	From	To	Served the Institution
V.P. A. Brayton Ball, M.D. . . .	1871	1875	4 years
V.P. Edward C. Seguin, M.D. . . .	1871	1873	2 years
V.P. Geo. G. Wheelock, M.D. . . .	1871	1875	4 years
V.P. Walter De F. Day, M.D. . . .	1871	1875	4 years
V.P. Gerardus H. Wynkoop, M.D. . . .	1871	1875	4 years
V.P. Alexander Hadden, M.D. . . .	1871	1885	14 years
V.S. Alfred C. Post, M.D.	1871	1883	12 years
V.S. Gurdon Buck, M.D.	1871	1876	5 years
V.S. Thomas T. Sabine, M.D. . . .	1871	1874	3 years
V.S. Daniel M. Stimson, M.D. . . .	1871	1876	5 years
V.S. L. DeForest Woodruff, M.D. . .	1871	1876	5 years
V.S. Samuel B. Ward, M.D.	1871	1876	5 years
V.S. Charles M. Allin, M.D.	1874	1876	2 years
V.P. James L. Banks, M.D.	1875	1880	5 years
V.P. Samuel T. Hubbard, M.D. . . .	1875	1881	6 years
V.P. Gouveneur M. Smith, M.D. . .	1875	1882	7 years
V.P. Fred. A. Burrall, M.D.	1875	1885	10 years
V.P. Jas. V. S. Wooley, M.D. . . .	1875	1881	6 years
V.S. Lewis A. Stimson, M.D. . . .	1876	1889	13 years
V.S. John H. Hinton, M. D.	1876	1885	8 years
V.S. Charles K. Briddon, M.D. . . .	1876	1900	24 years
V.S. William T. White, M.D.	1876	1880	4 years
V.S. George F. Shrady, M.D.	1877	1885	8 years
V.P. Fred A. Castle, M.D.	1880	1885	5 years
V.S. Leroy M. Yale, M.D.	1880	1885	5 years
V.P. Andrew H. Smith, M.D.	1880	1903	23 years
V.P. Thos. A. McBride, M.D.	1880	1886	6 years
V.P. William H. Flint, M.D.	1885	1896	11 years
V.S. William S. Halstead, M.D. . . .	1885	1887	2 years
V.P. W. Gilman Thompson, M.D. . .	1886	1911	25 years
V.S. Andrew J. McCosh, M.D. . . .	1887	1908	21 years
V.P. F. P. Kinnicutt, M.D.	1892	1913	21 years
V.P. Wm. P. Northrup, M.D.	1892	1919	27 years
V.P. Walter B. James, M.D.	1892	1914	22 years
V.S. Ellsworth Eliot, Jr., M.D. . . .	1900	1921	21 years
V.P. John S. Thacher, M.D.	1903	1914	11 years
V.S. Joseph A. Blake, M.D.	1909	1913	4 years
V.P. Theo. C. Janeway, M.D.	1911	1914	3 years
V.P. George A. Tuttle, M.D.	1914	Continues in office
V.P. David Bovaird, M.D.	1914	1921	7 years
V.P. T. Stuart Hart, M.D.	1914	1921	7 years
V.S. Adrian V. S. Lambert, M.D. . .	1914	1917	3 years
V.P. Homer F. Swift, M.D.	1914	1917	3 years
V.S. George E. Brewer, M.D.	1914	1917	3 years
V.P. Walter W. Palmer, M.D.	1917	1919	2 years
V.S. Allen O. Whipple, M. D.	1919	1921	2 years
V.P. Howard H. Mason, M.D.	1919	Continues in office
V.P. Albert R. Lamb, M.D.	1921	Continues in office
V.P. Alphonse Dochez, M.D.	1921	Continues in office
V.S. Hugh Auchincloss, M.D.	1921	Continues in office
V.S. Fordyce B. St. John, M.D. . .	1921	Continues in office

PATHOLOGISTS

	From	To	Served the Institution	
Charles S. Bull, M.D.	1871	1873	2 years	
T. E. Satterthwaite, M.D.	1873	1888	15 years	
John W. Beckman, M.D.	1874	1875	1 year	
John S. Thacher, M.D.	1889	1907	18 years	
Eugene L. Opie, M.D.	1907	1910	3 years	
Wm. G. MacCullum, M.D.	1910	1914	4 years	Elec. Dir. Path.

VISITING PHYSICIANS TO ROENTGEN RAY DEPARTMENT

	From	To	Served the Institution	
Alfred T. Osgood, M.D.	1907	1909	3 years	Resigned
Eugene W. Caldwell, M.D.	1910	1917	7 years	Died in office
Harry M. Imboden, M.D.	1918	1922	4 years	
Ross Golden	1922	Continues in office

ASSOCIATE VISITING PHYSICIANS AND SURGEONS

	From	To	Served the Institution	
A.V.P. George A. Tuttle, M.D. . . .	1900	1914	14 years	Elec. Vist. Phys.
A.V.P. John S. Thacher, M.D. . . .	1900	1903	3 years	Elec. Vist. Phys.
A.V.S. F. Tilden Brown, M.D. . . .	1900	1908	8 years	Elec. Cons.
A.V.S. George Woolsey, M.D. . . .	1900	1914	14 years	Resigned
A.V.P. David Bovaird, M.D. . . .	1903	1914	11 years	Elec. Vist. Phys.
A.V.S. Forbes Hawkes, M.D. . . .	1908	1921	13 years	Resigned
A.V.P. Warfield T. Longcope, M.D.	1911	1914	3 years	Elec. Med. Dir.
A.V.P. T. Stuart Hart, M.D. . . .	1911	1914	3 years	Elec. Vist. Phys.
A.V.S. Adrian V. S. Lambert, M.D.	1912	1914	2 years	Elec. Vist. Surg.
A.V.P. Herbert S. Carter, M.D. . . .	1914	1921	7 years	Elec. Cons.
A.V.P. Howard H. Mason, M.D. . . .	1914	1919	5 years	Elec. Vist. Phys.
A.V.S. William Darrach, M.D. . . .	1914	1916	2 years	Resigned
A.V.S. Clarence A. McWilliams, M.D.	1914	1921	7 years	Resigned
A.V.P. George Draper, M.D. . . .	1915	Continues in office
A.V.P. Albert R. Lamb, M.D. . . .	1917	1921	4 years	Elec. Vist. Phys.
A.V.P. H. Rawle Geyelin, M.D. . . .	1918	Continues in office
A.V.P. Arthur E. Neergaard, M.D. . .	1918	Continues in office
A.V.P. Archibald McL. Strong, M.D.	1919	Continues in office
A.V.S. Hugh Auchincloss, M.D. . . .	1919	1921	2 years	Elec. Vist. Surg.
A.V.S. Jas. A. Corscaden, M.D. . . .	1919	1921	2 years	Resigned
A.V.P. Geo. M. Mackenzie, M.D. . . .	1921	Continues in office
A.V.S. William Barclay Parsons, Jr., M.D.	1921	Continues in office
A.V.S. Wilder G. Penfield, M.D. . . .	1921	Continues in office
A.V.P. Dana W. Atchley	1922	Continues in office
A.V.S. John M. Hanford	1925	Continues in office
A.V.S. Frank L. Meleney	1925	Continues in office
A.V.S. Frederick T. Van Beuren, Jr.	1925	Continues in office

RESIDENT PHYSICIANS AND SURGEONS

		From	To	Served the Institution
R.S.	Clarence P. Thomas, M.D. .	1917	1918	1 year
R.P.	Stanley T. Fortune, M.D. .	1918	1918	4 mos.
R.P.	Lee H. Ferguson, M.D. . . .	1918	1920	2 years
R.P.	Randolph West, M.D. . . .	1920	1921	1 year
R.S.	Raymond W. Lewis, M.D. .	1920	1921	1 year
R.P.	George Harrop, M.D. . . .	1921	1923	2 years
R.S.	James Greenough, M.D. . .	1921	1922	1 year
R.P.	Robert F. Loeb, M.D. . . .	1923	1924	1 year
R.P.	Franklin M. Hanger, M.D. .	1924 Continues in office





HOUSE STAFF, 1925

GRADUATES OF HOUSE STAFF

Adams, Robert, M.D.	1893	Devan, Thomas A., M.D.	1913
Alexander, Harry L., M.D.	1916	Dodd, Louis Fowler, M.D.	1925
Alling, Eric L., M.D.	1920	Dolley, Frank S., M.D.	1914
Allison, Benjamin R., M.D.	1919	Dorman, Harry G., M.D.	1902
Andrews, George B., M.D.	1919	Dorsey, Francis O., M.D.	1899
Andrews, George C., M.D.	1919	Douglass, Henry B., M.D.	1888
Babcock, James W., M.D.	1916	Draper, George, M.D.	1908
Bainbridge, Wm. S., M.D.	1895	DuBois, Eugene F., M.D.	1909
Baird, Alvin W., M.D.	1907	Duffield, John T., M.D.	1882
Baldwin, Louis C. B., M.D.	1920	Ely, Edward T., M.D.	1875
Barach, Alvin L., M.D.	1920	Erdman, Seward, M.D.	1905
Barker, Paul S., M.D.	1922	Evans, Edward R., M.D.	1912
Barnes, William J., M.D.	1919	Fahnestock, Clarence, M.D.	1902
Barrett, Frederick, J., M.D.	1907	Ferry, Ronald M., M.D.	1918
Bebee, Edwin L., M.D.	1901	Field, William H., M.D.	1918
Bell, Joseph C., M.D.	1924	Forbes, H. H., M.D.	1892
Berry, Frank B., M.D.	1921	Forrest, Wm. E., M.D.	1877
Bickley, Emil B., M.D.	1918	Fortuine, Stanley T., M.D.	1918
Bill, Edward W., M.D.	1891	Francke, Pedro F., M.D.	1893
Bliss, Walter P., M.D.	1917	Franklin, Albert V., M.D.	1913
Bovaird, Jr., David, M.D.	1894	Frantz, Angus M., M.D.	1924
Boyd, William B., M.D.	1908	Frantz, Virginia K., M.D.	1924
Brady, John W. S., M.D.	1921	Freeman, Jr., Alpheus, M.D.	1884
Brenner, Edward C., M.D.	1911	Freeman, Anthony C., M.D.	1912
Brown, Alfred J., M.D.	1906	Freeman, Jr., Rowland G., M.D.	1922
Buchler, Aug. F., M.D.	1877	Frissel, Louis F., M.D.	1902
Bulger, Harold A., M.D.	1922	Fuller, Duncan McT., M.D.	1918
Bulkley, Kenneth, M.D.	1912	Furman, Benjamin A., M.D.	1913
Burnham, Athel C., M.D.	1908	Gaby, Robert E., M.D.	1909
Busche, Thos. W., M.D.	1878	Garber, Frank W., Jr., M.D.	1923
Caldwell, Guy A., M.D.	1917	Garner, E. F., M.D.	1885
Cannon, A. Benson, M.D.	1916	Gerrish, W. H., M.D.	1879
Carter, Herbert S., M.D.	1898	Gile, Harold H., M.D.	1924
Chambers, P. F., M.D.	1878	Given, Jr., James B., M.D.	1922
Chaplin, Hugh, M.D.	1915	Goodwin, Frank P., M.D.	1909
Chickering, Henry T., M.D.	1914	Grace, Roderick V., M.D.	1914
Clark, Dana V., M.D.	1924	Graves, Gaylord W., M.D.	1911
Clarke, Edward W., M.D.	1920	Grinnell, Robert Stone, M.D.	1925
Cleveland, Mather, M.D.	1917	Haggart, Gilbert E., M.D.	1922
Cobb, James L., M.D.	1913	Hale, Henry E., M.D.	1898
Cochran, Samuel, M.D.	1899	Hallock, Halford, M.D.	1925
Cocke, Charles H., M.D.	1908	Hanford, John M., M.D.	1912
Coe, John W., M.D.	1900	Hanger, Jr., F. McC., M.D.	1921
Colp, Ralph, M.D.	1917	Hart, T. Stuart, M.D.	1897
Cook, Edward, M.D.	1906	Hartwell, John A., M.D.	1897
Cook, Finley R., M.D.	1898	Harvey, Jr., Thomas W., M.D.	1911
Cooke, Robert A., M.D.	1907	Hayden, Edwin P., M.D.	1920
Coonley, Frederick, M.D.	1902	Hawkes, Forbes, M.D.	1895
Cornwall, Edward E., M.D.	1892	Haynes, Royal S., M.D.	1905
Corscaden, James A., M.D.	1909	Haynes, Jr., W. H., M.D.	1877
Corwin, Emma E., M.D.	1923	Hazen, Roland, M.D.	1903
Crowell, John B., M.D.	1875	Heck, Edson B., M.D.	1920
Crump, Armistead C., M.D.	1907	Hedges, B. Van Dyke, M.D.	1893
Curtis, Howard C., M.D.	1924	Holt, Jr., L. Emmett, M.D.	1921
Cushing, Edward H., M.D.	1925	Hooker, Alfred E., M.D.	1887
Cutler, Jr., Allen R., M.D.	1919	Hough, Jr., Garry deN., M.D.	1923
Darrach, William, M.D.	1903	Howe, Hubert S., M.D.	1914
Davis, C. Roy, M.D.	1910	Howell, John Taylor, M.D.	1920
Decker, Harry R., M.D.	1909	Howland, John, M.D.	1899
Delavan, D. Bryson, M.D.	1876	Hughes, Frank L., M.D.	1921

GRADUATES OF HOUSE STAFF

Hupp, Frank L., M.D.	1892	Moseley, Henry P., M.D.	1901
Hutton, Robert L., M.D.	1908	Murray, Jr., Henry A., M.D.	1922
Ives, Sherwood B., M.D.	1899	Murray, Marjorie F., M.D.	1924
Jackson, Reginald H., M.D.	1902	Norton, N. R., M.D.	1897
Jacobus, A. M., M.D.	1878	Osgood, Alfred T., M.D.	1901
Jameson, James W., M.D.	1908	Parsons, Jr., Wm. Barclay, M.D.	1916
Jennings, Jr., Frederick B., M.D.	1922	Paton, F. Wade, M.D.	1911
Joelson, James J., M.D.	1922	Pease, George M., M.D.	1910
Johnson, Frank C., M.D.	1921	Perkins, Edward W., M.D.	1891
Keator, Harry M., M.D.	1904	Pershing, J., Edward, M.D.	1894
Kennedy, Berthold S., M.D.	1918	Peters, Frank H., M.D.	1922
Kennedy, Robert H., M.D.	1915	Peters, Jr., John P., M.D.	1915
Kernan, Jr., John D., M.D.	1906	Pickhardt, Otto C., M.D.	1914
Kingsbury, Isaac Wm., M.D.	1905	Pierson, Richard N., M.D.	1919
Kouwenhoven, John B., M.D.	1897	Porter, William H., M.D.	1879
Krech, Shepard, M.D.	1925	Post, Wilfred McL., M.D.	1904
Kuhlman, Alvin E., M.D.	1917	Potter, Philip C., M.D.	1919
Lacayo, L. Alberto, M.D.	1879	Rainforth, Seldon I., M.D.	1906
Lamar, Clifford L., M.D.	1922	Ramsdell, Edward B., M.D.	1879
Lamb, Albert R., M.D.	1910	Reynolds, George S., M.D.	1923
Lambert, Jr., Samuel W., M.D.	1925	Richards, Jr., Dickinson W., M.D.	1925
Larson, Henry M., M.D.	1917	Riggs, Austen Fox, M.D.	1904
Lathrop, George H., M.D.	1907	Riley, Henry A., M.D.	1915
Lattin, Berton, M.D.	1912	Rolando, Henry, M.D.	1885
Leake, William H., M.D.	1918	Roof, Charles B., M.D.	1876
Lee, Burton J., M.D.	1901	Roome, Clarence T., M.D.	1910
LeSeur, Horace H., M.D.	1915	Ross, Renwick R., M.D.	1893
Lewis, Raymond W., M.D.	1917	Ross, William Hugh, M.D.	1890
Lindh-Muller, Gulli, M.D.	1923	Roys, Charles K., M.D.	1904
Little, Herbert W., M.D.	1880	Rustin, Frederick, M.D.	1900
Louria, Henry W., M.D.	1920	Saland, Gamliel, M.D.	1924
McBaine, Richard H., M.D.	1910	Sampson, Edwin F., M.D.	1914
McBurney, Malcolm, M.D.	1912	Sanford, Leonard C., M.D.	1896
McCarroll, H. B., M.D.	1883	Santee, Harold E., M.D.	1910
McCoy, Charles C., M.D.	1923	Schulte, Herman von W., M.D.	1904
McDonald, J. Oliver, M.D.	1911	Schultze, Ernest C., M.D.	1894
McGowan, Jr., Francis J., M.D.	1922	Sharpe, Frank W., M.D.	1889
McIntosh, Rustin, M.D.	1921	Shattuck, Howard F., M.D.	1916
McMaster, Porter R., M.D.	1894	Shaw, Eliot A., M.D.	1920
McNulty, John J., M.D.	1878	Shaw, Frank W., M.D.	1886
McWilliams, Clarence A., M.D.	1898	Sheldon, Paul B., M.D.	1924
McWilliams, Norman B., M.D.	1915	Shepard, Lorrin A., M.D.	1919
MacGuire, Constantine J., M.D.	1914	Sherman, William H., M.D.	1886
Mackenzie, George M., M.D.	1915	Shibley, Gerald S., M.D.	1918
Maddill, Grant C., M.D.	1888	Shively, H. Lawrence, M.D.	1890
Mage, Sigmund, M.D.	1924	Sicard, Montgomery H., M.D.	1901
Mandeville, H. A., M.D.	1882	Siegler, Julius, M.D.	1923
Manheim, Sigmund, M.D.	1919	Simpson, Wm. K., M.D.	1882
Manne, Alexander, M.D.	1919	Sizer, Nelson B., M.D.	1872
Marvin, David M., M.D.	1889	Smith, Beverley C., M.D.	1921
Mason, Howard H., M.D.	1906	Smith, Charles H., M.D.	1903
Maynard, Edwin P., M.D.	1920	Smith, George M., M.D.	1907
Meade, Jr., Richard J., M.D.	1923	Smith, Malcolm K., M.D.	1913
Melicow, Meyer M., M.D.	1922	Smith, Martin deF., M.D.	1914
Meleney, Frank L., M.D.	1918	Smith, Thayer M., M.D.	1916
Meleney, Henry E., M.D.	1917	Soper, Willard B., M.D.	1911
Miller, James A., M.D.	1901	Spencer, Frank D., M.D.	1919
Moment, D. H., M.D.	1873	Squires, Charles A., M.D.	1907
Montgomery, Earl C., M.D.	1918	Stadie, William C., M.D.	1918
Moore, William A., M.D.	1887	Stearns, Wilbur W., M.D.	1917

GRADUATES OF HOUSE STAFF

Steele, Whitmore, M.D.	1892	Vaughan, J. Colin, M.D.	1910
Stern, Abner, M.D.	1921	Vermilye, Herbert N., M.D. . . .	1917
Stevens, Alexander R., M.D. . .	1909	Voorhees, James D., M.D. . . .	1896
Stickler, Jos. W., M.D.	1881	Wagner, Charles G., M.D.	1884
Stimson, Barbara B., M.D. . . .	1925	Wakeman, Alfred M., M.D. . . .	1925
Stowell, David D., M.D.	1913	Ward, E. St. John, M.D.	1907
Strauss, Marjorie L., M.D. . . .	1925	Ware, Edward R., M.D.	1918
Stuart, Harold C., M.D.	1919	Waring, Antonio J., M.D.	1911
Sullivan, T. F. X., M.D.	1916	Washburn, Alfred H., M.D. . . .	1923
Swift, Homer, F., M.D.	1908	Waters, Bert H., M.D.	1895
Swift, Walker E., M.D.	1920	Watkins, Edwin D., M.D.	1908
Taylor, Fenton, M.D.	1916	Webster, Jr., Chas. E. S., M.D. .	1905
Taylor, Harold W., M.D.	1917	Weeks, William W., M.D.	1915
Teplitsky, David, M.D.	1923	Wells, Jr., Edward M., M.D. . . .	1909
Terry, Jr., Arthur H., M.D. . . .	1912	Wells, John A., M.D.	1881
Thomas, Clarence P., M.D.	1917	Wells, John C., M.D.	1924
Thomas, Stanley B., M.D.	1905	West, Randolph, M.D.	1918
Thornley, J. P., M.D.	1895	Wetmore, Howard G., M.D. . . .	1880
Thurber, S. W., M.D.	1896	Wheelwright, Jos. S., M.D.	1903
Tooker, J., Frederick M.D.	1900	Wieler, Harry J., M.D.	1925
Trudeau, Jr., Edw. L., M.D. . . .	1903	Wilkinson, Henry C., M.D.	1920
Tully, M. E., M.D.	1874	Williams, Linsly R., M.D.	1902
Utley, Fred B., M.D.	1909	Winchester, W. H., M.D.	1903
Vail, John I. B., M.D.	1918	Worcester, James N., M.D.	1913
Van Emburgh, Geo. H., M.D. . . .	1920	Wurm, Jr., Carl, M.D.	1918
Van Houton, Jacob A., M.D. . . .	1877	Wyman, Rodney E., M.D.	1920
Van Ingen, Philip, M.D.	1904	Yocum, Joseph G., M.D.	1905

CHARTER

AN ACT

To Found a Presbyterian Hospital in the City of New York

Passed February 28, 1868—Chapter 15

The People of the State of New York, represented in Senate and Assembly, do enact as follows:

Section 1. James Lenox, John Taylor Johnston, Robert L. Stuart, Morris K. Jesup, Marshall S. Bidwell, and their associates, as hereinafter named, shall constitute a body corporate, with power to establish, maintain, and conduct a Hospital in the City of New York, which shall be known and designated as "The Presbyterian Hospital in the City of New York."

Section 2. The property and concerns of said Corporation shall be vested in and managed by a Board of thirty-two Managers (by act of March 28, 1868, increased to thirty-six Managers), to be constituted as provided for in the following section.

Section 3. James Brown, Marshall S. Bidwell, William A. Booth, Aaron B. Belknap, William E. Dodge, James Donaldson, John C. Green, Winthrop S. Gilman, Robert M. Hartley, Richard Irvin, Edward S. Jaffray, Thomas Jeremiah, Morris K. Jesup, John Taylor Johnson, James Lenox, David Olyphant, William Paton, Thomas C. M. Paton, Joseph Stuart, Robert L. Stuart, Thomas U. Smith, Jonathan Sturges, Otis D. Swan, Charles N. Talbot, Willard Parker, M.D., John R. Ford, Henry M. Taber, Alexander Van Rensselaer, William M. Vermilye, Washington R. Vermilye, A. R. Wetmore, and A. Robertson Walsh, thirty-two in number, shall constitute a part of the Board of Managers. To these thirty-two Managers, the Rev. William M. Paxton, D.D., as Minister of the First Presbyterian Church; the Rev. William Adams, D.D., as Minister of the Madison Square Presbyterian Church; the Rev. Thomas Dewitt, D.D., as Senior Minister of the Collegiate Church of the Reformed Protestant Dutch Church, and the Rev. John N. McLeod, D.D., as Minister of the First Reformed Presbyterian Church, all in the City of New York, and their successors in office for the time being, shall, by virtue of their respective offices, be associated as members of the Board of Managers.

Section 4. As soon as practicable after the passage of this Act, the said Board shall organize, and by lot divide the thirty-two Managers into four classes of eight each, and the places of the said classes shall be vacant respectively on the second Wednesday in April, one, two three, and four years thereafter, so that eight Managers shall be elected by the said Board of Managers annually, by ballot, to hold their seats for four years.

Section 5. The Board of Managers shall have power to fill all vacancies that may occur in the said Board, to enact By-Laws, and to appoint all such agents, assistants, and attendants as may be proper to carry out the purposes of the said Corporation. Among these shall be included a Superintendent and a Chaplain or both a Superintendent and a Chaplain; but these positions shall be held only by Presbyterians.

CHARTER

Section 6. Not less than eleven Managers shall constitute a quorum for the purpose of electing Officers, making or changing By-Laws, or for holding any special meeting; but for all other purposes, and at stated meetings, seven shall be a quorum.

Section 7. The said Corporation is authorized to take by purchase, devise, or otherwise, and may hold, transfer, and convey, for the purposes of said Hospital all the real and personal property of which it may become possessed, in so far as the same is in accordance with the general laws of this State, and not otherwise, and which said property shall be exempt from taxation, and shall be entitled to the benefit of the provisions of law relating to charitable institutions.

Section 8. This Corporation shall possess the general powers, and be subject to the provisions, restrictions and liabilities contained in the 3rd Title of the 18th Chapter of Part First of the Revised Statutes.

Section 9. This Act shall take effect immediately.

CONSTITUTION

ARTICLE I

TITLE

The name by which this Society shall be known shall be "The Presbyterian Hospital in the City of New York."

ARTICLE II

OBJECT

The object of the Society is the establishment, support and management of an Institution for the purpose of affording medical and surgical aid and nursing to sick or disabled persons of every creed, nationality, and color. The public religious services in the Hospital shall be in conformity with the doctrine and forms of the Presbyterian or Reformed Church.

ARTICLE III

THE SOCIETY

The Society shall consist of Life Members, who shall respectively be approved by a majority of members of the Board of Managers present at a stated meeting, and who shall have been nominated at a previous stated meeting by a Standing Committee appointed for that purpose by the Board.

ARTICLE IV

ENDOWED BEDS

The Board of Managers may fix amounts which when paid shall entitle the donor to nominate from time to time a patient to use and occupy one bed in the common wards of the Hospital free of charge, subject, however, to such rules and regulations for the admission, treatment, and discharge of patients as are now, or shall be hereafter, prescribed by said Board.

Where such nomination is accorded during life, or in perpetuity, the amount paid therefor shall be kept invested in income-producing securities until the privilege may lapse by the death of the donor or otherwise.

ARTICLE V

PROPERTY

All the property of the Society shall be applied to advance the general objects of the Society, except where it has been otherwise specially directed by the donor or testator.

ARTICLE VI

GOVERNMENT

The affairs of the Society shall be under the direction of a Board of thirty-six Managers, thirty-two of whom shall be divided into four classes of eight each; and the places of the said classes shall be vacant respectively on the second Wednesday of April, at the end of one, two, three and four years thereafter, so that Eight Managers shall be elected by the said Board annually, by ballot, to hold their seats for

CONSTITUTION

four years. To these thirty-two Managers, the Minister of the First Presbyterian Church, the Minister of the Madison Square Presbyterian Church, the Senior Minister of the Collegiate Church of the Reformed Protestant Dutch Church, and the Minister of the First Reformed Presbyterian Church, all in the City of New York, by virtue of their respective offices, for the time being shall be added as members of the Board of Managers. The officers of the Society shall consist of a President, a Vice-President, a Treasurer, a Corresponding Secretary and a Recording Secretary, who shall be selected annually by the said Board of Managers, from their own number, and shall also be Officers of the said Board. The said Officers and Managers, together, shall form a Board, to be denominated the "Board of Managers of the Presbyterian Hospital in the City of New York," not less than eleven of whom shall constitute a quorum for the purpose of electing Officers, making or changing By-Laws, or for holding any special meeting; but seven shall be a quorum for all other purposes, and for stated meetings. The Board of Managers shall at all times be fully authorized to execute all powers of the Society, over all the estate and property of the Society. To it shall be committed the care of the funds of the Institution; authority to make By-Laws, Rules and Regulations, and to alter and amend the same; to fill vacancies in their own body, choose the Officers of the Society, appoint agents, assistants and attendants, and generally to transact the entire business of the Society.

ARTICLE VII

MEETINGS OF THE BOARD

The Board of Managers shall hold stated meetings on the second Tuesday of each month excepting the months of July, August and September, and may hold adjourned meetings when necessary. Special meetings of the Board may be called by the President, or, in case of his absence or inability to act, by the Vice-President, or on written requisition of five members of the Board of Managers; but when special meetings are called, the time and place of meeting, and the subject proposed to be considered, shall be notified to the members at least two days previous to the meeting; and no other subject shall be discussed or acted upon at such meetings.

ARTICLE VIII

ANNUAL MEETING

A meeting of the members of the Society shall be held annually on such day after the expiration of the fiscal year as the Board of Managers may appoint. It shall be the duty of the Board of Managers to make the necessary arrangements for this meeting; to present to the members a report of the proceedings of the previous years; to exhibit a statement of the funds and property of the Society; and also to give information of any matters relating to the objects of the Society which may be of interest or importance.

At the stated meeting of the Board in April eight members shall be chosen by ballot from among the members of the Society to supply the places of the class of managers whose term of service is about to expire. These eight members, together with those composing the three other classes, and the four *ex-officio* members of the Board, shall constitute the Board of Managers for the ensuing year and shall continue in office until their successors are elected. In case of failure to make such elections on the appointed day, a special meeting of the Board shall be called for that purpose.

CONSTITUTION

ARTICLE IX

AMENDMENTS TO THE CONSTITUTION

Amendments to the Constitution shall be proposed in writing at a regular meeting of the Board of Managers, and may be acted on at the next regular meeting of the Board, or at a special meeting called for that purpose; and shall be adopted only on a concurrence of a majority of the members present, but the affirmative vote must not be less than eleven.

BY-LAWS

OF THE BOARD OF MANAGERS

I—RULES AND REGULATIONS

The Board of Managers shall prescribe rules and regulations respecting the management of the affairs of the Hospital. Such rules and regulations shall not be inconsistent with these By-Laws, and may be amended at any meeting of the Board of Managers by a majority of those present.

II—PRESIDENT

The President shall preside at all meetings of the Board. He shall appoint all special Committees, unless otherwise ordered, and shall perform such other duties as may be required by the Constitution and By-Laws. He shall also be *ex-officio*, a member of all committees.

III—VICE-PRESIDENT

In the event of a vacancy of the office of President, or during his absence or inability to act, his duties and powers shall devolve upon the Vice-President. Should he also be unable to act, a President pro-tem shall be chosen by the Board.

IV—TREASURER

The Treasurer shall be charged with the custody of all papers and documents relating to the property of the Corporation, other than such as are mentioned in By-Law V., of all moneys belonging thereto, and of the seal. He shall keep an account in the name of the Corporation with an institution approved by the Board, and shall deposit therein all moneys immediately upon receiving them. He shall cause to be kept such accounts as may be necessary to show the receipts, expenditures, and financial condition of the Institution, or as may be required by the Finance Committee. These accounts shall be open at all suitable times to the inspection of the Managers. He shall pay no moneys without proper order, as is elsewhere provided.

V—SAFE KEEPING OF SECURITIES

All bonds, stocks and other invested securities and evidences of value, shall be deposited for safe keeping with a trust company approved by the Board to be held in the name of the Hospital and subject to the joint written order of the Treasurer and a member of the Finance Committee, or, in the absence of the Treasurer, of two members of the Finance Committee, all cash collections being subject to the order of the Treasurer as elsewhere provided.

VI—SECRETARY

The Secretary shall be the Recording and Corresponding Secretary and shall keep the minutes of the proceedings of the Board of Managers, and preserve such records and papers as do not pertain to the office of Treasurer. He shall also be *ex-officio* a member of the Executive Committee and shall keep minutes of said Committee. He shall notify members of all meetings of the Board of Managers at least two days before the meeting. He shall notify members of their appointment on Committees, and generally perform such duties as usually pertain to the office.

BY-LAWS

He shall have charge of the correspondence of the Board, and shall prepare the Annual Report of the Managers and attend to its publication.

VII—COMMITTEES

At the meeting in April, after filling the vacancies about to occur in their Board, the Managers shall elect an Executive Committee of eight members, a Dispensary Committee of five members, a School of Nursing Committee of three or more members, a House Committee of three or more members, a Finance Committee of five members, of which the Treasurer shall be one, a Committee on Nominations of five members, of which the Secretary shall be one, and an Auditing Committee of two members. The members appointed on these committees shall hold office for one year from the second Wednesday in April next ensuing, unless otherwise ordered by the Board, and shall keep minutes of their proceedings, which shall be submitted to the Board at its stated meetings. The Board shall also appoint two of its members for each month of the year, who shall serve as an Inspecting Committee. If any Manager thus appointed shall be unable to attend during the time allotted to him, it shall be his duty to procure some other Manager to attend in his stead.

VIII—EXECUTIVE COMMITTEE

The Executive Committee shall consist of eight Managers chosen as provided in By-Law VII, to whom shall be added the two Managers serving as the Inspecting Committee, and the members of the Out-Patient Department, School of Nursing and House Committees.

1. The Committee shall meet on the second and fourth Tuesday of each month and may hold special meetings when necessary, or when called by the Chairman or two members of the Committee. Three shall constitute a quorum.

2. The Executive Committee shall give orders and establish such rules and regulations as they shall deem necessary for the better carrying into effect the object of this Institution, provided such rules and regulations be not inconsistent with those established by the Board of Managers.

3. All questions relating to the admission, rejection and discharge of patients shall be decided by the Executive Committee, in conformity with the directions of the Board of Managers.

4. In case the House Physician, House Surgeon, or any of their assistants, or any other officer or employee shall neglect any of the duties prescribed to them, or refuse to comply with any reasonable request of the Executive Committee, or Superintendent, the Superintendent may suspend the offender, and he shall at once report his action to the Executive Committee.

5. The Executive Committee shall have general charge of all property within the precincts of the Hospital, and shall see that proper economy is observed in the administration of all its affairs, having due regard to the welfare of its beneficiaries. It shall audit and examine the accounts of the Superintendent; and authorize such repairs and disbursements as may from time to time be necessary, and shall draw drafts upon the Treasurer therefor; such drafts, except for the monthly pay-rolls and supplies, shall not exceed \$1,000 without authority of the Board therefor; shall be signed by the Chairman and Secretary for the time being of the Committee; and shall be a sufficient voucher for the Treasurer.

BY-LAWS

IX—OUT-PATIENT DEPARTMENT COMMITTEE

The Out-Patient Department Committee shall consist of five Managers. It shall have the general care and oversight of the Out-Patient Department, and shall meet on the second and fourth Tuesdays of each month.

X—SCHOOL OF NURSING COMMITTEE

The School of Nursing Committee shall consist of three or more Managers, who shall have the general care and oversight of the School of Nursing.

XI—HOUSE COMMITTEE

The House Committee shall consist of three or more Managers, and shall direct and control the purchasing of all food, fuel, equipment and repair supplies, and have general supervision of the equipment, maintenance and repair of real estate and buildings.

XII—FINANCE COMMITTEE

1. The Finance Committee shall consist of five Managers—one of whom shall be the Treasurer. Three shall constitute a quorum.

2. They shall have authority in their discretion to sell bonds, stock and other invested securities and evidence of value belonging to the Society, and invest and re-invest the proceeds (together with any other funds of the Society available for investment) in such securities as they deem wise.

XIII—NOMINATING COMMITTEE

1. The Nominating Committee shall consist of five Managers, of whom the Secretary shall be one. Three shall constitute a quorum.

2. In the case of a vacancy occurring in the Board of Managers they shall recommend to the Board the name of a Life Member to fill such vacancy, and to them shall be referred the names of all persons suggested for such position or for Life Membership; but no report of the Committee shall be acted upon until the next subsequent meeting of the Board, except with unanimous consent.

3. All persons nominated for positions on the House Staff shall be referred to this Committee. The names of such as shall be favorably considered by the Committee shall be by them reported to the Board of Managers.

XIV—INSPECTING COMMITTEE

1. The Inspecting Committee shall inspect all the Hospital buildings, visit the wards, service rooms, and laboratories and shall examine as to the cleanliness and order of all parts of the Hospital and grounds.

2. They shall enter their report in a book, which book shall be laid before the Executive Committee at its meetings.

XV—AUDITING COMMITTEE

The Auditing Committee shall shortly after the close of each fiscal year examine and check the bonds, stocks, mortgages or other securities or evidences of value owned by the Hospital and shall also have the accounts of the Treasurer and Super-

BY-LAWS

intendent for the last fiscal year examined and checked by certified public accountants. The Committee shall thereafter report to the Board the result of such accounting with its recommendations.

XVI—MEDICAL BOARD AND THE MEDICAL, SURGICAL AND LABORATORY SERVICE

1. The Board of Managers shall appoint annually—

(a) A Director of the Surgical Service, a Director of the Medical Service, and a Director of the Pathological Service; these shall together constitute the Medical Board.

(b) As many Visiting Physicians and Surgeons, and Associate Visiting Physicians and Surgeons, as the service of the Hospital may require, a Visiting Physician to the Roentgen Ray Department, a Visiting Bacteriologist, a Visiting Chemist, an Out-Patient Department Staff, and such other department chiefs and assistants as the various services of the Hospital may require.

(c) As many Assistant Physicians and Surgeons and special Consulting Physicians and Surgeons as the service of the Hospital may require.

(d) A House Staff, consisting of as many members as the service of the Hospital may require, and at such times and for such terms of service as shall seem best to meet the needs of the Hospital.

(e) A Register of the Out-Patient Department.

2. These appointments shall be made at some time prior to July 1st in each year. The appointees unless a different term be fixed by the Board shall hold office for one year and thereafter until further action of the Board.

XVII—EXECUTIVE STAFF

The Board of Managers shall appoint a Superintendent and such Assistants as the Board may deem necessary for the service of the Hospital, whose services shall continue during the pleasure of the Board.

The Board of Managers shall appoint a Director of the School of Nursing and such Assistants as may be necessary for such service, and such appointees shall hold office during the pleasure of the Board.

XVIII—ENDOWED BEDS

1. A gift of \$10,000 shall entitle the donor and his successors and assigns to nominate, from time to time, a patient to use and occupy one bed in the common wards of the Hospital free of charge; subject to the following qualifications:

(a) A donor may transfer the power to nominate only to an individual who shall be acceptable to the Hospital;

(b) A donor being an association or a corporation organized for profit shall be limited to not to exceed ninety days of occupancy in any one year;

(c) Any such proposed gift by a church, lodge or other eleemosynary organization shall not be governed by this By-Law but shall be considered on its merits when offered.

2. Subject to the same conditions as set forth in (1) above, a gift of \$15,000 shall entitle the donor, his successors and assigns, to nominate from time to time a patient to use and occupy one bed in a one-bed ward room of the proposed new hospital free of charge.

BY-LAWS

3. A gift of \$5,000 shall entitle the donor, during life, to nominate from time to time, a patient to use and occupy one bed in the common wards of the Hospital free of charge. If the donor be a corporation or association the privilege to nominate shall expire in fifteen years unless the privilege be extended by the Board of Managers, but shall in no event continue for a greater period than twenty-five years.

4. Any person or corporation being the donor of a \$5,000 bed may increase their donation to \$10,000, in which case they shall become henceforth entitled to the privilege that attaches to an original donation of that amount.

5. All endowed bed privileges are subject to the Rules and Regulations governing the admission, treatment and discharge of patients.

6. Contributions to the endowment fund of free beds, as above provided for, may be made by instalments, when the donor shall, in writing, so notify the Treasurer at the time of each payment. So long as the instalments so paid in shall not equal the sums required under the preceding sections, the amount received shall constitute a portion of the general endowment fund, the income of which shall be used for the payment of the current expenses of the Hospital, and no privileges shall accrue to the donor.

7. The Board of Managers shall have power in their discretion to make, under special and exceptional circumstances, such other arrangements (temporary or permanent) as to endowed beds as they may deem best calculated to promote the objects for which the Hospital was established and is now being maintained.

8. Certificates of the right to nominate patients to use and occupy beds free of charge shall be issued in such form as the Board of Managers may prescribe, and shall be signed by the President or Vice-President and Treasurer, who shall also affix the seal of the Corporation.

XIX—APPROPRIATIONS OF MONEY

Except in the cases provided for in Section 5 of By-Law VIII, and Section 2 of By-Law XII, all appropriations of money shall be made by resolution of the Board of Managers. Orders for the amounts thus appropriated shall be drawn on the Treasurer by the President or presiding officer of the meeting, and be countersigned by the Secretary, or Secretary *pro tem*, and when properly endorsed shall be sufficient voucher for the Treasurer.

XX—COMPLAINTS, SUSPENSIONS OR DISCHARGES

If any officer, physician or surgeon shall become unfit to execute his office, or shall conduct himself contrary to any of the Rules of the Hospital, or refuse or neglect to execute the same, the Executive Committee, or any member of the Board of Managers may submit against him a complaint in writing, at a meeting duly called, and thereupon a notice of the said complaint shall be given to the person complained of, and a time shall be appointed (not less than six days after service of said notice) for the person complained of to make his defense before the Board of Managers; and the Board, having examined into the truth of the complaint, and heard the defense of the party accused, if any shall be made, may, with the concurrence and approbation of a majority of the Managers present, suspend or discharge the officer, physician, or surgeon complained of.

BY-LAWS

XXI—ORDER OF BUSINESS

The order of business shall be as follows:

1. The meeting shall be opened with prayer.
2. The roll shall be called, and the attending members noted.
3. The minutes of the preceding meeting shall be read, corrected if necessary and approved.
4. Treasurer's Reports.
5. Reports of the Committee shall be called for, and action taken thereon.
6. Communications to the Board shall be received and considered.
7. Unfinished business.
8. New business.

XXII—ALTERATIONS OR ADDITIONS

Any amendment to the By-Laws shall be proposed in writing at a regular meeting of the Board of Managers, and may be acted on at the next regular meeting of the Board, or at a special meeting called for that purpose. It shall be adopted only on an affirmative vote of a majority of those present. A copy of any proposed amendment shall be mailed to each member of the Board at least three days prior to the next meeting.

Revised, February 10, 1925.

RULES AS TO THE ADMISSION OF PATIENTS

1. All ward patients are required to pay \$3.00 per day for board or such smaller sums as may be determined by the circumstances of the case, of which the Managers shall be the sole judges. Patients from New York City (Manhattan and Bronx), who are unable to pay are admitted free. Patients from out of town will not usually be admitted free but this rule shall not apply to patients recommended for admission by members of the Board of Managers or by any of the Directors of the Service.

2. Patients suffering from severe accident or serious illness will be admitted at any hour of the day or night. Other patients should apply to the Out-Patient Department for treatment or admission to the Hospital.

3. Patients may be admitted by the Superintendent on the recommendation of any Manager, after examination as to suitability by a member of the House Staff or on the recommendation of any Physician or Surgeon of the Hospital.

4. No patient suffering from any readily communicable disease shall be admitted, nor any whose case does not require the special benefits of the Hospital; nor shall any patient be admitted whose case is judged to be incurable, unless there be urgent symptoms which, in the opinion of the Attending Physician or Surgeon, are capable of being relieved. There shall be no uterine nor vaginal examination made except in the presence of a nurse.

5. No patient suffering from erysipelas shall be admitted to either the Medical or Surgical Division of the Hospital.

6. There shall be recorded in the office daily the number of vacant beds.

7. Application for the admission of patients living out of the city must be accompanied by a certificate of some reputable physician, stating the nature and probable duration of the disease.

RULES FOR VISITORS

1. Visitors are allowed in the Wards for Adults, Monday, Wednesday, Thursday and Saturday, from 1 to 2 P. M.; Tuesday and Friday from 6 to 8 P. M.; and Sunday from 1 to 3 P. M. Visitors may not come at any other time, unless under exceptional circumstances.

2. *No more than two Visitors will be admitted to see any Patient on one Day.*

3. Only fruit, jelly and ice cream may be brought for patients. Such packages must be left with the door clerk, and, if approved by the Physician, will be sent to the Patients.

4. In the Children's Ward, parents only are allowed. No other relatives, children or friends are permitted in this Ward. Parents are allowed on Tuesday evening from 6 to 7 P. M., Sunday from 2 to 3 P. M., and may remain one half hour only. No packages of any kind may be carried to the Children's Ward.

5. Visitors must observe perfect order and propriety while in the Hospital; must confine their visits to their immediate friends; must not stop or loiter in the halls, offices, or on the stairways, and must leave the building promptly at the end of visiting hours.

Any violations of these rules may subject the offender to exclusion from the premises.

All letters of inquiry regarding patients should be addressed to

JOHN F. BUSH,

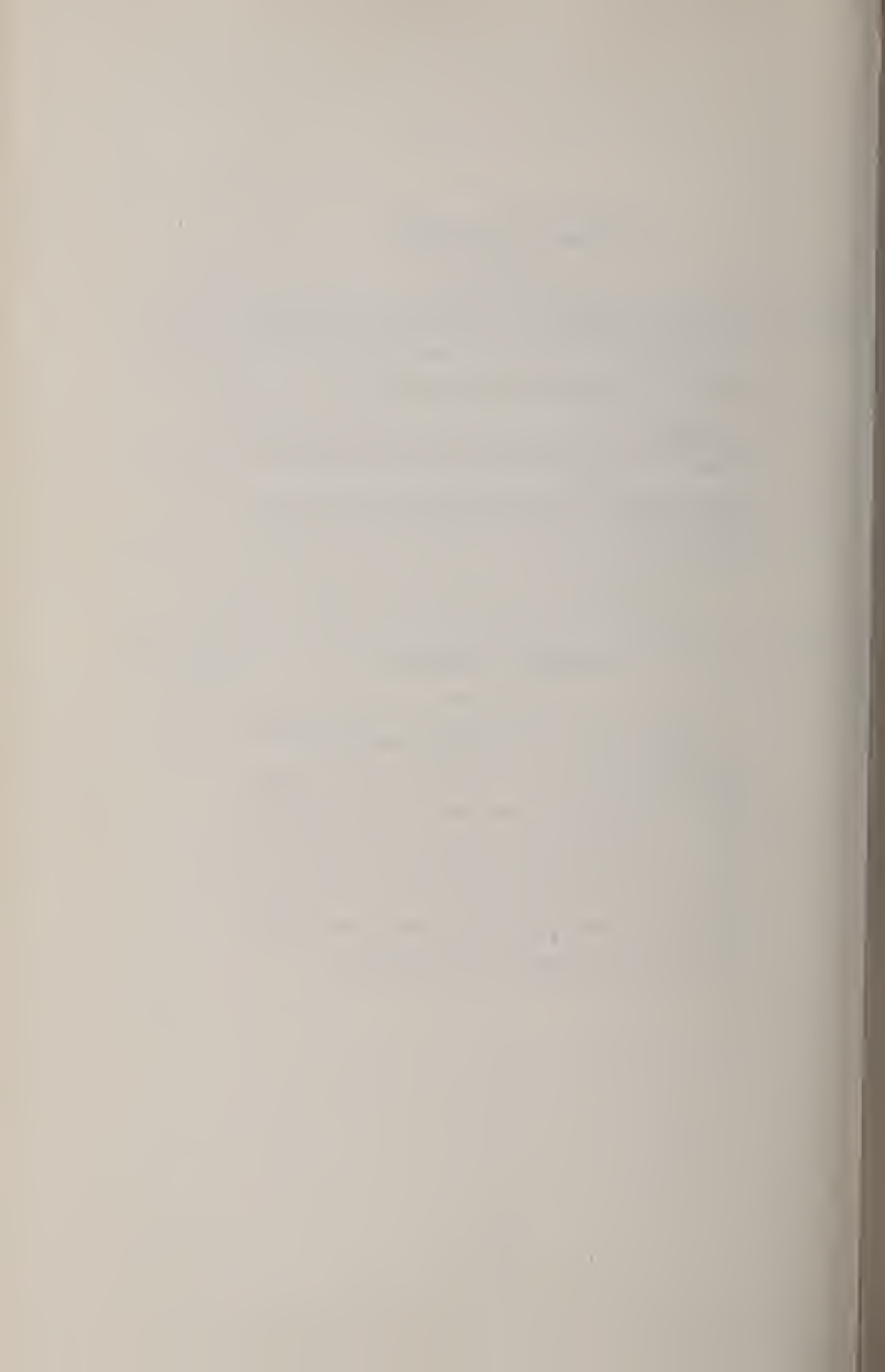
Superintendent.

FORM OF BEQUEST

I give and bequeath to The Presbyterian Hospital in the City of New York, incorporated by the Legislature of the State of New York in the year 1868, the sum of Dollars, to be applied to the use and benefit of the said Hospital, under the direction of the Managers thereof.

FORM OF DEVISE

I give and devise to The Presbyterian Hospital in the City of New York, incorporated by the Legislature of the State of New York in the year 1868, all that, etc. (describe the property) to be had and holden to the said The Presbyterian Hospital in the City of New York, and their successors and assigns, for the use and benefit of the said Hospital.



PRESBYTERIAN HOSPITAL

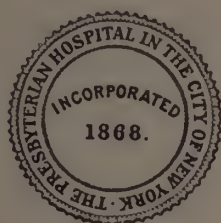
For the Poor of New York
without regard to

RACE, CREED OR COLOR

Supported by
VOLUNTARY CONTRIBUTIONS

New York City *Trinity*

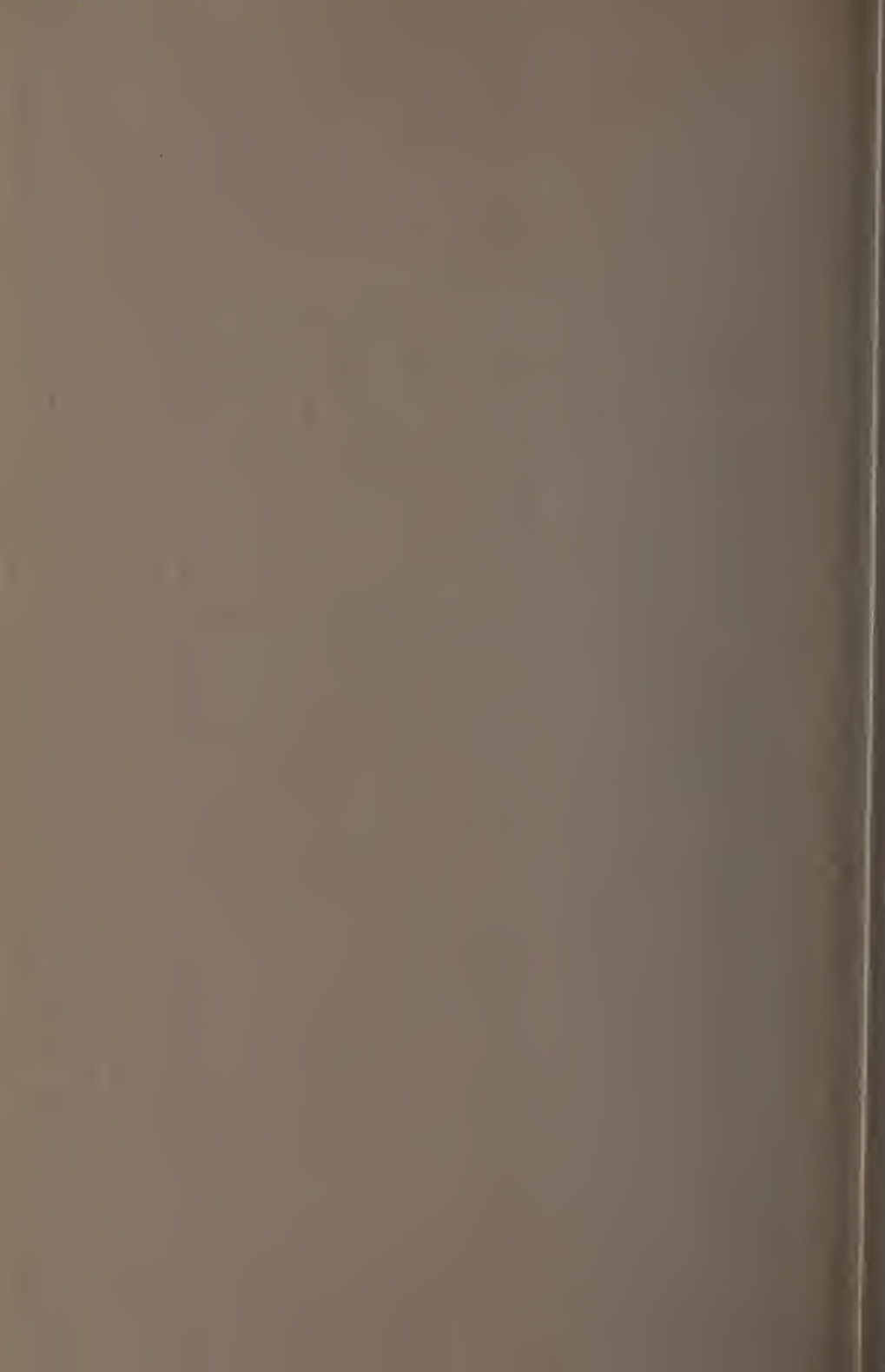
THE
Presbyterian Hospital
IN THE
City of New York



FIFTY-EIGHTH ANNUAL REPORT

For the
Twelve Months Ending December 31

1926



FIFTY-EIGHTH ANNUAL REPORT
FOR THE
TWELVE MONTHS ENDING DECEMBER 31
1926





THE NEW PRESBYTERIAN HOSPITAL
WITH EXTERIOR CONSTRUCTION NEARING COMPLETION

The Presbyterian Hospital

IN THE CITY OF NEW YORK



FIFTY-EIGHTH ANNUAL REPORT

For the
Twelve Months Ending December 31
1926

*Presbyterian in its burdens because founded by
Presbyterians. Undenominational in its benefits
because "For the Reception of Patients irrespective
of Creed, Nationality, and Color."*

Announcement of
James Lenox, President, on opening Hospital, 1872

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OFFICERS

President

DEAN SAGE

Vice-President

WILLIAM E. S. GRISWOLD

Treasurer

CORNELIUS R. AGNEW

16 William Street

Secretary

MATTHEW C. FLEMING

170 Broadway

MANAGERS

Whose terms of office expire respectively in

1927

ROBERT W. DEFOREST
GEORGE GIBBS
EDWARD S. HARKNESS
CHARLES W. McALPIN
JAMES R. SHEFFIELD
WILLIAM WILLIAMS

1929

THATCHER M. BROWN
HENRY W. DEFOREST
WILLIAM B. OSGOOD FIELD
W. E. S. GRISWOLD
G. HERMANN KINNICUTT
DAVID M. LOOK
DUNLEVY MILBANK

1928

CORNELIUS R. AGNEW
WILLIAM SLOANE COFFIN
MOREAU DELANO
WILLIAM M. KINGSLEY
DEAN SAGE
WILLIAM H. WHEELOCK

1930

ETHAN ALLEN
ROBERT W. CARLE
JOHNSTON DEFOREST
SAMUEL H. FISHER
MATTHEW C. FLEMING
WALTER E. HOPE
ROBERT A. LOVETT
JAMES B. MABON

Ex-Officio

GEORGE ALEXANDER, D.D.
Minister of the Old First Presbyterian Church

GEORGE J. RUSSELL, D.D.

Minister of the Scotch Presbyterian
Church

Senior Minister of the Collegiate
Reformed Church

Board meets second Tuesday of January, February, March, April, May, June,
October, November and December

STANDING COMMITTEES

EXECUTIVE

CORNELIUS R. AGNEW	EDWARD S. HARKNESS
THATCHER M. BROWN	WILLIAM M. KINGSLEY
MOREAU DELANO	G. HERMANN KINNICUTT
W. E. S. GRISWOLD	DUNLEVY MILBANK

And the members of the Inspecting Committee on duty, Out-Patient Department,
School of Nursing and House Committees

Regular meeting on fourth Tuesday of each month

FINANCE

SAMUEL H. FISHER	MOREAU DELANO
HENRY W. DEFOREST	EDWARD S. HARKNESS
WILLIAM M. KINGSLEY	
And Treasurer <i>ex-officio</i>	

HOUSE

ROBERT W. CARLE	WALTER E. HOPE
GEORGE GIBBS	WILLIAM B. OSGOOD FIELD
DUNLEVY MILBANK	

SCHOOL OF NURSING

MOREAU DELANO	WALTER W. PALMER, M.D.
G. HERMANN KINNICUTT	ALLEN O. WHIPPLE, M.D.

OUT-PATIENT DEPARTMENT

W. E. S. GRISWOLD	WILLIAM S. COFFIN
ROBERT W. CARLE	WILLIAM B. OSGOOD FIELD
WILLIAM WILLIAMS	

SOCIAL SERVICE

DUNLEVY MILBANK	MATTHEW C. FLEMING
ETHAN ALLEN	WALTER E. HOPE
ROBERT W. CARLE	

NOMINATING

THATCHER M. BROWN	JOHNSTON DEFOREST
WILLIAM S. COFFIN	CHARLES W. McALPIN
And Secretary <i>ex-officio</i>	

STANDING COMMITTEES

AUDITING

DAVID M. LOOK

WILLIAM WILLIAMS

REAL ESTATE

WILLIAM H. WHEELOCK

JOHNSTON DEFOREST

DEAN SAGE

The President is *ex-officio* a member of all Committees

The Executive Vice-President is *ex-officio* a member of Out-Patient Department,
House and School of Nursing Committees

INSPECTING

1926

May—Messrs. FISHER and KINNI-
CUTT

September — Messrs. A G N E W and
KINGSLEY

June—Messrs. ALLEN and JOHN-
STON DEFOREST

October — Messrs. G I B B S and
WHEELOCK

July — Messrs. D E L A N O and
WILLIAMS

November—Messrs. HOPE and MIL-
BANK

August—Messrs. COFFIN and LOOK

December—Messrs. FIELD and FISHER

1927

January—Messrs. CARLE and HARK-
NESS

March—Messrs. FLEMING and LOOK

February—Messrs. BROWN and GRIS-
WOLD

April—Messrs. AGNEW and McALPIN

The By-Laws call for a weekly inspection of all departments of the Hospital

EXECUTIVE OFFICERS

Executive Vice-President

JOHN F. BUSH

President of Medical Board

WALTER W. PALMER, M.D.

Director of School of Nursing

HELEN YOUNG, R.N.

Superintendent of Out-Patient Department

FREDERICK MACCURDY, M.D.

ADMINISTRATION DEPARTMENT

Superintendent

JOHN F. BUSH

Assistants to Superintendent

RUTH CAMPBELL

MARGARET McCURDIE, R.N.

PAUL C. FAHRNEY

Director of Social Service

JANET THORNTON

Acting Chaplain

W. L. HUGHES

Purchasing Agent

JOSEPH B. KELLY

Chief Clerk

CHARLES W. McCARRICK

Admitting Clerk

FOWLER MERRITT

Instructor in Occupational Therapy

MARGARET OLIVER HEWLETT

Pharmacist

ANNA E. GROSSO

Chief Engineer

FRANK COONEY

Assistant to Treasurer

CURTIS R. SOUTHWICK

MEDICAL BOARD

President

WALTER W. PALMER, M.D.
Director Medical Service

Vice-President

ALLEN O. WHIPPLE, M.D.
Director Surgical Service

HUGH AUCHINCLOSS, M.D.

JOHN F. BUSH

WILLIAM DARRACH, M.D.

ALPHONSE R. DOCHEZ, M.D.

FREDERICK P. GAY, M.D.

JAMES W. JOBLING, M.D.

ALBERT R. LAMB, M.D.

ALWIN M. PAPPENHEIMER, M.D.

FORDYCE B. ST. JOHN, M.D.

J. BENTLEY SQUIER, M.D.

WILLIAM D. TRACY, D.D.S.

BENJAMIN P. WATSON, M.D.

Medical Service

Director

WALTER W. PALMER, M.D.

Visiting Physicians

ALPHONSE R. DOCHEZ, M.D.

ALBERT R. LAMB, M.D.

GEORGE A. TUTTLE, M.D.

Visiting Physician Children's Service

HOWARD H. MASON, M.D.

Associate Visiting Physicians

DANA W. ATCHLEY, M.D.

GEORGE DRAPER, M.D.

H. RAWLE GEYELIN, M.D.

GEORGE M. MACKENZIE, M.D.

ARTHUR E. NEERGAARD, M.D.

ARCHIBALD McI. STRONG, M.D.

Assistant Visiting Physicians

WALTER P. ANDERTON, M.D.	LOUIS BAUMAN, M.D.
MARTIN DeF. SMITH, M.D.	ROBERT L. LEVY, M.D.
EDGAR STILLMAN, M.D.	ROBERT F. LOEB, M.D.
LOUIS B. ROBINSON, M.D.	

Assistant Visiting Physicians to Children's Service

HERBERT N. VERMILYE, M.D.	FRANK McLEAN, M.D.
---------------------------	--------------------

Assistant Physicians

ALVAN L. BARACH, M.D.	BERTRAM J. SANGER, M.D.
WILLIAM S. LADD, M.D.	FRANKLIN A. STEVENS, M.D.
ROBERT B. McGRAW, M.D.	GERALD S. SHIBLEY, M.D.
RANDOLPH WEST, M.D.	FRANKLIN M. HANGER, JR., M.D.
MARJORIE L. STRAUSS, M.D.	

Visiting Physicians Out-Patient Department

WALTER P. ANDERTON, M.D.	} Acting Chiefs of Clinic
MARTIN DeF. SMITH, M.D.	
FRANK McLEAN, M.D.	Children's Department
HERBERT N. VERMILYE, M.D.	Children's Department
HENRY T. CHICKERING, M.D.	Tuberculosis
LEWIS B. ROBINSON, M.D.	Dermatology and Syphilology

Assistant Physicians, Out-Patient Department

BENJAMIN R. ALLISON, M.D.	Children's Department
JOHN T. HOWELL, JR., M.D.	Children's Department
WILLIAM B. BOYD, M.D.	Tuberculosis
ALPHEUS FREEMAN, M.D.	General Medicine
EDSON B. HECK, M.D.	General Medicine
KENNETH R. McALPIN, M.D.	General Medicine
FRANK H. PETERS, M.D.	General Medicine
ALFRED POLGAR, M.D.	General Medicine
PAUL B. SHELDON, M.D.	General Medicine
THOMAS T. MACKIE, M.D.	General Medicine
ARTHUR L. WASHBURN, M.D.	General Medicine
BEATRICE M. KESTEN, M.D.	Dermatology and Syphilology

Resident Physician

DICKINSON W. RICHARDS, JR., M.D.

Assistant Resident Physician

DONALD A. CARSON, M.D.

Clinical Chemist

ETHEL M. BENEDICT

Roentgen Ray Department

Visiting Physician

ROSS GOLDEN, M.D.

Assistant Physician

ROBERT J. REEVES, M.D.

Resident Physician

JOHN O. KELLOGG, M.D.

Surgical Service

Director

ALLEN O. WHIPPLE, M.D.

Visiting Surgeons

HUGH AUCHINCLOSS, M.D. FORDYCE B. ST. JOHN, M.D.

Associate Visiting Surgeons

JOHN M. HANFORD, M.D. WILLIAM BARCLAY PARSONS, JR., M.D.

FRANK L. MELENEY, M.D. WILDER PENFIELD, M.D.

FREDERICK T. VAN BEUREN, JR., M.D.

Assistant Visiting Surgeons

DAVID C. BULL, M.D. CHARLES L. JANSSEN, M.D.

WILLIAM V. CONE, M.D. BEVERLY C. SMITH, M.D.

Visiting Urologist

J. BENTLEY SQUIER, M.D.

Associate Visiting Urologist

GEORGE F. CAHILL, M.D.

Assistant Visiting Urologists

GEORGE WINTHROP FISH, M.D. HAROLD H. GILE, M.D.

Visiting Oral Surgeon

HENRY S. DUNNING, D.D.S., M.D.

Assistant Visiting Oral Surgeon

DOUGLAS B. PARKER, D.D.S., M.D.

Chief of Surgical Clinic, Out-Patient Department

DAVID C. BULL, M.D.

Assistant Chief of Surgical Clinic, Out-Patient Department

BEVERLY C. SMITH, M.D.

Assistant Surgeons, Out-Patient Department

LOUIS CARP, M.D.

JOSEPH K. SURLS, M.D.

VIRGINIA K. FRANTZ, M.D.

CHARLES L. JANSSEN, M.D.

RUDOLPH N. SCHULLINGER, M.D.

Pathological Service

Director

JAMES W. JOBLING, M.D.

Visiting Pathologist

ALWIN M. PAPPENHEIMER, M.D.

Associate Visiting Pathologist

WILLIAM C. VON GLAHN, M.D.

Assistant Visiting Pathologist

WILLIAM C. JOHNSON, M.D.

Associate Visiting Surgical Pathologist

WILLIAM C. CLARKE, M.D.

Assistant Visiting Surgical Pathologist

ARTHUR P. STOUT, M.D.

Second Assistant Visiting Surgical Pathologist

VIRGINIA KNEELAND FRANTZ, M.D.

Assistant Resident Pathologist

BERYL H. PAIGE, M.D.

Interne in Pathology

ANGUS M. McLEOD, M.D.

Bacteriologist

FREDERICK P. GAY, M.D.

Resident Bacteriologist

FREDERICK HUMPHREYS, M.D.

Dental Service

Director

WILLIAM D. TRACY, D.D.S.

Visiting Dental Surgeons

MARTIN C. TRACY, D.M.D.

WILLIAM B. DUNNING, D.D.S.

ANNA V. HUGHES, D.M.D.

FREDERICK S. McKAY, D.D.S.

Assistant Visiting Dental Surgeons

HOWARD T. APPLGATE, D.D.S.	FRANCIS S. McCAFFREY, D.D.S.
W. A. ARATA, D.D.S.	DANIEL McMAHON, D.D.S.
CHARLES HATTAUER, D.D.S.	CHARLES C. MORRISON, D.D.S.
WILLIAM S. HOPKINS, D.D.S.	JOSEPH SCHROFF, M.D.
WILLIAM H. LARSON, D.D.S.	FRANK J. WYNNE, D.D.S.

Dental Interne

THOMAS F. CODY, D.M.D.

Pyorrhea Clinic

Visiting Dental Surgeon

FREDERICK S. McKAY, D.D.S.

Assistant Visiting Dental Surgeons

MERVIN F. SANDMAN, D.D.S.	ALFRED B. STARK, D.D.S.
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Dental Hygienists

ALTA LOUISE CLARK	LOTTIE GRAHAM
URSULA McGILL	

Roentgenologist

HARRY MULHAUS

Consulting Staff

Anæsthesia

THOMAS L. BENNETT, M.D.

Bacteriology

FREDERICK P. GAY, M.D.

Biological Chemistry

WILLIAM J. GIES, Ph.D.

Dermatology and Syphilology

J. GARDNER HOPKINS, M. D.

Gynecology and Obstetrics

BENJAMIN P. WATSON, M.D.

Assistant Consultants

Obstetrics	Gynecology
WILLIAM E. CALDWELL, M.D.	JAMES A. CORSCADEN, M.D.

Oto-Laryngology

CORNELIUS G. COAKLEY, M.D.

Assistant Consultants

JAMES W. BABCOCK, M.D.	JOHN D. KERNAN, JR., M.D.
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Medicine

HERBERT S. CARTER, M.D.

Assistant Consultant

ARMISTEAD C. CRUMP, M.D.

Neurology

FREDERICK TILNEY, M.D.

Assistant Consultant

HUBERT S. HOWE, M.D.

Neurological Surgery

CHARLES A. ELSBERG, M.D.

Ophthalmology

ARNOLD KNAPP, M.D.

Assistant Consultant

MARK J. SCHOENBERG, M.D.

Orthopedic Surgery

RUSSELL A. HIBBS, M.D.

Assistant Consultant

BENJAMIN P. FARRELL, M.D.

Pediatrics

HERBERT B. WILCOX, M.D.
WILLIAM P. NORTHRUP, M.D.

Pharmacology

CHARLES C. LIEB, M.D.

Physiology

HORATIO B. WILLIAMS, M.D.

Psychiatry

THOMAS W. SALMON, M.D.

Assistant Consultant

CHARLES I. LAMBERT, M.D.

Surgery

GEORGE E. BREWER, M.D.
WILLIAM DARRACH, M.D. ADRIAN V. S. LAMBERT, M.D.

Tuberculosis

JAMES ALEXANDER MILLER, M.D.

Physiotherapy, Out-Patient Department

NORMAN E. TITUS, M.D.

House Staff

During the twelve months ending December 31, 1926

NICHOLAS PETER APPY, M.D.
WILLIAM JAMES BARNES, M.D.
JOHN MITCHELL BRUSH, M.D.
C. B. P. COBB, M.D.
ALVIN F. COBURN, M.D.
JOHN WESLEY COBURN, M.D.
HENRY S. F. COOPER, M.D.
FRED SQUIER DUNN, M.D.
JOHN McE. FOSTER, Jr., M.D.
FRANCIS FRENCH HARRISON, M.D.
HAROLD DORTIC HARVEY, M.D.
PETER HEINBECKER, M.D.
LOUIS HITZROT, M.D.
MARION BECKETT HOWORTH, M.D.
GEORGE ALBERT LAKE INGE, M.D.
SCOTT JOHNSON, M.D.
YALE KNEELAND, Jr., M.D.
PUTNAM CROCKER LLOYD, M.D.
THOMAS T. MACKIE, M.D.
ROBERT MURDOCK MILLER, M.D.
DAVID DODGE MOORE, M.D.
J. LEONARD MOORE, M.D.
REGINALD STERLING MUELLER, M.D.
IRVINE H. PAGE, M.D.
JOHN W. PENNOCK, M.D.
HORACE C. PITKIN, M.D.
EDWARD W. SAUNDERS, M.D.
JOHN TURNER SAUNDERS, M.D.
LAWRENCE WELLS SLOAN, M.D.
WILLIAM P. THOMPSON, M.D.
JAMES W. TOUMEY, M.D.
ALICE WHITTIER, M.D.
BLAKE COLBURN WILBUR, M.D.
JESSIE McDONALD WILSON, M.D.

SCHOOL OF NURSING

Director School of Nursing

HELEN YOUNG, R.N.

Assistant Directors

DOROTHY S. WOOD, R.N.

RUBY F. CARLSON, R.N.

Night Director

LUCILLE M. MILLER, R.N.

Educational Director

ELEANOR LEE, A.B., R.N.

Instructors

MARGARET ELIOT, R.N.

DOROTHY ROGERS, A.B., R.N.

VERA M. ROSE, B.A., R.N.

OUT-PATIENT DEPARTMENT

Superintendent

FREDERICK MacCURDY, M.D.

Registrar

EDNA M. WAGNER

Acting Chiefs of Medical Clinic

WALTER P. ANDERTON, M.D.

MARTIN DE F. SMITH, M.D.

Chief of Surgical Clinic

DAVID C. BULL, M.D.

THE FIFTY-SEVENTH ANNIVERSARY
OF
THE PRESBYTERIAN HOSPITAL
IN THE CITY OF NEW YORK

was held in the Board of Managers' Room at the
Hospital, April 13, 1926, at 4.45 P.M.

The President, Mr. Dean Sage, presided.

The exercises were as follows:

Prayer, Mr. William Sloane Coffin

Remarks, Mr. Dean Sage

The Fifty-seventh Annual Report of the Board
of Managers, containing the report of the Treasurer
was presented.

IN MEMORIAM

DAVID JAMES BURRELL, D.D.

Manager, 1914-1926

Died December 5, 1926

THE Board of Managers of the Presbyterian Hospital has learned with profound regret of the death of Reverend David J. Burrell, D.D., L.L.D., for many years a member of the Board *ex-officio* as Senior Pastor of the Collegiate Church of New York City.

We feel that the Board has been unusually privileged to have had, for so many years, as one of its members, a man of such outstanding character and commanding influence as Doctor Burrell, and we desire to record our sincere appreciation of those qualities which so greatly endeared him to his friends and associates. His unremitting support of all efforts for the healing of both the souls and bodies of his fellowmen, as well as his acknowledged leadership in movements for the betterment of mankind, has won for him an affectionate esteem that will remain long in the memory of all who had the privilege of knowing him and of serving with him.

We desire to extend to the members of the bereaved family our heartfelt sympathy on the great loss which they have suffered, and we direct that a copy of this action be sent to them, and also duly recorded on the minutes of this Board.

THE FIFTY-EIGHTH ANNUAL REPORT

of the

BOARD OF MANAGERS

of

THE PRESBYTERIAN HOSPITAL

IN THE CITY OF NEW YORK

For the Year Ending December 31, 1926

IT IS impossible to condense within the brief space allotted to the President's introductory remarks that wealth of important and interesting detail which makes up the annual history of The Presbyterian Hospital. We leave it, therefore, to the Department Heads to tell the story of the daily struggle against disease and the efforts to advance the public health through Preventive Medicine. Their summaries, found on subsequent pages, are the essence of this Annual Report.

A teaching hospital is an outstanding unit in community life. Its activities are not confined within its walls. They touch the mainsprings of the social organization. The layman is apt to conceive the hospital's function in relation only to its bed-patients. That is truly a most important work, but properly evaluated, by no means its only great contribution to the community. We must look to Preventive Medicine, in the broadest sense of that term, for a test of the ultimate social value of the hospital.

The Out-Patient Department or Clinic yields the most patent example of hospital activities directed toward preserving the economic status of the individual. This type of Preventive Medicine is growing enormously in importance. Its endeavor is to keep the patient out of a hospital bed except where the ultimate diagnosis discloses the real necessity of such treatment. Obviously, if the sufferer can be restored to health while still an ambulatory case, he is best served and so is the community for the economic waste of a complete removal from social usefulness has been avoided.

The Social Service Department is another important adjunct to Preventive Medicine as well as a necessary link in the care of patients within the walls. Through this department, contact is maintained between professional treatment at the hospital and the environment of the patient as a member of the social body. It advises the doctor in charge of background and environmental conditions which directly bear upon the condition of the patient and indirectly upon the treatment to be accorded him. Furthermore, it is the province of Social Service to see that the patient is relieved as far as possible from the anxieties attendant upon a family whose welfare is unprovided for while its head is in confinement. This is done by establishing contacts with other organizations which are devoted to social aid and in some cases by

the actual application of such aid. Other activities of Social Service are many. It is intended here only to emphasize the growing importance of this branch of work in the modern hospital.

Another community service performed by the Hospital is the training of nurses, who, through their administrations to the sick, and particularly in public health nursing and teaching, contribute directly to the prevention of disease. The operation of a successful School of Nursing is an educational enterprise of high import. The degree and kind of training to be given in the sciences may still be considered moot. It is safe to say that the proper tendency should be toward equipping the graduate to undertake any field of work which may interest her, whether it be hospital nursing, private nursing, public health nursing or education. It is the aim of The Presbyterian Hospital to proceed along sane lines in the development of the educational and practical side of training and at the same time to prepare, through university alliance, to add the higher courses as post-graduate work or otherwise. Thus will the graduate be enabled to take the place she chooses in the world of nursing.

There are many problems of nursing care within the hospital which are receiving attention. Group nursing will be utilized in the private pavilion. It has been successful elsewhere and the resulting economy to the nursing profession and to the patient are obvious. Ward-maid service has been extended, relieving the pupil nurse from unnecessary tasks of a menial nature. Additions have been made to the teaching staff of the school, enabling instruction on the wards with undivided attention, a result impossible when the head ward-nurse, as formerly, must find time for such instruction amid her manifold duties to patients. And finally a study is being conducted to determine what improvements in the curriculum can be made.

The operation of a Department of Nutrition affords an opportunity of bringing to the home much medical instruction in the art of preserving health through a proper understanding of the meaning of diet. The Presbyterian Hospital is extending this work at the point of greatest community service, that is in the Out-Patient Department. To the Department of Nutrition falls not only the preparation of special diets but the determination of the food values to be daily served to other patients and to the large hospital staff. The services of the dietitian run through the entire kitchen department and are to be extended to the serving pantries connected with the wards. In addition a class of student dietitians is under instruction affording a constant spur to the maintenance of educational standards.

The Department of Occupational Therapy deals with problems of inaction resulting from hospital confinement. As an aid to convalescence this work is most important. Further it distinctly helps to maintain the individual as a useful member of the community, ready, upon discharge, to assume social duties without the handicap incident to complete stagnation of mental alertness.

Doubtless the greatest contribution to Preventive Medicine made by a teaching hospital is found in the furnishing of clinical and laboratory facilities to the professional staff. Medical practice, research and education are hand-maidens linked in a common task, the securing of the public health. No one

of them can succeed without the assistance of the others. Together they seek not only the alleviation but also the prevention of human suffering. To their common effort resulting in the application of an aggregate of brains to a given problem, the world must look for the great medical discoveries of the future which may make the world a safer and a better place in which to live.

No hospital can fully perform its duty to the community without emphasis upon the problem of convalescent care. After completion of hospital days many patients require rest and attention which cannot be obtained at home. As reported last year the Presbyterian has acquired a splendid site for a convalescent home through the generosity of friends. We regret that the heavy financial task of completing the new hospital has left us no opportunity for the development of the site. That is an obligation and a privilege necessarily postponed for the immediate present.

We have given but the briefest outline of the numberless activities of the modern teaching hospital. It may serve to direct attention to the most productive and fascinating of community problems. The conduct of such a hospital is an adventure into the realm of human action and reaction which reaches the very foundation of the social body. It deals with things pertaining to the physical and mental well-being of man and his preservation as an efficient and economic unit in the body social.

At this juncture no report could be complete without some reference to progress at the Medical Center. In the new building there nearing completion are encompassed the aspirations of the present Presbyterian Hospital. We are earnestly striving to create the physical surroundings that will best lend themselves to a consummation of our highest aim—the promotion of public health through adequate medical guidance. The devotion of the lives of servitors in this cause—doctors, nurses, social workers, dietitians and administrative staff—under the inspirational guidance of a great university, cannot but produce results of far-reaching importance to the community.

In the early months of 1928 we will abandon the home of warm associations of more than half a century and take up our new abode on Washington Heights. Heart strings will be wrenched, but we face our new and enlarged opportunities with a confidence wrought of obstacles overcome and a firm belief in the future. We bespeak the continued interest and support of old and tried friends. We would not, if we could, replace them.

To the many such friends who have so notably assisted the work of the Hospital during the past year we acknowledge sincere gratitude.

Respectfully submitted,

DEAN SAGE,

President.

REPORT OF THE TREASURER

STATEMENT OF CURRENT REVENUE

For the Years Ending December 31, 1926 and 1925

HOSPITAL OR OPERATION EARNINGS

	1926	1925
Private Room Patients	\$76,201.50	\$76,081.45
Board of Friends of Patients	1,174.50	695.00
Ward Pay Patients	76,432.63	76,628.67
City of New York for part maintenance of Ward Patients	19,743.84	16,629.88
Professional Staff Fees	2,474.68	1,855.54
Special Nursing	92,685.00	94,967.80
Operating Room Fees	12,584.25	12,370.50
Laboratory Fees	17,397.50	16,350.05
X-Ray Service	50,382.65	38,787.34
Dental X-Ray	2,612.35	2,623.41
Radium Therapy	1,001.63	1,066.69
Transfusions	7,977.11	6,397.50
Salvarsan	2,784.00	2,411.00
Ambulance Fees	67.50	337.00
Pharmacy	13,935.37	16,109.30
Out-Patient Department	46,370.25	43,438.70
Photographic Service	21.40	39.75
Telephone Calls	1,915.35	1,617.22
Fees from Pupil Nurses	4,935.00	3,920.00
Kitchen Refuse Sales	160.42	207.23
Scrap Material Sold	22.80	17.00
Supplies Sold to Patients	2,057.23	430.20
Sale of Miscellaneous Supplies	3,554.73	694.64
Social Service Fees	500.00
Nutrition Fees	1,485.50	1,673.00
Custodian's Salary Refunded	1,402.50	1,050.00
Miscellaneous	550.40	848.89
Total Hospital Earnings	\$440,430.09	\$417,247.76

OTHER REVENUE OR INCOME

Donations from Individuals to meet Current Expenses	\$11,994.15	\$11,050.00
Donations from Churches to meet Current Expenses	1,831.29	3,952.75
Donations for Annual Beds	1,100.00	1,600.00
Donations for Thanksgiving and Christmas Dinners	500.00	1,000.00
Received from United Hospital Fund	23,079.07	19,435.99
Income from Investments in:		
Endowed Bed Fund	60,341.59	52,868.83
General Endowment Fund	13,000.00	12,950.42
General Fund	174,398.04	177,490.64
Brookman Fund	687.50
Perry McDonough Collins Endowment Fund	27,242.50	24,339.16
Margaret E. Dows Fund	300.00	398.33
Edwin Bancroft Foote Fund	9,202.22	6,705.00
Fiske Fund	5,250.00	6,566.66
Alice Manderlick Flagler Fund	8,650.00	7,175.00
Morris K. and Maria De Witt Jesup Fund	5,055.00	6,460.80
Margarette A. Jones Fund	8,260.00	8,675.00
John Stewart Kennedy Fund	62,779.03	47,457.49
Dr. Andrew J. McCosh Memorial Fund	4,160.00	2,780.00
Russell and Margaret Olivia Sage Memorial Fund	42,668.80	38,258.30
Sidman Trust Fund	60.00	79.67
Fund in Memory of John T. Terry	1,900.00	1,990.30

REPORT OF THE TREASURER

The Isaac E. Valentine Memorial Fund	\$25,737.45	\$16,032.87
Moses Weinman Fund	300.00	398.34
From Fund for Educational and Scientific Work	59,926.29	43,328.84
Income from Estate of Andrew J. Garvey	175.52
Dispensary Development Committee	2,000.00	12,000.00
Interest on Bank Balances and Discount Earned	8,595.46	11,298.70
Interest on Unpaid Legacies	300.00	556.13
Unclaimed Wages Written Off	505.71	785.98
Total Other Revenue or Income	\$559,999.62	\$515,635.20

REVENUE OR INCOME FROM SPECIAL FUNDS FOR STATED PURPOSES OTHER THAN REGULAR HOSPITAL EXPENSES

Cheney Fund	\$17,419.11	\$12,948.80
Dortic Memorial Fund	924.03	1,200.61
Mrs. David Dows Fund	115.00
East River Homes Fund	5,381.38	7,803.35
Epilepsy Fund	1,162.50	2,468.75
The Katie Geitz Fund	1,734.66
Fund for Study and Care of Common Colds	4,727.20	4,795.25
Hill Top Camp Fund	2,834.95	4,642.93
Holiday Cheer Fund	1,379.45	1,399.37
House Staff Entertainment Fund	1,040.19	785.76
Insulin Fund	138.94	187.50
Laboratory Development Fund	711.87
Maxwell Fund	844.05	1,500.00
Neurocytology Research Fund	6,747.50	4,085.66
Oxygen Fund	643.26
Patients Relief Fund	4,271.50	3,560.47
Rockefeller Insulin Fund	272.06	583.15
Room "J" Trust Fund	778.31	Cr. 180.73
Sarah Sanford Fund	4.50
Dorothy Whitney Straight Fund	1,283.39	2,081.19
School of Nursing Library Fund	53.85	45.45
H. Smith Periodical Fund	48.50
Social Service Fund	1,618.43	1,102.91
Doctors' Private Offices	5,684.88	4,828.27

Total Income from Special Funds for Stated Purposes	\$57,916.85	\$55,741.35
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Grand Total Current Revenue	\$1,058,346.56	\$988,624.31
Excess of Current Revenue over Current Expenditures	3,347.42
Excess of Current Expenditures over Current Revenue	5,295.91
Cost of Supplies issued but not included in Current Year's Expenditures	3,161.14

Total	\$1,054,999.14	\$997,081.36
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NOTE—For the purposes for which the above funds are used see pages 37 and 38.

REPORT OF THE TREASURER

STATEMENT OF CURRENT EXPENSES

For the Years Ending December 31, 1926 and 1925

ADMINISTRATION EXPENSES

	1926	1925
Salaries of Executive Officers and Clerks	\$67,876.17	\$63,155.60
Stationery, Printing and Postage	4,318.35	4,814.20
Telephone and Telegraph	6,469.48	5,752.63
Legal Expenses	21.06
Hospital Bureau of Standards and Supplies	600.00	700.00
Advertising for Help	260.49	220.87
Miscellaneous	1,619.69	1,627.27
Total Administration Expenses	\$81,144.18	\$76,291.63

PROFESSIONAL CARE OF PATIENTS

	1926		1925
Direct Salaries and Wages:			
Physicians	\$1,948.69		\$4,274.55
Nurses	14,153.13		14,687.09
Special Nurses	82,258.00		80,441.20
Orderlies	9,855.46		9,562.63
Ward Employees	12,566.55		10,438.41
	\$120,781.83		\$119,403.88
Direct Supplies	\$35,304.64	\$37,701.06	
Depreciation	4,464.23	39,768.87	2,098.10
Cost of Patient's Supplies		1,543.34	39,799.16
House Staff:			921.88
Salaries	83.31		1,916.50
Supplies	690.71	774.02	911.98
School of Nursing:			2,828.48
Salaries—Director of Nursing, Assistant, and Instructors	15,759.52		12,759.08
Attending Physicians	1,200.00		1,200.00
Supplies:			
Uniforms	5,514.89		3,982.28
Books	1,302.46		1,221.76
Instruments and Supplies	1,924.32	25,701.19	3,031.31
Doctors' Offices		316.46	22,194.43
Operating Room:			202.40
Salaries	17,207.32		15,453.03
Supplies	17,374.75	34,582.07	17,119.33
Pharmacy:			32,572.36
Salaries and Wages	7,532.80		7,293.58
Cost of Drugs Sold	10,211.85		19,461.67
Sundries	38.76	17,783.41	54.12
Bandage and Supply Room:			26,809.37
Salaries	2,624.87		2,302.17
Supplies	6,526.88	9,151.75	7,928.10
Out-Patient Department:			10,230.27
Salaries and Labor	34,011.99		34,132.54
Supplies	10,086.71	44,098.70	11,613.09
Social Service:			45,745.63
Salaries and Labor	\$30,992.14	\$30,030.53	
Supplies	2,007.69	32,999.83	3,830.01
			33,860.54

REPORT OF THE TREASURER

Occupational Therapy:				
Salaries and Labor	\$3,182.35		\$2,875.96	
Supplies	210.56	\$3,392.91	262.02	\$3,137.98
Pathological Laboratory:				
Salaries and Labor	61,880.12		40,597.56	
Supplies	26,543.01	88,423.13	17,404.41	58,001.97
Roentgen Ray Service:				
Salaries and Labor	20,805.90		19,113.22	
Supplies	17,364.73	38,170.63	17,243.75	36,356.97
Dental Department:				
Salaries and Labor	13,955.96		14,794.13	
Supplies	2,135.10	16,091.06	2,021.91	16,816.04
Electro-Cardiac Department:				
Salaries and Labor	2,947.48		3,643.68	
Supplies	1,252.57	4,200.05	767.90	4,411.58
Total Professional Care of Patients . . .		\$477,779.25		\$453,292.94

DEPARTMENT EXPENSES

	1926		1925	
Ambulance Service		\$369.00		\$694.70
Housekeeping:				
Labor	\$30,247.12		\$31,636.88	
Supplies	13,662.74		18,471.73	
Depreciation	10,629.91	54,539.77	1,887.36	51,995.97
Kitchen:				
Labor	30,336.97		26,474.93	
Food	140,580.98		134,290.25	
Supplies	3,668.77	174,586.72	3,756.32	164,521.50
Laundry:				
Labor	16,294.91		17,476.93	
Supplies	1,980.12	18,275.03	3,073.43	20,550.36
Stores Department:				
Labor	5,624.26		5,607.69	
Supplies	540.16	6,164.42	481.00	6,088.69
Nutrition Department:				
Salaries and Labor	13,105.05		12,829.65	
Supplies	1,465.38	14,570.43	1,557.19	14,386.84
Total Department Expenses		\$268,505.37		\$258,238.06

GENERAL HOUSE AND PROPERTY EXPENSES

	1926	1925
Electric Lighting	\$4,116.05	\$4,074.74
Fuel, Oil and Waste	35,794.52	35,304.03
Gas	6,853.37	6,080.88
Ice	5,115.33	4,815.61
Insurance	3,113.48	3,278.78
Maintenance and Depreciation, Real Estate and Buildings	41,679.38	44,126.09
Plumbing and Steam Fitting	3,668.46	4,948.67
Rental Nurses' Home Annex	9,000.00	9,000.00
Maintenance and Depreciation, Machinery and Tools . .	34,217.76	28,426.09
Total General House and Property Expenses . . .	\$143,558.35	\$140,054.89

REPORT OF THE TREASURER

CORPORATION EXPENSES

	1926	1925
Salaries of Executive Officers and Clerks	\$3,677.50	\$5,729.96
Pensions	5,219.91	4,606.96
Stationery, Printing and Postage	2,491.21	1,756.91
Legal Expenses	3,007.67	1,250.00
Graduation Pins for Nurses	706.86	716.14
Diplomas	44.25	173.80
Accounts Receivable Written Off	2,127.81	2,832.72
Miscellaneous	5,105.82	4,199.35
Total Corporation Expenses	\$22,381.03	\$21,265.84
Cost of Miscellaneous Supplies Sold	3,714.11	
Current Expenses Met from Special Funds for Stated Purposes	57,916.85	47,938.00
Grand Total Current Expenses	\$1,054,999.14	\$997,081.36

COMPARATIVE BALANCE SHEETS AS OF DECEMBER 31, 1926 AND 1925

CAPITAL ASSETS

	1926	1925
Hospital Properties and Equipment:		
Sites and Grounds	\$1,402,852.19	\$1,000,267.44
Buildings	1,154,750.15	1,154,750.15
Furniture and Fixtures	106,269.14	94,368.06
Machinery and Tools	88,899.80	88,927.92
Apparatus and Instruments	44,642.29	41,962.07
Radium	21,663.63	21,663.63
New Buildings at Medical Center	4,482,652.08	1,132,972.47
Total	\$7,301,729.28	\$3,534,911.74
Less Reserve for Depreciation	441,247.20	394,168.08
Net Total Hospital Properties and Equipment	\$6,860,482.08	\$3,140,743.66
Investments:		
Mortgages Receivable	\$599,500.00	\$649,375.00
Bonds	7,676,281.83	9,335,264.82
Stocks	1,540,380.54	1,340,175.63
Real Estate	24,000.00	24,000.00
Notes Receivable	17,468.75	25,968.75
Total Investments	\$9,857,631.12	\$11,374,784.20

CURRENT ASSETS

	1926	1925
Treasurer's Accounts Receivable	\$17,266.47	\$13,614.07
Superintendent's Accounts Receivable	11,527.78	12,092.46
Cash in Treasurer's Account	380,460.88	320,365.58
Cash in Superintendent's Account	69,217.02	79,108.48
Supplies on Hand	61,694.06	61,972.26
Interest Purchased	247.67	187.78
Prepaid Insurance	3,587.40	4,936.80
Total Current Assets	\$544,001.28	\$492,277.41
Grand Total Assets	\$17,262,114.48	\$15,007,805.27

REPORT OF THE TREASURER

CAPITAL LIABILITIES

	1926	1925
Capital Account (Hospital Properties and Equipment)	\$6,860,482.08	\$3,140,743.66
Invested Funds:		
Endowed Bed Fund	1,260,983.77	1,145,983.77
Partly Endowed Bed Fund	44,475.27	39,407.81
General Endowment Fund	240,838.75	240,838.75
General Fund	2,770,529.54	3,002,886.43
Henry D. Brookman Fund	50,000.00	
Perry McDonough Collins Endowment Fund	501,094.94	501,094.94
Fiske Fund	104,236.20	104,236.20
Alice Manderlick Flagler Fund	187,487.03	160,338.27
Edwin Bancroft Foote Fund	175,948.87	175,853.81
Morris K. and Maria DeWitt Jesup Fund	100,000.00	100,000.00
Margarette A. Jones Fund	166,255.33	166,255.33
Keller Memorial Fund	500.00	500.00
John Stewart Kennedy Fund	1,171,408.95	1,166,355.77
Dr. A. J. McCosh Memorial Fund	97,107.50	97,107.50
Russell and Margaret Olivia Sage Memorial Fund	781,432.36	766,437.40
Sidman Trust Fund	1,072.05	1,072.05
Fund in Memory of John T. Terry	40,767.35	40,767.35
J. Kennedy Tod Memorial Fund	20,000.00	
The Isaac E. Valentine Memorial Fund	549,082.19	549,082.19
Moses Weinman Fund	5,360.25	5,360.25
C. K. Briddon Gold Medal Fund	1,072.05	1,072.05
Dortic Memorial Fund	99,024.11	99,024.11
Mrs. David Dows Fund	7,700.00	7,700.00
Margaret E. Dows Fund	5,360.25	5,360.25
Fund for Educational and Scientific Work	282,777.50	282,777.50
Personal Injury Liability Insurance Fund	12,517.45	11,491.25
Room "J" Trust Fund	5,360.25	5,360.25
School of Nursing Endowment Fund	2,950.00	2,950.00
George H. F. Schrader Fund	9,650.00	9,650.00
Wall Fund	91,000.00	91,000.00
Frances Swan Welles Fund	10,000.00	10,000.00
	<hr/> \$8,795,991.96	<hr/> \$8,789,963.23

Funds Other Than Invested Funds:	1926	1925
Mrs. Frederick Baker, Pathological Department Fund	\$7,707.72	\$7,407.72
Briddon Gold Medal Fund (Income)	301.67	241.67
Cheney Fund	6,880.25	4,824.36
Dortic Memorial Fund (Income)	29,538.61	26,462.64
Mrs. David Dows Fund (Income)	2,527.40	2,077.40
East River Homes Fund		5,381.38
Fund for Study and Cure of Common Colds	1,164.75	
Epilepsy Fund	962.50	125.00
Hill Top Camp Fund		15.00
Holiday Cheer Fund	1,215.92	870.52
House Staff Entertainment Fund	1,306.55	1,073.51
Insulin Fund	541.06	
Laboratory Development Fund	1,429.30	
Maxwell Fund		844.05
Neurocytology Research Fund	6,664.84	4,412.34
Oxygen Fund	106.74	
Patients' Relief Fund	9,248.24	3,551.40
Room "J" Trust Fund (Income)	300.00	778.31
Rockefeller Insulin Fund		272.06

REPORT OF THE TREASURER

CAPITAL LIABILITIES—*Continued*

Sarah Sanford Fund		\$20.44
School of Nursing Library Fund	\$42.15	46.00
School of Nursing Scholarship Fund	452.00	132.00
H. Smith Periodical Fund	218.00	168.00
Social Service Fund	409.32	715.75
Squier Clinic Endowment Fund	7,000.00	
Dorothy Whitney Straight Fund	1,188.10	2,471.49
Total of Funds Other Than Invested Funds	\$79,205.12	\$61,891.04
New Hospital Building Fund	\$1,044,906.05	\$2,525,255.11

CURRENT LIABILITIES

Advance and Over Payments by Patients	\$399.86	\$543.78
Audited Vouchers Unpaid	23,996.26	31,771.39
Unclaimed Wages of Previous Payrolls	233.15	737.06
Total Current Liabilities	\$24,629.27	\$33,052.23
Deposit applying on Sale of Present Hospital Site (less commission paid \$43,100.00)	456,900.00	456,900.00
Grand Total Liabilities	\$17,262,114.48	\$15,007,805.27

NOTE—In order to make allowances for estimated depreciation during the fiscal year ending December 31, 1926, the Board of Managers directed that \$47,079.12 be charged off and credited to Reserve for Depreciation of Hospital Properties and Equipment as follows:

Buildings Account (2% Book Value)	\$23,095.00
Furniture and Fixtures Account (10% Book Value)	10,629.91
Machinery and Tool Account (10% Book Value)	8,889.98
Apparatus and Instruments Account (10% Book Value)	4,464.23
Total	\$47,079.12

CERTIFICATE OF AUDITING COMMITTEE

We have had the accounts of the Treasurer and Superintendent for the Fiscal Year ending December 31, 1926, examined and checked by Messrs. Haskins and Sells, Certified Public Accountants, and have also received their certificate, dated March 7, 1927, certifying that the accompanying general balance sheet, December 31, 1926, and income account for the year ending that date are correct.

A certificate of The Farmers' Loan & Trust Co., covering securities held on December 31, 1926, has been checked with the books and found to agree, and the cash accounts have also been certified.

WILLIAM WILLIAMS

DAVID M. LOOK

Auditing Committee

REPORT OF THE TREASURER

STATEMENT SHOWING INCREASE OR DECREASE OF PRINCIPAL OF ALL INVESTED FUNDS FOR TWELVE MONTHS ENDING DECEMBER 31, 1926

Description of Funds	Amount		Received During Period	Decrease During Period	Amount		Increase	Decrease
	1st of Period	End of Period			End of Period	End of Period		
New Building Fund	\$2,525,255.11		\$1,884,112.77	\$2,364,461.83	\$1,044,906.05			\$1,480,349.06
Endowed Bed Fund	1,145,983.77		130,000.00	15,000.00	1,260,983.77	\$115,000.00		
Partly Endowed Bed Fund	39,407.81		35,067.46	30,000.00	44,475.27	5,067.46		
General Endowment Fund	240,838.75				240,838.75			
General Fund	2,940,914.17		345,538.36	515,922.99	2,770,529.54			170,384.63
Henry D. Brookman Fund			50,000.00		50,000.00	50,000.00		
Perry McDonough Collins Endowment Fund	501,094.94				501,094.94			
Fiske Fund	104,236.20				104,236.20			
Alice Manderlick Flagler Fund	160,338.27		27,148.76		187,487.03		27,148.76	
Edwin Bancroft Foote Fund	175,853.81		95.06		175,948.87	95.06		
Morris K. and Maria DeWitt Jesup Fund	100,000.00				100,000.00			
Margarette A. Jones Fund	166,255.33				166,255.33			
Keller Memorial Fund	500.00				500.00			
John Stewart Kennedy Fund	1,166,355.77		5,485.06	431.88	1,171,408.95	5,053.18		
Dr. Andrew J. McCosh Memorial Fund	97,107.50				97,107.50			
Russell and Margaret Olivia Sage Fund	766,437.40		15,005.00	10.04	781,432.36	14,994.96		
Sidman Trust Fund	1,072.05				1,072.05			
Fund in Memory of John T. Terry	40,767.35				40,767.35			
J. Kennedy Tod Memorial Fund			20,000.00		20,000.00	20,000.00		
The Isaac E. Valentine Fund	549,082.19				549,082.19			
Moses Weinman Fund	5,360.25				5,360.25			
C. K. Briddon Gold Medal Fund	1,072.05				1,072.05			
Dortic Memorial Fund	99,024.11				99,024.11			
Mrs. David Dows Fund	7,700.00				7,700.00			
Margaret E. Dows Fund	5,360.25				5,360.25			
Fund for Educational and Scientific Work	282,777.50				282,777.50			
Personal Injury Liability Insurance Fund	11,491.25		1,080.00	53.80	12,517.45	1,026.20		
Room "J," Trust Fund	5,360.25				5,360.25			
School of Nursing Endowment Fund	2,950.00				2,950.00			
George H. F. Schrader Fund	9,650.00				9,650.00			
Wall Fund	91,000.00				91,000.00			
Frances Swan Welles Fund	10,000.00				10,000.00			
Total	\$11,253,246.08		\$2,513,532.47	\$3,925,880.54	\$9,840,898.01	\$238,385.62		\$1,650,733.69

REPORT OF THE TREASURER

STATEMENT SHOWING INCREASE OR DECREASE OF FUNDS OTHER THAN INVESTED FUNDS RECEIVED FOR SPECIAL PURPOSES FOR TWELVE MONTHS ENDING DECEMBER 31, 1926

Description of Funds	Amount 1st of Period	Received During Period	Decrease During Period	Amount End of Period	Increase	Decrease
Mrs. Frederick Baker Path. Dept. Fund . .	\$7,407.72	\$300.00	\$7,707.72	\$300.00
Briddon Gold Medal Fund (Income) . .	241.67	60.00	301.67	60.00
Cheney Fund	4,824.36	19,475.00	\$17,419.11	6,880.25	2,055.89
Dortic Memorial Fund (Income)	26,462.64	4,000.00	924.03	29,338.61	3,075.97
Mrs. David Dows Fund (Income)	2,077.40	450.00	2,527.40	450.00
East River Homes Fund	5,381.38	5,381.38	\$5,381.38
Epilepsy Fund	125.00	2,000.00	962.50	837.50
Fund for Study and Cure of Common Colds	5,891.95	1,162.50	1,164.75	1,164.75
Hill Top Camp Fund	15.00	2,819.95	4,727.20	15.00
Holiday Cheer Fund	870.52	1,774.85	2,834.95	345.40
House Staff Entertainment Fund	1,073.51	1,273.33	1,429.45	1,215.92	233.04
Insulin Fund	680.00	1,040.29	1,306.55	541.06
Laboratory Development Fund	2,141.17	138.94	541.06	1,429.30
Anna C. Maxwell Fund	844.05	711.87	1,429.30	844.05
Neurocytology Research Fund	4,412.34	9,000.00	844.05	6,664.84	2,252.50
Oxygen Fund	750.00	6,747.50	106.74	106.74
Patients' Relief Fund	3,551.40	9,968.34	643.26	9,248.24	5,696.84
Room "J" Trust Fund	778.31	300.00	4,271.50	300.00	478.31
Rockefeller Insulin Fund	272.06	778.31	272.06
Sarah Sanford Fund	20.44	272.06	20.44
School of Nursing Library Fund	46.00	50.00	20.44	42.15	3.85
School of Nursing Scholarship Fund	132.00	670.00	53.85	452.00	320.00
H. Smith Periodical Fund	168.00	50.00	350.00	218.00	50.00
Social Service Fund	715.75	1,312.00	409.32	306.43
Squier Clinic Endowment Fund	7,000.00	1,618.43	7,000.00	7,000.00
Dorothy Whitney Straight Fund	2,471.49	1,283.39	1,188.10	1,283.39
Total	\$61,891.04	\$69,966.59	\$52,652.51	\$79,205.12	\$25,918.99	\$8,604.91

**Purposes for Which Income or Principal of Reserve
Funds Is Used**

Endowed Bed Fund, General Endowment Fund, Henry D. Brookman Fund, Perry McDonough Collins Endowment Fund, Fiske Fund, Alice Manderlick Flagler Fund, Edwin Bancroft Foote Fund, Morris K. and Maria DeWitt Jesup Fund, Margarette A. Jones Fund, John Stewart Kennedy Fund, Dr. Andrew J. McCosh Memorial Fund, Russell and Margaret Olivia Sage Memorial Fund, Sidman Trust Fund, Fund in Memory of John T. Terry, J. Kennedy Tod Memorial Fund, The Isaac E. Valentine Memorial Fund and Moses Weinman Fund. The income from these funds is applied toward the current expenses of the Hospital.

General Fund. Unrestricted legacies received since 1911 have been credited to this fund. It is intended to use the income toward the current expenses of the Hospital and to draw on the principal, when necessary, to meet expenditures not otherwise provided for.

The Mrs. Frederic Baker Pathological Department Fund. To supply books, periodicals, and instruments for use in the Pathological Laboratory.

Charles K. Briddon Gold Medal Fund. The income from this fund provides the Dr. C. K. Briddon Gold Medal competed for every two years by members of the Alumni of the Presbyterian Hospital, who write essays requiring original research.

Cheney Fund. To carry out certain investigations bearing upon glands of internal secretion.

Dortic Memorial Fund. The principal may be applied to the erection and maintenance of a Convalescent Home in connection with the Hospital. Accumulated income may be used for the maintenance of Presbyterian Hospital patients in some approved Convalescent Home.

Mrs. David Dows Fund. The income is used to purchase scientific instruments for use in the Hospital for the study and cure of disease.

Margaret E. Dows Fund. The income is applied toward the current expenses of the School of Nursing.

Epilepsy Fund. To defray the expenses of treatment and research work on certain forms of epilepsy.

Fund for Educational and Scientific Work. The income from this fund is used for the support of the educational and scientific work of the Hospital, in accordance with the agreement between the Hospital and Columbia University.

Fund for Study and Cure of Common Colds. To defray expenses of treatment and research in connection with common colds.

Insulin Fund. For the treatment of patients in the Children's Ward.

Hill Top Camp Fund. For the support of a camp at Hawthorne, N.Y., to which are sent the children of tubercular patients of the Out-Patient Department Clinic.

Holiday Cheer Fund. To provide decorations, entertainments, presents or other holiday cheer throughout the Hospital to patients, staff, nurses and employees.

House Staff Entertainment Fund. To provide recreation, entertainment, etc., for members of the House Staff.

Keller Memorial Fund. In memory of John Keller. Income from this fund is applied toward the current expenses of the Hospital.

Laboratory Development Fund. To cover unusual expenses incurred in connection with the Educational and Scientific development.

Neurocytology Research Fund. For research work in the study of the nervous system.

Oxygen Fund. For research work in connection with the use of oxygen for therapeutic purposes.

Patients' Relief Fund. To provide special relief for patients.

Personal Injury Liability Insurance Fund. To pay approved claims for personal injuries sustained by employees while on the Hospital premises.

Room "J" Trust Fund. The income from this fund is used to provide delicacies and extra nursing for female patients occupying Room "J."

School of Nursing Endowment Fund. The income is used to maintain the educational work of the School of Nursing.

School of Nursing Library Fund. To provide periodicals and books for the School of Nursing Library.

School of Nursing Scholarship Fund. To provide scholarships for students and traveling scholarships for graduates of the School of Nursing.

H. Smith Periodical Fund. To provide periodicals for the wards of the Hospital.

George H. F. Schrader Fund and Wall Fund. The income is paid to a beneficiary during life, and thereafter becomes the property of the Hospital.

Social Service Fund. For special relief under direction of Social Service Committee.

Squier Clinic Endowment Fund. For the maintenance of indigent patients in the Squier Urological Clinic.

Dorothy Whitney Straight Fund. For research in connection with the isolation of the scarlet fever germ.

Frances Swan Welles Fund. The income is used to brighten and cheer the lives of trained nurses employed in the Hospital, and patients in its general wards.

Respectfully submitted,

CORNELIUS R. AGNEW,

Treasurer.

REPORT OF THE TREASURER

DONATIONS FROM INDIVIDUALS

For the Twelve Months Ending December 31, 1926

Adler, Mr. Morton L.	\$10.00	Flanner, Miss	\$3.00
Agnew, Mrs. C. R.	100.00	Fraser, Miss Jane K.	10.00
Allen, Mrs. K. P.61	Fraser, Miss S. Grace	25.00
Anonymous	5.00	Geer, Mrs. Walter	20.00
Anonymous	250.00	Gerlach, Mr. John	2.50
Anonymous	1,000.00	Gibbs, Mr. George	50.00
Auchincloss, Mr. John W.	20.00	Goldberg, Mr. Benjamin	10.00
Auchmuty, Mrs. Richard T.	25.00	Golden Rule Lodge No. 770, F. & A. M.	200.00
Balfour, Williamson & Co.	50.00	Graham, Mr. Sigsbee	10.00
Belloni, Mrs. Louis J.	10.00	Grebenstein, Mr. C. H.	25.00
Belloni, Miss Sadie H.	2.00	Griswold, Mr. W. E. S.	25.00
Bernstein, Mr. Allen M.	10.00	Hall, Mrs. Wm. H.	25.00
Betsch, Mrs. Wm. G. L.	25.00	Hamersley, Mr. L. Gordon	100.00
Blumgart, Mr. Louis	20.00	Harkness, Mr. Edw. S.	1,500.00
Breslin, Miss E. M.	5.00	Havranek, Mr. Henry	1.00
Bristol, Mr. John I. D.	5.00	Hencken, Mr. Frederick	60.00
Bohemian Society "Lidumil"	500.00	Hess, Mr. Simon	10.00
Borgfeldt, George & Co.	50.00	Hillier, Mr. Frederick	5.50
Brown, Mr. Egbert G.	5.00	Hoe, Mrs. Richard March	25.00
Brown, Mr. George B.	100.00	Hoffman, Miss Mary U.	50.00
Brown, Mr. Thatcher M.	580.40	Holt, Mr. Charles	10.00
Brown, Mr. M. Bayard	500.00	Hornblower, Mrs. Wm. B.	10.00
Broughton, Mrs. Urban H.	100.00	Hubel, Mr. Frank	1.50
Bulkley, Mr. Edwin M.	150.00	Hynes, Mr. William	5.00
Bulkley, Mrs. Edwin M.	50.00	In Memory of Thos. H. Bauchle	25.00
Butler, Mr. Willard P.	10.00	In Memory of Lewis Friedman	25.00
Campbell, Mr. Oliver A.	100.00	In Memory of Adelaide Levin- son	10.00
Carfaro, Miss Anna	1.00	In Memory of Mrs. John Ortgies	5.00
Carter, Mr. & Mrs. E. T.	100.00	In Loving Memory of Hartense Triest	20.00
Cash, "C. W."	10.00	In Memory of Morris Tuska	5.00
"Cash from a Friend"	25.00	In Loving Memory of Clara B. Unger	10.00
Chickering, Dr. Henry T.	45.00	Inslee, Mr. Edwin W.	25.00
Child, Mrs. Lewis P.	5.00	Jackson, Mr. Percy	25.00
Cole, Dr. & Mrs. Rufus	25.00	Jackson, Mr. Theodore H.	5.00
Colgate, Mr. William	100.00	James, Mrs. Walter B.	100.00
Coster, Mrs. Chas. H.	25.00	Jennings, Mr. & Mrs. P. H.	25.00
Coulter, Mr. Hugh	3.50	John Hancock Lodge No. 70 F. & A. M., in Memory of Louis Weiskopf	25.00
Crimmins, Mr. Thomas	10.00	Johnston, Mr. J. H.	25.00
Curtis, Mr. F. Kingsbury	100.00	Kastor, Adolph & Bros.	10.00
Cushman's Sons, Inc.	50.00	Kolar, Mr. Joseph	5.50
Dater, Miss Emily	2.00	Krey, Mr. Charles	10.00
DeCaro, Mr. Michael	5.50	Kurzman, Mrs. Charles	5.00
Delano, Mr. Moreau	580.39	Langenbacher Mr. Geo. F.	10.00
DeLodyguine, Miss Rita	5.00	Latimer, Miss Julia W.	10.00
Doherty, Mr. Charles	200.00	Lehmaier, Mr. James M.	10.00
Donovan, Mr. Walter J. M.	50.00	Leland, Mr. Armory	50.00
DuBois, Mrs. A. G.	10.00	Leland, Mr. Dudley R.	50.00
Dunlap, Miss Laura C.	1.00	Levenson, Mr. Abraham	5.00
Dunn, Mr. W. C.	5.00	Levy, Mr. Jacob K.	10.00
Eidlitz, Marc & Son, Inc.	100.00		
Eidlitz, Mr. Robert J.	250.00		
Fahnestock, Mrs. Harris	25.00		
Fe, Mr. Victor Manzi	6.45		
Ferguson, Mr. Robert	25.00		
Fisher, Mr. Samuel H.	100.00		

REPORT OF THE TREASURER

DONATIONS FROM INDIVIDUALS—Continued

Lippmann, Mr. George	\$10.00	Sismilich, Mr. Frank	\$10.00
Littlefield, Miss Hariet S.	10.00	Simon, Mr. Leopold K.	10.00
Lunney, Mr. Patrick	6.80	Sloane, Mr. John	100.00
Mabon, Mr. James B.	500.00	S. M. W.	10.00
Mahler, Mr. Adam G.	1.50	Spitzner, Mr. G. W.	75.00
Masten & Nichols	381.00	Stewart, Mr. Wm. R.	50.00
Mayer, Mr. B.	10.00	Strauss, Mr. Albert	100.00
Mayer, Mr. Edw. L.	10.00	Strauss, Mr. David R.	10.00
Milbank, Mr. Dunlevy	200.00	Strauss, Mr. Frederick	100.00
Milbank, Mr. Jeremiah	200.00	Strauss, Mr. Jesse I.	100.00
Millard, Mr. A. Gordon	100.00	Steyart, Mr. & Mrs. F. C.	20.00
Mills, Mr. Ogden	250.00	Stivkovich, Mr. John	2.50
Morganstern, Mr. A. G.	5.00	Strong, Mrs. J. R.	5.00
Muller, Mr. George	25.00	Stroock, Mr. Joseph	25.00
Mulligan, Mr. C. R.	25.00	Stroock, Mrs. Pauline	10.00
McCaffery, Mr. John	7.50	Sturges, Mr. Frederick, Jr.	100.00
McCulloh, Mrs. James S.	50.00	Swan, Mrs. Lyndon M.	5.00
McLean, Miss A. Genevieve	25.00	Third Panel Sheriffs Jury	100.00
Nichols, Mr. Acosta	25.00	Tuckerman, Mr. & Mrs. Paul	100.00
Ochse, Albert, Co.	5.00	Turnbull, Mrs. Ramsay	5.00
O'Keefe, Mr. George	4.00	Tuska, Mr. Benjamin	10.00
Park Lodge No. 516, F. & A. M.	200.00	Unterberg, Mr. Israel	10.00
Perronk, Mr. Conrad	1.00	Walter, Mr. William I.	100.00
Post, Mr. Abram S.	25.00	Ward, Mr. Joseph S.	3.00
Pryor, Mrs. S. M.	2.00	Warner, Mr. Jas. Ward	10.00
Raisler, Mr. Samuel	20.00	Williams, Mrs. John50
Redmond, Miss Emily	1.00	Willis, Miss Josephine	10.00
Regan, Mr. Patrick	2.00	Wilson, Miss Emily B.	20.00
Richard, Miss Elvine	75.00	Wimpfheimer, Mrs. A. F.	5.00
Rickerson, Mrs. Emma C.	5.00	Wolff, Mrs. Lewis S.	25.00
Riesenberg, Mr. Adolph	10.00	Wollman, Mr. Henry	2.00
Roedder, Mr. Gustave	2.50	Wucherer, Miss Mary	2.50
Rosenthal, Mr. S. E.	20.00	Wulbers, Mr. Eitel	4.00
Rut, Mr. William	2.50	Ziegler, Mr. Adolph	24.00
Ryan, Mr. John D.	350.00		
Schien, Miss Magdeline	2.00	Total Donations from Individ-	
Schoenemann, Mr. A. R.	6.00	uals during 1926	\$11,994.15
Schottenfels, Mr. Henry	10.00		

REPORT OF THE TREASURER

DONATIONS FROM CHURCHES

For the Twelve Months Ending December 31, 1926

Church of the Covenant, Sunday School		\$30.50
Faith Presbyterian Church		5.00
Fifth Avenue Presbyterian Church	\$749.57	
Durkee, Mrs. Aug. W.	25.00	
Kennedy, Mrs. John S.	500.00	
Schauffler, Mrs. Adolph F.	25.00	
		<hr/> 1,299.57
John Hall Memorial Sunday School		10.00
Reformed Church of Harlem, Miss Edith Stevenson		25.00
Rutgers Presbyterian Church		62.22
Seventh Presbyterian Church of Jesus Christ		100.00
Tremont Presbyterian Church		85.00
West-Park Presbyterian Church		169.00
Women's Missionary Society of John Hall Memorial Chapel		45.00
		<hr/>
Total Donations from Churches		\$1,831.29

DONATIONS FOR ANNUAL BEDS

For the Twelve Months Ending December 31, 1926

Carter, Mr. and Mrs. Ernest T.	\$500.00
Gallatin, Mr. A. E. "In Memory of Mrs. A. H. Gallatin"	300.00
Taufflieb, Mrs. Julia Catlin, in the Children's Ward to be known as "Julia Elliot Park Bed"	300.00
	<hr/>
Total Donations for Annual Beds during 1926	\$1,100.00

DONATIONS RESTRICTED

For the Twelve Months Ending December 31, 1926

(Not including those for endowment of beds)

Cheney Fund:

Commonwealth Fund	\$9,375.00
Friendship Fund	2,500.00
Greenway, Mrs. H. L.	2,000.00
Ricketts, Mr. L. D.	500.00
Stevens, Mrs. Joseph S.	5,000.00
Strauss, Dr. Marjorie L.	100.00
	<hr/>
	\$19,475.00

REPORT OF THE TREASURER

DONATIONS RESTRICTED—Continued

Epilepsy Fund:		
Committee on Epilepsy	\$2,000.00	
Fund for the Study and Cure of Common Colds:		
The Chemical Foundation, Inc.	6,250.00	
Hill Top Camp Fund:		
Agnew, Mr. C. R.	\$25.00	
American Criterion Society, Inc.	50.00	
Harvey School for Boys	186.24	
Hill Top Camp Committee	2,378.71	
Hope, Mr. Walter E.	15.00	
Post Parliament Club	50.00	
Sage, Mr. Dean	100.00	
Williams, Mr. William	15.00	
		2,819.95
Holiday Cheer Fund:		
Anonymous Donations	\$24.85	
Foslim, Miss Mary B.	5.00	
Frick, Mrs. Henry C.	50.00	
Harkness, Mr. and Mrs. E. S.	600.00	
Kennedy, Mrs. John S.	500.00	
Lovett, Mr. Robert A.	25.00	
Robinson, Mr. A. G.	50.00	
Society of the Friendly Sons of St. Patrick	100.00	
Stevenson, Miss E. A.	5.00	
Vought, Mr. Henry	5.00	
		1,364.85
House Staff Entertainment Fund:		
Kilgallen, Mr.	5.00	
Insulin Fund:		
Given through Dr. Walter Palmer	180.00	
Wyle, Mrs. J. J.	500.00	
		680.00
Neurocytology Research Fund:		
Rockefeller, Mrs. Percy	9,000.00	
Oxygen Fund:		
Donations Received through Dr. Barach	\$250.00	
Lefferts, Mr. M. C.	300.00	
Murray, Dr. Henry A. Jr.	100.00	
Roosevelt, Mr. George	100.00	
		750.00
Patients' Cheer Fund:		
Anonymous "In Memory of M. E. D."	10.00	
Patients' Relief Fund:		
Havens Relief Fund	7,500.00	
Social Service Fund:		
Agnew, Mr. and Mrs. C. R.	\$25.00	
Aldrich, Mrs. Winthrop	5.00	
Anonymous	55.00	
Anonymous	25.00	
Anonymous	25.00	
Auchincloss, Mrs. Chas. C.	10.00	
Auchincloss, Mrs. Edgar S.	25.00	
Auchincloss, Mrs. Hugh	25.00	
Auchincloss, Mrs. Hugh D.	10.00	
Ballantine, Mrs. Herbert	100.00	
Ballard, Mrs. Edward L.	10.00	
Berman, Mr. Pemberton	10.00	
Boardman, Mrs. Albert B.	25.00	
Brewster, Mr. Robert	15.00	

REPORT OF THE TREASURER

DONATIONS RESTRICTED—Continued

Social Service Fund:

Brown, Mr. Thatcher M.	\$25.00
Carle, Mr. Robert W.	25.00
Carter, Mrs. Aaron	30.00
Carter, Mrs. E. T.	25.00
Chapin, Mr. Simeon B.	35.00
Clark, Mrs. Stephen C.	25.00
Coffin, Mr. William S.	25.00
Davis, Mrs. William H.	2.00
Delano, Mr. Moreau	25.00
Fisher, Mr. Samuel H.	25.00
Fleming, Mr. Matthew C.	25.00
Frick, Miss Helen C.	100.00
Geddes, Mrs. Donald Grant	25.00
Gray, Mr. Henry G.	5.00
James, Mrs. Arthur Curtis	10.00
James, Dr. Walter B.	25.00
Kinnicutt, Mr. G. Herman	25.00
Kissel, Mrs. W. Thorn	5.00
Krech, Dr. Shepard	20.00
Lamont, Mrs. Thomas W.	25.00
Look, Mr. David M.	25.00
McAlpin, Mr. Charles W.	25.00
Milbank, Mr. Dunlevy	25.00
Mills, Mr. Ogden L.	50.00
Morgan, Mr. Wm. Fellowes	20.00
Parks, Mrs. Elton	5.00
Peters, Miss Alice R.	10.00
Pyne, Mrs. Percy R.	10.00
Rogers, Mrs. J. Gamble	10.00
Sage, Mrs. Dean	25.00
Sage, Mr. Dean	25.00
Sloane, Mr. Henry T.	20.00
Spears, Miss Ethel D.	5.00
Thatcher, Mrs. Thomas D.	10.00
Tucker, Mrs. Carl	50.00
Vanderbilt, Mrs. Cornelius	50.00
Vondermuhll, Mr. George A.	10.00
Wiggin, Mrs. Albert H.	10.00
Williams, Mr. William	25.00
Wood, Mrs. Willis D.	20.00
	<hr/>
	\$1,312.00

Squier Clinic Endowment Fund:

Anonymous	\$6,000.00
Marquand, Mrs. Allan	1,000.00
	<hr/>
	7,000.00

Total Donations Restricted (not including those for endowment of beds) \$59,423.80

DONATIONS—SPECIAL

For Christmas Dinners:

Kennedy, Mrs. John Stewart	\$500.00
Anonymous, credited to General Fund	15,000.00

REPORT OF THE TREASURER

RECEIPTS CREDITED TO SPECIAL FUNDS

For the Twelve Months Ending December 31, 1926

Receipts from Patients in the Out-Patient Department, who are covered by Liability Insurance, for services rendered by members of the House Staff, to be credited to the House Staff Entertainment Fund	\$1,268.23
Receipts from Patients in the Visiting Nursing Department in payment of loans to purchase artificial limbs, stockings, belts, etc., credited to Patients' Relief Fund	2,447.90
	<hr/>
	\$3,716.13

LEGACIES RESTRICTED

Brookman, Marion P., Estate of	\$50,000.00
Kennedy, John Stewart, (payment on account)	4,500.00
Kennedy, John Stewart, (settlement of Wm. S. Tod Trust Fund)	985.06
Sage, Margaret Olivia, Estate of (payment on account)	15,000.00
	<hr/>
	\$70,485.06

LEGACIES UNRESTRICTED

For the Twelve Months Ending December 31, 1926

Estate of John H. Flagler, unrestricted but designated by the Board of Managers as the Alice Manderlick Flagler Fund. (Payment on account)	\$27,148.76
Unrestricted Legacies from the following Estates received and credited to the General Fund Account:	
Cawley, Francis	1,000.00
Harriot, Mary A. (balance of legacy)	66.18
Hirsch, Morris J.	500.00
Kimberly, Ida	10,000.00
McClymonds, Annie M.	5,000.00
Niedzieski, Jean	300.00
Stroock, Louis S.	250.00
Weil, S. R. (payment on account)	26.00
Wolff, Emil (balance on legacy)	260.94
	<hr/>
	\$44,551.88

ADDITIONS TO ENDOWED BED FUND

Auchincloss, Elizabeth E.	\$10,000.00
Members of the New York Stock Exchange	40,000.00
Penfold, Edmund	15,000.00
Starr, Dr. M. Allen	10,000.00
School of Nursing Endowed Room	30,000.00
Trevor, J. B.	10,000.00
West End Collegiate Church	5,000.00
Widener, George	10,000.00
	<hr/>
Total Additions to Endowed Bed Fund	\$130,000.00
Less amount charged off this fund on account of no further liability on the part of the Hospital	15,000.00
	<hr/>
Net Increase	\$115,000.00

REPORT OF THE TREASURER

ADDITIONS TO PARTLY ENDOWED BED FUND

For the Twelve Months Ending December 31, 1926

Carter, Mr. and Mrs. Ernest T.	\$1,500.00
Lord, Mrs. F. and Mrs. M. Dodge	4,500.00
Mt. Washington Presbyterian Church	25.00
North Presbyterian Church of New York	391.44
Presbyterian Church in the town of Rye, N. Y.	250.00
Second Presbyterian Church	401.02
Starr, Dr. M. Allen	5,000.00
Trevor, Mr. John B.	10,000.00
Widener, Mr. George	5,000.00
	\$27,067.46

ENDOWED BEDS

(1) A gift of \$10,000 shall entitle the donor and his successors and assigns to nominate, from time to time, a patient to use and occupy one bed in the common wards of the Hospital free of charge; subject to the following qualifications:

(a) A donor may transfer the power to nominate only to an individual who shall be acceptable to the Hospital;

(b) A donor being an association or a corporation organized for profit shall be limited to not to exceed ninety days of occupancy in any one year;

(c) Any such proposed gift by a church, lodge or other eleemosynary organization shall not be governed by this by-law but shall be considered on its merits when offered.

(2) Subject to the same conditions as set forth in (1) above, a gift of \$15,000 shall entitle the donor, his successors and assigns, to nominate from time to time, a patient to use and occupy one bed in a one-bed ward room of the proposed new Hospital free of charge.

The following persons have, either by donation or legacy, endowed beds:

1868

Mary J. Gelston

1870

Henrietta A. Lenox (2 Beds)
Washington R. Vermilyea
A. R. Wetmore

1871

John Laurie
Mary Ann Parish

1872

William Earl Dodge
John T. Johnston
Otis D. Swan
Henry Young (2 Beds)

1873

James Brown (2 Beds)
John R. Ford
Jonathan Sturges

1878

James G. and Henry G. deForest, in memory of Lockwood deForest Woodruff, M.D.

REPORT OF THE TREASURER

1880

William C. Rhineland

1881

Jennet L. and Robert L. Belknap, in memory of Aaron B. Belknap
Fifth Avenue Presbyterian Church
Henry B. Hyde, in memory of his son, Henry B. Hyde, Jr.
John Stewart Kennedy
Frederick and Henry G. Marquand
Edwin D. Morgan (3 Beds)
Mary L. Sheafe

1882

Heber R. Bishop (3 Beds)
Mrs. Robert L. Stuart, in memory of her father, Robert McCrea
Edwin D. Morgan
Mrs. Moses Taylor

1883

Frederick Billings
Reformed Protestant Dutch Church of the City of New York

1884

Nathaniel W. Conkling
West Presbyterian Church, to be known as "Faith Presbyterian Church Bed"
Madison Square Presbyterian Church, in memory of George W. Lane

1885

Brick Presbyterian Church, in memory of Dr. John G. Adams
Richard Irvin

1886

Frederick Baker, in memory of Sarah Pyewell Baker
Edward L. Beadle
Brick Presbyterian Church, in memory of Miss Ann Adams
Peter Cumming, in memory of Francis P. Schoals
George E. Dodge
Horace F. Hutchinson, in memory of Ellen B. Schoals
Mr. and Mrs. William D. Sloane, in memory of their son, William D. Sloane, Jr.
Henry S. Wilson, in memory of his son, Harry H. Wilson

1887

Fifth Avenue Presbyterian Church

1888

Broadway Tabernacle Society
Samuel Inslee, in memory of Kate J. Inslee

1889

John Sloane, in memory of his mother, Euphemia Sloane

1890

Isaac V. Brokaw, in memory of Ernest B. Brokaw
Sidney Dillon, in memory of Hannah Dillon
Ambrose K. Ely
Josiah M. Fiske
O. B. Jennings
Amelia Kerr
Robert Marshall
Elizabeth S. and Emily M. Wheeler, in memory of James Boorman
"The Davenport Bed"

REPORT OF THE TREASURER

1891

Sarah A. Havemeyer, in memory of her son, Hector C. Havemeyer
Thomas Hope
John E. Parsons, in memory of his children, E. L. P., K. M. P., and R. M. P.
Mrs. A. R. Van Ness, in memory of her husband, Abram R. Van Ness

1892

John Stewart Kennedy, in memory of his niece, Emma Stewart Baker
Alexander Maitland, in memory of his mother, Mary C. Maitland

1893

Maria S. Auchincloss, in memory of her husband, Edgar S. Auchincloss
Frances T. Lord, in memory of her husband, George deForest Lord
Presbyterian Church on University Place
Presbyterian Home for Aged Women
Margaret A. Sinclair, in memory of Mr. and Mrs. James Sinclair
West Presbyterian Church
Young Men's Christian Association

1895

Mary Harrison
Mrs. Clarence M. Hyde, in memory of her mother, Rebecca Babbitt
John Stewart Kennedy, in memory of Mrs. Robert L. Stewart
Mrs. James T. Murray, in memory of her husband, James T. Murray

1896

Anthony Dey, in memory of Joseph G. and Eliza D. Scott
Jane Hope
Esther J. Jennings, in memory of her husband, Oliver B. Jennings

1897

Mrs. Francis E. Baker, in memory of her father, James Rich Steers
William S. Brown
Helen Miller Gould, in memory of her parents, Mr. and Mrs. Jay Gould
Margarette E. and Susan D. Griffith, in memory of their father, Griffith W. Griffith
Mary J. Griffith, in memory of her husband, Griffith W. Griffith
Rachel L. Kennedy, in memory of her mother, Mrs. Rachel C. Kennedy
Annie S. Paton, in memory of her husband, William Paton
Charlotte H. Skidmore, to be known as "The William L. Skidmore Bed"

1898

Brick Presbyterian Church
Matilda A. Brown, in memory of her son, H. Auchincloss Brown
First Presbyterian Church
Mrs. Stephen V. Harkness, in memory of her daughter, Florence Harkness
Jane Hope, in memory of her mother, Grace Corrie Hope
John Stewart Kennedy, in memory of Rev. William G. Schauffler, D.D., L.L.D.
Mrs. Elliott F. Shepard, in memory of her daughter, Florence Vanderbilt Shepard
Mrs. Elliott F. Shepard, in memory of her daughter, Marguerite Shepard

1899

William W. Cole, in memory of his mother, Mary A. Cole
William Whitewright, in memory of his father, William Whitewright
"The Whitewright Beds" (10 Beds)

REPORT OF THE TREASURER

1900

Emily B. Hopkins, in memory of her husband, Moses Hopkins
"Moses Hopkins Memorial"
Donald MacKay, in memory of his children, Edith Winslow and Walter Wise MacKay
Caroline L. Macy, in memory of her daughter, Mary M. K. Willets
Laura Roome, in memory of her sons, Harry and Alfred Roome
Martha L. St. John, in memory of her mother, Sarah Ward
Nathaniel Whitman

1901

Julia Billings, in memory of her husband, Frederick Billings
Camilla L. Edwards, in memory of her husband, Walter Edwards
Andrew J. Garvey, in memory of his mother, Elizabeth Jeffries Garvey (2 Beds)
George Lauder
Charles H. Marshall
Justine Adele Stafford, in memory of her father, Justin A. Bliss

1902

Robert Graham Dun
Margaret J. Plant, in memory of her brother, Simon Loughman

1903

Heber R. Bishop
Lura Currier
Mrs. Francis B. Harrison
Julia J. MacCartee, in memory of her husband, Robert MacCartee
Madison Avenue Reformed Church
Adela Berry Sloane, in memory of her father, Abraham J. Berry, M.D.
Justine Adele Stafford, in memory of her mother, Evelina C. Bliss
John T. Terry

1904

Virginia E. Fowler, in memory of Clarence E. Fowler
Susan Bevier
Mrs. William Starr Miller
Josephine Penfold, in memory of Dr. Edward Livingston Trudeau, Jr.
Peter Reid, in memory of his wife, Jane Watson Reid
Francis A. Palmer

1905

Frederick G. Bourne
Helen C. Inslee, in memory of her husband, Samuel Inslee
Titus B. Meigs, in memory of his son, Titus B. Meigs, Jr.
Mrs. James T. Murray, in memory of Rev. John Hall, D.D., L.L.D.
Sarah J. Parsons, in memory of her husband, Charles Parsons
Presbyterian Church on University Place

1906

Maria L. Campbell, in memory of Henry Pearsall Campbell
Susan W. Duncan, in memory of her husband, John P. Duncan
Samuel Keyser (3 Beds)
Sara Pyle McAlpin and James Tolman Pyle, in memory of their brother
William Scott Pyle
Reformed Protestant Dutch Church of Garden Street
John Sloane, in memory of his brother, Thomas Chalmers Sloane
John Sloane, in memory of his father, William Sloane

REPORT OF THE TREASURER

1908

William R. Craig, in memory of his sister, Florence Faxon Craig
George B. Goldschmidt, in memory of his mother, Celestine Goldschmidt
Samuel Anthony Goldschmidt, in memory of his mother, Celestine Goldschmidt
Mrs. Stephen V. Harkness, in memory of her husband, Stephen V. Harkness
Charles H. Marshall

1909

Rev. and Mrs. Robert Russell Booth, in memory of "Minnie and Willie"
Canadian Society of New York
Edward West Currier, in memory of his stepmother, Lura Currier
Edward West Currier, in memory of his stepbrother Walter B. Currier
Edward West Currier, in memory of Edward W. Currier
Mary Jane Johnson, in memory of her husband, William H. Johnson
J. Theresa Keyser, in memory of her husband, Samuel Keyser
Julia Hannon Lyle
Winfield Tucker, in memory of Joseph, Isabelle and Adeline (3 Beds)
J. Spencer Turner, in memory of his first wife, Cornelia J. Turner

1910

Jane A. Townsend, in memory of her son, Randolph W. Townsend, Jr.
Jane A. Townsend, in memory of her son, Harmon W. Norton
Jane A. Townsend, in memory of her daughter, Emma L. Norton
Amelia Mott Graham, in memory of Malcolm Graham
Adeline Ives Latham, in memory of her husband, John Howard Latham
Josephine G. Lord, in memory of her husband, Franklin B. Lord

1911

Brearley School Girls and Others Interested, in memory of Madam Berthe Beck, "Madam Beck Memorial Teacher's Bed"
Harriet Coles, in memory of her sisters, Susan and Anna Codman
Caroline Thorn Kissel, in memory of her husband, Gustav Edward Kissel
Katherine Spencer Leavitt, in memory of her husband, Rev. William Leavitt
(2 Beds)
Reformed Low Dutch Church of Harlem
Frederick Sturges, in memory of his father, Jonathan Sturges
William Stuart Tod, in memory of his brother, George Tod

1912

Melville de Wolf, in Children's Ward, "Emma deWolf Bed"
Gustavia A. Senff, in memory of her husband, Charles A. Senff

1913

Mrs. Christopher M. Bell, "The Dennistoun Bed"
Cornelia Eaton, to be known as "The Dr. Reuben S. Carpentier Memorial,"
(3 Beds)
Mrs. Jeremiah V. Meserole, in memory of her son, Abraham Meserole
Josephine Penfold
Jane G. Phelps, in memory of her husband, Anson G. Phelps, Jr. (2 Beds)

1914

Hugh D. Auchincloss, in memory of his mother, Elizabeth Auchincloss
Virginia E. Fowler, in memory of Clarence E. Fowler
Jane Elizabeth Grannis, in memory of her mother, "Charlotte Williams Platt Bed"
William H. Penfold, in memory of Josephine Penfold
Louise Tillinghast, in memory of her sister, Amelia C. Babcock
Minnie Hackett Trowbridge (6 Beds)

REPORT OF THE TREASURER

1915

- A Friend, in memory of Sophia Kellogg Stebbins and Mary Tompkins Kimball
A Friend
Mrs. Jeremiah V. Meserole, in memory of her father-in-law, Abraham Meserole
Mrs. Jeremiah V. Meserole, in memory of her husband, Jeremiah Vanderbilt
Meserole
Mrs. Jeremiah V. Meserole, in memory of her brother, Adolphus Clock
Mrs. Jeremiah V. Meserole, in memory of her parents, Alfred and Anna Maria
Clock

1916

- Emil C. Bondy, in memory of Margaret Carson Cowan
Central Presbyterian Church
Mr. and Mrs. James Petrie Chalmers, in memory of James Petrie Chalmers,
Jr., "Chalmers Memorial Bed"
Robert A. Chambers, in memory of his father, Robert Chambers
Dunlevy Milbank, in memory of his mother, Ella Dunlevy Milbank
William D. Sloane (3 Beds)

1917

- Emeline Y. Danforth, in memory of Mrs. William B. Jenkins
Harris Brisbane Dick, to be known as the "Harris Brisbane Dick Free Bed"
Sarah C. Miller
Albert Winter, in memory of Adaline Benson Winter

1918

- Ida Leora Olmstead, to be known as "Leora McCammon Bed"

1919

- Samuel Elliott
Elizabeth Keyes, in memory of her daughter, Edith Keyes
Rutgers Presbyterian Church
James R. Steers, in memory of his former wife, Rebecca E. Steers
John W. Sterling

1920

- William C. Boschen, to be known as the "Boschen Bed"
Rosa Franklin (4 Beds)
Francis P. Furnald
Mrs. Francis P. Furnald
Mary A. Harriott, to be known as the "Margaret Harriott Alms"
Mary A. Harriott, to be known as the "James Harriott Alms"
Mrs. Henry O. Havemeyer, in memory of her parents, George William and
Matilda Adelaide Elder
Margaret J. Orr, in memory of her mother, Ann Boyd Orr
Anna St. John, in memory of her brother, Milton St. John

1921

- Mrs. Peter B. Wyckoff, to be known as the "Sidney Dillon Bed"
Henry M. Gescheidt
Ralph E. Prime, in memory of his daughter, Ruth Havens Prime
Joseph K. Gwynn
Charles S. Ward, in memory of his friend, Sophie L. Kinman
Charles S. Ward

REPORT OF THE TREASURER

1922

Minetta C. Howenstine (8 Beds)
Christina C. Munro, in memory of her husband, John Munro
Anna M. Romaine, in memory of Dr. William I. Detmold
Arnold Thayer (2 Beds)
Hamilton B. Tompkins, in memory of his wife and himself

1923

Lydia Augusta Brown
Josephine Newman Hall

1924

Bohemian Society "Lidumil"
Cordelia F. Turrell
Nannie Gyles Johnson (Children's Ward)
In memory of her son, Shirley Everton Johnson
Mrs. William John FitzGerald

1925

Christiana Bond
In memory of Julia C. Skidmore
George Clarke
Elizabeth J. Hofer (2 Beds)
In memory of Catherine Parke and Horatio C. Kretchmar
Edward M. Morgan Memorial Association (4 Beds)
In memory of Edward M. Morgan
Jennette Robertson, to be known as "Helen C. Inslee Endowed Bed"

1926

Elizabeth Helen Auchincloss
to be known as "E. E. Auchincloss Jr. Bed"
Members of the New York Stock Exchange
to be known as the Seymour LeGrande Cromwell Memorial (4 Beds)
Edmund Penfold (2 Beds)
In memory of Josephine Penfold and William Hall Penfold
Dr. M. Allen Starr in memory of Allen Egbert Starr
John B. Trevor in memory of Emily N. Trevor
West End Collegiate Church
George Widener

PRIVATE ROOMS ENDOWED

1903

Henry H. Rogers, known as "Room J"

1905

Mrs. Morris K. Jesup, to be known as the "Eliza DeWitt Memorial Room"

1910

Mrs. John Stewart Kennedy, in memory of her husband, to be known as the
"J. S. K. Memorial Room"

REPORT OF THE TREASURER

1912

Peter Cumming, to be known as the "Peter Cumming Memorial Room"

1926

School of Nursing Endowed Room

BED ENDOWED FOR ONE LIFE

1890

Mrs. John Stewart Kennedy

Respectfully submitted,
CORNELIUS R. AGNEW,
Treasurer.

REPORT OF THE SUPERINTENDENT

December 31, 1926

To the Board of Managers of the Presbyterian Hospital in the City of New York:

Gentlemen—The Fifth-eighth Report of the Superintendent of the Hospital for the year ending December 31, 1926, is herewith presented.

Twenty-nine thousand eight hundred and ten persons have been benefited by the Hospital during the year. The departments contributing this service and the number treated in each will be found in detail in the reports. It may be summarized as follows:

Patients treated in the Hospital in wards or private rooms, 4,402 persons. Daily average 224 patients which is 89% of the total hospital capacity. Of the ward patients, 42.2% were treated free of charge.

There were 2,121 ward patients to whom allowances or reductions in regular Hospital charges were made, the total amount of which was \$113,694.69.

There were treated in the Out-Patient Department, 11,687 persons. Daily average visits made were 423.

Visiting nurses cared for 6,721, making 27,662 visits.

In the Radiotherapy Department, 4,879 treatments were given to 602 patients.

In the Roentgen Ray Department, 31,943 films were taken of 11,887 patients.

In the Dental Department, 12,287 visits were made and 17,139 dental films were taken of 2,269 patients.

New pantry equipment including a dish-washing machine has replaced the similar old and worn out equipment in the Nurses' residence. This equipment will later be moved to Maxwell Hall at the Medical Center.

An inventory of all furniture and fixtures has been made by an Appraisal Company. This inventory includes Hospital, Nurses' Residence and all Laboratory equipment. It classifies the condition of the article, and when possible and profitable the article will be moved to the new buildings.

It was found necessary to replace some of the main water supply pipes in the Surgical Building. Due to corrosion in the pipes the wards were insufficiently supplied with both hot and cold water.

The Accounting Department has further improved the Budget System. As time goes on a still further and better check will be forthcoming of each department's work.

Arrangements have been made with Miss Martha Koehne of Yale to head

our Department of Nutrition, as soon as she completes her work at New Haven. Miss Koehne is now giving some time to our dietary problems besides teaching the classes in dietetics.

Dr. Ruth Wheeler of Vassar is assisting Miss Koehne in an advisory capacity, in reorganizing the Department of Nutrition. It is hoped that with the help of Dr. Wheeler and Miss Koehne, this department will be able to render still more efficient service to the patient and also a more satisfactory general service at considerable saving in expense. This department will receive active attention this coming year with the move to the new Hospital in mind.

Loyal support has been given by the entire Hospital personnel and the Administration office wishes to thank the entire Staff and the many friends of the Hospital for their continued interest.

Respectfully submitted,

JOHN F. BUSH,
Superintendent.

REPORT OF THE SUPERINTENDENT

COMPARATIVE STATISTICS OF PATIENTS TREATED, ETC.

During Years Ending December 31, 1926 and 1925

HOSPITAL WARDS AND PRIVATE ROOMS

	1926			1925		
	Male	Female	Total	Male	Female	Total
Patients in Hospital First of Year						
In Medical Wards	41	46	87	62	57	119
In Surgical Wards	52	35	87	38	47	85
In Private Rooms	13	13	26	9	17	26
Total	106	94	200	109	121	230
Patients Admitted During Year						
In Medical Wards	891	767	1,658	872	816	1,688
In Surgical Wards	956	874	1,830	940	806	1,746
In Private Rooms	269	445	714	222	436	658
Total	2,116	2,086	4,202	2,034	2,058	4,092
Total Patients Treated in Hospital Wards and Private Rooms During Year	2,222	2,180	4,402	2,143	2,179	4,322
Patients Discharged During Year						
Improved	1,663	1,678	3,341	1,671	1,734	3,405
Unimproved	235	197	432	200	178	378
Transferred to Other Institutions .	36	49	85	22	20	42
Died	187	151	338	144	153	297
Total	2,121	2,075	4,196	2,037	2,085	4,122
Patients in Hospital End of Year						
In Medical Wards	52	54	106	41	46	87
In Surgical Wards	40	34	74	52	35	87
In Private Rooms	9	17	26	13	13	26
Total	101	105	206	106	94	200
Total Patient Days Treatment						
Free Ward	30,076			33,980		
Endowed Beds	7,074			5,640		
City	8,722			8,737		
Pay Ward	25,477			25,543		
Private Room	10,618			9,081		
Total			81,967			82,981
Percentage						
Free Ward Days	36.7			40.9		
Endowed Bed Days	8.6			6.8		
City Patient Days	10.6			10.5		
Pay Ward Days	31.1			30.9		
Private Room Days	13.0			10.9		
Total			100.0			100.0
Average Patients Per Day						
Free Ward	82			93		
Endowed Bed	19			15		
City	24			24		
Pay Ward	70			70		
Private Room	29			25		
Total			224			227

REPORT OF THE SUPERINTENDENT

Average Days per Patient in Hospital	19	20
Daily Average Cost per Private Room Patient . . .	\$15.59	\$17.80
Daily Average Cost per Ward Patient	7.59	7.39

OUT-PATIENT DEPARTMENT

	1926	1925
Patients treated who have been treated in some previous year	6,069	6,085
New Patients Treated	12,618	12,198
Total	18,687	18,283
Patients treated who have been transferred from other departments of Out-Patient Department . .	5,438	5,948
Total Cases Treated	24,125	24,231
	Free Pay Total	Free Pay Total
Visits Made	22,527 90,586 113,113	23,603 86,804 110,407
Average Visits per Day	423	406
Average Visits per Patient	6	6
Average Cost per Visit	\$1.23	\$1.32
Prescriptions Filled	138,401	130,616

SOCIAL SERVICE AND VISITING NURSING

Cases cared for who have been cared for in some previous year	2,671	1,708
New Cases Cared For	4,050	4,443
Total Cases Cared For	6,721	6,151
Interviews with and about Patients at Hospital . .	18,121	20,660
Interviews with and about Patients Outside . . .	9,015	5,163
*Visits to homes for nursing care	526	1,862
Total	27,662	27,685
Cases referred to organizations for material relief or employment	403	288
Patients sent to convalescent homes and sanatoria .	391	560
Patients sent to hospitals, homes for incurables and aged	55	59
Patients sent to fresh air homes	125	122
Referred for surgical appliances	218	206

SUMMARY

	1926	1925
Total patients treated during year in all departments	29,810	28,827
Average patients per day in all departments	647	633
Daily average number of employees boarded in hospital	414	420
Daily cost per capita for provisions for all persons supported . . .	\$0.603	\$0.568

*Beginning April 1, 1926, all nursing visits for the Hospital in the "Presbyterian" district, except the of the Tuberculosis Clinic, were done by Henry Street Settlement Visiting Nurse Service.

THE PRESBYTERIAN HOSPITAL IN THE CITY OF NEW YORK

Statement Showing Method of Figuring "Cost per Patient per Day" for the Year Ending December 31, 1926 (Not Including Educational and Scientific or Corporation Expenses)

Operating Expenses	Total	Private Room Patients	Cost per Private Room Patient per Day	Ward Patients	Cost per Ward Patient per Day	Out-Patient Department	Visiting Nursing	Educational and Scientific Work	Extraordinary Depreciation
Administration	100% \$81,144.18	11.4% \$9,250.44	\$0.871	73.0% 59,235.25	\$0.830	15.0% \$12,171.62	0.6% \$486.87
School of Nursing	100% 25,701.19	11.0% 2,827.13	0.266	73.5% 18,890.37	0.265	15.0% 3,855.18	0.6% 128.51
Physicians and Surgeons	100% 2,265.15	Actual Cost 2,265.15	0.032
Nurses	100% 14,153.13	Actual Cost 2,566.80	0.242	Actual Cost 11,586.33	0.162
Special Nurses	100% 82,258.00	Actual Cost 60,893.00	5.735	Actual Cost 21,365.00	0.299
Orderlies	100% 9,855.46	Actual Cost 1,831.83	0.173	Actual Cost 8,023.63	0.112
Ward Employees	100% 12,566.55	Actual Cost 3,150.07	0.296	Actual Cost 9,416.48	0.131
Operating Room	100% 34,582.07	20.0% 6,916.41	0.651	80.0% 27,665.66	0.388
House Staff	100% 774.02	Actual Cost 774.02	0.011
Pharmacy	100% 17,783.41	10.3% 1,831.69	0.173	38.7% 6,882.18	0.097	50.0% 8,891.71	1.0% 177.83
Medical and Surgical Supplies	100% 41,312.21	Actual Cost 8,423.74	0.793	Actual Cost 30,656.35	0.430	\$2,232.12*
Out-Patient Department	100% 44,098.70	Actual Cost 44,098.70
Supply and Bandage Room	100% 9,151.75	10.3% 942.63	0.088	54.7% 5,006.01	0.070	34.0% 3,111.60	1.0% 91.51
Visiting Nursing	100% 32,999.83	Actual Cost 32,999.83
Roentgen Ray Service	100% 38,170.63	7.0% 2,671.94	0.252	45.0% 17,176.78	0.241	48.0% 18,321.91
Electro-Cardiograph Department	100% 4,200.05	12.0% 504.01	0.047	73.0% 3,066.04	0.043	15.0% 630.00
Dental Service	100% 16,091.06	0.5% 80.46	0.008	32.0% 5,149.14	0.072	67.5% 10,861.46
Occupational Therapy	100% 3,392.91	Actual Cost 3,392.91	0.048
Ambulance	100% 369.00	Actual Cost 55.00	0.005	Actual Cost 127.70	0.002	Actual Cost 186.30
Pathological Laboratory	100% 88,423.13	Actual Cost 3,630.50	0.343	Actual Cost 19,345.00	0.271	Actual Cost 3,524.50	Actual Cost \$61,923.13
Department of Nutrition	100% 14,570.43	12.6% 1,835.87	0.173	41.2% 6,003.02	0.084	5.0% 728.52	41.2% 6,003.02
Housekeeping	100% 54,539.77	10.5% 4,833.91	0.455	79.0% 36,369.41	0.510	10.0% 4,603.73	0.5% 230.19	8,502.53*
Kitchen	100% 174,586.72	20.0% 34,917.34	3.289	76.0% 132,685.91	1.860	3.5% 6,110.54	0.5% 872.93
Laundry	100% 18,275.03	10.5% 1,918.88	0.181	79.0% 14,437.27	0.202	10.0% 1,827.50	0.5% 91.38
Stores Department	100% 6,164.42	20.0% 1,232.88	0.116	76.0% 4,684.96	0.066	3.5% 215.75	0.5% 30.83
General House and Property	100% 143,558.35	11.4% 15,200.71	1.431	73.0% 97,337.92	1.364	15.0% 20,000.94	0.6% 800.04	10,218.74*
Total Operating Expenses	\$970,987.15	\$165,515.24	\$541,542.49	\$139,139.96	\$35,909.92	\$67,926.15	\$20,953.39*
Total Patient Days Treatment and Visits	10,618	71,349	113,113	27,662
COST	\$15.588	\$7.590	\$1.230	\$1.298

*The total less extraordinary depreciation is the basis from which the percentages are calculated.

METHOD OF FIGURING COST OF DIFFERENT BRANCHES OF SERVICE:

The method in use at The Presbyterian Hospital of figuring the total cost of caring for Ward Patients, Private Room Patients, Out-Patient Department Patients or Patients visited in their homes is to charge each branch of the service with salaries and wages of all persons employed exclusively in, and all supplies and repairs directly chargeable to such service, and to prorate the other operating expenses which contribute to the cost of the different branches of service in such proportion as the Superintendent and his Assistants may consider most fair after careful consideration of the local conditions, which are, of course, subject to change from time to time. In determining the relative proportion of Administration Expenses, Professional Care of Patients, Housekeeping, Kitchen, etc., not including the amounts directly chargeable to Out-Patient Department and Visiting Nursing, the percentage charged to Ward Patients and to Private Room Patients is based upon the number of days' treatment furnished in each service, modified by well-known facts; for instance, the fact that a private room patient requires more professional care than necessary if he were located in a ward; also, the important fact that his food and the preparation of it costs very much more than that of the ward patient. The distribution of the cost of General House and Property Expenses among the different branches of the service is based upon the relative cubic contents of those parts of the buildings occupied by each of the five services mentioned.

Date		Description		Amount	
1890	Jan 1	Balance		100.00	
	Feb 1	Interest		5.00	
	Mar 1	Interest		5.00	
	Apr 1	Interest		5.00	
	May 1	Interest		5.00	
	Jun 1	Interest		5.00	
	Jul 1	Interest		5.00	
	Aug 1	Interest		5.00	
	Sep 1	Interest		5.00	
	Oct 1	Interest		5.00	
	Nov 1	Interest		5.00	
	Dec 1	Interest		5.00	
1891	Jan 1	Balance		100.00	
	Feb 1	Interest		5.00	
	Mar 1	Interest		5.00	
	Apr 1	Interest		5.00	
	May 1	Interest		5.00	
	Jun 1	Interest		5.00	
	Jul 1	Interest		5.00	
	Aug 1	Interest		5.00	
	Sep 1	Interest		5.00	
	Oct 1	Interest		5.00	
	Nov 1	Interest		5.00	
	Dec 1	Interest		5.00	
1892	Jan 1	Balance		100.00	
	Feb 1	Interest		5.00	
	Mar 1	Interest		5.00	
	Apr 1	Interest		5.00	
	May 1	Interest		5.00	
	Jun 1	Interest		5.00	
	Jul 1	Interest		5.00	
	Aug 1	Interest		5.00	
	Sep 1	Interest		5.00	
	Oct 1	Interest		5.00	
	Nov 1	Interest		5.00	
	Dec 1	Interest		5.00	
1893	Jan 1	Balance		100.00	
	Feb 1	Interest		5.00	
	Mar 1	Interest		5.00	
	Apr 1	Interest		5.00	
	May 1	Interest		5.00	
	Jun 1	Interest		5.00	
	Jul 1	Interest		5.00	
	Aug 1	Interest		5.00	
	Sep 1	Interest		5.00	
	Oct 1	Interest		5.00	
	Nov 1	Interest		5.00	
	Dec 1	Interest		5.00	
1894	Jan 1	Balance		100.00	
	Feb 1	Interest		5.00	
	Mar 1	Interest		5.00	
	Apr 1	Interest		5.00	
	May 1	Interest		5.00	
	Jun 1	Interest		5.00	
	Jul 1	Interest		5.00	
	Aug 1	Interest		5.00	
	Sep 1	Interest		5.00	
	Oct 1	Interest		5.00	
	Nov 1	Interest		5.00	
	Dec 1	Interest		5.00	
1895	Jan 1	Balance		100.00	
	Feb 1	Interest		5.00	
	Mar 1	Interest		5.00	
	Apr 1	Interest		5.00	
	May 1	Interest		5.00	
	Jun 1	Interest		5.00	
	Jul 1	Interest		5.00	
	Aug 1	Interest		5.00	
	Sep 1	Interest		5.00	
	Oct 1	Interest		5.00	
	Nov 1	Interest		5.00	
	Dec 1	Interest		5.00	

REPORT OF THE SUPERINTENDENT

STATISTICS REGARDING PATIENTS

PLACE OF BIRTH

Armenia	3	Germany	99	Roumania	6
Austria	71	Greece	6	Russia	168
Belgium	1	Holland	4	Scotland	33
British W. Indies	59	Hungary	83	South America	5
Canada	27	Ireland	170	Spain	4
Central America	1	Italy	184	Sweden	41
China	24	Japan	3	Switzerland	13
Cuba	2	New Zealand	1	Syria	5
Czecho-Slovakia	58	New York City	662	Turkey	3
Denmark	9	Norway	9	United States	2,288
England	91	Persia	1	Virgin Islands	3
Finland	4	Poland	30	Wales	1
France	20	Porto Rico	12		

RELIGIOUS BELIEFS

Anglican	7	Congregationalist	18	Methodist	62
Baptist	53	Dutch Reformed	6	None	39
Catholic (Greek)	15	Episcopal	127	Presbyterian	129
Catholic (Roman)	1,592	Ethical Culturist	1	Protestant (denomi-	
Christian Scientist	3	Hebrew	522	nation not stated)	1,565
Confucianist	10	Lutheran	51	Quaker	4

OCCUPATIONS

Accountants	15	Domestics	161	Librarians	5
Actors	12	Dressmakers	17	Machinists	44
Architects	7	Drivers	21	Managers	53
Agents	36	Druggists	4	Manufacturers	15
Artists	14	Electricians	14	Mechanics	26
Attendants	10	Elevator Operators	33	Merchants	15
Authors	5	Engineers	29	Messengers	23
Bakers	13	Factory Hands	116	Milliners	9
Bankers	6	Farmers	11	Miscellaneous	41
Barbers	13	Firemen	14	Missionaries	17
Bookkeepers	15	Furriers	7	Motormen	2
Bricklayers	6	Gardeners	3	Musicians	17
Brokers	21	Grocers	3	No occupations	223
Butchers	8	Horse Breeders	6	Nurses (Practical)	7
Butlers	9	Housekeepers	26	Nurses (Pupil)	35
Buyers	3	Housemen	16	Nurses (Trained)	84
Cabinet Makers	5	Hairdressers	5	Orderlies	3
Caretakers	6	Housewives	924	Packers	6
Carpenters	37	Infants	188	Painters	24
Chauffeurs	73	Inspectors	10	Peddlers	9
Children	457	Interior Decorators	2	Photographers	3
Clergymen	7	Janitors	21	Physicians	40
Clerks	215	Jewelers	11	Plasterers	3
Companions	4	Journalists	9	Plumbers	13
Contractors	6	Laborers	126	Policemen	10
Conductors	9	Laundresses }		Porters	49
Cooks	56	Laundrymen }	30	Printers	20
Dentists	5	Lawyers	12	Retired	18
Dietitians	7	Letter Carriers	9	Sailors	11

REPORT OF THE SUPERINTENDENT

OCCUPATIONS

Salesladies }		Stenographers . . .	25	Tinsmiths	8
Salesmen }	65	Students	70	Typists	5
Seamstresses	16	Superintendents . .	28	Upholsterers	2
Secretaries	45	Tailors	21	Travelers	3
Sextons	3	Teachers	55	Valets	9
Shoemakers	7	Technicians	21	Waiters	36
Social Workers	11	Telephone Operators	27	Watchmen	14

SPECIAL GIFTS

For the Twelve Months Ending December 31, 1926

FLOWERS, PLANTS, ETC.

Auchincloss, Mrs. Edgar S.	Langley, Mrs. W. C.
Bailey, Miss Gillian	Livermore, Mr. J. R.
Ballard, Mrs. E. L.	Lambert, Mrs. S. W.
Ballou, Mrs. Edward	Loening, Mrs.
Belloni, Miss	League for Industrial Rights
Brush, Mrs. C. F.	Leffingwell, Mrs. D.
Campbell, Mrs. John A.	Lydon, Mrs. M.
Constable, Mrs. F. A.	McCormick, Mrs. Stanley
Criterion Club	McGuiley, Mrs. J. R.
Cutting, Mrs. W. Bayard	Moraio Brothers
Coxe, Edward Grant (In memory of)	Nettleton, Mr. Walter
Davison, Mrs. H. P.	Ottman, Mr. Philip
Elmhurst, Mrs. L. K.	Porter, Mrs. C.
Emerson, Mrs. H.	Porter, Mrs. W. H.
Evangelical Lutheran Church of St. James	Purves, Mrs. Alexander
Fjader, Mrs. C. Richard	Robinson, Miss Helen Douglas
Foulke, Mrs. A. R.	Rohrbacker, Rufus C. (In memory of)
Foulke, Miss A. L.	St. James Church
Fiske, Mr. H.	Schniewind, Mrs. Henry
Fosburgh, Mrs. J. B. A.	Shewan, Mrs. James
Gaier, Mrs. J. B.	Simpson, Miss Sallie
Goodwin, Miss F.	Stillman, Mr. C. C. (In memory of)
Griswold, Miss Ursula U.	Strauss, Dr. Marjorie L.
Hamilton, Mrs. William H.	Strauss, Mrs. Albert
Harder, Mr. George A.	Tod, Mr. William H.
Hart, Mrs. William P.	Tucker, Mrs. Carl
Harkness, Mr. and Mrs. E. S.	Vanderbilt, Mrs. Frederick (In memory of)
Harriman, Mrs. Joseph W.	Van Norden, Mrs. O. H.
Harrison, Mr. Jason	Warburg, Mrs. Paul
Junior League, The	Watriss, Mrs. F. N.
Knapp, Mrs. Harry K.	White, Mr. L. D.
Kundred, Mr. A. E.	Whitman, Mr. Charles S.

REPORT OF THE SUPERINTENDENT

MAGAZINES

Abbott, Mr. and Mrs. Franklin	McFadden, Mrs. Philip G.
Ashforth, Mrs. A. B.	MacMillan, Mrs. J.
Auchincloss, Mrs. C. C.	Marsh, Mr. and Mrs. A. K.
Backinstross, Miss Elizabeth	Milius, Mr. C.
Blodgett, Mrs. D. M.	Miller, Mr. Hugh
Buhler, Mr. and Mrs. F.	Morris, Mrs. Richard Lewis
Bunzl, Miss	Nichols, Mrs. G. L.
Burnett, Mrs. F. H.	Ordway, Mrs. S. C.
Clark, Mrs. S. C.	Parsons, Mrs. W. Eugene
Clements, Miss Martha	Pitney, Mr. John B.
Dailey, Dr. W. M.	Plummer, Mrs. J.
Donnelley, Miss M. E.	Poillon, Mrs. C.
Du Val, Mr. C. L.	Pond, Mr. W. B.
Eagle, Mrs. J. F.	Prichitt, Mr. and Mrs. H. K.
Einstein, Mrs. Leo	Rainsford, Mrs. K.
Enger, Miss	Ream, Mr. and Mrs. R. C.
Falls, Col. and Mrs. D. W. C.	Resor, Mrs. Daniel
Freeman, Mrs. H. G.	Reynolds, Mrs. Arthur
Friedman, Miss H.	Rice, Mrs. Julia
Gimbel, Mrs. B.	Riggs, Mrs. Benjamin
Gunther's C. G., Sons	Robinson, Mrs. Douglas
Grinnell, Mrs. William M.	Rogers, Mrs. K.
Golder, Mrs.	Sage, Mrs. Dean
Griswold, Mrs. W. E. S.	Schweizer, Mrs. Raymond
Harper, Mrs. Jane P.	Seligman, Mr. and Mrs. Jefferson
Hart, Dr. T. Stuart	Sloane, Mrs. William
Holt, Mr. Roland	Short, Mr. L.
Holy Rood Church	Spitzer, Mr.
Hoyt, Dr.	Stetson, Miss
Kienbusch, Mrs. C. O.	Stewart, Mr. and Mrs. W. R.
Kingsley, Mrs. D. P.	Swann, Mr. Arthur
Knapp, Mrs. H. K.	Tanner, Mrs. F. C.
Knight, Mr. Harry	Thayer, Mrs. William R.
Krech, Mrs.	Thompson, Mrs. P. B.
Ladd, Dr. W. S.	Tronsor, Mrs. A.
Lang, Mr. T. J.	Vander Poel, Mrs. W. H.
Livermore, Mr. J. D.	Ward, Mr. J. C.
Ludkins, Mrs. T. L.	Watson, Mr. J. H.
Lyndon, Mr. G. F.	Williams, Mr. L. R.
McCagg, Mrs. L. B.	Wood, Mrs. Trumbull

BOOKS

Abbott, Mr. and Mrs. Franklin	Rainsford, Mrs. K.
Abernathy, Mrs. E. M.	Rubens, Mr. and Mrs. H. S.
Chamberlain, Mrs. J. P.	Schweizer, Mrs. Raymond J.
Falls, Col. W. C.	Seligman, Mrs. J.
Goldman, Mrs. J.	Stern, Mrs. Walter T.
Hones, Mrs. E. P.	Stillman, Mr. James A.
Knapp, Mrs. H. K.	Thaw, Mr. J. C.
Livermore, Mr. J. W.	Thayer, Mrs. William R.
Prichitt, Mr. H. K.	Wing, Mrs. Stewart
Public School No. 77	

REPORT OF THE SUPERINTENDENT

FOODSTUFFS

Bond Bread Company—Fifty Loaves of Bread for Thanksgiving
Clark, Mrs. J. W.—Two Boxes of Apples
Danforth, Mr. T. Stuart—Box of Apples
Froebel League, The—Fruit
Gibbs, Mr. George—Salmon
Kinnicutt, Mrs. G. H.—Two Barrels of Apples
Harkness, Mr. E. S.—Regular contribution of Fresh Eggs and Butter
Sage, Mr. Dean—Salmon
Sheldon, Mr. Edward L.—Salmon
Sloane, Mrs. William—Five Boxes of Apples
Tuckerman, Mrs. Paul—Contribution of Oranges for Ward X Weekly

TOYS, ETC., FOR CHILDREN'S WARD

Aldrich, Rev. D. B.—Toys
Bell, Mrs. A. D.—Six Christmas Stockings
Bonner, Mrs. Paul—Toys
Coffin, Mrs. Henry S.—Picture book
Gabriel, Samuel & Sons—Children's Books
Higgins, Miss—Doll
Jones, Mr. and Mrs. E. P.—Books and Toys
Luescher, Mrs. Mark—Toys
Mulhaus, Mr. H.—Children's Books
Parsons, Mrs. W. B.—Gold Fish
Schweizer, Mrs. Raymond—Toys
Scott, Mr. Walter—Case of Christmas Toys
Wilson, Miss Frances—Christmas Tree, Decorations for Children's Ward

MISCELLANEOUS

Adams, Mrs. D. C.—One Hospital Bed with Mattress
All Souls Church, Cheerful Letter Committee—Scrap Books
American Orchestral Society—Concert Tickets
Auchincloss, Mrs. C. C.—Victrola Records
Babcock, Mrs. W.—Tennis Balls
Bollmeyer, Mrs.—Invalid Chair
Chapman, Mrs. John V.—Portrait of Dr. Francis
Chemists Club—Seven Reed Arm Chairs
Coe, Mrs. S. W.—Crutches
Culbertson, Harry and Arthur—Concert Tickets
deForest, Mr. Johnston—Linen
Delano, Mr. Moreau—Steamer Chairs
Elesargar, Miss Theresa—Victrola Records for Ward 9
Eli Lilly Company—Insulin
Field, Mr. W. B. O.—Egg Shell Viewing Screen
Fleming, Mrs. M. C.—Concert Tickets
Forsyth, Mrs. G. W.—Four Steamer Rugs
Friends Employment Society—516 Garments made

REPORT OF THE SUPERINTENDENT

SPECIAL GIFTS—*Continued*

Garbot, Dr. A. L.—Concert Tickets
Guggenheimer, Mrs. R.—Surgical Appliance
Hoe, Mrs. Richard March—Christmas Cards
Hospital Musical Association—Concert
Kennedy, Mrs. John S.—Christmas Dinners for Patients and Household
Livermore, Mrs. J. W.—Quilt, Uniform, Linen
Marten, Mr. I. W.—Photograph, new Medical Center
Martin, Mrs. W. H.—Air Mattress
Oppenheim, Mr.—Table
Parry, Miss Elizabeth—Sewing Machine
Pecinka, Mr. Charles—Phonograph Records for Ward 6
Raymond, Mrs.—Surgical Dressings
St. George's Women's Industrial Society—1930 Garments Made
Schwende, Mrs. Ida—Post Cards
Scully Walton Ambulance Co.—Transportation of Children to Convalescent Homes
Stillman, Mr. James A.—Clothing and Victrola Records
Talkoff, Mrs. Sarah—Brace
Tuckerman, Mrs. Paul—Christmas Gifts to Ward 10
Van Beuren, Jr., Dr. and Mrs. F. T.—Alpine Lamp, Examining Table and Bed
Victor, Mrs. Royall—Alpine Light for Out-Patient Department
Washburn, Dr.—Examining Table, White Enameled Chair and Table, Scales, Waste Can, Bed Table
Whipple, Dr. A. O.—Examining Table, White Enameled Chair, Instrument Cabinet, White Enameled Trays and Graduated Pitchers, Waste Can, Various Instruments, Irrigating Table
Williams, Mr. William—Steamer Chairs
Wolfsohn Musical Bureau—Concert Tickets

THE FOLLOWING HAVE GIVEN PERSONAL SERVICE, CUT FLOWERS, AND RELIGIOUS READING MATTER

Personal Service—Visiting the Sick—Miss Josephine Willis. Visiting the sick weekly for six months—Mrs. David McMunigle, Mrs. Frederick Sutton, Miss Gale and their associates, through whom the following donations have been received and distributed to the patients in the wards:

Miss M. T. Cockroft—Cut flowers weekly for six months.

Mr. John W. Hauser, through Mrs. David McMunigle—Cut flowers weekly for six months

Mrs. David McMunigle—Gospel leaflets.

REPORT OF THE SUPERINTENDENT

THE FOLLOWING HAVE FURNISHED VOCAL AND INSTRUMENTAL MUSIC FOR THE SUNDAY AND RELIGIOUS SERVICES

CHURCH SOCIETIES

First Presbyterian Church: Dr. and Mrs. J. K. Wilson, Misses Margaret Burr, Mabe Dudley, Mary Giddings, Amy Hemsing, Barbara Liebertz, Charlotte Miller, Nellie Miller, Doris Morton, Ruth Penick, Virginia White, Messrs. Nelson Atwater, Clarence Boyer, William Flanagan, A. W. Fyfe, Jr., John F. Guillet, Dixon B. Penick, James S. Rutherford, Justin Wells, Nelson White.

Cornell Memorial Methodist Church: Mr. and Mrs. F. Kimmer, Mrs. A. Tolland, Misses Marie Ahearn, Juliette Burdette, Anna Colla, Josephine Colla, Lillian Curreri, Ethel Ferguson, Lillian Ferguson, Marie Ferguson, Frances Kurth, Violet Kurth, Edna Langhaar, Daisy McCollock, Gladys McCollock, D. Parry (organist), Anna R. Reehl, Dorothy Rock, Mary Thomas, May Tolland, Messrs. Alfred Cerunda, Charles Munsinger.

Biblical Seminary in New York: Misses Dorothy Collins, Victoria Foster, Aida Hunt, Mary Miles, Frances Segner, Elsie Stryker, Messrs. Donald Householder, Joseph Koffend, J. J. Londerbough, Dean McKee.

Members—Oratorio Society of New York: Mrs. A. J. Conley, Mrs. Drengan, Mrs. F. Sheets, Mrs. A. E. Wood.

Students School of Nursing: The Presbyterian Hospital.

Hospital Choir of the Baptist Temple, Brooklyn: Dr. and Mrs. E. A. Ebel, Mr. and Mrs. Hallock, Rev. and Mrs. T. MacDonald, Mr. and Mrs. George Moore, Mr. and Mrs. J. H. Tice, Mrs. Broadhead, Mrs. C. K. Shreve, Miss Blanche Paulson, Messrs. Bryant, Cato, Cordon, Garlinghouse, Watson.

REPORT OF THE DIRECTOR OF MEDICAL SERVICE

December 31, 1926

To the Board of Managers of the Presbyterian Hospital in the City of New York:

Gentlemen—I have the honor to submit the following report from the Medical Service.

In previous reports the several research activities carried on by the members of the staff have been enumerated. This work has continued very much as before, there being no new or unusual features to be reported at this time. Throughout the year numerous gifts set forth in your treasurer's report have made possible considerable special work. Especial mention should be made of the generous contribution from the Commonwealth Fund for the work of the Constitution Clinic.

Much time and thought have been devoted to the plans for the new Vanderbilt Clinic, under the leadership of Dr. Lamb. Excellent arrangements have been devised for the admitting clinic as well as for the individual services. In connection with the new dispensary the necessary reorganization steps are under active discussion. When the time comes to take up the work of the new hospital it is hoped this may be done with as little confusion as possible.

Through a generous gift of Mr. Charles R. Crane, Dr. Draper was able to visit several of the more important clinics in England and on the Continent engaged in the study of Constitution. Many interesting suggestions and facts were gathered in this tour which should prove of great service in the progress of our own Constitution Clinic.

Dr. George Mackenzie spent several months visiting some of the important teaching and research centers abroad. His report of the work being carried on in the various clinics and institutions was of great interest.

Dr. Majorie Strauss and Dr. Mackie have been added to the staff.

There have been 22 publications from the Medical Service during the year.

Six new volumes have been added to the Janeway Library.

Since the Surgical Library has been combined with the Janeway Library we can report 167 journals now carried.

Respectfully submitted,

WALTER W. PALMER,

Director of the Medical Service.

REPORT OF THE ROENTGEN RAY DEPARTMENT

December 31, 1926

To the Board of Managers of the Presbyterian Hospital in the City of New York:

Gentlemen—I have the honor to present the annual report of the Roentgen Ray Department.

The Roentgen Ray method of examination seems to be arousing more interest and to be used more extensively in case of study than ever before. The latest advance is the "Graham Test," the investigation of the gall bladder by means of the intravenous injection or the ingestion of tetraiodophenolphthlein. During the past year this has been used with steadily increasing frequency. This is probably, in part at least, responsible for the fact that the Roentographic work has increased about ten per cent over that of the previous year. During 1926, 11,887 patient-visits were recorded and 31,943 films were used in making the required examinations. With the facilities at hand, we seem to be approaching the saturation point. To enable us to do promptly all of the work requested we need another fluoroscopic room, more dressing rooms for private patients, another person on the technical staff, and another clerk. Were not the move to the new Hospital to be made in approximately a year, enlargement of our present facilities would have to be seriously considered. Under the existing circumstances, however, it does not seem advisable to make these radical and expensive changes at this time.

Our staff has been increased by the appointment of Dr. Robert J. Reeves as full-time assistant. Dr. Reeves came to us from the Massachusetts General Hospital after service as House Physician to the Roentgen Ray Department in that institution.

Dr. H. Norton Mawhinney finished his service as Resident Physician to the Roentgen Ray Department on October 1, and went to Pittsburgh to take charge of the X-Ray work in Mercy Hospital. His successor is Dr. John O. Kellogg.

It has been our custom for the past five years to take graduate nurses into the Department as student-technicians for periods of at least three months. No fee is charged and no financial recompense is offered. It takes much longer to acquire real skill but in that length of time a novice can become of real assistance under the supervision of experienced technicians. These student-technicians have helped us solve the problem of substitutes during the summer vacations. Miss Marie Paulus, who has just finished this period of training, has been appointed Junior Technician to succeed Miss Alice McCausland who has returned to her home in California.

A new machine with valve-tube rectification of the current has been temporarily installed to enable us to determine by actual use the advisability of considering this new type of generating apparatus for the new Hospital.

In the Radiotherapy section 4,879 Roentgen treatments were given to 602 patients. With Dr. Levy we are continuing the study of the effect of Roentgen Rays on rheumatic carditis. The routine work has not changed as we are hampered by lack of room for expansion.

Respectfully submitted,

ROSS GOLDEN, M.D.,
Visiting Physician, Roentgen Ray Department.

REPORT OF THE DIRECTOR OF SURGICAL SERVICE

December 31, 1926

To the Board of Managers of the Presbyterian Hospital in the City of New York:

Gentlemen—I have the honor to present the annual report of the Surgical Service.

Few changes have been made in our Surgical Service during the past years for as the time approaches for the move to the new Hospital we feel it is unwise to alter our present schedule of work but rather that we should study the problems that will face us with the change from old to new surroundings. One addition to our Attending Staff has been made with the appointment of Dr. Janssen. His experience on the Surgical Service of the late Dr. DePage in Brussels and his excellent work in building up our Proctology clinic in the Out-Patient Department have added very definitely to the equipment of our Surgical Staff.

During the summer months Drs. Auchincloss and Bauman visited the clinic of Dr. Blair Bell of Liverpool for the purpose of studying at first hand the methods and the results of treatment of malignant tumors with colloidal lead. As a result of their observations and with the help of Dr. Henry Louria, who had spent several weeks in Liverpool, a carefully selected group of patients is being studied and treated with this method. It will require another year of observation before we can report on the possibilities of this form of therapy.

As a result of Dr. Meleney's bacteriological investigations, the type of severe streptococcus wound infections which occurred during one month last year has been eliminated. In regard to the subject of wound healing we look forward to work in the new Center where the wards and operating rooms will be many stories above the street level; for the danger of street dust and flies will no longer offer the menace which we have had to guard against in our present quarters.

Dr. Bull spent some time during the past autumn with Dr. Shibley in studying the new Out-Patient Clinics in Ann Arbor, Michigan, Rochester, Minnesota, Rochester, New York, and New Haven, Connecticut. As a result of their report and a separate study conducted by the writer, it is believed that the third year medical students can work in the surgical wards to better advantage than the fourth year students and that the graduating class can gain more experience in the work of the Out-Patient Clinic. If this change can be made we feel sure the work of the clinic will be greatly benefited because of the real service the fourth year students can give during their course in Surgery.

The late results of Surgery, as recorded in our Follow-up Clinic, are being used more and more each year in instructing our staff and students. Dr. Stout, during the past summer completed a comprehensive study of the ten-year results of surgical therapy in cases of malignant tumors. In addition to this study we have reported our improved results in operations for recurrent appendicitis, in operations for splenic enlargement, in operations on the rectum and in diffuse peritonitis.

Respectfully submitted,
ALLEN O. WHIPPLE,
Director of Surgical Service.

REPORT OF THE DEPARTMENT OF PATHOLOGY

December 31, 1926

To the Board of Managers of the Presbyterian Hospital in the City of New York:

Gentlemen—Herewith is submitted the report of the Laboratory of Pathology for the year 1926.

There has been no radical change in the conduct of the activities of the laboratory or of the teaching of the students of the College of Physicians and Surgeons, Columbia University.

The weekly conferences in Pathology have been held for the staff of the hospital from October to June.

The renewed interest in Pathology evidenced last year has been continued and more applicants have requested permission to do volunteer work than could be accommodated. Dr. Samuel W. Lambert, Jr., began working as a volunteer assistant in October. Dr. Beryl H. Paige has continued as Assistant Resident Pathologist. Dr. Carnes Weeks was succeeded as interne in Pathology by Dr. Angus M. McLeod, who will serve for the year beginning July 1, 1926.

At the request of the internes of the medical service, arrangements were made whereby the junior interne in medicine could work in the laboratory. This is additional to the period during which the internes in medicine serve while assigned to the laboratory division.

Approximately one thousand photomicrographs for illustrating the autopsy records were made during the year. The lantern slide collection has increased rapidly, there being now about three thousand slides. These are made primarily for the weekly staff conference in Pathology, but are also used in the teaching of students and are loaned from time to time to members of other departments.

During the year there were 336 deaths in the hospital and 144 autopsies were performed, a percentage of 42.8. The percentage of autopsies on medical cases was 38.8; on surgical cases 47.9.

In table 1 is shown the number of deaths and the necropsies for the past five years.

TABLE 1

Year	Deaths	Autopsies	Percentage
1922	326	146	44.7
1923	325	121	37.2
1924	318	128	40.2
1925	299	117	39.1
1926	336	144	42.8
Total	1604	656	40.3

The important lesions demonstrated at autopsy are shown in the table of pathological conditions.

PUBLICATIONS

- Pappenheimer, A. M. and Von Glahn, W. C.: A Case of Rheumatic Aortitis with early Lesions in the Media. The American Journal of Pathology, 1926, 11, 15.
- Von Glahn, W. C. and Pappenheimer, A. M.: Specific lesions of Peripheral Blood Vessels in Rheumatism. The American Journal of Pathology, 1926, 11, 235.
- Von Glahn, W. C.: Auricular Endocarditis of Rheumatic Origin. The American Journal of Pathology, 1926, 11, 1.
- Von Glahn, W. C.: Argentophile Microorganisms in Supposedly Sterile Liver Abscesses. Report of two cases. Proceedings of the New York Pathological Society, 1926, XXVI.
- Paige, Beryl H.: A peculiar type of myocardial degeneration. Proceedings of the New York Pathological Society, 1926, XXVI.
- Weeks, Carnes: Primary Sarcoma of the Omentum. Proceedings of the New York Pathological Society, 1926, XXVI.

TABLE OF PATHOLOGICAL CONDITIONS

*Alimentary System**Æsophagus*

- Æsophagitis, acute 1
- Hyperkeratosis 1

Stomach

- Ulcer 2

Intestine

- Gangrene, ileum 1
- Hernia, strangulated, internal 1
- Hernia, strangulated, femoral 1
- Ileus, acute 3
- Ileus, chronic 1
- Infarct 2
- Intussusception 1
- Melanosis of colon 2
- Ulcers
 - Colon 4
 - Duodenum 4
 - Rectum 1
 - Small intestine 2

Appendix

- Appendicitis, acute 3

Liver

- Abscess 1
- Cirrhosis
- Biliary 3
- Nodular 1

Gall Bladder and Bile Ducts

- Cholecystitis, acute 2
- Cholecystitis, chronic 3
- Cholelithiasis 11
- Obliteration of common duct 1

Peritoneum

- Abscess, subhepatic 1
- Abscess, subphrenic 1
- Peritonitis, acute 8
- Peritonitis, fibrino-purulent, progressive 1

*Cardio-vascular System**Arteries*

- Aneurysm, aorta 2
- Aneurysm, common iliac 1
- Aneurysm, (mycotic) cerebral artery 1
- Arteriosclerosis, generalized 27
- Arteritis, rheumatic 2
- Arteriolitis, acute 1
- Calcification, aorta, medial 28
- Embolism
 - Cerebral, middle 1
 - Hepatic 1
 - Iliac, common 1
 - Mesenteric, superior 1
 - Pulmonary 4
 - Renal 1
 - Splenic 1
- Necrosis, aorta, media 1
- Occlusion of coronary arteries 7
- Thrombosis
 - Adrenal 1
 - Aorta 1
 - Iliac 1
 - Mesenteric, superior 1
 - Pulmonary 5
 - Renal 1

Veins

- Thrombosis
 - Adrenal 1
 - Bronchial 1
 - Femoral 1
 - Jugular, internal 1
 - Mesenteric 1
 - Sinus, lateral 2
- Varicose veins, æsophagus, with rupture 1

Heart

- Embolism—mitral orifice 1

REPORT OF THE DEPARTMENT OF PATHOLOGY

Heart—Continued

- Endocarditis, acute (etiology undetermined) 3
- Endocarditis, Pneumococcus 3
- Endocarditis, Tuberculous 1
- Infarct 7
- Rheumatic carditis 9
- Valvular disease, chronic, (etiology undetermined) 2
- Valvulitis, acute interstitial 1

Blood and Bone Marrow

- Anemia, pernicious 1
- Leukemia
 - Lymphatic, acute 2
 - Lymphatic, chronic 1
 - Myeloblastic, acute 1
- Polycythemia 1
- Purpura hemorrhagica 2

Connective Tissue

- Cellulitis, neck 1
- Cellulitis, pelvic 1
- Cellulitis, thigh 1
- Gangrene, foot 1
- Gangrene, toe 1
- Mediastinitis, suppurative 1

Ductless Glands

- Atrophy of adrenals 1

Lymph Glands

- Chronic lymphadenitis 1
- Status lymphaticus recessive 1

Brain, Spinal Cord and Meninges

Brain

- Abscess 3
- Encephalitis, suppurative 1
- Encephalomalacia 1
- Hemorrhage 3
- Hydrocephalus 1

Spinal Cord

- Transverse myelitis 1

Meninges

- Leptomeningitis 1
- Meningitis, acute 1
- Pachymeningitis interna 1

Osseous System

- Fracture—ribs 1
- Osteomyelitis—left petrous bone 1

Reproductive System

- Female
 - Parovarian cyst 1
- Male
 - Atrophy of testis—mumps 2

Respiratory System

Larynx

- Abscess 1
- Edema of glottis 1

Lungs

- Bronchiectasis 2
- Gangrene 1
- Influenza 4
- Pneumonia, lobular (organism undetermined) 3
- Pneumonia, lobular, Pneumococcus type II 1
- Pneumonia, lobular, Pneumococcus type IV 1
- Pneumonia, lobular, Streptococcus anhemolytic 1
- Pneumonia, lobular, Streptococcus hemolytic 5
- Pneumonia, resolving 1
- Pneumonia, lobar
 - Pneumococcus type II 1
 - Pneumococcus type III 1
 - Pneumococcus type IV 3
 - Organism undetermined 1

Pleura

- Pleurisy, rheumatic 1
- suppurative 5
- fibrino-purulent 1
- Pyopneumothorax 2

Sense Organs

- Otitis media, acute 2

Urinary System

Kidneys

- Hydronephrosis 9
- Nephritis
 - Arteriosclerotic atrophy 4
 - Glomerular 9
 - Suppurative 1
 - Tubular 1
- Pyonephrosis 2

Urinary Bladder

- Cystitis, acute hemorrhagic 1
- Diverticula 1

Congenital Malformations

Brain

- Microgyria 1
- Anomaly of temporal lobe 1

Spinal Cord

- Spina bifida 1

Heart

- Anomaly of valves 2
- Defect of interauricular septum 1

Artery

- Accessory left common carotid 1

Kidney

- Absence left kidney and ureter 1

REPORT OF THE DEPARTMENT OF PATHOLOGY

Disturbances of Metabolism

Diabetes mellitus 6
 Infant feeding case 1
 Marasmus 1

Diseases due to Microorganisms

Actinomycosis of appendix with perforation 1
 Lungs 1
 Meningococcus
 Meningitis 1
 Oidium albicans—thrush 1
 Pneumococcus type II
 Peritonitis 1
 Septicaemia 1
 Pneumococcus type IV
 Meningitis 1
 Peritonitis 1
 Psilosis 1
 Streptococcus hemolyticus
 Erysipelas 1
 Peritonitis 1
 Septicaemia 3
 Syphilis
 Aortitis 9
 Cirrhosis of liver 1
 Tuberculosis
 Brain 1
 Epididymis 1
 Fallopian tubes 1
 Kidney 2
 Lungs 2
 Lymph glands 3
 Meninges 2
 Peritoneum 1
 Pneumonia 2
 Uterus 1
 Acute generalized miliary 5
 B. Typhosus
 Suppurative cholecystitis 1
 Typhoid fever 1

Welch bacillus, lobular pneumonia 6
 Welch bacillus, acute myositis 1
 Welch bacillus, bacteremia 1

Neoplasms

Adenoma, adrenal 1
 thyroid 1
 Cyst-adenoma, gall bladder 1
 Carcinoid, ileum 1
 jejunum 1
 Carcinoma, primary in
 Bile ducts 2
 Breast, female 1
 Cecum 1
 Colon 8
 Gall bladder 2
 Lymph glands (cervical) 1
 Pancreas 3
 Prostate 1
 Rectum 2
 Stomach 5
 Epithelioma, parotid region 1
 Fibroma, dura 1
 Glioma, brain 1
 Hemangioma, liver 2
 Hypernephroma 2
 Lipomata, intestine 1
 Lymphoblastoma, mesenteric glands 1
 Myoma
 Stomach 1
 Uterus 3
 Uterus with calcification 1
 Myxosarcoma, omentum 1
 Papilloma, urinary bladder 2
 Colon 1
 Polyp, intestine 5
 Sarcoma, primary in
 Lymph glands 2
 Thigh (spindle cell) 1
 Thyroid 1

WILLIAM C. VON GLAHN,

Associate Visiting Pathologist.

REPORT OF THE DEPARTMENT OF PATHOLOGY

BACTERIOLOGICAL LABORATORY

Specimens examined in the Bacteriological Laboratory from January 1, 1926
to December 31, 1926

Blood Cultures.	735
Blood Groupings.	830
Blood Compatibility Test for Transfusions	441
Miscellaneous Serological Tests	13
Widal Reactions	147
Miscellaneous Cultures	2,472
Throat Cultures	1,379
Stool Cultures	78
Urine Cultures	319
Sputum Pneumococcus Typing.	196
Sputum Cultures	76
Examination of Stained Smears	809
Autogenous Vaccines Prepared	15
Bacterial Counts of Milk	64
Tests of Water for Fecal Contamination.	42
Guinea Pig Inoculations for Tuberculosis	106
Special Animal Inoculations for Diagnosis	1
Wassermann Tests—Blood	7,855
Wasserman Tests—Spinal Fluids	405
	<hr/>
	15,983

FREDERICK HUMPHREYS,
Resident Bacteriologist.

APPROVED: JAMES W. JOBLING,
Director of Pathological Service.

REPORT OF THE DIRECTOR OF DENTAL SERVICE

December 31, 1926

To the Board of Managers of the Presbyterian Hospital in the City of New York:

Gentlemen—I am pleased to present herewith the annual report of the Dental Service for the year of 1926.

The plan of having a dental interne is now past the experimental stage, and all those interested in the relation of the Dental Service to the routine work of the hospital are convinced that his activities have increased the continuity and efficiency of the work in which we are engaged. In addition to his regular daily rounds through the wards the presence of the interne makes it possible to meet emergencies of a dental nature that are constantly arising.

In Oral Surgery there is a loss in the number of patients treated as compared with 1925.

In Operative Dentistry a substantial increase in the number of patients as compared with 1925 is shown.

In Oral Prophylaxis the figures for 1925 and 1926 are not far apart, but show a slight decrease for 1926.

In Dental X-Ray there is a noticeable falling off in the number of patients rayed, but an increase of 263 exposures made. This, of course, means an increase in the volume of work done as compared with 1925.

In the evening Pyorrhea Clinic an increase in the number of patients treated is shown.

It has been found necessary to increase our facilities in the evening Pyorrhea Clinic and instead of maintaining the clinic one evening a week, with three operators, we are now holding two clinics a week with two operators in each clinic. This enables us to see a few more patients and carry individual cases to completion more rapidly.

For three years past we have been fortunate in keeping our staff intact, with but a few minor changes, but in 1926 we lost three of our faithful workers through resignation and such other changes as have been made were for the good of the service and all places have been satisfactorily filled.

While there are always some things to be wished for, I feel that the Dental Service is functioning normally.

The statistics which follow indicate the volume of work accomplished during the year 1926.

Respectfully submitted,

W. D. TRACY, *Director, Dental Service.*

REPORT OF THE DIRECTOR OF DENTAL SERVICE

TREATMENTS GIVEN IN DENTAL DEPARTMENT

HOSPITAL PATIENTS

	1926	1925
Oral Surgery.	275	462
Operative Dentistry	169	228
Oral Prophylaxis.	1,301	1,305
Dental X-Ray		
Patients.	421	561
Films	4,205	5,446

OUT-PATIENT DEPARTMENT PATIENTS

Oral Surgery.	4,809	4,934
Operative Dentistry	4,648	4,434
Oral Prophylaxis.	706	734
Pyorrhea	379	347
Dental X-Ray		
Patients.	1,848	1,775
Films	12,934	11,427

REPORT OF THE DIRECTOR OF THE SOCIAL SERVICE AND VISITING NURSING DEPARTMENT

To the Board of Managers of the Presbyterian Hospital in the City of New York:

Gentlemen—I have the honor to present the Annual Report of the Social Service and Visiting Nursing Department.

During the past year the process of organization in this department has been going slowly forward; the staff has been working together more smoothly. There has been, I believe, quite steady improvement in comprehending the social relations of patients, a quicker discovery of their needs, and recognition also that many patients can be left to manage their own affairs. More and more, we are finding that "poverty," lack of physical goods, is not the major problem we encounter, although few of our patients' incomes are adequate to maintain a "comfort standard." Feeding and sheltering the poor requires far less of our attention than problems due to confusion of thought and misdirection of energy. These problems, while often complicated by lack of some material resource, can sometimes be remedied through clarifying the situation and stimulating the patient and those associated with him to use their own inner resources to meet the difficulty. The better the social worker understands her task, the more she will search into the nature of the patient's difficulties and educate him to recognize and meet these difficulties.

The analysis of social cases for the past two years for our terminology study has been a means and stimulus to improve our work. Some two hundred index terms are tentatively classified under "Personality" and "Environments," and are being used as a cross reference to the medical index. Such a terminology is a means of identifying known social complications in medical cases and of assembling them in selected groups for further study. It is clear that the process of making and testing the social index has meant much analytical thinking by the workers, as the effectiveness of any term depends largely upon its being in common accurate use.

Defining social problems and social pathology has been emphasized so far. Later, we may be able to bring out those compensating factors which in many instances enable the individual to function successfully in spite of his handicap. The man with a digestive disturbance whose wife is a good cook, is incomparably better off than the same man living alone in a furnished room and preparing his own meals.

The closer affiliation with the New York School of Social Work has been carried out, and eight students took courses in the hospital during 1926, the instructor from the school meeting with our staff from time to time.

There has been improvement during the year in "team play" as the social workers have come to find their place in the hospital groups. Joint clinics of Medical and Surgical units sending patients to spend periods in medical wards, to go later to surgical wards, and vice versa, necessitate close inter-relations of the workers in these different units. Moreover, since several members of the same family may attend the same hospital, each member having a different physician or "team," and of necessity a separate record of study and treatment, it is poor economy to have different social workers searching into the family circumstances.

REPORT OF SOCIAL SERVICE AND VISITING NURSING DEPARTMENT

Closely allied with intra-mural relationships is extension of hospital services through collaborating outside agencies. Medical practice must know and be able to influence the whole physical and spiritual environment of patients. New York City has some 1,500 welfare agencies (including hospitals). The Presbyterian Hospital has in the past undertaken to relieve the destitution of its own patients, also to provide home nursing and some home visiting by its physicians. This service was necessarily meager, measured against the total need, and an agreement with the Henry Street Visiting Nurses was made in 1926 to take over the nursing, excepting the tuberculosis clinic group of this district. Our service is called on to secure collaboration with different agencies, to secure for them adequate interpretation of the medical problems, and to participate in discovery and treatment of related social problems.

As time goes on, closer relations with these outside agencies will be built up, thus extending the hospital's influence and bettering the entire service. During 1926 more than 400 organizations cooperated with our department.

We are asked to undertake more Out-Patient Department work, and salaries have been provided for two more workers, one for the Surgical and one for the Medical units. This gives us five case workers and one clinic executive for the Surgical Service, six case workers for General Medicine and Children's Division, two nurses for clinic management and visiting for the Tuberculosis Division. This staff, we believe, when combined with groups from the affiliated hospitals, will be adequate to carry the social work to start with at the Medical Center in 1928.

We ask the consideration of the Board of Managers in the matter of extending our relations with outside social and nursing agencies, since policies in this regard will affect our development. Members of the Board through their affiliation with philanthropic agencies are constantly helping to establish good lines of inter-communication; such as those between the Hospital and the Children's Aid Society, the Institute for Crippled and Disabled Men, Dental and Speech Defect Clinics. The Hospital, through its membership in the Speedwell Society, the American Association of Hospital Social Workers, the Welfare Council of New York City, is further enlarging its resources for aiding "sick and disabled persons."

It has been suggested that an auxiliary committee representative of outside forces might be formed to work out a program for extension. Any such committee should harmonize at all points with our existing committees. The Social Service Committee of the Board of Managers has a governing and financial responsibility. The Social Service Committee of the Medical Board has a directive responsibility for this, as for any other hospital service adjunct to medical practice. A Committee on "Community Relations" might make a valuable addition and still keep clear the function of committee responsibility for the Social Service of the Presbyterian Hospital.

Respectfully submitted,

JANET THORNTON,

Social Service Department.

REPORT OF THE DEPARTMENT OF NUTRITION

December 31, 1926

To the Board of Managers of the Presbyterian Hospital in the City of New York:

Gentlemen—The report of the Department of Nutrition for the year ending December 31, 1926, is submitted herewith:

ACTIVITIES OF THE DEPARTMENT

1	Tray preparation. Capacity 18 therapeutic diets, 12 metabolic research diets.	
	Total trays for year	24,960
2	Special orders. Preparation of high caloric fluids, milk preparations, etc. Approximately 180 servings per day.	
	Average number of servings per month.	5,400
3	Milk Room.	
	Average number of formulas per month	210
4	Student dietitian training. Six to seven students were always in training. Students accepted twice a year.	
	Students completing four months' course	2
	Students completing six months' course	12
5	Pupil nurse training in dietetics.	
a	Dietetics, Probationers, Lectures	36 hours
	Laboratory 6 sections. 36 hours each	216 hours
b	Diet in disease. Junior Nurses. Lectures.	6 hours
c	Therapeutic kitchen and milk room training. Five to six nurses at a time for a period of five weeks.	
	Nurses completing training	67
d	Special metabolism work. One senior or junior nurse at a time for a period of four weeks.	
	Nurses completing training	13
6	Out-Patient Department Clinics.	
a	Dietary instruction of patients and routine testing in diabetic clinics.	
b	Dietary instruction in surgical and obesity clinics.	
c	Dietary instruction in epileptic clinics.	
d	Classes for these patients and for relatives who prepare their food.	
7	Instruction for all metabolic and therapeutic cases (or relatives) in calculation, weighing and preparation of diet.	
8	Demonstrations and lectures to physicians taking Post-Graduate Course in Internal Medicine and to medical students.	
9	Miscellaneous. Instruction in calculation of diet to visiting physicians, nurses, dietitians, consultations on courses and methods of instruction.	

Respectfully submitted,

ELIZABETH WYCKOFF,
Assistant Dietitian.

REPORT OF THE DEPARTMENT OF OCCUPATIONAL THERAPY

December 31, 1926

To the Board of Managers of the Presbyterian Hospital in the City of New York:
Gentlemen—The report of the Department of Occupational Therapy for the year ending December 31, 1926, is herewith submitted.

Five hundred and twenty-eight patients have been given Occupational Therapy during the year, and five hundred and thirty articles have been completed. We have been able to treat short term and long term patients and we have endeavored to give certain cases very careful study in order to fit the crafts given to the needs of the patients. We feel an increasing urge to stress the therapeutic aspect of the work, and in our endeavor to make the work of our department of increasing value to the patients, we have been greatly aided by the interest and help of the physicians and surgeons and of the nursing staff.

The number of crafts used has been increased this year and our equipment for weaving enlarged by the purchase of a small but complete bedside loom which we hope will form the basis of a much larger weaving equipment.

Miss Natalie Williams, who came to the Department at the close of last year, has continued with us this year and has been of invaluable assistance in helping to build up the work of the Department. Miss Nancy Lathrop, who started the year as our part-time assistant, resigned in April and in July Miss Ellen Knutzen came to fill the part-time position. She too has helped to build up our work.

The following is a general summary of the crafts given and the number of completed articles of each craft; followed by a general statement of the results of sales and incidental expenses for small supplies:

Crafts:	
Basketry	264
Cord Winding	20
Crayoning and Paper Construction (Children's Work)	11
Crepe Paper Work	5
Cockades of ribbon (hat and gown trimming)	3
Crocheting	32
Embroidery	12
Hooked Rug	1
Knitting	14
Knotting	6
Painting	57
Sawing (Fret Saw)	4
Sewing	90
Toys	1
Weaving (on small frames of cardboard with wool, Children's Work)	7
Total	527

The Department took in \$290.56 from the sale of articles. Of this sum \$192.08 was spent for small supplies not purchased through the budget. \$101.50 was turned back to the Hospital to be applied to the budget.

The Department wishes to express its appreciation of the friendly interest and cooperation of all the other departments of the Hospital.

Respectfully submitted,
MARGARET OLIVER HEWLETT,
Instructor.



CLASS OF 1926 - SCHOOL OF NURSING

REPORT OF THE DIRECTOR OF THE SCHOOL OF NURSING

December 31, 1926

To the Board of Managers of the Presbyterian Hospital of the City of New York:

Gentlemen—I have the honor to present the thirty-fourth annual report of the School of Nursing for the year ending December 31, 1926.

The year of 1926 will always be remembered in the annals of the School of Nursing as one of our most important years. A definite advance in the teaching program of the School of Nursing has been brought about by the appointment of a second Assistant Director and two additional instructors, the details of which will be given in this report. The erection of Maxwell Hall, the residence of the School at the Medical Center, was started during this year.

In order to increase the number of hours of theoretical instruction, and to improve the teaching of practical nursing on the wards, the School of Nursing Committee recommended the appointment of two additional instructors last February. Margaret Eliot, '21 and Anne Ashe, '24 accepted the appointments. At the same time a ward helper was added to the personnel of each ward floor. Under this arrangement we have been able to give the students more individual instruction, and also take care of the nursing in the Hospital. Then in October the period of theoretical instruction was arranged for one section at a time. During this period the students were on the wards for six hours instead of the usual eight, thus enabling them to do more studying. This plan will necessitate the repeating of all intermediate classes twice a year, as well as preliminary and junior classes as heretofore. The Board of Managers also authorized the appointment of a second assistant in the office of the School of Nursing. Ruby F. Carlson, '19 accepted this position.

Alice Winifred Kaltenbach, '20, B.A., resigned as Educational Director to accept the position of Director of Nurses at the American Hospital at Neuilly, France. Eleanor Lee, '20, A.B., accepted the position vacated by Miss Kaltenbach.

Dorothy S. Wood, '20, Assistant Director and Anne Ashe, '24, B.A., Instructor, have been granted extended leave of absence on account of ill health.

Doris M. Rykert, '23, B.S., was granted six months leave of absence in order to study Surgical Nursing and Operating Room Technique at Mayo Brothers Hospital, Rochester, Minnesota. Miss Rykert is at present in charge of the Operating Room here.

During the spring a mild epidemic of sore throats somewhat interrupted the work of the School. One student, Dorothy Stack, '26, developed pneumonia at this time. She died within a few days. Miss Stack was a promising student and in her death the school experienced a distinct loss. Since this time the health of the students has been better than for five years, and consequently, we were able to finish our class work on time.

During the year 1926 the School of Nursing sent out 1004 announcements in response to inquiries concerning the School. Seventy-seven students were received into the School and fifty graduated.

REPORT OF THE DIRECTOR OF THE SCHOOL OF NURSING

The Commencement Exercises of the Class of 1926 were held on May 6, 1926, in the Madison Avenue Presbyterian Church and the address to the graduating class was delivered by the Rev. Henry Sloane Coffin, D.D., of the Madison Avenue Presbyterian Church.

The Faculty and Students of the School of Nursing welcomed Miss Anna C. Maxwell on her return from abroad in November.

Death removed from our midst on April 22, 1926, Agnes L. Warner, class of 1901.

This year as formerly, Mrs. J. Kennedy Tod is gratefully remembered for the use of the week-end camp at Innis Arden, Sound Beach, Connecticut.

We wish to express our gratitude to the friends of the School who have provided delightful entertainment for our students with opera tickets.

During the year the support and cooperation of the Board of Managers of the School of Nursing Committee, the Attending Staff, the House Staff and the Nursing Staff, have been deeply appreciated.

The census of the School is as follows:

GRADUATING CLASS, 1926		
Number at last report	50	
Withdrew	2	
Transferred from 1927	2	
Remaining		50
SENIOR CLASS, 1927		
Number at last report	47	
Withdrew	4	
Transferred to 1928	1	
Transferred to 1926	2	
Transferred from 1928	1	
Remaining		41
INTERMEDIATE CLASS, 1928		
Number at last report	53	
Withdrew	2	
Transferred to 1927	1	
Transferred to 1929	4	
Transferred from 1927	1	
Remaining		47
JUNIOR CLASS, 1929		
Entered	33	
Withdrew	11	
Transferred from 1928	4	
Transferred to Preliminary	5	
Remaining		26
PRELIMINARY CLASS, 1929		
Entered	45	
Withdrew	7	
Transferred to 1930	2	
Remaining		36
SUMMARY		
Student Nurses	114	
Preliminary	36	
Total		150

Respectfully submitted,
HELEN YOUNG, R.N.,
Director, School of Nursing.

REPORT OF THE OUT-PATIENT DEPARTMENT

To the Board of Managers of the Presbyterian Hospital in the City of New York:

Gentlemen—I have the honor of presenting the following report of the Out-Patient Department for the year ending December 31, 1926. Although each year it seems that our maximum physical capacity has been reached, we nevertheless carry a slightly increased load. This is made possible through the conscientious endeavors of the medical, nursing and clerical staff. May we express to them our sincere appreciation.

Our total attendance, exclusive of medical and surgical follow-up was 113,112 visits as against 110,407 for the previous year; the follow-up visits were 6,260 as against 5,621. Detail figures are attached.

During the year we have added diathermy to the physical therapy department. We wish to thank Dr. Norman Titus for his advice and consultant services in connection with the work of this department.

We have also added a thyroid and gastro-intestinal consultation clinic.

During recent years, the growth of the Out-Patient Service has been one of the outstanding developments in the hospital field. It is fair to say that the Out-Patient Department of The Presbyterian Hospital has kept abreast of this growth. Indeed, some of the newer policies and methods have been here originated and studied.

Our modern development began in 1915 with the advent of Dr. Hugh Auchincloss as Surgeon in Chief and Dr. A. R. Lamb as Physician in Chief, bringing with them a new professional spirit.

During their first year of service we note the following:

(a) *Attendance* was limited to the number of doctors on duty. Results: "Adequate history and examination with consequent corollary of intelligent treatment."

(b) *Diagnostic File*: This was started and transformed our records to a usable form and increased the efficiency of history taking.

(c) *Laboratory*: A salaried clinical pathology technician was provided to care for Out-Patient work.

(d) *In and Out-Service*: A more intimate relation between the Hospital Wards and Out-Patient Department was initiated by: (1) assigning a number of members of the hospital staff to the Out-Patient Department for consultation; (2) including several Out-Patient Department physicians on the Attending Staff; (3) inviting Out-Patient Department physicians to attend hospital rounds.

(e) *Follow-Up*: Systematic and automatic return of discharged patients to the Out-Patient Department for subsequent treatment and observation was started.

(f) *Unifying of History*: The patient's complete out-patient history was sent to the ward with the patient on admission. An abstract of the hospital record was placed in this history before its return to the Out-Patient Department on the patient's discharge.

(g) The following through of all patients signed into the hospital for admission to their destination was systematically begun.

(h) Visiting nursing and social service were used for investigation, relief and follow-up work.

In 1917, war conditions depleted the personnel of the Out-Patient service. Women volunteer lay workers were used to relieve doctors of their clerical routine and expedite medical handling. This service proved so valuable that we later employed paid clerical aides in addition to volunteers.

Unit History System: This was extended to the Out-Patient Department in 1918 when the binding into a unit history of out-patient and in-patient records at the time of the patient's discharge was begun.

Nursing: The length of service and the number of experienced nurses in the Out-Patient Department was increased. This provided more adequate instruction for the nurses and better service for the out-patient. A trained anæsthetist was assigned to the operating room.

In 1920, there were two steps forward of note:

(a) *Surgical Diagnostic Clinic:* This provided that all surgical patients except emergencies should be seen in the Out-Patient Department. This lessened the patient's stay in the hospital bed and reduced the number of unoperative admissions. It graded the work from the student to the consultant, conserving the time of senior men. It assisted teaching, as each individual assisting in the work up of the patient had the opportunity of following the case to the hospital and return.

(b) *Hospital Admissions:* Except for patients to the private corridor, all admissions were arranged to take place through the Out-Patient Department, of which the Accident Ward was a part.

In 1921, it was felt that with increased clerical help and an appointment system, the admitting of patients would be facilitated and the quality of service improved. The Out-Patient service of The Presbyterian Hospital was selected for demonstration purposes by the Committee on Dispensary Development of the United Hospital Fund. Through this committee, funds were made available for the study of the problems relative to the admitting of patients, and a sub-committee was appointed by the Medical Board of the Hospital, which met with representatives of the aforesaid Dispensary Development Committee.

During 1922, the following constructive suggestions were developed by the combined committees: (a) A plan for an admitting clinic. (b) A plan of reorganization of the Social Service Department along lines of service, teaching and research. (c) An appointment system. (d) An Out-Patient Department executive to assume control of the administration.

All the above were approved by the Board of Managers and placed in operation, except for the plan of Admitting Clinic.

REPORT OF THE OUT-PATIENT DEPARTMENT

During 1923, the medical department of the hospital took the final step in the working out of the In and Out-Patient Service. The medical staff was divided into four teams. Each team was placed in charge of a medical ward, and a common follow-up day for discharged cases was fixed in the Out-Patient Department. Each team is under a leader or team captain, and serves on routine duty in medical clinics of the Out-Patient Department. This unifies continuity of service. With a social service worker attached to each team we have a rounding out of the idea.

As one views the organization of the Out-Patient Department in its present stage of development, he feels that we owe much to the men who were far-sighted enough to inaugurate and carry out this program. It is especially gratifying to note that we have met in principle all of the practical standards set for Out-Patient service by the Out-Patient Section of the American Hospital Association.

We have yet many problems to be solved. We have developed a good follow-up system for ward patients, but have done little for a real Out-Patient follow-up. The future of this service has yet to be worked out. Due to our crowded quarters we have been unable to perfect the team system of In and Out-Service, but have developed a mechanism which will serve us in expanded quarters. While Social Service has been developed to a very satisfactory degree in the Hospital, its full extension to the Out-Patient Department remains for improved conditions of adequate space and equipment. The admissions to the Hospital through the Out-Patient Department presents many difficulties which cannot be overcome in our present quarters. The main features must receive further study in our new home where proper relationship of the units involved can be developed under actual working conditions. The Hospital admitting, Out-Patient admitting, the record room, Social Service and administrative functions must all be combined so that we will have together a twenty-four hour emergency Out-Patient service as well as adequate care for all hospital admissions. Lack of facilities has prevented adequate work in preventive medicine. The problem of caring for persons applying to the Hospital for our care and who are unable to pay high specialty and other fees is yet to be met.

We are promised adequate space and equipment in the new medical center. During the past year, plans have been worked out for the new Vanderbilt Clinic, which will include the present Vanderbilt Clinic, Presbyterian Out-Patient Department and perhaps others. We are fortunate in being able to plan this new building to suit the fundamental needs rather than visa versa. It will be built with the patient and his needs as a primary consideration.

Respectfully submitted,

FREDERICK MCCURDY, M.D.,
Superintendent, Out-Patient Department.

REPORT OF THE OUT-PATIENT DEPARTMENT

To the Board of Managers of the Presbyterian Hospital in the City of New York:

Gentlemen—The past year's changes in the surgical Out-Patient Department are minor ones made necessary by the steadily increasing number of patients, and made possible by further additions to the staff which now for the first time in several years is adequate for our present needs. Some of these changes were suggested by the results of a study made by Miss Taylor of the Dispensary Development Committee to examine the clinic's efficiency from the patient's point of view. This investigation was of considerable value to us in that it prompted us to take measures to correct the faults it disclosed and was timely in that it suggested elements in the planning of the new institution.

The medical Out-Patient Department has had a successful year. The system of administration by a committee composed of the team heads has functioned very smoothly and seems to be, together with the team system, a great advance in out-patient management. During the past year several new and able members have been attached to the staff, increasing the personnel and rendering the lack of space even more noticeable. This addition has enabled a greater number of patients to be taken care of; and the character of the work done, shows steady improvement.

We wish to thank the entire medical, surgical and out-patient personnel for their maintaining the high standards of cheerful and efficient service.

Respectfully submitted,

MARTIN DEFOREST SMITH, M.D.,

Visiting Physician, Out-Patient Department.

DAVID C. BULL, M.D.,

Visiting Surgeon, Out-Patient Department.

REPORT OF THE OUT-PATIENT DEPARTMENT

SURGICAL CLINICS

	Individuals	Transferred from Other Departments	Total	Visits Made
Surgical Diagnostic	1,042	504	1,546	4,925
Men's Surgical	945	47	992	13,102
Women's Surgical	818	59	877	9,043
Children's Surgical	227	17	244	2,880
Fracture	294	345	639	7,198
Proctology	123	87	210	922
Urology	84	38	122	340
Emergency Ward.	7,219	147	7,366	13,057
Bake and Massage	175	280	455	7,375
Radiotherapy	154	200	354	3,067
Violet Therapy	24	175	199	3,215
Total	11,107	1,897	13,004	65,124

MEDICAL CLINICS

	Individuals	Transferred from Other Departments	Total	Visits Made
Men's Medical	1,756	212	1,968	5,566
Women's Medical	2,226	164	2,390	7,304
Children's Medical	1,142	66	1,208	4,959
Skin	679	422	1,101	8,033
Tuberculosis	410	110	520	2,577
Clinical Allergy	158	25	183	2,661
Gastro Intestinal	176	376	552	1,954
Aortitis	44	6	50	524
Hematology	10
Endocrinology	9	3	12	94
Metabolism	256	44	300	3,202
Nephritis-Hypertension	39	19	58	398
Health	5	14	19	164
Total	6,900	1,461	8,361	37,446

DENTAL DEPARTMENT

Oral Surgery.	482	782	1,264	4,809
Dentistry (including pyorrhea)	198	1,298	1,496	5,733
Total	7,580	3,541	11,121	47,988
Surgical Follow-Up				4,232
Medical Follow-Up				2,028
Total				6,260
Total Visits—O. P. D.				113,112
Total Visits—Follow-Up				6,260
GRAND TOTAL	18,687	5,438	24,125	119,372

REPORT OF THE PRESIDENT OF THE ALUMNÆ ASSOCIATION
OF THE SCHOOL OF NURSING OF THE PRESBYTERIAN
HOSPITAL IN THE CITY OF NEW YORK

December 31, 1926

To the Board of Managers of the Presbyterian Hospital in the City of New York:

Gentlemen—It is my privilege to submit to you the twelfth annual report of the Alumnæ Association of the School of Nursing of the Presbyterian Hospital for the year ending December 31, 1926.

The year, as a whole, has been an uneventful one, due, no doubt, to the fact that it has not been marked by the completion of another million dollar drive. There seems, however, to be a steadily growing sense of responsibility among the Alumnæ for the future of its school as we approach the new Medical Center, and an eagerness to know what place our school will take in this great new educational project. That, it seems to me, is the most promising development of the past year.

The five year tentative program of the Pension Fund terminated this year, which necessitated the adoption of a permanent plan, definite action concerning this was taken at our annual Alumnæ meeting in May.

Miss Maxwell's return from a prolonged European visit brought with it its never failing joy and inspiration.

We have felt very keenly the loss of Miss Agnes L. Warner of the class of 1901, who died April 22 of this year.

Our present membership is 824.

It is our desire to be of very particular help to you in this next eventful year, and may I, as President, ask you to feel free to call upon us at any time, and to assure you that your co-operation at all times is sincerely appreciated.

Respectfully submitted,

EUNICE F. WHIPPLE,

President.





SCHOOL OF NURSING RESIDENCE IN PROGRESS

THE ALUMNÆ ASSOCIATION OF THE PRESBYTERIAN HOSPITAL SCHOOL OF NURSING IN THE CITY OF NEW YORK

EXECUTIVE COMMITTEE

Term Expires 1927
MRS. F. B. ST. JOHN
MARGUERITE A. WALES
ELEANOR LEE
EMIL CLATWORTHY

Term Expires 1928
HELEN YOUNG
VERA M. ROSE
EUNICE WHIPPLE

Term Expires 1929
MARGARET H. MCCURDIE
LAURA CARTER
M. MAUDE TENANT
LOUISE M. MARSH

OFFICERS

President, EUNICE WHIPPLE

Vice-President, EMILY CLATWORTHY

Corresponding Secretary, MARGARET MCCURDIE

Recording Secretary, LOUISE M. MARSH

Treasurer, HELEN YOUNG

ADVISORY BOARD

DEAN SAGE
MOREAU DELANO

ROBERT W. CARLE
JOHN F. BUSH

FINANCE COMMITTEE

CORNELIUS R. AGNEW
JOHN F. BUSH

HELEN YOUNG
EUNICE WHIPPLE

BENEFIT COMMITTEE

To Serve Until Annual Meeting, 1927
HELEN YOUNG

To Serve Until Annual Meeting, 1928
EMILY CLATWORTHY

To Serve Until Annual Meeting, 1929
ALICE H. MACLELLAN

CHAIRMEN OF COMMITTEES

Membership—ANNE PENLAND

Social—MARGARET ELIOT

Pension Fund Ways and Means—LAURA H. CARTER

Resolutions—ANNE K. WILLIAMS

Public Health—ELIZABETH MCKENZIE

Red Cross—VERA M. ROSE

Education—DOROTHY S. WOOD

Program—ELEANOR LEE

Legislative—ALICE H. MACLELLAN

AUDITING COMMITTEE

MABEL DAVIES

DELEGATES

Acting:

RHETTA L. PINNEY
ALICE H. MACLELLAN

Alternating:

MARIE THOMPSON
LAURA CARTER

ALUMNAE ASSOCIATION—SCHOOL OF NURSING

REPORT OF THE TREASURER

For Years Ending December 31, 1926 and 1925

CURRENT REVENUE

	1926	1925
Initiation Fees	\$277.00	\$251.00
Dues	1,727.00	1,595.50
Income General Fund	685.00	300.00
Miscellaneous Income:		
Subscriptions to Quarterly.	\$1.00	\$13.00
Sale of Pencils		3.60
Exchange of checks20	.20
Cathedral Window		50.00
Russian Relief		28.00
		<hr/> 94.80
Donations to help defray expenses of luncheon	500.20	
Donations, miscellaneous	62.00	563.40
	<hr/>	<hr/>
	\$3,252.40	\$2,241.30
Appropriations from Income Benefit Fund account benefits paid and minor miscellaneous expenses connected therewith	\$2,140.00	\$1,860.00
Appropriations from Income Pension Fund to pay pensions	1,763.50	2,863.50
	<hr/>	<hr/>
	\$7,155.90	\$6,964.80
Excess Current Expense over Current Revenue . . .		732.37
		<hr/>
		\$7,697.17

CURRENT EXPENSES

Clerk's salary	\$180.00	\$180.00
Delegate's Expenses to Atlantic City	65.00	
Floral Tributes to Friends and Deceased Members . .	16.13	102.15
N. Y. County Registered Nurses Association—Dues .	328.60	216.00
Nurses Relief Fund	100.00	100.00
Quarterly Magazine—Printing	993.55	1,757.49
Stationery, Printing and Postage	181.35	184.03
Refreshments for Meetings	31.20	84.20
Rent of Safe Deposit Box	25.00	25.00
Telephone and Telegraph		1.30
Donations		50.00
Entertainment of Graduating Class	968.75	
Paid to Custodian of Securities	25.00	
Miscellaneous expenses.	56.25	273.50
Benefits paid to members of the Alumnae Association from Income Benefit Fund	2,140.00	1,860.00
Pensions paid to members of the Alumnae Association from Income Pension Fund	1,753.50	2,863.50
	<hr/>	<hr/>
	\$6,874.33	\$7,697.17
Excess Current Revenue over Current Expense . . .	281.57	
	<hr/>	
	\$7,155.90	

ALUMNAE ASSOCIATION—SCHOOL OF NURSING

REPORT OF THE TREASURER—Continued

COMPARATIVE BALANCE SHEET AS OF DECEMBER 31, 1926 AND 1925

CAPITAL ASSETS

	1926	1925	Increase	Decrease
Bonds	\$222,146.75	\$228,359.25		\$6,212.50
Total Capital Assets . . .	\$222,146.75	\$228,359.25		

CURRENT ASSETS

Cash on hand	\$33,243.01	\$21,017.66	\$12,225.35	
Loans Receivable, due from Members of the Alumnae Association	3,056.00	2,356.00		700.00
Alumnae Pin Account . . .	23.00	54.00		31.00
Interest Purchased	225.00			

Total Current Assets . . .	\$36,547.01	\$23,427.66		
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Grand Total Assets. . . .	\$258,693.76	\$251,786.91		
Deficit		80.11		

		\$251,867.02		
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CAPITAL LIABILITIES

Benefit Fund	\$74,762.34	\$73,762.34	A1,000.00	
Unappropriated Income Bene- fit Fund	3,431.83	2,636.63	B795.20	
General Fund	9,184.30	12,602.50		C3,418.20
Pension Fund	170,174.83	162,365.55	D7,809.28	
Lavenburg Fund	486.00		E486.00	
Notes Payable	500.00	500.00		

	\$258,539.30	\$251,867.02		
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Surplus	154.46			
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	\$258,693.76			
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A—Benefit Fund—Amount transferred from Income Account			1,000.00	
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B—Income Benefit Fund, received from in- vestments	\$3,661.50			
Bank Interest	273.70			

	\$3,935.20			
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Benefits paid	\$2,140.00			
Amount transferred . . .	1,000.00	3,140.00		795.20

C—Loss on sale of \$12,000 I.R.T. Bonds				3,418.20
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D—Income from investments	9,366.66			
Bank interest	273.66			
Donations	843.00			
Profit on sale of securities	2,792.50			

	\$13,275.82			
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Loss on securities sold . . .	3,703.04			
Pensions paid	1,763.50	5,466.54		7,809.28

ALUMNAE ASSOCIATION—SCHOOL OF NURSING

REPORT OF THE TREASURER—Continued

STATEMENT OF INCREASE OR DECREASE OF CAPITAL RESERVE FUNDS

For the Year Ending December 31, 1926

	Amount Jan. 1, 1926	Received	Expended	End of Period
General Fund	\$12,602.50		\$3,418.20	\$9,184.30
Benefit Fund	73,762.34	\$1,000.00		74,762.34
Income Benefit Fund	2,636.63	3,935.20	3,140.00	3,431.83
Pension Fund	162,365.55	13,275.82	5,466.54	170,174.83
Lavenburg Fund		1,100.00	614.00	486.00
Notes Payable	500.00			500.00
	<u>\$251,867.02</u>	<u>\$19,311.02</u>	<u>\$12,638.74</u>	<u>\$258,539.30</u>

LIST OF INVESTMENTS, FUNDS HELD IN AND ANNUAL INCOME

HELD IN BENEFIT FUND

Par Value		Book Value	Annual Income
\$35,000.00	Provident Loan Society of New York—Certificates of Contribution, 6%	\$35,000.00	\$2,100.00
17,000.00	United States Steel Corp. Sinking Fund Bonds, due 1963, 5%	17,652.50	850.00
5,000.00	American Telephone & Telegraph Co. 20 yr. Sinking Fund Debentures, due 1943, 5½%	5,053.75	275.00
5,000.00	International Mercantile Marine, 1st Mortgage Sinking Fund Bonds, due 1941, 6%	4,412.50	300.00
<u>\$62,000.00</u>		<u>\$62,118.75</u>	<u>\$3,525.00</u>

HELD IN GENERAL FUND

\$10,000.00	Florida Power & Light Co. 1st Mortgage Bonds, due 1954, 5%	9,325.00	500.00
		<u>\$9,325.00</u>	<u>\$500.00</u>

HELD IN PENSION FUND

\$20,000.00	American Telephone & Telegraph Co. 20 yr. Sinking Fund Debentures, due 1943, 5½%	\$20,030.00	\$1,100.00
20,000.00	International Mercantile Marine Co. 1st Mortgage Sinking Fund Bonds, due 1941, 6%	17,434.00	1,200.00
15,000.00	Cuba Cane Sugar Corp. 10 Yr. Convertible Debentures, due 1930, 7%	14,197.50	1,050.00
17,000.00	Punta Alegra Sugar Co. Sinking Fund Convertible Debentures, due 1937, 7%	18,664.00	1,240.00
15,000.00	Kingdom of Belgium, 25 Yr. External Loan Bonds, due 1949, 6½%	14,122.50	975.00
26,000.00	Standard Oil Co. of N. J. Debentures, due 1946, 5%	26,487.50	1,300.00
40,000.00	United Kingdom of Gt. Britain & Ireland, 20 Yr. Bonds, due 1937, 5½%	39,767.50	2,200.00
<u>\$153,000.00</u>		<u>\$150,703.00</u>	<u>\$9,055.00</u>

Respectfully submitted,

HELEN YOUNG, *Treasurer.*

CHARTER

AN ACT

To Found a Presbyterian Hospital in the City of New York

Passed February 28, 1868—Chapter 15

The People of the State of New York, represented in Senate and Assembly, do enact as follows:

Section 1. James Lenox, John Taylor Johnston, Robert L. Stuart, Morris K. Jesup, Marshall S. Bidwell, and their associates, as hereinafter named, shall constitute a body corporate, with power to establish, maintain, and conduct a Hospital in the City of New York, which shall be known and designated as "The Presbyterian Hospital in the City of New York."

Section 2. The property and concerns of said Corporation shall be vested in and managed by a Board of thirty-two Managers (by act of March 28, 1868, increased to thirty-six Managers), to be constituted as provided for in the following section.

Section 3. James Brown, Marshall S. Bidwell, William A. Booth, Aaron B. Belknap, William E. Dodge, James Donaldson, John C. Green, Winthrop S. Gilman, Robert M. Hartley, Richard Irvin, Edward S. Jaffray, Thomas Jeremiah, Morris K. Jesup, John Taylor Johnson, James Lenox, David Olyphant, William Paton, Thomas C. M. Paton, Joseph Stuart, Robert L. Stuart, Thomas U. Smith, Jonathan Sturges, Otis D. Swan, Charles N. Talbot, Willard Parker, M.D., John R. Ford, Henry M. Taber, Alexander Van Rensselaer, William M. Vernilye, Washington R. Vermilye, A. R. Wetmore, and A. Robertson Walsh, thirty-two in number, shall constitute a part of the Board of Managers. To these thirty-two Managers, the Rev. William M. Paxton, D.D., as Minister of the First Presbyterian Church; the Rev. William Adams, D.D., as Minister of the Madison Square Presbyterian Church; the Rev. Thomas Dewitt, D.D., as Senior Minister of the Collegiate Church of the Reformed Protestant Dutch Church, and the Rev. John N. McLeod, D.D., as Minister of the First Reformed Presbyterian Church, all in the City of New York, and their successors in office for the time being, shall, by virtue of their respective offices, be associated as members of the Board of Managers.

Section 4. As soon as practicable after the passage of this Act, the said Board shall organize, and by lot divide the thirty-two Managers into four classes of eight each, and the places of the said classes shall be vacant respectively on the second Wednesday in April, one, two, three, and four years thereafter, so that eight Managers shall be elected by the said Board of Managers annually, by ballot, to hold their seats for four years.

Section 5. The Board of Managers shall have power to fill all vacancies that may occur in the said Board, to enact By-Laws, and to appoint all such agents, assistants, and attendants as may be proper to carry out the purposes of the said Corporation. Among these shall be included a Superintendent and a Chaplain or both a Superintendent and a Chaplain; but these positions shall be held only by Presbyterians.

CHARTER

Section 6. Not less than eleven Managers shall constitute a quorum for the purpose of electing Officers, making or changing By-Laws, or for holding any special meeting; but for all other purposes, and at stated meetings, seven shall be a quorum.

Section 7. The said Corporation is authorized to take by purchase, devise, or otherwise, and may hold, transfer, and convey, for the purposes of said Hospital all the real and personal property of which it may become possessed, in so far as the same is in accordance with the general laws of this State, and not otherwise, and which said property shall be exempt from taxation, and shall be entitled to the benefit of the provisions of law relating to charitable institutions.

Section 8. This Corporation shall possess the general powers, and be subject to the provisions, restrictions and liabilities contained in the 3rd Title of the 18th Chapter of Part First of the Revised Statutes.

Section 9. This Act shall take effect immediately.





HOUSE STAFF—1926

CONSTITUTION

ARTICLE I

TITLE

The name by which this Society shall be known shall be "The Presbyterian Hospital in the City of New York."

ARTICLE II

OBJECT

The object of the Society is the establishment, support and management of an Institution for the purpose of affording medical and surgical aid and nursing to sick or disabled persons of every creed, nationality, and color. The public religious services in the Hospital shall be in conformity with the doctrine and forms of the Presbyterian or Reformed Church.

ARTICLE III

THE SOCIETY

The Society shall consist of Life Members, who shall respectively be approved by a majority of members of the Board of Managers present at a stated meeting, and who shall have been nominated at a previous stated meeting by a Standing Committee appointed for that purpose by the Board.

ARTICLE IV

ENDOWED BEDS

The Board of Managers may fix amounts which when paid shall entitle the donor to nominate from time to time a patient to use and occupy one bed in the common wards of the Hospital free of charge, subject, however, to such rules and regulations for the admission, treatment, and discharge of patients as are now, or shall be hereafter, prescribed by said Board.

Where such nomination is accorded during life, or in perpetuity, the amount paid therefor shall be kept invested in income-producing securities until the privilege may lapse by the death of the donor or otherwise.

ARTICLE V

PROPERTY

All the property of the Society shall be applied to advance the general objects of the Society, except where it has been otherwise specially directed by the donor or testator.

ARTICLE VI

GOVERNMENT

The affairs of the Society shall be under the direction of a Board of thirty-six Managers, thirty-two of whom shall be divided into four classes of eight each; and the places of the said classes shall be vacant respectively on the second Wednesday of April, at the end of one, two, three and four years thereafter, so that Eight Managers shall be elected by the said Board annually, by ballot, to hold their seats for

CONSTITUTION

four years. To these thirty-two Managers, the Minister of the First Presbyterian Church, the Minister of the Madison Square Presbyterian Church, the Senior Minister of the Collegiate Church of the Reformed Protestant Dutch Church, and the Minister of the First Reformed Presbyterian Church, all in the City of New York, by virtue of their respective offices, for the time being shall be added as members of the Board of Managers. The officers of the Society shall consist of a President, a Vice-President, a Treasurer, a Corresponding Secretary and a Recording Secretary, who shall be selected annually by the said Board of Managers, from their own number, and shall also be Officers of the said Board. The said Officers and Managers, together, shall form a Board, to be denominated the "Board of Managers of the Presbyterian Hospital in the City of New York," not less than eleven of whom shall constitute a quorum for the purpose of electing Officers, making or changing By-Laws, or for holding any special meeting; but seven shall be a quorum for all other purposes, and for stated meetings. The Board of Managers shall at all times be fully authorized to execute all powers of the Society, over all the estate and property of the Society. To it shall be committed the care of the funds of the Institution; authority to make By-Laws, Rules and Regulations, and to alter and amend the same; to fill vacancies in their own body, choose the Officers of the Society, appoint agents, assistants and attendants, and generally to transact the entire business of the Society.

ARTICLE VII

MEETINGS OF THE BOARD

The Board of Managers shall hold stated meetings on the second Tuesday of each month excepting the months of July, August and September, and may hold adjourned meetings when necessary. Special meetings of the Board may be called by the President, or, in case of his absence or inability to act, by the Vice-President, or on written requisition of five members of the Board of Managers; but when special meetings are called, the time and place of meeting, and the subject proposed to be considered, shall be notified to the members at least two days previous to the meeting; and no other subject shall be discussed or acted upon at such meetings.

ARTICLE VIII

ANNUAL MEETING

A meeting of the members of the Society shall be held annually on such day after the expiration of the fiscal year as the Board of Managers may appoint. It shall be the duty of the Board of Managers to make the necessary arrangements for this meeting; to present to the members a report of the proceedings of the previous years; to exhibit a statement of the funds and property of the Society; and also to give information of any matters relating to the objects of the Society which may be of interest or importance.

At the stated meeting of the Board in April eight members shall be chosen by ballot from among the members of the Society to supply the places of the class of managers whose term of service is about to expire. These eight members, together with those composing the three other classes, and the four *ex-officio* members of the Board, shall constitute the Board of Managers for the ensuing year and shall continue in office until their successors are elected. In case of failure to make such elections on the appointed day, a special meeting of the Board shall be called for that purpose.

CONSTITUTION

ARTICLE IX

AMENDMENTS TO THE CONSTITUTION

Amendments to the Constitution shall be proposed in writing at a regular meeting of the Board of Managers, and may be acted on at the next regular meeting of the Board, or at a special meeting called for that purpose; and shall be adopted only on a concurrence of a majority of the members present, but the affirmative vote must not be less than eleven.

BY-LAWS

OF THE BOARD OF MANAGERS

I—RULES AND REGULATIONS

The Board of Managers shall prescribe rules and regulations respecting the management of the affairs of the Hospital. Such rules and regulations shall not be inconsistent with these By-Laws, and may be amended at any meeting of the Board of Managers by a majority of those present.

II—PRESIDENT

The President shall preside at all meetings of the Board. He shall appoint all special Committees, unless otherwise ordered, and shall perform such other duties as may be required by the Constitution and By-Laws. He shall also be *ex-officio*, a member of all committees.

III—VICE-PRESIDENT

In the event of a vacancy of the office of President, or during his absence or inability to act, his duties and powers shall devolve upon the Vice-President. Should he also be unable to act, a President pro-tem shall be chosen by the Board.

IV—TREASURER

The Treasurer shall be charged with the custody of all papers and documents relating to the property of the Corporation, other than such as are mentioned in By-Law V, of all moneys belonging thereto, and of the seal. He shall keep an account in the name of the Corporation with an institution approved by the Board, and shall deposit therein all moneys immediately upon receiving them. He shall cause to be kept such accounts as may be necessary to show the receipts, expenditures and financial condition of the Institution, or as may be required by the Finance Committee. These accounts shall be open at all suitable times to the inspection of the Managers. He shall pay no moneys without proper order, as is elsewhere provided.

V—SAFE KEEPING OF SECURITIES

All bonds, stocks and other invested securities and evidences of value, shall be deposited for safe keeping with a trust company approved by the Board to be held in the name of the Hospital and subject to the joint written order of the Treasurer and a member of the Finance Committee, or, in the absence of the Treasurer, of two members of the Finance Committee, all cash collections being subject to the order of the Treasurer as elsewhere provided.

VI—SECRETARY

The Secretary shall be the Recording and Corresponding Secretary and shall keep the minutes of the proceedings of the Board of Managers, and preserve such records and papers as do not pertain to the office of Treasurer. He shall also be *ex-officio* a member of the Executive Committee and shall keep minutes of said Committee. He shall notify members of all meetings of the Board of Managers at least two days before the meeting. He shall notify members of their appointment on Committees, and generally perform such duties as usually pertain to the office.

He shall have charge of the correspondence of the Board, and shall prepare the Annual Report of the Managers and attend to its publication.

BY-LAWS

VII—COMMITTEES

At the meeting in April, after filling the vacancies about to occur in their Board, the Managers shall elect an Executive Committee of eight members, an Out-Patient Department Committee of five members, a School of Nursing Committee of three or more members, a House Committee of three or more members, a Finance Committee of five members, of which the Treasurer shall be one, a Committee on Nominations of five members, of which the Secretary shall be one, and an Auditing Committee of two members. The members appointed on these committees shall hold office for one year from the second Wednesday in April next ensuing, unless otherwise ordered by the Board, and shall keep minutes of their proceedings, which shall be submitted to the Board at its stated meetings. The Board shall also appoint two of its members for each month of the year, who shall serve as an Inspecting Committee. If any Manager thus appointed shall be unable to attend during the time allotted to him, it shall be his duty to procure some other Manager to attend in his stead.

VIII—EXECUTIVE COMMITTEE

The Executive Committee shall consist of eight Managers chosen as provided in By-Law VII, to whom shall be added the two Managers serving as the Inspecting Committee, and the members of the Out-Patient Department, School of Nursing and House Committees.

1. The Committee shall meet on the second and fourth Tuesday of each month and may hold special meetings when necessary, or when called by the Chairman or two members of the Committee. Three shall constitute a quorum.

2. The Executive Committee shall give orders and establish such rules and regulations as they shall deem necessary for the better carrying into effect the object of this Institution, provided such rules and regulations be not inconsistent with those established by the Board of Managers.

3. All questions relating to the admission, rejection and discharge of patients shall be decided by the Executive Committee, in conformity with the directions of the Board of Managers.

4. In case the House Physician, House Surgeon, or any of their assistants, or any other officer or employee shall neglect any of the duties prescribed to them, or refuse to comply with any reasonable request of the Executive Committee, or Superintendent, the Superintendent may suspend the offender, and he shall at once report his action to the Executive Committee.

5. The Executive Committee shall have general charge of all property within the precincts of the Hospital, and shall see that proper economy is observed in the administration of all its affairs, having due regard to the welfare of its beneficiaries. It shall audit and examine the accounts of the Superintendent; and authorize such repairs and disbursements as may from time to time be necessary, and shall draw drafts upon the Treasurer therefor; such drafts, except for the monthly pay-rolls and supplies, shall not exceed \$1,000 without authority of the Board therefor; shall be signed by the Chairman and Secretary for the time being of the Committee; and shall be a sufficient voucher for the Treasurer.

IX—OUT-PATIENT DEPARTMENT COMMITTEE

The Out-Patient Department Committee shall consist of five Managers. It shall have the general care and oversight of the Out-Patient Department, and shall meet on the second and fourth Tuesdays of each month.

BY-LAWS

X—SCHOOL OF NURSING COMMITTEE

The School of Nursing Committee shall consist of three or more Managers, who shall have the general care and oversight of the School of Nursing.

XI—HOUSE COMMITTEE

The House Committee shall consist of three or more Managers, and shall direct and control the purchasing of all food, fuel, equipment and repair supplies, and have general supervision of the equipment, maintenance and repair of real estate and buildings.

XII—FINANCE COMMITTEE

1. The Finance Committee shall consist of five Managers—one of whom shall be the Treasurer. Three shall constitute a quorum.

2. They shall have authority in their discretion to sell bonds, stocks and other invested securities and evidence of value belonging to the Society, and invest and re-invest the proceeds (together with any other funds of the Society available for investment) in such securities as they deem wise.

XIII—NOMINATING COMMITTEE

1. The Nominating Committee shall consist of five Managers, of whom the Secretary shall be one. Three shall constitute a quorum.

2. In the case of a vacancy occurring in the Board of Managers they shall recommend to the Board the name of a Life Member to fill such vacancy, and to them shall be referred the names of all persons suggested for such position or for Life Membership; but no report of the Committee shall be acted upon until the next subsequent meeting of the Board, except with unanimous consent.

3. All persons nominated for positions on the House Staff shall be referred to this Committee. The names of such as shall be favorably considered by the Committee shall be by them reported to the Board of Managers.

XIV—INSPECTING COMMITTEE

1. The Inspecting Committee shall inspect all the Hospital buildings, visit the wards, service rooms, and laboratories and shall examine as to the cleanliness and order of all parts of the Hospital and grounds.

2. They shall enter their report in a book, which book shall be laid before the Executive Committee at its meetings.

XV—AUDITING COMMITTEE

The Auditing Committee shall shortly after the close of each fiscal year examine and check the bonds, stocks, mortgages or other securities or evidences of value owned by the Hospital and shall also have the accounts of the Treasurer and Superintendent for the last fiscal year examined and checked by certified public accountants. The Committee shall thereafter report to the Board the result of such accounting with its recommendations.

BY-LAWS

XVI—MEDICAL BOARD AND THE MEDICAL, SURGICAL AND LABORATORY SERVICE

1. The Board of Managers shall appoint annually—

(a) A Director of the Surgical Service, a Director of the Medical Service, and a Director of the Pathological Service; these shall together constitute the Medical Board.

(b) As many Visiting Physicians and Surgeons, and Associate Visiting Physicians and Surgeons, as the service of the Hospital may require, a Visiting Physician to the Roentgen Ray Department, a Visiting Bacteriologist, a Visiting Chemist, an Out-Patient Department Staff, and such other department chiefs and assistants as the various services of the Hospital may require.

(c) As many Assistant Physicians and Surgeons and special Consulting Physicians and Surgeons as the service of the Hospital may require.

(d) A House Staff, consisting of as many members as the service of the Hospital may require, and at such times and for such terms of service as shall seem best to meet the needs of the Hospital.

(e) A Registrar of the Out-Patient Department.

2. These appointments shall be made at some time prior to July 1st in each year. The appointees unless a different term be fixed by the Board shall hold office for one year and thereafter until further action of the Board.

XVII—EXECUTIVE STAFF

The Board of Managers shall appoint a Superintendent and such Assistants as the Board may deem necessary for the service of the Hospital, whose services shall continue during the pleasure of the Board.

The Board of Managers shall appoint a Director of the School of Nursing and such Assistants as may be necessary for such service, and such appointees shall hold office during the pleasure of the Board.

XVIII—ENDOWED BEDS

1. A gift of \$10,000 shall entitle the donor and his successors and assigns to nominate, from time to time, a patient to use and occupy one bed in the common wards of the Hospital free of charge; subject to the following qualifications:

(a) A donor may transfer the power to nominate only to an individual who shall be acceptable to the Hospital;

(b) A donor being an association or a corporation organized for profit shall be limited to not to exceed ninety days of occupancy in any one year;

(c) Any such proposed gift by a church, lodge or other eleemosynary organization shall not be governed by this By-Law but shall be considered on its merits when offered.

2. Subject to the same conditions as set forth in (1) above, a gift of \$15,000 shall entitle the donor, his successors and assigns, to nominate from time to time a patient to use and occupy one bed in a one-bed ward room of the proposed new hospital free of charge.

BY-LAWS

3. A gift of \$5,000 shall entitle the donor, during life, to nominate from time to time, a patient to use and occupy one bed in the common wards of the Hospital free of charge. If the donor be a corporation or association the privilege to nominate shall expire in fifteen years unless the privilege be extended by the Board of Managers, but shall in no event continue for a greater period than twenty-five years.

4. Any person or corporation being the donor of a \$5,000 bed may increase their donation to \$10,000, in which case they shall become henceforth entitled to the privilege that attaches to an original donation of that amount.

5. All endowed bed privileges are subject to the Rules and Regulations governing the admission, treatment and discharge of patients.

6. Contributions to the endowment fund of free beds, as above provided for, may be made by instalments, when the donor shall, in writing, so notify the Treasurer at the time of each payment. So long as the instalments so paid in shall not equal the sums required under the preceding sections, the amount received shall constitute a portion of the general endowment fund, the income of which shall be used for the payment of the current expenses of the Hospital, and no privileges shall accrue to the donor.

7. The Board of Managers shall have power in their discretion to make, under special and exceptional circumstances, such other arrangements (temporary or permanent) as to endowed beds as they may deem best calculated to promote the objects for which the Hospital was established and is now being maintained.

8. Certificates of the right to nominate patients to use and occupy beds free of charge shall be issued in such form as the Board of Managers may prescribe, and shall be signed by the President or Vice-President and Treasurer, who shall also affix the seal of the Corporation.

XIX—APPROPRIATIONS OF MONEY

Except in the cases provided for in Section 5 of By-Law VIII, and Section 2 of By-Law XII, all appropriations of money shall be made by resolution of the Board of Managers. Orders for the amounts thus appropriated shall be drawn on the Treasurer by the President or presiding officer of the meeting, and be countersigned by the Secretary, or Secretary *pro tem*, and when properly endorsed shall be sufficient voucher for the Treasurer.

XX—COMPLAINTS, SUSPENSIONS OR DISCHARGES

If any officer, physician or surgeon shall become unfit to execute his office, or shall conduct himself contrary to any of the Rules of the Hospital, or refuse or neglect to execute the same, the Executive Committee, or any member of the Board of Managers may submit against him a complaint in writing, at a meeting duly called, and thereupon a notice of the said complaint shall be given to the person complained of, and a time shall be appointed (not less than six days after service of said notice) for the person complained of to make his defense before the Board of Managers; and the Board, having examined into the truth of the complaint, and heard the defense of the party accused, if any shall be made, may, with the concurrence and approbation of a majority of the Managers present, suspend or discharge the officer, physician, or surgeon complained of.

BY-LAWS

XXI—ORDER OF BUSINESS

The order of business shall be as follows:

1. The meeting shall be opened with prayer.
2. The roll shall be called, and the attending members noted.
3. The minutes of the preceding meeting shall be read, corrected if necessary, and approved.
4. Treasurer's Reports.
5. Reports of the Committee shall be called for, and action taken thereon.
6. Communications to the Board shall be received and considered.
7. Unfinished business.
8. New business.

XXII—ALTERATIONS OR ADDITIONS

Any amendment to the By-Laws shall be proposed in writing at a regular meeting of the Board of Managers, and may be acted on at the next regular meeting of the Board, or at a special meeting called for that purpose. It shall be adopted only on an affirmative vote of a majority of those present. A copy of any proposed amendment shall be mailed to each member of the Board at least three days prior to the next meeting.

Revised, February 10, 1925.

RULES AS TO THE ADMISSION OF PATIENTS

1. All ward patients are required to pay \$3.00 per day for board or such smaller sums as may be determined by the circumstances of the case, of which the Managers shall be the sole judges. Patients from New York City (Manhattan and Bronx), who are unable to pay are admitted free. Patients from out of town will not usually be admitted free but this rule shall not apply to patients recommended for admission by members of the Board of Managers or by any of the Directors of the Service.

2. Patients suffering from severe accident or serious illness will be admitted at any hour of the day or night. Other patients should apply to the Out-Patient Department for treatment or admission to the Hospital.

3. Patients may be admitted by the Superintendent on the recommendation of any Manager, after examination as to suitableness by a member of the House Staff or on the recommendation of any Physician or Surgeon of the Hospital.

4. No patient suffering from any readily communicable disease shall be admitted, nor any whose case does not require the special benefits of the Hospital; nor shall any patient be admitted whose case is judged to be incurable, unless there be urgent symptoms which, in the opinion of the Attending Physician or Surgeon, are capable of being relieved. There shall be no uterine nor vaginal examination made except in the presence of a nurse.

5. No patient suffering from erysipelas shall be admitted to either the Medical or Surgical Division of the Hospital.

6. There shall be recorded in the office daily the number of vacant beds.

7. Application for the admission of patients living out of the city must be accompanied by a certificate of some reputable physician, stating the nature and probable duration of the disease.

RULES FOR VISITORS

1. Visitors are allowed in the Wards for Adults, Monday, Wednesday, Thursday and Saturday, from 1 to 2 P. M.; Tuesday and Friday from 6 to 8 P. M.; and Sunday from 1 to 3 P. M. Visitors may not come at any other time, unless under exceptional circumstances.

2. *No more than two Visitors will be admitted to see any Patient on one Day.*

3. Only fruit, jelly and ice cream may be brought for patients. Such packages must be left with the door clerk, and, if approved by the Physician, will be sent to the Patients.

4. In the Children's Ward, parents only are allowed. No other relatives, children or friends are permitted in this Ward. Parents are allowed on Tuesday evening from 6 to 7 P. M., Sunday from 2 to 3 P. M., and may remain one half hour only. No packages of any kind may be carried to the Children's Ward.

5. Visitors must observe perfect order and propriety while in the Hospital; must confine their visits to their immediate friends; must not stop or loiter in the halls, offices, or on the stairways, and must leave the building promptly at the end of visiting hours.

Any violations of these rules may subject the offender to exclusion from the premises.

All letters of inquiry regarding patients should be addressed to

JOHN F. BUSH,

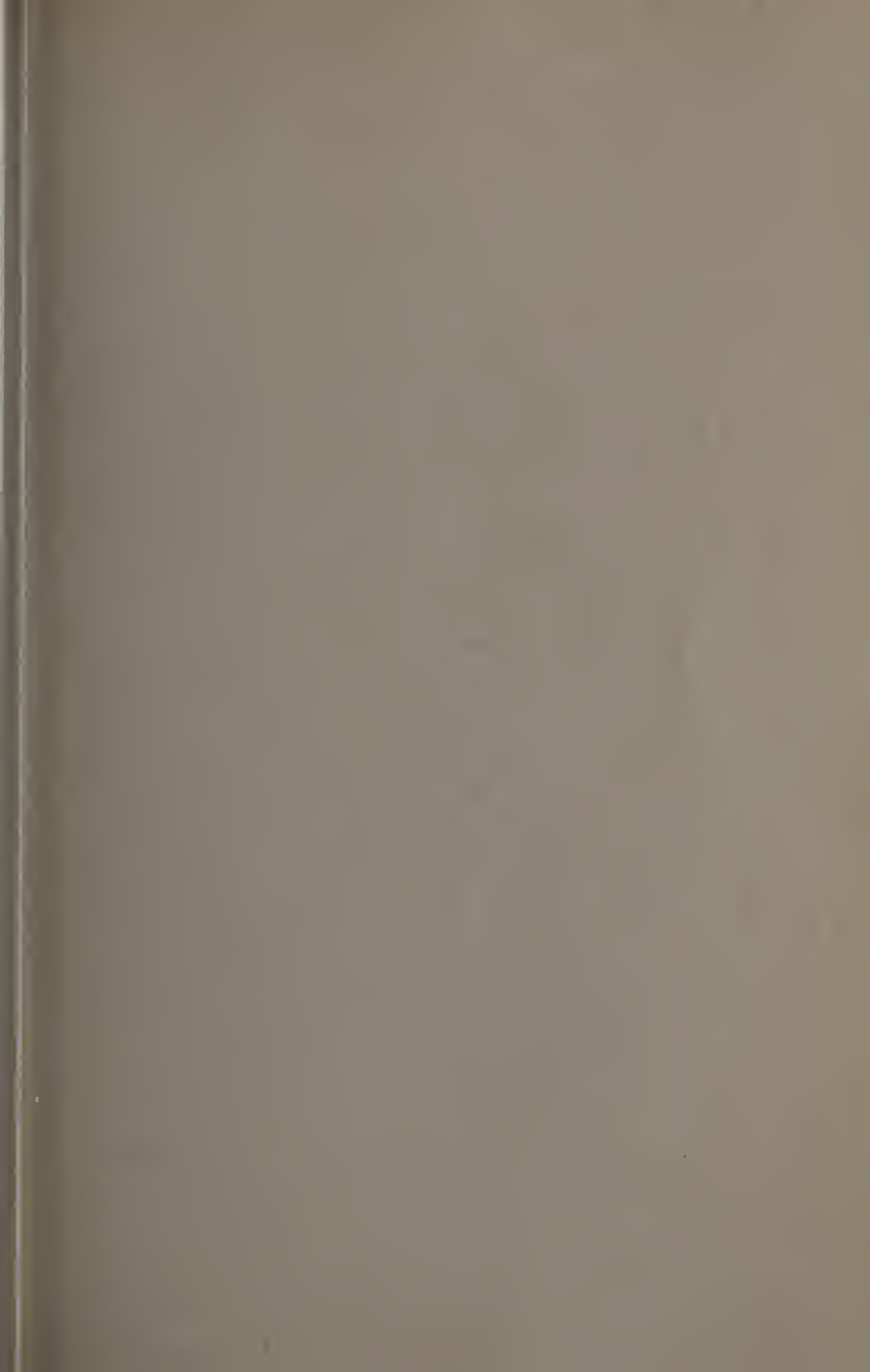
Superintendent.

FORM OF BEQUEST

I give and bequeath to The Presbyterian Hospital in the City of New York, incorporated by the Legislature of the State of New York in the year 1868, the sum of Dollars, to be applied to the use and benefit of the said Hospital, under the direction of the Managers thereof.

FORM OF DEVISE

I give and devise to The Presbyterian Hospital in the City of New York, incorporated by the Legislature of the State of New York in the year 1868, all that, etc. (describe the property) to be had and holden to the said The Presbyterian Hospital in the City of New York, and their successors and assigns, for the use and benefit of the said Hospital.



PRESBYTERIAN HOSPITAL

For the Poor of New York
without regard to

RACE, CREED OR COLOR

Supported by
VOLUNTARY CONTRIBUTIONS

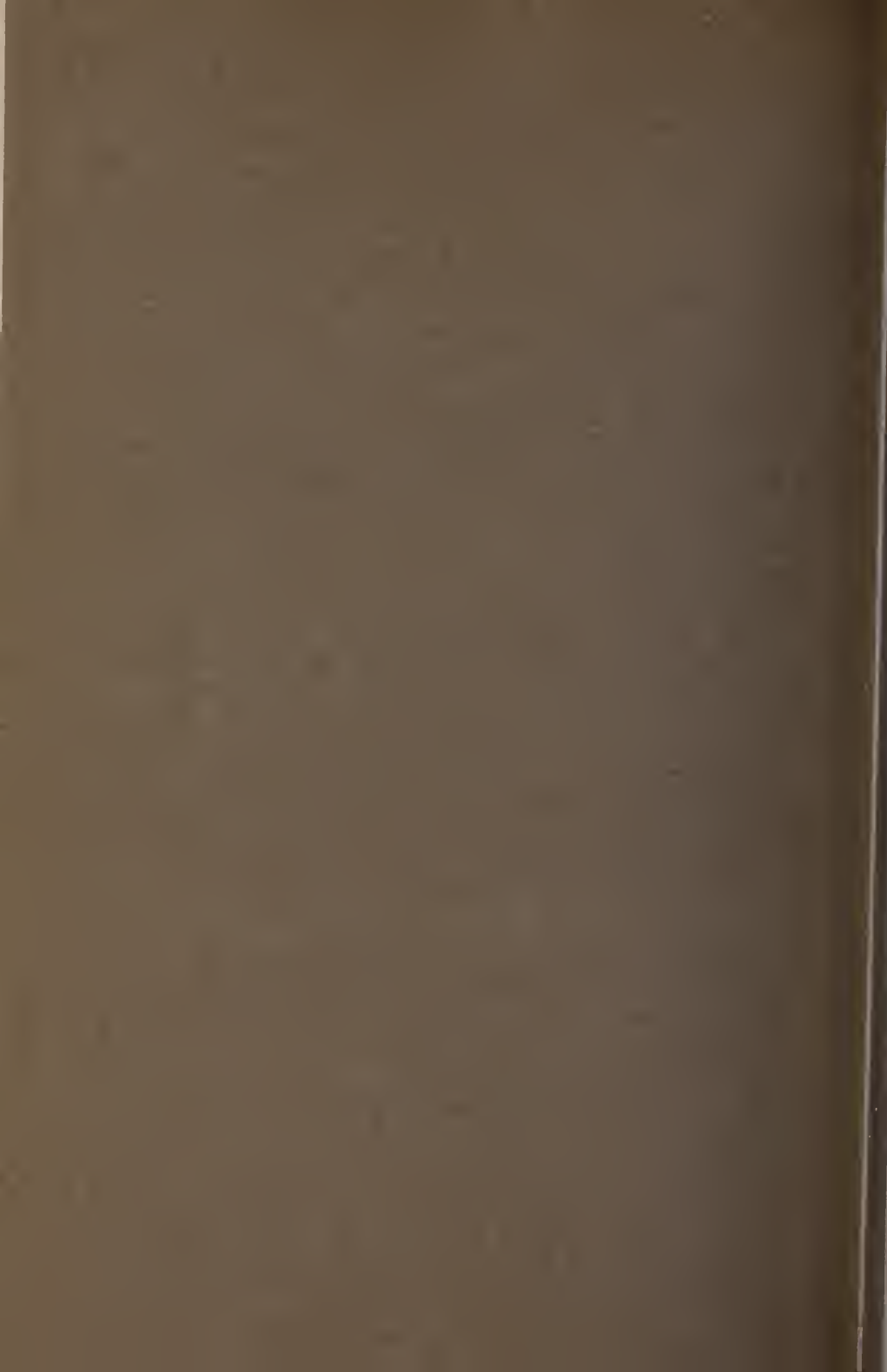
THE
Presbyterian Hospital
IN THE
City of New York



FIFTY-NINTH ANNUAL REPORT

For the
Twelve Months Ending December 31

1927



FIFTY-NINTH ANNUAL REPORT
FOR THE
TWELVE MONTHS ENDING DECEMBER 31
1927







GENERAL VIEW OF HOSPITAL FROM PARK AVENUE

The Presbyterian Hospital

IN THE CITY OF NEW YORK



FIFTY-NINTH ANNUAL REPORT

For the

Twelve Months Ending December 31

1927

*Presbyterian in its burdens because founded by
Presbyterians. Undenominational in its benefits
because "For the Reception of Patients irrespective
of Creed, Nationality, and Color."*

Announcement of

James Lenox, President, on opening Hospital, 1872

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OFFICERS

President

DEAN SAGE

Vice-President

WILLIAM E. S. GRISWOLD

Treasurer

CORNELIUS R. AGNEW

16 William Street

Secretary

MATTHEW C. FLEMING

170 Broadway

MANAGERS

Whose terms of office expire respectively in

1928

CORNELIUS R. AGNEW
WILLIAM SLOANE COFFIN
MOREAU DELANO
WILLIAM M. KINGSLEY
DEAN SAGE
WILLIAM R. K. TAYLOR
WILLIAM H. WHELOCK

1929

THATCHER M. BROWN
HENRY W. DeFOREST
WILLIAM B. OSGOOD FIELD
W. E. S. GRISWOLD
G. HERMANN KINNICUTT
DAVID M. LOOK
DUNLEVY MILBANK

1930

ETHAN ALLEN
ROBERT W. CARLE
JOHNSTON DeFOREST
SAMUEL H. FISHER
MATTHEW C. FLEMING
WALTER E. HOPE
ROBERT A. LOVETT
JAMES B. MABON

1931

ROBERT W. DeFOREST
GEORGE GIBBS
EDWARD S. HARKNESS
CHARLES W. McALPIN
JAMES R. SHEFFIELD
WILLIAM WILLIAMS

Ex-Officio

GEORGE ALEXANDER, D.D.

Minister of the Old First Presbyterian Church

GEORGE J. RUSSELL, D.D.

Minister of the Scotch Presbyterian
Church

H. EVERTSON COBB, D.D.

Senior Minister of the Collegiate
Reformed Church

Board meets second Tuesday of January, February, March, April, May, June,
October, November and December

STANDING COMMITTEES

EXECUTIVE

CORNELIUS R. AGNEW
THATCHER M. BROWN
MOREAU DELANO
W. E. S. GRISWOLD

EDWARD S. HARKNESS
WILLIAM M. KINGSLEY
G. HERMANN KINNICUTT
DUNLEVY MILBANK

And the members of the Inspecting Committee on duty, Out-Patient Department.

School of Nursing and House Committees

Regular meeting on fourth Tuesday of each month

FINANCE

SAMUEL H. FISHER
HENRY W. DeFOREST

MOREAU DELANO
WILLIAM M. KINGSLEY

And Treasurer *ex-officio*

HOUSE

ETHAN ALLEN
ROBERT W. CARLE

GEORGE GIBBS
CHARLES W. McALPIN
DUNLEVY MILBANK

SCHOOL OF NURSING

MOREAU DELANO
G. HERMANN KINNICUTT

WALTER W. PALMER, M.D.
ALLEN O. WHIPPLE, M.D.

EUNICE WHIPPLE

OUT-PATIENT DEPARTMENT

WILLIAM S. COFFIN
WILLIAM B. OSGOOD FIELD

W. E. S. GRISWOLD
JAMES B. MABON

WILLIAM WILLIAMS

SOCIAL SERVICE

ROBERT W. CARLE
WILLIAM B. OSGOOD FIELD

WALTER E. HOPE
MATTHEW C. FLEMING

DUNLEVY MILBANK

NOMINATING

THATCHER M. BROWN
CORNELIUS R. AGNEW

JOHNSTON DeFOREST
G. HERMANN KINNICUTT

And Secretary *ex-officio*

STANDING COMMITTEES

AUDITING

DAVID M. LOOK

WILLIAM WILLIAMS

REAL ESTATE

JOHNSTON DeFOREST

DEAN SAGE

WILLIAM H. WHEELOCK

CONVALESCENT

THATCHER M. BROWN

JAMES B. MABON

ROBERT A. LOVETT

WILLIAM H. WHEELOCK

J. BENTLEY SQUIER, M.D.

SLOANE HOSPITAL

WILLIAM SLOANE COFFIN

WILLIAM B. OSGOOD FIELD

W. E. S. GRISWOLD

The President is *ex-officio* a member of all Committees
The Executive Vice-President is *ex-officio* a member of Out-Patient Department,
House and School of Nursing Committees

INSPECTING

1927

May—Messrs. FISHER and KINN-
CUTT

September — Messrs. AGNEW and
LOVETT

June — Messrs. ALLEN and JOHN-
STON DeFOREST

October—Messrs. GIBBS and
WHEELOCK

July—Messrs. DeLANO and
WILLIAMS

November — Messrs. HOPE and MIL-
BANK

August—Messrs. COFFIN and LOOK

December—Messrs. FIELD and FISHER

1928

January—Messrs. CARLE and HARK-
NESS

March—Messrs. FLEMING and MA-
BON

February—Messrs. BROWN and GRIS-
WOLD

April—Messrs. AGNEW and McALPIN

The By-Laws call for a weekly inspection of all Departments of the Hospital

EXECUTIVE OFFICERS

Executive Vice-President

JOHN F. BUSH

Acting Superintendent of Hospital

DUFF G. MAYNARD

President of Medical Board

ALLEN O. WHIPPLE, M.D.

Director of School of Nursing

HELEN YOUNG, R.N.

Superintendent of Out-Patient Department

FREDERICK MACCURDY, M.D.

ADMINISTRATION DEPARTMENT

Acting Superintendent

DUFF G. MAYNARD

Assistants to Superintendent

RUTH CAMPBELL

MARGARET McCURDIE, R.N.

PAUL C. FAHRNEY

Acting Chaplain

W. L. HUGHES

Director of Social Service

JANET THORNTON

Director Department of Nutrition

MARTHA KOEHNE

Purchasing Agent

JOSEPH B. KELLY

Chief Clerk

CHARLES W. McCARRICK

Admitting Clerk

FOWLER MERRITT

Instructor in Occupational Therapy

MARGARET OLIVER HEWLETT

Pharmacist

ANNA E. GROSSO

Chief Engineer

FRANK COONEY

Assistant to Treasurer

CURTIS R. SOUTHWICK

MEDICAL BOARD

President

ALLEN O. WHIPPLE, M.D.
Director Surgical Service

Vice-President

WALTER W. PALMER, M.D.
Director Medical Service

HUGH AUCHINCLOSS, M.D.
JOHN F. BUSH
WILLIAM DARRACH, M.D.
ALPHONSE R. DOCHEZ, M.D.
FREDERICK P. GAY, M.D.
JAMES W. JOBLING, M.D.
ALBERT R. LAMB, M.D.
ALWIN M. PAPPENHEIMER, M.D.
FORDYCE B. ST. JOHN, M.D.
J. BENTLEY SQUIER, M.D.
WILLIAM D. TRACY, D.D.S.
BENJAMIN P. WATSON, M.D.

Medical Service

Director

WALTER W. PALMER, M.D.

Visiting Physicians

ALPHONSE R. DOCHEZ, M.D. ALBERT R. LAMB, M.D.
GEORGE A. TUTTLE, M.D.

Visiting Physician Children's Service

HOWARD H. MASON, M.D.

Associate Visiting Physicians

DANA W. ATCHLEY, M.D. H. RAWLE GEYELIN, M.D.
GEORGE DRAPER, M.D. ARTHUR E. NEERGAARD, M.D.
ARCHIBALD McI. STRONG, M.D.

Assistant Visiting Physicians

WALTER P. ANDERTON, M.D.	LOUIS BAUMAN, M.D.
MARTIN DeF. SMITH, M.D.	ROBERT L. LEVY, M.D.
EDGAR STILLMAN, M.D.	ROBERT F. LOEB, M.D.
LOUIS B. ROBINSON, M.D.	

Assistant Visiting Physicians to Children's Service

JOHN T. HOWELL, JR., M.D.	FRANK McLEAN, M.D.
HERBERT N. VERMILYE, M.D.	

Assistant Physicians

ALVAN L. BARACH, M.D.	BERTRAM J. SANGER, M.D.
WILLIAM S. LADD, M.D.	FRANKLIN A. STEVENS, M.D.
THOMAS T. MACKIE, M.D.	GERALD S. SHIBLEY, M.D.
ROBERT B. McGRAW, M.D.	FRANKLIN M. HANGER, JR., M.D.
RANDOLPH WEST, M.D.	MARJORIE L. STRAUSS, M.D.

Visiting Physicians Out-Patient Department

WALTER P. ANDERTON, M.D.	} Acting Chiefs of Clinic
MARTIN DeF. SMITH, M.D.	
FRANK McLEAN, M.D.	Children's Department
HERBERT N. VERMILYE, M.D.	Children's Department
HENRY T. CHICKERING, M.D.	Tuberculosis
LOUIS B. ROBINSON, M.D.	Dermatology and Syphilology

Assistant Physicians, Out-Patient Department

BENJAMIN R. ALLISON, M.D.	Children's Department
JOHN T. HOWELL, JR., M.D.	Children's Department
MARY D. WALSH, M.D.	Children's Department
WILLIAM B. BOYD, M.D.	Tuberculosis
JEAN CORWIN, M.D.	General Medicine
SEYMOUR FISKE, M.D.	General Medicine
ALPHEUS FREEMAN, M.D.	General Medicine
EDSON B. HECK, M.D.	General Medicine
KENNETH R. McALPIN, M.D.	General Medicine
FRANK H. PETERS, M.D.	General Medicine
ALFRED POLGAR, M.D.	General Medicine
PAUL B. SHELDON, M.D.	General Medicine
ARTHUR L. WASHBURN, M.D.	General Medicine
BEATRICE M. KESTEN, M.D.	Dermatology and Syphilology

Acting Resident Physician
ALVIN F. COBURN, M.D.

Assistant Resident Physician
LAWRENCE WELLS SLOAN, M.D.

Clinical Chemist
ETHEL M. BENEDICT

Roentgen Ray Department

Visiting Physician
ROSS GOLDEN, M.D.

Assistant Physician
ROBERT J. REEVES, M.D.

Resident Physician
GEORGE M. BLANK, M.D.

Surgical Service

Director
ALLEN O. WHIPPLE, M.D.

Visiting Surgeons
HUGH AUCHINCLOSS, M.D. FORDYCE B. ST. JOHN, M.D.

Associate Visiting Surgeons
JOHN M. HANFORD, M.D. WILLIAM BARCLAY PARSONS, JR., M.D.
FRANK L. MELENEY, M.D. WILDER PENFIELD, M.D.
FREDERICK T. VAN BEUREN, JR., M.D.

Assistant Visiting Surgeons
DAVID C. BULL, M.D. CHARLES L. JANSSEN, M.D.
WILLIAM V. CONE, M.D. BEVERLY C. SMITH, M.D.

Visiting Urologist
J. BENTLEY SQUIER, M.D.

Associate Visiting Urologist
GEORGE F. CAHILL, M.D.

Assistant Visiting Urologists
GEORGE WINTHROP FISH, M.D. HAROLD H. GILE, M.D.

Visiting Oral Surgeon
HENRY S. DUNNING, D.D.S., M.D.

Assistant Visiting Oral Surgeon
DOUGLAS B. PARKER, D.D.S., M.D.

Chief of Surgical Clinic, Out-Patient Department

DAVID C. BULL, M.D.

Assistant Chief of Surgical Clinic, Out-Patient Department

BEVERLEY C. SMITH, M.D.

Assistant Surgeons, Out-Patient Department

LOUIS CARP, M.D.

JOSEPH K. SURLS, M.D.

CHARLES L. JANSSEN, M.D.

RUDOLPH N. SCHULLINGER, M.D.

Pathological Service

Director

JAMES W. JOBLING, M.D.

Visiting Pathologist

ALWIN M. PAPPENHEIMER, M.D.

Associate Visiting Pathologist

WILLIAM C. VON GLAHN, M.D.

Assistant Visiting Pathologist

WILLIAM C. JOHNSON, M.D.

Associate Visiting Surgical Pathologist

WILLIAM C. CLARKE, M.D.

Assistant Visiting Surgical Pathologist

ARTHUR P. STOUT, M.D.

Second Assistant Visiting Surgical Pathologist

VIRGINIA KNEELAND FRANTZ, M.D.

Assistant Resident Pathologist

BERYL H. PAIGE, M.D.

Interne in Pathology

LOUIS MARCEL ROUSSELOT, M.D.

Bacteriologist

FREDERICK P. GAY, M.D.

Resident Bacteriologist

FREDERICK HUMPHREYS, M.D.

Dental Service

Director

WILLIAM D. TRACY, D.D.S.

Visiting Dental Surgeons

MARTIN C. TRACY, D.M.D.
ANNA V. HUGHES, D.M.D

WILLIAM B. DUNNING, D.D.S.
FREDERICK S. McKAY, D.D.S.

Assistant Visiting Dental Surgeons

HOWARD T. APPLGATE, D.D.S.
W. A. ARATA, D.D.S.
DAVID B. AST, D.D.S.
CHARLES HATTAUER, D.D.S.
WILLIAM S. HOPKINS, D.D.S.
NILES H. LARSON, D.D.S.

FRANCIS S. McCAFFREY, D.D.S.
CHARLES C. MORRISON, D.D.S.
FREDERICK C. PETERS, D.D.S.
MERVIN F. SANDMAN, D.D.S.
ALFRED B. STARK, D.D.S.
FRANK J. WYNNE, D.D.S.

Dental Interne

ALBIN R. SEIDEL, D.D.S.

Pyorrhea Clinic

Visiting Dental Surgeon

FREDERICK S. McKAY, D.D.S.

Assistant Visiting Dental Surgeons

MERVIN F. SANDMAN, D.D.S.

ALFRED B. STARK, D.D.S.

Dental Hygienists

ALTA LOUISE CLARK

SARAH KETTELL

URSULA MCGILL

Roentgenologist

HARRY MULHAUS

Consulting Staff

Anæsthesia

THOMAS L. BENNETT, M.D.

Anatomy

SAMUEL R. DETWILER, M.D.

Associate Consultant

PHILIP E. SMITH, M.D.

Bacteriology

FREDERICK P. GAY, M.D.

Biological Chemistry

WILLIAM J. GIES, Ph.D.

Dentistry

ALFRED OWRE, D.M.D., M.C.

Dermatology and Syphilology

J. GARDNER HOPKINS, M.D.

Gynecology and Obstetrics

BENJAMIN P. WATSON, M.D.

Assistant Consultants

Obstetrics

WILLIAM E. CALDWELL, M.D.

Gynecology

JAMES A. CORSCADEN, M.D.

Oto-Laryngology

CORNELIUS G. COAKLEY, M.D.

Assistant Consultants

JAMES W. BABCOCK, M.D.

JOHN D. KERNAN, JR., M.D.

Medicine

*HERBERT S. CARTER, M.D.

Assistant Consultant

ARMISTEAD C. CRUMP, M.D.

Neurology

FREDERICK TILNEY, M.D.

Assistant Consultant

HUBERT S. HOWE, M.D.

Neurological Surgery

CHARLES A. ELSBERG, M.D.

Ophthalmology

ARNOLD KNAPP, M.D.

Assistant Consultant

GERALD H. GROUT, M.D.

Orthopedic Surgery

RUSSELL A. HIBBS, M.D.

Assistant Consultant

BENJAMIN P. FARRELL, M.D.

Pediatrics

HERBERT B. WILCOX, M.D.

WILLIAM P. NORTHRUP, M.D.

Pharmacology

CHARLES C. LIEB, M.D.

Physiology

HORATIO B. WILLIAMS, M.D.

Psychiatry

*THOMAS W. SALMON, M.D.

*Deceased

Assistant Consultant

CHARLES I. LAMBERT, M.D.

Surgery

GEORGE E. BREWER, M.D.

WILLIAM DARRACH, M.D.

ADRIAN V. S. LAMBERT, M.D.

Tuberculosis

JAMES ALEXANDER MILLER, M.D.

Physiotherapy, Out-Patient Department

NORMAN E. TITUS, M.D.

House Staff

During the twelve months ending December 31, 1927

AZEL AMES, JR., M.D.
NICHOLAS PETER APPY, M.D.
JOHN MITCHELL BRUSH, M.D.
C. B. P. COBB, M.D.
ALVIN F. COBURN, M.D.
JOHN WESLEY COBURN, M.D.
WALTER GERALD CORSCADDEN, M.D.
EDWIN M. G. DEERY, M.D.
FRED SQUIER DUNN, M.D.
WALTER FRANCIS DUGGAN, M.D.
ETHEL EMERSON, M.D.
FRANK R. FERLAINO, M.D.
JOHN McE. FOSTER, JR., M.D.
FRANCIS FRENCH HARRISON, M.D.
HAROLD DORTIC HARVEY, M.D.
MARION BECKETT HOWORTH, M.D.
GEORGE ALBERT LAKE INGE, M.D.
JOHN DANIEL LAMON, JR., M.D.
SCOTT JOHNSON, M.D.
YALE KNEELAND, JR., M.D.
HUGH RODMAN LEAVELL, M.D.
ROBERT MURDOCK MILLER, M.D.
DAVID DODGE MOORE, M.D.
J. LEONARD MOORE, M.D.
REGINALD STERLING MUELLER, M.D.
IRVINE H. PAGE, M.D.
FREDERICK MERWIN SMITH, M.D.
JOHN TURNER SAUNDERS, M.D.
LAWRENCE WELLS SLOAN, M.D.
FREDERIC MERWIN TAYLOR, M.D.
JAMES W. TOUMEY, M.D.
KENNETH B. TURNER, M.D.
ANTHONY JOSEPH WATMAN, M.D.
BLAKE COBURN WILBUR, M.D.
JESSIE McDONALD WILSON, M.D.

School of Nursing

Director School of Nursing

HELEN YOUNG, R.N.

Assistant Directors

RUBY F. CARLSON, R.N.

LOUISE CHRISTMAN, R.N.

Night Director

LUCILLE M. MILLER, R.N.

Educational Director

ELEANOR LEE, A.B., R.N.

Instructors

MARGARET ELIOT, R.N.

ANNE W. STEELE, R.N.

IRMGARD VON BROCKUM DOLFFS, R.N.

ISABEL R. WATERHOUSE, B.A., R.N.

Out-Patient Department

Superintendent

FREDERICK MACCURDY, M.D.

Registrar

EDNA M. WAGNER

Acting Chiefs of Medical Clinic

WALTER P. ANDERTON, M.D.

MARTIN DE F. SMITH, M.D.

Chief of Surgical Clinic

DAVID C. BULL, M.D.

THE FIFTY-EIGHTH ANNIVERSARY
OF
THE PRESBYTERIAN HOSPITAL
IN THE CITY OF NEW YORK

was held in the Board of Managers' Room at the
Hospital, April 12, 1927, at 4.45 P.M.

The President, Mr. Dean Sage, presided.

The exercises were as follows:

Prayer, Mr. Thatcher M. Brown

Remarks, Mr. Dean Sage

The Fifty-eighth Annual Report of the Board
of Managers, containing the report of the Treasurer
was presented.

IN MEMORIAM

HERBERT S. CARTER, M.D.

Consulting Physician

Died October 25, 1927

IN the death of Dr. Herbert S. Carter, October 25, 1927, the Hospital sustained the loss of one of the oldest and most devoted members of its Staff. He graduated from the House Staff in 1898. From 1899 to 1903 he was Assistant in General Medicine in the Out-Patient Department. From 1904 to 1913 he was Chief of the Out-Patient Department Medical Clinic; Assistant Visiting Physician 1911 to 1913, Associate Visiting Physician, 1914 to 1921 and Consulting Physician from 1921 until the time of his death.

He was greatly esteemed for his professional qualifications, sympathy and tenderness. He contributed liberally to the Hill Top Camp where the Hospital sends children of tubercular parents for fresh air, and their summer outing. His help and assistance will be missed by the Hospital.

We desire to extend to members of Dr. Carter's family our heartfelt sympathy.

THE FIFTY-NINTH ANNUAL REPORT

of the

BOARD OF MANAGERS

of

THE PRESBYTERIAN HOSPITAL

IN THE CITY OF NEW YORK

For the Year Ending December 31, 1927

ON the 10th day of October, 1872, a gala occasion marked the opening of the Presbyterian Hospital in its new building at Park Avenue and 70th Street. In referring thereto the report of the Board of Managers for the year 1873 states: "As the assemblage dispersed, many, attended by the Managers, inspected with admiration the interior construction of the hospital building, replete with commodious arrangements for medical and surgical treatment, and into which have been introduced the latest improvements in hygienic and curative appliances." That the managers were not unmindful of the future is clear from the following statement of the same report: "It appears that sufficient funds have been subscribed to pay for the buildings already erected. But no provision having been made to meet the annual expenses of the institution, amounting to probably \$30,000 or \$40,000 per annum, it was felt to be unsafe to incur so large an outlay without some certain income. To effect this, the Board of Managers, with entire unanimity, determined that a part, at least, of these expenses should be secured by an endowment fund. In accordance with this design the President, Mr. James Lennox, offered to give \$125,000 as soon as a like amount should have been contributed by others. The Managers have now the satisfaction to report that only \$19,000 are now required to secure this generous offer, and complete the contemplated endowment of \$250,000."

For fifty-five years the Hospital thus inaugurated and sponsored has been a landmark of the City of New York. It is now about to be abandoned. We will occupy our new quarters at the Medical Center during March, 1928.

Following the example of the original Board of Managers, it is fitting that the present Board should take this opportunity to account for its stewardship in bringing to a practical conclusion the construction and financing of the new hospital buildings upon the site donated by Mrs. Stephen V. Harkness and Mr. Edward S. Harkness. At the same time it is proper to take stock of what certain income may be available to meet the largely increased operating expenditure to follow our move to the Medical Center.

We will deal only with the direct responsibilities of the Presbyterian Hospital. Our partners in the great adventure will soon speak for themselves. Columbia University has almost completed the fine new School of Medicine

building. The New York State Psychiatric Institution and Hospital will open its doors in the fall of 1928. The Neurological Institute and The Babies Hospital are under way.

As a result of the building program the Presbyterian Hospital will have on Washington Heights a modern 19-story building, equipped according to up-to-date standards, with an initial ward capacity of 554 beds. It is subdivided as follows:

BASEMENT—Kitchens, store-rooms and commercial cafeteria.

FIRST FLOOR—Administrative offices, dining rooms, emergency service.

SECOND FLOOR—Permanent housing for House Staff.

THIRD FLOOR—Permanent housing for personnel, and X-Ray.

FOURTH, FIFTH AND SIXTH FLOORS—Temporary housing for personnel.

SEVENTH AND EIGHTH FLOORS—General Medical Wards.

NINTH FLOOR—Urological Wards.

TENTH, ELEVENTH AND TWELFTH FLOORS—General Surgical Wards.

THIRTEENTH, FOURTEENTH AND FIFTEENTH FLOORS—The Sloane Hospital for Women (Obstetrical and Gynecological Wards, and operating and delivery rooms pertaining to the former).

SIXTEENTH FLOOR—Eight operating rooms, plaster and X-Ray operating rooms, amphitheater, and attendant utility rooms.

SEVENTEENTH FLOOR—Operating room galleries and utility rooms.

EIGHTEENTH FLOOR—Recreation Roof, including two open air solaria, enclosed rest room, gymnasium and assembly hall.

NINETEENTH FLOOR—Board of Managers room and Joint Administrative Board offices.

The three floors devoted to temporary housing of personnel are so arranged as to permit of change to ward floors at such time as demand for additional in-patient service shall develop, and as outside quarters can be provided for personnel. Such an alteration would add approximately 190 ward beds.

With the exception that a third of one of the Sloane floors is occupied by special operating and delivery facilities, each ward floor is divided substantially as follows:

3 twelve bed wards with solaria,	36 beds
2 five bed wards	10 beds
2 four bed wards	8 beds
10 one bed wards	10 beds
	<hr/>
	64

Necessary utility rooms pertaining to a 64 bed ward service.

Connected with the hospital on the west is the Harkness Pavilion. It is nine stories high and affords 149 rooms for private patients. Each floor is provided with a solarium. It has its own kitchen, pantries, guest dining-room, doctors' private offices, X-Ray Department, infirmary of 35 beds for personnel, and 10 guest-rooms. The Sloane Hospital for Women floor is provided with nurseries. The Harkness Pavilion has been so constructed as to permit a future addition of six stories which would increase its capacity by about 150 rooms.

REPORT OF THE BOARD OF MANAGERS

Adjoining the main hospital building is the Vanderbilt Clinic of basement and eight stories, the top three of which will accommodate the School of Dental and Oral Surgery of Columbia University. Vanderbilt Clinic is connected with the hospital by an Admitting Clinic of three stories, in the third of which are two emergency operating rooms. The five lower stories devoted to out-patient service are divided as follows:

BASEMENT—Hospital Dental Clinic, main Physiotherapy unit, Record-room, storage, utilities.

FIRST FLOOR—Record room, reception and distribution of patients, Eye, Ear, Nose and Throat Clinic, Social Service and Visiting Nursing.

SECOND FLOOR—General Medical Clinic, Social Service, Study room for patients' records.

THIRD FLOOR—General Orthopedic and Urologic Surgery Clinics, Social Service.

FOURTH FLOOR—Pediatric, Obstetric and Gynecological Clinics, Social Service.

FIFTH FLOOR—Psychiatric, Neurological and Dermatology Clinics, Social Service, Physiotherapy unit.

The Vanderbilt Clinic will serve as the Out-Patient Department of all hospitals associated at the Medical Center with the exception of the New York State Psychiatric Institute and Hospital.

Across Fort Washington Avenue from the Harkness Pavilion and connected by tunnel with the Presbyterian Hospital is the Anna C. Maxwell Hall, the Presbyterian School of Nursing Residence, rising eleven stories from the Fort Washington Avenue level with two sub-stories on the Riverside Drive abutment. The lower of these latter is occupied by a swimming pool and recreation room and the upper by the dining-rooms and kitchen. Both floors overlook the Hudson River. The main entrance is from Fort Washington Avenue and opens into the assembly room (Sturges Auditorium), library and offices. The remaining ten floors are occupied with housing. The roof supports a shelter designed for outdoor sleeping. The capacity of the Hall is School Staff eleven, pupils 300, preliminary class 60, and maids 21.

All the aforementioned construction, equipment and furnishing program is being carried out by the Presbyterian Hospital with funds made available as hereinafter stated. In addition it has properly provided by far the major part of the cost of the common power house, laundry and grounds.

Under agreement dated October 30, 1925, between Columbia University and the Presbyterian Hospital, the latter assumed responsibility, financial and otherwise, for the construction and operation of the new Sloane Hospital for Women and the new Vanderbilt Clinic. In consideration thereof it received from the University \$750,000 in cash, representing the assumed value of the property on Tenth Avenue now occupied by Sloane & Vanderbilt, and an agreement (effective upon removal to the Center) for an annual payment of \$70,000 toward their maintenance as well as the sole use of the income from invested funds of the two institutions, aggregating in principal amount approximately \$930,000.

The total cost to the Presbyterian Hospital of erecting, equipping and furnishing its new hospital, the Harkness Pavilion (with the exception of

REPORT OF THE BOARD OF MANAGERS

improvements and furnishing which Mr. Edward S. Harkness has generously undertaken), The Sloane Hospital for Women, Vanderbilt Clinic (excepting the three dental floors) and Anna C. Maxwell Hall, with necessary contributions to the cost of power house, laundry, grounds, garage, etc. (including expenses incidental to financing, construction and moving) will be approximately \$12,000,000. This sum and an additional \$1,000,000 of endowment has been or will be substantially provided as follows:

Gift of Mr. John Stewart Kennedy in 1909	\$1,000,000
Gifts of Mr. Edward S. Harkness	1,965,000
Building Campaign Fund, including interest	4,439,000
Mr. Frederick W. and Mr. Harold S. Vanderbilt (through President Butler) for Vanderbilt Clinic	500,000
Proceeds sale present hospital site	4,207,000
Columbia University—under agreement of October 30, 1925	750,000
Library Fund	84,000
	<hr/>
	\$12,945,000

It will be seen then that the initial task of producing the new buildings and of preparing to establish ourselves therein is measurably completed; that the cost thereof has been substantially provided; and that included in the funds to be made available there is an addition to the endowment of \$1,000,000. While the figures given, due to unforeseen contingencies which may develop in the three months to elapse before we find ourselves actually established in the new hospital, are not intended to be strictly accurate, they are believed to be substantially so in relation to the large amounts involved.

The Board of Managers definitely committed the hospital to the provision of funds for the Medical Center undertaking at a meeting held February 13, 1924. The campaign for funds was organized in the spring of that year. The first contributions were obtained the following fall. Ground was broken January 31, 1925. We have made a statement of the accomplishment up to December 31, 1927.

A task of even greater importance confronts us. Bricks, mortar and tools are but the foundation. The superstructure must be fashioned of men and of such men as are most competent to grasp and utilize the untold opportunities that lie ahead. And these men must work in harmony with a smoothly running physical machine. Hence the second and now immediate problem, to the solution of which we are addressing ourselves—the operation of the new plant in a manner to turn out the maximum satisfactory product.

Much time has been devoted to a study of operating costs, with the result that we face a yearly expenditure of not less than \$2,000,000 for the actual operating expenses, at reasonable capacity, of the Presbyterian Hospital, Harkness Pavilion, The Sloane Hospital for Women, Vanderbilt Clinic and the Presbyterian School of Nursing. Applicable to this purpose we may count upon about \$630,000 annual income upon the following invested funds:

REPORT OF THE BOARD OF MANAGERS

Presbyterian Hospital Endowment	\$10,000,000
Sloane Hospital Endowment	820,000
Vanderbilt Clinic Endowment	115,000
Columbia University annual payment capitalized at 5%	1,400,000
Squier Clinic annual fund capitalized at 5%	250,000
	\$12,595,000

The United Hospital Fund, annual gifts, and incidentals should increase fixed income to a total of \$700,000, leaving a balance of \$1,300,000 to be provided by operating income.

We appreciate the hazards of the future. There is no margin of safety between known operating expenses and anticipated income. Nevertheless, we look to the future with the same confidence that inspired the first Board of Managers of the Presbyterian Hospital when they undertook their adventure into the realm of public service with an endowment of \$250,000 to meet anticipated annual expenses of \$30,000 to \$40,000. The people of New York realized then the importance and the soundness of the undertaking and saw to it that the Hospital was not only supported but was enabled to extend its activities in manifold directions. Our present task is not completed nor can it be completed until not only actual operating expenses are assured, but additional funds made available to enable utilization to the utmost of the many new opportunities which await us at the Medical Center.

We record our deep gratitude to those generous citizens who have made it possible to provide adequate hospitalization for the care of the ill and afflicted and a modern laboratory for the study of problems of public health. We bespeak their continued support and that of all other public spirited citizens who have at heart the welfare of New York.

DEAN SAGE,

President.

REPORT OF THE TREASURER

STATEMENT OF CURRENT REVENUE

For the Years Ending December 31, 1927 and 1926

HOSPITAL OR OPERATION EARNINGS

	1927	1926
Private Room Patients	\$80,422.50	\$76,201.50
Board of Friends of Patients	1,711.00	1,174.50
Ward Pay Patients	79,057.08	76,432.63
City of New York for part maintenance of Ward Patients	19,775.36	19,743.84
Professional Staff Fees	750.00	2,474.68
Special Nurses	116,898.00	92,685.00
Operating Room Fees	14,816.00	12,584.25
Laboratory Fees	20,479.30	17,397.50
X-Ray Service	54,970.30	50,382.65
Dental X-Ray	2,551.28	2,612.35
Radium Therapy	1,016.05	1,001.63
Transfusions	10,020.65	7,977.11
Salvarsan	4,792.75	2,784.00
Ambulance Fees	194.00	67.50
Pharmacy	15,015.19	13,935.37
Out-Patient Department	49,059.40	46,370.25
Photographic Service	70.00	21.40
Telephone Calls	2,190.65	1,915.35
Fees from Pupil Nurses	5,458.48	4,935.00
Kitchen Refuse Sales	60.30	160.42
Scrap Material Sold	321.00	22.80
Supplies Sold to Patients	2,423.08	2,057.23
Sale of Miscellaneous Supplies	2,525.78	3,554.73
Social Service Fees	1,171.90	500.00
Nutrition Fees	2,115.00	1,485.50
Custodian's Salary Refunded	1,187.50	1,402.50
Miscellaneous	1,108.16	550.40
Total Hospital Earnings	\$490,160.71	\$440,430.09

OTHER REVENUE OR INCOME

Donations from Individuals to meet Current Expenses	\$16,496.92	\$11,994.15
Donations from Churches to meet Current Expenses	4,767.07	1,831.29
Donations for Annual Beds	1,600.00	1,100.00
Donations for Thanksgiving and Christmas Dinners	1,000.00	500.00
Received from United Hospital Fund	24,083.21	23,079.07
Income from Investments in:		
Endowed Bed Fund	54,630.79	60,341.59
General Endowment Fund	11,566.67	13,000.00
General Fund	186,878.75	174,398.04
Brookman Fund	2,750.00	687.50
Perry McDonough Collins Endowment Fund	23,686.76	27,242.50
Margaret E. Dows Fund	300.00	300.00
Edwin Bancroft Foote Fund	9,200.00	9,202.22
Fiske Fund	5,250.00	5,250.00
Alice Manderlick Flagler Fund	8,650.00	8,650.00
Morris K. and Maria DeWitt Jesup Fund	5,055.00	5,055.00
Margarette A. Jones Fund	8,260.00	8,260.00
John Stewart Kennedy Fund	54,755.43	62,779.03
Dr. Andrew J. McCosh Memorial Fund	3,362.78	4,160.00
Russell and Margaret Olivia Sage Memorial Fund	41,687.60	42,668.80
Sidman Trust Fund	60.00	60.00

REPORT OF THE TREASURER

	1927	1926
Fund in Memory of John T. Terry	\$1,900.00	\$1,900.00
The Isaac E. Valentine Memorial Fund	22,860.54	25,737.45
Moses Weinman Fund	300.00	300.00
From Fund for Educational and Scientific Work	60,584.81	59,926.29
Income from Estate of Andrew J. Garvey	175.52
Dispensary Development Committee	2,000.00
Interest on Bank Balances and Discount Earned	8,655.71	8,595.46
Interest on Unpaid Legacies	200.00	300.00
Unclaimed Wages Written off	214.65	505.71
Total Other Revenue or Income	\$558,756.69	\$559,999.62

REVENUE OR INCOME FROM SPECIAL FUNDS FOR STATED PURPOSES OTHER THAN REGULAR HOSPITAL EXPENSES

Cheney Fund	\$12,329.38	\$17,419.11
Dortic Memorial Fund	5,914.00	924.03
East River Homes Fund	5,381.38
Epilepsy Fund	1,875.48	1,162.50
Fund for Study and Cure of Common Colds	6,855.43	4,727.20
Hill Top Camp Fund	2,658.80	2,834.95
Holiday Cheer Fund	1,487.18	1,379.45
House Staff Entertainment Fund	1,144.96	1,040.19
Insulin Fund	333.75	138.94
Laboratory Development Fund	3,243.19	711.87
Maxwell Fund	844.05
Neurocytology Research Fund	10,234.42	6,747.50
Oxygen Fund	106.74	643.26
Patients Relief Fund	5,957.69	4,271.50
Rockefeller Insulin Fund	272.06
Room "J" Trust Fund	410.90	778.31
Dorothy Whitney Straight Fund	696.63	1,283.39
School of Nursing Library Fund	48.05	53.85
Social Service Fund	1,142.30	1,618.43
Squier Clinic Endowment Fund	1,594.69
Surgical Fellowship Fund	510.00
Doctor's Private Offices	5,939.25	5,684.88
Total Income from Funds for Stated Purposes	\$62,482.84	\$57,916.85
Grand Total Current Revenue	\$1,111,400.24	\$1,058,346.56
Excess of Current Expenditures over Current Revenue	5,015.39
Excess of Current Revenue over Current Expenditures	3,347.42
Total	\$1,116,415.63	\$1,054,999.14

NOTE—For the purposes for which the above funds are used see pages 40 and 41.

REPORT OF THE TREASURER

STATEMENT OF CURRENT EXPENSES

For the Years Ending December 31, 1927 and 1926

ADMINISTRATION EXPENSES

	1927	1926
Salaries of Executive Officers and Clerks	\$70,099.75	\$67,876.17
Stationery, Printing and Postage	4,673.75	4,318.35
Telephone and Telegraph	6,026.79	6,469.48
Hospital Bureau of Standards and Supplies	600.00	600.00
Advertising for Help	232.60	260.49
Miscellaneous	1,174.67	1,619.69
Total Administration Expenses	\$82,807.56	\$81,144.18

PROFESSIONAL CARE OF PATIENTS

	1927	1926
Direct Salaries and Wages:		
Physicians	\$1,099.92	\$1,948.69
Nurses	15,079.21	14,153.13
Special Nurses	103,778.00	82,258.00
Orderlies	11,436.73	9,855.46
Ward Employees	14,494.33	12,566.55
	\$145,888.19	\$120,781.83
Direct Supplies	\$33,657.56	\$35,304.64
Depreciation	4,615.22	4,464.23
Cost of Patients' Supplies	2,423.94	1,543.34
House Staff:		
Salaries	516.66	83.31
Supplies	531.82	690.71
School of Nursing:		
Salaries—Director of Nursing, Assistant, and Instructors	18,915.29	15,759.52
Attending Physicians	1,200.00	1,200.00
Supplies	11,273.99	8,741.67
Doctor's Offices	157.20	316.46
Operating Room:		
Salaries	20,492.99	17,207.32
Supplies	18,505.09	17,374.75
Pharmacy:		
Salaries and Wages	7,914.46	7,532.80
Cost of Drugs Sold	10,802.50	10,211.85
Sundries	55.84	38.76
Bandage and Supply Room:		
Salaries	2,592.00	2,624.87
Supplies	5,972.59	6,526.88
Out-Patient Department:		
Salaries and Labor	40,425.01	34,011.99
Supplies	10,305.30	10,086.71
Social Service:		
Salaries and Labor	36,953.95	30,992.14
Supplies	1,775.72	2,007.69
Occupational Therapy:		
Salaries and Labor	3,645.00	3,182.35
Supplies	178.98	210.56

REPORT OF THE TREASURER

	1927	1926
Pathological Laboratory:		
Salaries and Labor	\$64,971.50	\$61,880.12
Supplies	26,430.98	26,543.01
Roentgen Ray Service:		
Salaries and Labor	23,290.06	20,805.90
Supplies	18,477.45	17,364.73
Dental Department:		
Salaries and Labor	14,051.47	13,955.96
Supplies	2,341.81	2,135.10
Electro-Cardiac Department:		
Salaries and Labor	2,550.00	2,947.48
Supplies	1,007.84	1,252.57
Physiotherapy Department:		
Salaries and Labor	348.26	
Supplies	1.91	350.17
Total Professional Care of Patients . . .	\$532,270.58	\$477,779.25

DEPARTMENT EXPENSES

	1927	1926
Ambulance Service	\$466.05	\$369.00
Housekeeping:		
Labor	\$30,892.18	\$30,247.12
Supplies	13,499.98	13,662.74
Depreciation	11,990.13	10,629.91
Kitchen:		
Labor	33,594.66	30,336.97
Food	138,170.18	140,580.98
Supplies	4,757.79	3,668.77
Laundry:		
Labor	17,732.92	16,294.91
Supplies	1,969.82	1,980.12
Stores Department:		
Labor	5,584.93	5,624.26
Supplies	486.43	540.16
Nutrition Department:		
Salaries and Labor	19,493.51	13,105.05
Supplies	2,098.53	1,465.38
Total Department Expenses	\$280,737.11	\$268,505.37

GENERAL HOUSE AND PROPERTY EXPENSES

	1927	1926
Electric Lighting	\$3,179.17	\$4,116.05
Fuel, Oil and Waste	37,113.70	35,794.52
Gas	5,884.54	6,853.37
Ice	5,672.60	5,115.33
Insurance	3,420.56	3,113.48
Maintenance and Depreciation, Real Estate and Buildings	17,300.49	41,679.38
Plumbing and Steam Fitting	3,848.59	3,668.46
Rental Nurses' Home Annex	9,000.00	9,000.00
Maintenance and Depreciation, Machinery and Tools . .	33,899.45	34,217.76
Total General House and Property Expenses . . .	\$119,319.10	\$143,558.35

REPORT OF THE TREASURER

CORPORATION EXPENSES

	1927	1926
Salaries of Executive Officers and Clerks	\$5,652.26	\$3,677.50
Pensions	6,037.96	5,219.91
Stationery, Printing and Postage	2,909.60	2,491.21
Legal Expenses	3,003.25	3,007.67
Graduation Pins for Nurses	761.05	706.86
Diplomas	158.35	44.25
Accounts Receivable Written Off	324.35	2,127.81
Miscellaneous	6,047.70	5,105.82
Total Corporation Expenses	\$24,894.52	\$22,381.03
Expenditures of Joint Administrative Board (Presbyterian Hospital Portion)	11,705.47	
Cost of Miscellaneous Supplies Sold	2,198.45	3,714.11
Current Expenses Met from Special Funds for Stated Purposes	62,482.84	57,916.85
Grand Total Current Expenses	\$1,116,415.63	\$1,054,999.14

COMPARATIVE BALANCE SHEETS AS OF DECEMBER 31, 1927 AND 1926

CAPITAL ASSETS

	1927	1926
Hospital Properties and Equipment:		
Sites and Grounds	\$1,402,852.19	\$1,402,852.19
Buildings	1,154,750.15	1,154,750.15
Furniture and Fixtures	119,901.30	106,269.14
Machinery and Tools	88,899.80	88,899.80
Apparatus and Instruments	46,152.16	44,642.29
Radium	21,663.63	21,663.63
New Buildings at Medical Center	8,842,581.44	4,482,652.08
Total	\$11,676,800.67	\$7,301,729.28
Less Reserve for Depreciation	466,742.53	441,247.20
Net Total Hospital Properties and Equipment	\$11,210,058.14	\$6,860,482.08
Investments:		
Mortgages Receivable	584,500.00	599,500.00
Bonds	5,920,380.15	7,676,281.83
Stocks	1,995,283.02	1,540,380.54
Real Estate	24,000.00	24,000.00
Notes Receivable	500.00	17,468.75
Total Investments	\$8,524,663.17	\$9,857,631.12

CURRENT ASSETS

	1927	1926
Treasurer's Accounts Receivable	\$14,033.16	\$17,266.47
Superintendent's Accounts Receivable	19,061.03	11,527.78
Cash in Treasurer's Account	369,960.35	380,460.88
Cash in Superintendent's Account	100,756.15	69,217.02
Supplies on Hand	61,875.59	61,694.06
Interest Purchased		247.67

REPORT OF THE TREASURER

CURRENT ASSETS—Continued

	1927	1926
Prepaid Insurance and Deferred Charges	\$3,620.52	\$3,587.40
Total Current Assets	\$569,306.80	\$544,001.28
Grand Total Assets	\$20,304,028.11	\$17,262,114.48

CAPITAL LIABILITIES

	1927	1926
Capital Account (Hospital Properties and Equip- ment)	\$11,210,058.14	\$6,860,482.08
Invested Funds:		
Endowed Bed Fund	1,325,983.77	1,260,983.77
Partly Endowed Bed Fund	15,201.13	44,475.27
General Endowment Fund	241,510.63	240,838.75
General Fund	2,832,690.36	2,770,529.54
Henry D. Brookman Fund	50,000.00	50,000.00
Perry McDonough Collins Endowment Fund	548,338.87	501,094.94
Isabel G. Davis Fund	479,363.83
Fiske Fund	104,236.20	104,236.20
Alice Manderlick Flagler Fund	187,487.03	187,487.03
Edwin Bancroft Foote Fund	175,948.87	175,948.87
Morris K. and Maria DeWitt Jesup Fund	100,000.00	100,000.00
Margarette A. Jones Fund	166,255.33	166,255.33
Keller Memorial Fund	500.00	500.00
John Stewart Kennedy Fund	1,211,965.31	1,171,408.95
Dr. A. J. McCosh Memorial Fund	97,737.50	97,107.50
Russell and Margaret Olivia Sage Memorial Fund	807,981.43	781,432.36
Sidman Trust Fund	1,072.05	1,072.05
Fund in Memory of John T. Terry	40,767.35	40,767.35
J. Kennedy Tod Memorial Fund	20,000.00	20,000.00
Isaac E. Valentine Memorial Fund	562,566.32	549,082.19
Moses Weinman Fund	5,360.25	5,360.25
C. K. Briddon Gold Medal Fund	1,072.05	1,072.05
Dortic Memorial Fund	99,024.11	99,024.11
Mrs. David Dows Fund	7,700.00	7,700.00
Margaret E. Dows Fund	5,360.25	5,360.25
Fund for Educational and Scientific Work	282,777.50	282,777.50
Medical Scientific Fund—General	1,000.00
Medical Scientific Fund—Marguerite S. Hill Unit	24,726.73
Personal Injury Liability Insurance Fund	13,597.45	12,517.45
Room "J" Trust Fund	5,360.25	5,360.25
School of Nursing Endowment Fund	2,950.00	2,950.00
George H. F. Schrader Fund	9,744.09	9,650.00
Squier Clinic Endowment Fund	43,573.64	7,000.00
Surgical Fellowship Fund	60,000.00
Wall Fund	91,000.00	91,000.00
Frances Swan Welles Fund	10,000.00	10,000.00
	\$9,632,852.30	\$8,802,991.96
Funds Other Than Invested Funds:		
Mrs. Frederick Baker Pathological Department Fund (Income)	\$8,007.72	\$7,707.72

REPORT OF THE TREASURER

CAPITAL LIABILITIES—Continued

	1927	1926
Briddon Gold Medal Fund (Income)	\$361.67	\$301.67
Fund for Study of Bright's Disease	1,500.00
Cheney Fund	7,280.04	6,880.25
Dortic Memorial Fund (Income)	27,645.61	29,538.61
Mrs. David Dows Fund (Income)	2,977.40	2,527.40
Fund for Study and Cure of Common Colds	559.32	1,164.75
Epilepsy Fund	962.50
Holiday Cheer Fund	1,513.74	1,215.92
House Staff Entertainment Fund	1,071.09	1,306.55
Insulin Fund	1,387.31	541.06
Laboratory Development Fund	3,271.52	1,429.30
Neurocytology Research Fund	930.42	6,664.84
Oxygen Fund	1,000.00	106.74
Patients' Relief Fund	10,648.77	9,248.24
Room "J" Trust Fund (Income)	237.60	300.00
School of Nursing Library Fund	42.15
School of Nursing Scholarship Fund	1,152.00	452.00
H. Smith Periodical Fund	268.00	218.00
Social Service Fund	541.32	409.32
Dorothy Whitney Straight Fund	491.47	1,188.10
Surgical Fellowship Fund (Income)	2,065.00
Total of Funds Other Than Invested Funds	\$72,910.00	\$72,205.12
New Hospital Building Fund	\$1,113,853.55	\$1,044,906.05

CURRENT LIABILITIES

Advance and Over Payments by Patients	\$96.90	\$399.86
Audited Vouchers Unpaid	32,845.65	23,996.26
Accrued Payroll and Expenses	11,917.41
Unclaimed Wages of Previous Payrolls	301.26	233.15
Total Current Liabilities	\$45,161.22	\$24,629.27
Deposit applying on Sale of Present Hospital Site (less commission paid, \$43,100.00)	\$456 900.00	\$456,900.00
Grand Total Liabilities	<u>\$20,304,028.11</u>	<u>\$17,262,114.48</u>

NOTE—In order to make allowances for estimated depreciation during the fiscal year ending December 31, 1927, the Board of Managers directed that \$25,495.33 be charged off and credited to Reserve for Depreciation of Hospital Properties and Equipment as follows:

Furniture and Fixtures Account (10% Book Value)	\$11,990.13
Machinery and Tools Account (10% Book Value)	8,889.98
Apparatus and Instruments Account (10% Book Value)	4,615.22
Total	<u>\$25,495.33</u>

REPORT OF THE TREASURER

CERTIFICATE OF AUDITING COMMITTEE

We have had the accounts of the Treasurer and Superintendent for the Fiscal Year ending December 31, 1927, examined and checked by Messrs. Haskins and Sells, Certified Public Accountants, and have also received their certificate, dated February 13, 1928, certifying that the accompanying general balance sheet, December 31, 1927, and income account for the year ending that date, are correct.

A certificate of The Farmers' Loan & Trust Co., covering securities held on December 31, 1927, has been checked with the books and found to agree, and the cash accounts have also been certified.

DAVID M. LOOK

WILLIAM WILLIAMS

Auditing Committee

STATEMENT SHOWING INCREASE OR DECREASE OF PRINCIPAL OF ALL INVESTED FUNDS FOR TWELVE MONTHS ENDING DECEMBER 31, 1927

REPORT OF THE TREASURER

Description of Funds	Amount		Received During Period	Decrease		Amount End of Period	Increase	Decrease
	1st of Period	End of Period		During Period	End of Period			
Endowed Bed Fund	\$1,260,983.77	\$1,260,983.77	\$147,500.00	\$82,500.00	\$1,325,983.77	\$65,000.00		
Partly Endowed Bed Fund	44,475.27	44,475.27	8,725.86	38,000.00	15,201.13			\$29,274.14
General Endowment Fund	240,838.75	240,838.75	671.88		241,510.63	671.88		
General Fund	2,770,529.54	2,770,529.54	213,436.06	151,275.24	2,832,690.36	62,160.82		
Henry D. Brookman Fund	50,000.00	50,000.00			50,000.00			
Perry McDonough Collins Endowment Fund	501,094.94	501,094.94			501,094.94			
Isabel G. Davis Fund			47,353.93	110.00	548,338.87	47,243.93		
Fiske Fund	104,236.20	104,236.20	479,363.83		479,363.83	479,363.83		
Alice Manderlick Flagler Fund	187,487.03	187,487.03			187,487.03			
Edwin Bancroft Foote Fund	175,948.87	175,948.87			175,948.87			
Morris K. and Maria Dewitt Jesup Fund	100,000.00	100,000.00			100,000.00			
Margarette A. Jones Fund	166,255.33	166,255.33			166,255.33			
Keller Memorial Fund	500.00	500.00			500.00			
John Stewart Kennedy Fund	1,171,408.95	1,171,408.95	40,608.74	52.38	1,211,965.31	40,556.36		
Dr. Andrew J. McCosh Memorial Fund	97,107.50	97,107.50	630.00		97,737.50	630.00		
Russell and Margaret Olivia Sage Fund	781,432.36	781,432.36	26,649.07	100.00	807,981.43	26,549.07		
Sidman Trust Fund	1,072.05	1,072.05			1,072.05			
Fund in Memory of John T. Terry	40,767.35	40,767.35			40,767.35			
J. Kennedy Tod Memorial Fund	20,000.00	20,000.00			20,000.00			
The Isaac E. Valentine Fund	549,082.19	549,082.19	28,597.36	15,113.23	562,566.32	13,484.13		
Moses Weinman Fund	5,360.25	5,360.25			5,360.25			
C. K. Briddon Gold Medal Fund	1,072.05	1,072.05			1,072.05			
Dortic Memorial Fund	99,024.11	99,024.11			99,024.11			
Mrs. David Dows Fund	7,700.00	7,700.00			7,700.00			
Margaret E. Dows Fund	5,360.25	5,360.25			5,360.25			
Fund for Educational and Scientific Work	282,777.50	282,777.50			282,777.50			
Medical-Scientific Fund—General			1,000.00		1,000.00	1,000.00		
Medical-Scientific Fund—Marguerite S. Hill Unit			24,726.73		24,726.73	24,726.73		
Personal Injury Liability Insurance Fund			1,080.00		1,080.00	1,080.00		
Room "J" Trust Fund	12,517.45	12,517.45			12,517.45			
School of Nursing Endowment Fund	5,360.25	5,360.25			5,360.25			
George H. F. Schrader Fund	2,950.00	2,950.00			2,950.00			
Squier Clinic Endowment Fund	9,650.00	9,650.00	494.09	400.00	9,744.09	94.09		
Surgical Fellowship Fund	7,000.00	7,000.00	38,168.33	1,594.69	43,573.64	36,573.64		
Wall Fund			60,000.00		60,000.00	60,000.00		
Frances Swan Welles Fund	91,000.00	91,000.00			91,000.00			
	10,000.00	10,000.00			10,000.00			

STATEMENT SHOWING INCREASE OR DECREASE OF FUNDS OTHER THAN INVESTED FUNDS RECEIVED FOR SPECIAL PURPOSES FOR TWELVE MONTHS ENDING DECEMBER 31, 1927

Description of Funds	Amount		Received		Decrease		Amount		Increase		Decrease	
	1st of Period	31st of Period	During Period	During Period	During Period	During Period	End of Period	End of Period				
Mrs. Frederic Baker Path. Dept. Fund	\$7,707.72		\$300.00				\$8,007.72		\$300.00			
Briddon Gold Medal Fund (Income)	301.67		60.00				361.67		60.00			
Fund for Study of Bright's Disease			1,500.00				1,500.00		1,500.00			
Cheney Fund	6,880.25		12,729.17			\$12,329.38	7,280.04		399.79			
Dortic Memorial Fund (Income)	29,538.61		4,021.00			5,914.00	27,645.61				\$1,893.00	
Mrs. David Dows Fund (Income)	2,527.40		450.00				2,977.40		450.00			
Epilepsy Fund	962.50		912.98			1,875.48					962.50	
Fund for Study and Cure of Common Colds	1,164.75		6,250.00			6,855.43					605.43	
Hill Top Camp Fund			2,658.80			2,658.80						
Holiday Cheer Fund	1,215.92		1,785.00			1,487.18			297.82			
House Staff Entertainment Fund	1,306.55		909.50			1,144.96						
Insulin Fund	541.06		1,180.00			333.75					235.46	
Laboratory Development Fund	1,429.30		5,085.41			3,243.19			846.25			
Neurocytology Research Fund	6,664.84		4,500.00			10,234.42			1,842.22			
Oxygen Fund	106.74		1,000.00			106.74					5,734.42	
Patients' Relief Fund	9,248.24		7,358.22			5,957.69			893.26			
Room "J" Trust Fund	300.00		348.50			410.90			1,400.53			
School of Nursing Library Fund	42.15					42.15					62.40	
School of Nursing Scholarship Fund	452.00		900.00			200.00					42.15	
H. Smith Periodical Fund	218.00		50.00						700.00			
Social Service Fund	409.32		1,244.00			1,112.00			50.00			
Dorothy Whitney Straight Fund	1,188.10					696.63			132.00			
Surgical Fellowship Fund (Income)			2,575.00			510.00					696.63	
Total	\$72,205.12		\$55,817.58			\$55,112.70		\$72,910.00	\$10,936.87		\$10,231.99	

REPORT OF THE TREASURER

**Purposes for Which Income or Principal of Reserve
Funds Is Used**

Endowed Bed Fund, General Endowment Fund, Henry D. Brookman Fund, Perry McDonough Collins Endowment Fund, Isabel G. Davis Fund, Fiske Fund, Alice Manderlick Flagler Fund, Edwin Bancroft Foote Fund, Morris K. and Maria DeWitt Jesup Fund, Margarette A. Jones Fund, Keller Memorial Fund, John Stewart Kennedy Fund, Dr. Andrew J. McCosh Memorial Fund, Russell and Margaret Olivia Sage Memorial Fund, Sidman Trust Fund, Fund in Memory of John T. Terry, J. Kennedy Tod Memorial Fund, The Isaac E. Valentine Memorial Fund and Moses Weinman Fund. The income from these funds is applied toward the current expenses of the Hospital.

General Fund. Unrestricted legacies received since 1911 have been credited to this fund. It is intended to use the income toward the current expenses of the Hospital and to draw on the principal, when necessary, to meet expenditures not otherwise provided for.

The Mrs. Frederic Baker Pathological Department Fund. To supply books, periodicals, and instruments for use in the Pathological Laboratory.

Charles K. Briddon Gold Medal Fund. The income from this fund provides the Dr. C. K. Briddon Gold Medal competed for every two years by members of the Alumni of the Presbyterian Hospital, who write essays requiring original research.

Cheney Fund. To carry out certain investigations bearing upon glands of internal secretion.

Dortic Memorial Fund. The principal may be applied to the erection and maintenance of a Convalescent Home in connection with the Hospital. Accumulated income may be used for the maintenance of Presbyterian Hospital patients in some approved Convalescent Home.

Mrs. David Dows Fund. The income is used to purchase scientific instruments for use in the Hospital for the study and cure of disease.

Margaret E. Dows Fund. The income is applied toward the current expenses of the School of Nursing.

Epilepsy Fund. To defray the expenses of treatment and research work on certain forms of epilepsy.

Fund for Educational and Scientific Work. The income is used for the support of the educational and scientific work of the Hospital, in accordance with the agreement between the Hospital and Columbia University.

Fund for Study of Bright's Disease. To defray expenses of research and treatment of Bright's disease.

REPORT OF THE TREASURER

Fund for Study and Cure of Common Colds. To defray expenses of treatment and research in connection with common colds.

Insulin Fund. For the treatment of patients in the Children's Ward.

Hill Top Camp Fund. For the support of a camp at Hawthorne, N. Y., to which are sent the children of tubercular patients of the Out-Patient Department Clinic.

Holiday Cheer Fund. To provide decorations, entertainments, presents or other holiday cheer throughout the Hospital to patients, staff, nurses and employees.

House Staff Entertainment Fund. To provide recreation, entertainment, etc., for members of the House Staff.

Laboratory Development Fund. To cover unusual expenses incurred in connection with the Educational and Scientific development.

Medical-Scientific Fund. Income to be used for Educational and Scientific work in the field of medicine.

Neurocytology Research Fund. For research work in the study of the nervous system.

Oxygen Fund. For research work in connection with the use of oxygen for therapeutic purposes.

Patients' Relief Fund. To provide special relief for patients.

Personal Injury Liability Insurance Fund. To pay approved claims for personal injuries sustained by employees while on the Hospital premises.

Room "J" Trust Fund. The income is used to provide delicacies and extra nursing for female patients occupying Room "J."

School of Nursing Endowment Fund. The income is used to maintain the educational work of the School of Nursing.

School of Nursing Library Fund. To provide periodicals and books for the School of Nursing Library.

School of Nursing Scholarship Fund. To provide scholarships for students and traveling scholarships for graduates of the School of Nursing.

H. Smith Periodical Fund. To provide periodicals for the wards of the Hospital.

George H. F. Schrader Fund and Wall Fund. The income is paid to a beneficiary during life, and thereafter becomes the property of the Hospital.

Social Service Fund. For special relief under direction of Social Service Committee.

Squier Clinic Endowment Fund. For the maintenance of indigent patients in the Squier Urological Clinic.

Dorothy Whitney Straight Fund. For research in connection with the isolation of the scarlet fever germ.

Surgical Fellowship Fund. The income used to provide fellowships in general surgery.

Frances Swan Welles Fund. The income is used to brighten and cheer the lives of trained nurses employed in the Hospital, and patients in its general wards.

REPORT OF THE TREASURER

DONATIONS FROM INDIVIDUALS

For the Twelve Months Ending December 31, 1927

Abraham, Mr. L. H.	\$10.00	Bradley, Miss Mary T.	\$25.00
Achilles, Miss E. M.	5.00	Brainard, Mrs. Lucille	5.00
Adler, Mrs. F. M.	10.00	Breslin, Miss E. M.	5.00
Adler, Mr. Morton L.	10.00	Bridges, Mr. Robert	10.00
Alker, Mrs. Edward P.	25.00	Brioschi, Mr. J.	1.00
Anderton, Dr. Walter P.	50.00	Bristol, Mr. John I. D.	5.00
Andrews, Mr. Geo. C.	10.00	Brooks, Mrs. A. Palmer.	10.00
Annala, Miss Selam J.	10.00	Brooks, Miss Bertha G.	10.00
Anonymous (Various)	14.60	Broughton, Mrs. U. H.	100.00
A One Time Patient	1.00	Brown, Mr. Robert G.	5.00
A One Time Patient	1.00	Brown, Mr. Edward W.	10.00
Archbold, Mr. John F.	50.00	Brown, Misses F. and L.	1.00
Armstrong, Mr. W. B.	50.00	Brown, Mr. Geo. B.	100.00
Arthur, Mr. C. A.	1.00	Brown, Miss Helen G.	5.00
Atterbury, Mr. Grosvenor.	15.00	Brown, Mr. Thatcher M.	72.66
Auchincloss, Miss Annie B.	100.00	Bulkley, Mr. Edwin M.	150.00
Auchincloss, Mrs. Hugh D.	25.00	Bulkley, Mrs. Edwin M.	50.00
Auchincloss, Mr. John W.	20.00	Burbank, Dr. Reginald	10.00
Auchincloss, Mrs. R. G.	1,000.00	Burkham, Miss Caroline T.	2.00
Auchmuty, Mrs. R. T.	25.00	Burnham, Mr. Gordon W.	50.00
Bachman, Mr. Norbert N.	10.00	Butler, Mr. Willard P.	10.00
Bachrach, Mrs. Julius	10.00	Calkins, Mrs. Ernest E.	10.00
Bailey, Miss Margaret	2.50	Campbell, Mr. Oliver S.	100.00
Balfour, Williamson & Co.	50.00	Carp, Dr. Louis	50.00
Ballou, Mrs. Edward R.	1.00	Carlin, Mrs. Wm. E.	10.00
Bannon, Mr. J.	1.00	Carter, Mr. R. A., Jr.	5.00
Barnes, Mr. E. M.	10.00	Cash, "C. W."	10.00
Bayer, Mr. Edwin S.	10.00	"Cash From a Friend"	25.00
Baylis, Mr. F. N.	20.00	Centennial Lodge No. 763, F. & A. M.	100.00
Bayne, Miss Maria K.	10.00	Chickering, Dr. Henry T.	50.00
Beadleston, Miss Edith	10.00	Child, Mrs. Lewis P.	5.00
Beadleston, Mr. Randolph	10.00	Church, Mr. George H.	50.00
Bell, Mrs. Gordon Knox	25.00	Clarke, Mrs. S. J.	100.00
Beller, Mr. Otto	5.00	Cobb, Miss Jessie	10.00
Belloni, Miss Sadie H.	2.50	Cohen, Mrs. Hyman	10.00
Benedict, Mr. Wm. L.	25.00	Cohen, Hon. Wm. N.	25.00
Benjamin, Mr. D.	28.00	Colgate, Mr. William	100.00
Benjamin, Mr. Irving	1.00	Colton, Mrs. John B.	50.00
Bennett, Mr. Lawrence	10.00	Commerford, Mr. Edward	1.00
Bergdorf, Mr. G.	1.00	Cole, Dr. and Mrs. Rufus	25.00
Berger, Dr. Adolph	25.00	Cook, Mrs. Chas. T.	10.00
Bernheimer, Mr. Meyer A.	25.00	Coster, Mrs. Chas. H.	25.00
Bernstein, Mr. Allen M.	10.00	Craig, Mr. W. R.	1,200.00
Betsch, Mr. Wm. G. L.	25.00	Crimmins, Mr. Thos.	10.00
Bicknell, Miss Emmeline L.	10.00	Cromwell, Mr. Jas. W.	25.00
Blake, Mr. Henry	15.00	Curley, Mr. John H.	1.00
Bloch, Mr. Aaron H.	1.50	Curran, Mr. Chas. C.	1.00
Blossom, Mr. and Mrs. F.	10.00	Curtis, Mr. F. Kingsbury	100.00
Bohemian Society "Lidumil"	500.00	Curtis, Mrs. H. Holbrook	25.00
Bolles, Mr. Walter P.	5.00	Cutcheon, Mr. F. W. M.	25.00
Booth, Mr. W. H.	10.00	Cushman's Sons, Inc.	50.00
Borgfeldt, Geo. and Co.. . . .	50.00	Cutting, Mr. C. Suydam	25.00
Borglum, Mrs. H. M.	10.00	Daniel, Mrs. George	1.00
Bousa, Mr. Vincent	5.00	Danziger, Mrs. Max	5.00
Bowker, Miss I. P.	10.00	Dater, Miss Emily	2.00
Boyer, Mr. W. C.	20.00		

REPORT OF THE TREASURER

DONATIONS FROM INDIVIDUALS—Continued

Davis, Mr. Eli	\$5.00	Goldsmith, Mrs. F. C.	\$5.00
Davison, Mrs. Henry P.	100.00	Goss, Mrs. W. F. M.	10.00
Davison, Mr. H. P.	100.00	Gottheil, Mrs. Paul	10.00
Day, Mr. Dwight H.	10.00	Gould, Mrs. P. D.	5.00
Deckard, Mr. Thompson W., Jr.	5.00	Gould, Mr. Sidney M.	10.00
Delano, Mr. Moreau	72.66	Graham, Mr. Sigsbee	10.00
Despard, Mrs. Clement L.	10.00	Grant, Mrs. Hugh J.	25.00
Dexter, Miss Annie B.	5.00	Grebenstein, Mr. Chas. H.	25.00
Dick, Mr. Adolph M.	10.00	Greef & Company	25.00
Dickerman, Mrs. W. B.	200.00	Green, Miss Hattie	10.00
Dodd, Miss H. P.	5.00	Greene, Mrs. Geo. deB.	10.00
Doherty, Mr. Chas.	50.00	Griswold, Mr. W. E. S.	50.00
Doherty, Mr. Wm.	1.00	Gsell, Mr. Roland A.	5.00
Dolan, Mr. Eugene.	1.00	Guggenheimer, Mrs. R.	10.00
Dolejs, Mr. Anton	2.50	Guinzburg, Mrs. Victor	10.00
Donovan, Mr. Walter J. M.	50.00	Hall, Mrs. J. K.	1.00
Drakenfeld, Mrs. B. F.	10.00	Hamersley, Mr. L. G.	100.00
Drayton, Mrs. H. Coleman	10.00	Harkness, Mr. E. S.	1,500.00
Dunham, Mrs. Edward K.	50.00	Harris, Mrs. Duncan	5.00
Dunlap, Mrs. Laura C.	1.00	Haskell, Mrs. Frank A.	25.00
Durlach, Mrs. T. M.	10.00	Haskell, Mrs. J. A.	5.00
Eckart, Mr. Edmund	25.00	Hemance, Mr. Nicholas	5.00
Eder, Mrs. J. M.	10.00	Henry, Miss Harriet	5.00
Egbert, Mrs. Jas. C.	10.00	Hencken, Mr. Hancke	25.00
Eidlitz, Marc, & Son, Inc..	100.00	Hess, Mr. Simon	10.00
Eidlitz, Mr. Robert J.	250.00	Hetherington, Mr. A. F.	25.00
Eimer, Mrs. A.	5.00	Heymann, Mrs. S. E.	5.00
English, Mrs. J. Radford	10.00	Hochster, Mr. Albert	10.00
Evarts, Mr. J. M.	20.00	Hoe, Mrs. Richard March	50.00
Fahnestock, Mrs. Harris	25.00	Hoffman, Miss Mary U.	25.00
Faltz, Mr. George	3.00	Hogan, Mr. Arthur P.	25.00
Ferguson, Mr. Robert	25.00	Hohenstein, Mr. Hugo	5.00
Field, Mr. and Mrs. W. B. O.	1,000.00	Hornblower, Mrs. Wm. B.	10.00
Fields, Mr. and Mrs. Harold	10.00	How, Miss C. W.	10.00
Finley, Mr. Raymond B.	5.00	Howald, Mr. Ferdinand	50.00
Flexner, Mrs. Simon	10.00	Howe, Mr. W. D.	100.00
Floyd, Mr. William, 2nd	1.00	Howland, Miss Emily	5.00
Foke, Mr. Chu	5.00	Hunter, Miss Sarah	1.00
Fong, Mr. Hom	10.00	Hutchinson, Miss Sara	10.00
Formica, Mr. Rosario.	1.00	In Memory of Thos. H. Bauchle	25.00
Fox, Mr. Alanson G.	10.00	In Memory of Lewis Friedman	25.00
Fox, Mr. Frederick P.	10.00	In Memory of Adelaide H. Levinson	10.00
Franklin, Mr. Michael	2.00	In Memory of Mrs. John Ortgies	5.00
Fraser, Miss James K.	10.00	In Memory of Morris Tuska	5.00
Fraser, Miss S. Grace	10.00	Ireland, Mr. Alleque	1.00
Frederick, Mrs. Leopold	10.00	Iselin, Mr. Wm. E.	100.00
Friedman, Miss Henrietta "In Memory of her Father"	10.00	Inslee, Mr. Edwin W.	25.00
Gantz, Mr. Aaron	5.00	Jackson, Mr. Percy	25.00
Garrettson, Miss H. J.	30.00	Jackson, Mrs. Theodore	10.00
Geer, Mrs. Walter	20.00	Jennings, Mrs. Dean	1.00
Gercsney, Mr. Jos.	5.00	Jennings, Mrs. Oliver G.	100.00
Gibbs, Mr. George	50.00	John Hancock Lodge No. 70	
Gibson, Mr. Robert W.	25.00	F. & A. M. in Memory of Louis Weisskopf	25.00
Gilman, Mr.	25.00	Johnston, Mr. J. H.	25.00
Glasier, Mr. L.	1.00	Johnston Service Co.	50.00
Glosounoff, Mr. V.	1.00		
Goldberg, Mr. Benj.	20.00		

REPORT OF THE TREASURER

DONATIONS FROM INDIVIDUALS—Continued

Jones, Mrs. Wm. G., Jr.	\$10.00	Mulligan, Mr. C. R.	\$25.00
Joseph, Mrs. Leo S.	5.00	Munson, Mr. R. H.	10.00
Katte, Mrs. Walter	5.00	Newburger, Mrs. I. M.	5.00
Kennedy, Anna M., Home for Convalescents	10.00	Nichols, Mr. Acosta	25.00
Kellner, Mr. Jos.	3.00	Nichols, Mr. Wm.	2.00
Kellogg, Mr. C. W.	25.00	Ochse, Albert & Co.	5.00
Kerler, Mr. Chas.	.50	Oelrichs, Mrs. Hermann	50.00
King, Miss Ethel	5.00	Olson, Mr. S. Geo.	3.00
Klingenstein, Mrs. C.	10.00	Oppenheimer, Mrs. Z. H.	30.00
Kooms, Mrs. D. A.	1.00	Ordway, Mrs. S. H. Jr.	10.00
Kress, Mr. Samuel H.	10.00	Osborne, Mr. John E.	5.00
Krey, Mr. Chas.	10.00	Ottinger, Mr. Simon	20.00
Kronthal, Mr. Leon H.	10.00	Pearce, Mr. Wm. G.	50.00
Krupp, Mr. Peter	1.50	Paetzold, Miss A. E.	3.00
Kuczejda, Mr. Paul	1.00	Palmer, Miss F. A.	50.00
Kurzman, Mrs. Chas.	5.00	Perkins, Mr. Geo. W.	50.00
Langenbacher, Mr. Geo. F.	10.00	Pew, Mr. S. C.	1.00
Lasuse, Mr. Frank	1.00	Phillips, Miss E.	1.00
Latham, Mrs. J. H.	10.00	Pierce, A. & G. Co., Inc.	1.00
Latimer, Miss Julia W.	10.00	Pilkington, Mrs. C.	5.00
Lehmaier, Mr. Jas. M.	10.00	Place, Mr. Clyde R.	15.00
Liebman, Mr. Henry L.	10.00	Platt, Mr. Chas. A.	1.00
Lipman, Mr. and Mrs. W. L.	5.00	Post, Mr. Abram S.	20.00
Lippmann, Mr. Geo.	10.00	Pryor, Mrs. S. Morris	2.00
Littlefield, Miss Harriet	10.00	Pugsley, Mr. A. C.	25.00
Lloyd, Mrs. Francis G.	100.00	Pyne, Mrs. M. Taylor	25.00
Lockwood, Mrs. M. I.	25.00	Radigan, Mr. Jas.	1.00
Lockwood, Mrs. M. P.	10.00	Raisler, Mr. Samuel	20.00
Lynn, Mr. Adolph	5.00	Reboul, Mr. and Mrs. H. W.	25.00
MacKenzie, Miss C.	2.00	Redmond, Miss Emily	10.00
McAlpin, Miss G. R.	5.00	Reinking, Mrs. L.	1.00
McCoon, Mrs. Jas. H.	20.00	Reinking, Miss Rita	1.00
McCullough, Mrs. J.	5.00	Rentschler, Mr. G. S.	100.00
McCulloh, Mrs. J. S.	100.00	Richard, Miss E.	75.00
McVeigh, Miss M.	1.00	Rickerson, Mrs. E. C.	5.00
Mabon, Mr. Jas. B.	500.00	Rimmer, Miss Edith	3.00
Makinan, Miss Ina	1.00	Robbins, Mrs. Milton	1,000.00
Marshall, Mr. Louis	25.00	Roberts, Mrs. John L.	25.00
Mason, Mr. C. N.	10.00	Rosenbaum, Mr. H. S.	25.00
Mayer, Mr. Bernard	10.00	Rosenthal, Mrs. Sylvan E.	20.00
Mayers, Mr. Jacob	10.00	Rossiter, Mrs. E. K.	10.00
Maykkynen, Miss Anna	6.00	Ryan, Mr. John D.	100.00
Mendenhall, Mrs. H. G.	25.00	Sabin, Mrs. F. R.	10.00
Meyer, Mr. Edward L.	10.00	Saruya, Miss Selam E.	5.00
Milbank, Mr. Dunlevy	200.00	Sasson, Mrs. Ernest	50.00
Milbank, Mr. Jeremiah	200.00	Sawyer, Mrs. Homer E.	10.00
Miller, Mr. and Mrs. H. P.	10.00	Schaefer, Mrs. Geo. G.	10.00
Miller, Mrs. Nathan L.	25.00	Schaeffler, Mr. Chas.	5.00
Millner, Miss Edith	4.50	Schweig, Miss S.	1.00
Mills, Mr. Ogden	250.00	Scoville, Miss Edith	50.00
Mitchell, Mr. Caleb	6.00	Sebastiani, Mr. G. A.	1.00
Mooney, Mr. Jas.	1.00	Seligmann, Mr. Siegfried	10.00
Morgan, Mrs. Edward A.	50.00	Shofi, Mr. John	1.00
Morgan, Mr. Wm. Fellowes	25.00	Simmonds, Miss M. S.	1.00
Morris, Mr. and Mrs. D. H. Jr.	10.00	Simon, Franklin & Co.	50.00
Morton, Mrs. Paul	20.00	Sinclair, Mrs. J. H.	100.00
Muller, Mr. Geo.	25.00	Sinsheimer, Mrs. A. L.	50.00
		Sisnilich, Mr. Frank	10.00

REPORT OF THE TREASURER

DONATIONS FROM INDIVIDUALS—Continued

Sloan, Mr. Benson B.	\$25.00	Varick, Miss Jane N.	\$5.00
Speyer, Mrs. Irving D.	10.00	Velez, Mr. Manuel	1.00
Spitzner, Mr. Geo. Wm.	75.00	Vogel, Miss M. T.	5.00
Spooner, Mr. R. N.	25.00	Vondermuhll, Mrs. Geo. A.	50.00
Stanley, Dr. and Mrs. S. J., "In Memory of Dr. E. W. Han- nock"	10.00	Waldo, Miss Julia L.	50.00
Stern, Mr. M.	1.00	Walter, Mr. M.	1.00
Stern, Mr. Meyer	10.00	Walter, Mr. Wm. I.	100.00
Stern, Mrs. Wm.	25.00	Ward, Hon. H. G.	50.00
Stewart, Mr. Wm. R.	50.00	Ward, Mr. Jos. S.	3.00
Strauss, Mr. Albert	100.00	Warner, Mr. Henry G.	100.00
Strauss, Mr. D. R.	10.00	Watson, Mrs. J. Henry	10.00
Strauss, Mr. Frederick	100.00	Webb, Mrs. J. Watson	100.00
Strauss, Mr. J. I.	100.00	Weigand, Mr. John	3.00
Strong, Mrs. J. R.	5.00	Weinant, Mrs. J.	1.00
Stroock, Mrs. P. S.	10.00	Wheelwright, Dr. Jos. S.	100.00
Stroock, Mr. Jos.	25.00	White, Miss May W.	25.00
Sturges, Mr. Frederick, Jr.	100.00	Whiteridge, Mrs. Arnold	25.00
Swan, Mrs. Lyndon M.	5.00	Whitside, Mrs. A. D.	20.00
Taber, Miss Mary	5.00	Wieting, Miss L. J.	5.00
Taylor, Mr. A.	1.00	Wilder, Mrs. T. M.	5.00
Taylor, Mrs. F. C.	5.00	Williams, Mr. Wm.	100.00
Third Panel Sheriff's Jury	100.00	Williamson, Miss C. B.	10.00
Thomas, Mr. F. C.	3.00	Willis, Miss Josephine	10.00
Thorne, Mrs. Edwin	50.00	Wilson, Miss Emily B.	20.00
Thorne, Mrs. S. B.	25.00	Wilson, Mrs. W. McC.	100.00
Tower, Mrs. A. Clifford	10.00	Wimpheimer, Mrs. A. F.	5.00
Tronto, Mr. Jas.	3.00	Winkhaus, Mrs. A. C.	5.00
Tuckerman, Mr. and Mrs. Paul	100.00	Wolff, Mrs. Lewis S.	25.00
Turnbull, Mrs. Ramsay	5.00	Young, Mr. Nathan	5.00
Tuska, Mr. Benjamin	10.00	Zimbalist, Mrs. Efrem	10.00
Untermeyer, Mrs. E.	10.00		
Valdemar, Mr. Geo.	1.50		
		Total Donations from Individ- uals during 1927	\$16,496.92

REPORT OF THE TREASURER

DONATIONS FROM CHURCHES

For the Twelve Months Ending December 31, 1927

Church of the Covenant, Sunday School		\$18.15
Faith Presbyterian Church		5.00
Fifth Avenue Presbyterian Church	\$3,004.37	
Bruen, Mr. Alexander J.	25.00	
Durkee, Mrs. Aug. W.	25.00	
Kennedy, Mrs. John S.	1,000.00	
Mendenhall, Miss L. P.	10.00	
Schauffler, Mrs. Adolph F.	25.00	
Smith, Mr. Wilson Fitch	20.00	
	<hr/>	4,109.37
First Chinese Presbyterian Church		36.87
First Presbyterian Church of Williamsbridge		37.86
John Hall Memorial Sunday School		25.00
Rutgers Presbyterian Church		145.17
Second Presbyterian Church		84.65
Seventh Presbyterian Church		100.00
West-Park Presbyterian Church		155.00
Women's Missionary Society of John Hall Memorial Chapel		50.00
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Total Donations from Churches		\$4,767.07

DONATIONS FOR ANNUAL BEDS

For the Twelve Months Ending December 31, 1927

Anderson, Mrs. A. FitzRoy, "In Memory of Mrs. A. H. Gallatin" . . .	\$300.00
Junior League of the City of New York, in Memory of Mrs. John Cross .	1,000.00
Taufflieb, Mrs. Julia Catlin, in the Children's Ward to be known as "Julia Elliot Park Bed"	300.00
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Total Donations for Annual Beds during 1927	\$1,600.00

DONATIONS RESTRICTED

For the Twelve Months Ending December 31, 1927

(Not including those for endowment of beds)

Cheney Fund:		
Commonwealth Fund	\$5,625.00	
Greenway, Mrs. H. L.	1,000.00	
McGraw, Dr. R. B.	104.17	
Ricketts, Mr. L. D.	500.00	
Sparrow, Mrs. E. W.	500.00	
Stevens, Mr. Joseph S.	5,000.00	
	<hr/>	\$12,729.17
Fund for the Study and Cure of Common Colds:		
The Chemical Foundation, Inc.	\$6,250.00	
Fund for Study of Bright's Disease:		
Hayden, Mr. Charles, Jr.	1,500.00	
Hill Top Camp Fund:		
Frankenthal, Mr. M. B.	\$10.00	
Hill Top Camp Committee	2,623.80	
Sloan, Mr. Benson B.	25.00	
	<hr/>	2,658.80

REPORT OF THE TREASURER

DONATIONS RESTRICTED—Continued

Holiday Cheer Fund:		
Allen, Mr. Ethan	\$50.00	
Anonymous Donations	100.00	
Harkness, Mr. and Mrs. E. S.	600.00	
Kennedy, Mrs. John S.	500.00	
Sage, Mr. Dean	25.00	
Schoenberg, Dr. M. J.	10.00	
Society of Friendly Sons of St. Patrick	100.00	
		\$1,385.00
House Staff Entertainment Fund:		
Coburn, Dr. Alvin	5.00	
Whittier, Miss A. S.	2.00	
		7.00
Insulin Fund:		
Insulin Committee		1,180.00
Medical-Scientific Fund—General:		
Taylor, Mr. W. R. K.		1,000.00
Medical-Scientific Fund—Marguerite S. Hill Unit:		
Hill, Mr. and Mrs. James N.		24,726.73
Neurocytology Research Fund:		
Rockefeller, Mrs. Percy		4,500.00
Oxygen Fund:		
May, Mrs. Herbert		1,000.00
Patients' Relief Fund:		
Fraternity for Friendly Service	2.00	
Havens Relief Fund	4,000.00	
		4,002.00
Social Service Fund:		
Agnew, Mrs. Geo. B.	25.00	
Anonymous (Various)	69.00	
Auchincloss, Mrs. E. S.	15.00	
Auchincloss, Dr. and Mrs. Hugh	25.00	
Ballantine, Mrs. J. Herbert	100.00	
Brewster, Mrs. Geo. S.	25.00	
Brown, Miss Sarah	5.00	
Brown, Mr. Thatcher M.	25.00	
Burke, Mr. E. G.	50.00	
Chapin, Mr. Simeon B.	50.00	
Clyde, Mrs. Ethel	100.00	
Fisher, Mr. Samuel H.	25.00	
Fleming, Mr. Matthew C.	25.00	
Frick, Mrs. Henry C.	100.00	
Hoe, Mrs. Richard March	50.00	
"In Memory of M. E. D."	10.00	
"In Memory of M. E. D."	10.00	
James, Mrs. Walter B.	10.00	
Jennings, Mrs. Walter	10.00	
Kent, Miss Margaret	50.00	
Kilpatrick, Mr. S.	10.00	
Lamont, Mrs. Thos. W.	25.00	
Lamson, Mr. Warren	20.00	
Levey, Miss M. B.	5.00	
Lincoln, Mrs. Lowell	5.00	
Lovett, Mr. Robert A.	25.00	
Milbank, Mr. Dunlevy	50.00	
Outerbridge, Mr. Frank	25.00	
Roseler, Mrs. Edward	10.00	

REPORT OF THE TREASURER

DONATIONS RESTRICTED—*Continued*

Social Service Fund:

Rollins, Mrs. P. A.	25.00	
Sage, Mrs. Dean	25.00	
Schoenberg, Dr. M. J.	5.00	
Schullinger, Dr. R. N.	25.00	
Simmons, Mr. E. H. H.	25.00	
Slade, Mrs. Augusta	5.00	
Sloan, Mr. Samuel	5.00	
Spears, Mr. C. B.	25.00	
Spears, Miss Ethel D.	25.00	
Spencer, Mrs. Means	10.00	
Sturges, Mr. Frederick, Jr.	10.00	
Taylor, Mr. W. R. K.	25.00	
Terry, Mrs. John T.	10.00	
Thatcher, Mrs. Thos. D.	10.00	
Tucker, Mrs. Caril	50.00	
Vondermuhl, Mr. and Mrs. Geo. A.	10.00	
		<hr/>
		\$1,244.00

Surgical Fellowship Fund:

Harkness, Mr. Wm. H.	15,000.00
Harkness, Mrs. W. L.	15,000.00
Moore, Mr. Paul	30,000.00

Squier Clinic Endowment Fund:

Anonymous	12,000.00	
Anonymous	160.00	
Clemens, Dr. and Mrs. Jas. B.	25,000.00	
Healy, William F.	50.00	
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		37,210.00

Total Donations Restricted (not including those for the endowment of beds)	\$159,392.70
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DONATIONS—SPECIAL

For Thanksgiving and Christmas Dinners:

Kennedy, Mrs. John Stewart	\$1,000.00
Anonymous, credited to General Fund	15,000.00

RECEIPTS CREDITED TO SPECIAL FUNDS

For the Twelve Months Ending December 31, 1927

Receipts from Patients in the Out-Patient Department, who are covered by Liability Insurance, for services rendered by members of the House Staff, to be credited to the House Staff Entertainment Fund	\$902.50
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Receipts from Patients in the Visiting Nursing Department in payment of loans to purchase artificial limbs, stockings, belts, etc., credited to Patients' Relief Fund	3,356.22
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\$4,258.72

REPORT OF THE TREASURER

LEGACIES UNRESTRICTED

For the Twelve Months Ending December 31, 1927

Unrestricted Legacies from the following Estates received and credited to the General Fund Account:

Arbrue, Emanuel	\$2,783.54
Blumenthal, Alfred (payment on account)	1,447.46
Baker, Frederick (payment on account)	1,152.34
Cox, Honora M.	700.00
Davis, Isabel J. (payment on account)	479,437.66
Dey, Richard Varick (balance on legacy)	2,000.00
Howenstine, Minetta C. (payment on account)	6,518.18
Low, Sophie W. (payment on account)	16,914.94
Morganstern, Albert J.	100.00
Sarven, John D. (balance on legacy)	2,370.45
Tilford, Charles E. (payment on account)	27,103.56
Tucker, Rachel E.	500.00
	<hr/>
	\$541,028.13

ADDITIONS TO ENDOWED BED FUND

Borne, Ellen Mills	\$10,000.00
Broadway Presbyterian Church	5,000.00
Gibson, W. Frazer	10,000.00
Gurnee, Mr. Augustus C.	25,000.00
Johnston, Anna A.	25,000.00
Lord, Mrs. Franklin and Mrs. Murray Dodge	15,000.00
Milbank, Mr. Dunlevy	15,000.00
Monroe, Virginia Marquand	5,000.00
Nicholson, Eliza V.	7,500.00
Second Presbyterian Church	5,000.00
Senff, Mrs. Charles H.	10,000.00
Wickham, F. Ethel	15,000.00
	<hr/>
Total Additions to Endowed Bed Fund	\$147,500.00
Less amount charged off this fund on account of no further liability on the part of the Hospital	82,500.00
	<hr/>
Net Increase	\$65,000.00

ADDITIONS TO PARTLY ENDOWED BED FUND

For the Twelve Months Ending December 31, 1927

Broadway Presbyterian	\$2,476.52
Carter, Mr. and Mrs. Ernest T.	3,000.00
North Presbyterian Church of New York	349.27
Presbyterian Church in the Town of Rye, N. Y.	250.00
Second Presbyterian Church	126.59
	<hr/>
	\$6,202.38

ENDOWED BEDS

(1) A gift of \$10,000 shall entitle the donor and his successors and assigns to nominate, from time to time, a patient to use and occupy one bed in the common wards of the Hospital free of charge; subject to the following qualifications:

(a) A donor may transfer the power to nominate only to an individual who shall be acceptable to the Hospital;

(b) A donor being an association or a corporation organized for profit shall be limited to not to exceed ninety days of occupancy in any one year;

(c) Any such proposed gift by a church, lodge or other eleemosynary organization shall not be governed by this by-law but shall be considered on its merits when offered.

(2) Subject to the same conditions as set forth in (1) above, a gift of \$15,000 shall entitle the donor, his successors and assigns, to nominate from time to time, a patient to use and occupy one bed in a one-bed ward room of the proposed new Hospital free of charge.

The following persons have, either by donation or legacy, endowed beds:

1868

Mary J. Gelston

1870

Henrietta A. Lenox (2 Beds)
Washington R. Vermilyea
A. R. Wetmore

1871

John Laurie
Mary Ann Parish

1872

William Earl Dodge
John T. Johnston
Otis D. Swan
Henry Young (2 Beds)

1873

James Brown (2 Beds)
John R. Ford
Jonathan Sturges

1878

James G. and Henry G. deForest, in memory of Lockwood deForest Woodruff, M.D.

1880

William C. Rhinelanders

1881

Jennet L. and Robert L. Belknap, in memory of Aaron B. Belknap
Fifth Avenue Presbyterian Church
Henry B. Hyde, in memory of his son, Henry B. Hyde, Jr.
John Stewart Kennedy
Frederick and Henry G. Marquand
Edwin D. Morgan (3 Beds)
Mary L. Sheafe

REPORT OF THE TREASURER

1882

Heber R. Bishop (3 Beds)
Mrs. Robert L. Stuart, in memory of her father, Robert McCrea
Edwin D. Morgan
Mrs. Moses Taylor

1883

Frederick Billings
Reformed Protestant Dutch Church of the City of New York

1884

Nathaniel W. Conkling
West Presbyterian Church, to be known as "Faith Presbyterian Church Bed"
Madison Square Presbyterian Church, in memory of George W. Lane

1885

Brick Presbyterian Church, in memory of Dr. John G. Adams
Richard Irvin

1886

Frederick Baker, in memory of Sarah Pyewell Baker
Edward L. Beadle
Brick Presbyterian Church, in memory of Miss Ann Adams
Peter Cumming, in memory of Francis P. Schoals
George E. Dodge
Horace F. Hutchinson, in memory of Ellen B. Schoals
Mr. and Mrs. William D. Sloane, in memory of their son, William D. Sloane, Jr.
Henry S. Wilson, in memory of his son, Harry H. Wilson

1887

Fifth Avenue Presbyterian Church

1888

Broadway Tabernacle Society
Samuel Inslee, in memory of Kate J. Inslee

1889

John Sloane, in memory of his mother, Euphemia Sloane

1890

Isaac V. Brokaw, in memory of Ernest B. Brokaw
Sidney Dillon, in memory of Hannah Dillon
Ambrose K. Ely
Josiah M. Fiske
O. B. Jennings
Amelia Kerr
Robert Marshall
Elizabeth S. and Emily M. Wheeler, in memory of James Boorman
"The Davenport Bed"

1891

Sarah A. Havemeyer, in memory of her son, Hector C. Havemeyer
Thomas Hope
John E. Parsons, in memory of his children, E. L. P., K. M. P., and R. M. P.
Mrs. A. R. Van Ness, in memory of her husband, Abram R. Van Ness

REPORT OF THE TREASURER

1892

John Stewart Kennedy, in memory of his niece, Emma Stewart Baker
Alexander Maitland, in memory of his mother, Mary C. Maitland

1893

Maria S. Auchincloss, in memory of her husband, Edgar S. Auchincloss
Frances T. Lord, in memory of her husband, George deForest Lord
Presbyterian Church on University Place
Presbyterian Home for Aged Women
Margaret A. Sinclair, in memory of Mr. and Mrs. James Sinclair
West Presbyterian Church
Young Men's Christian Association

1895

Mary Harrison
Mrs. Clarence M. Hyde, in memory of her mother, Rebecca Babbitt
John Stewart Kennedy, in memory of Mrs. Robert L. Stewart
Mrs. James T. Murray, in memory of her husband, James T. Murray

1896

Anthony Dey, in memory of Joseph G. and Eliza D. Scott
Jane Hope
Esther J. Jennings, in memory of her husband, Oliver B. Jennings

1897

Mrs. Francis E. Baker, in memory of her father, James Rich Steers
William S. Brown
Helen Miller Gould, in memory of her parents, Mr. and Mrs. Jay Gould
Margarette E. and Susan D. Griffith, in memory of their father, Griffith W. Griffith
Mary J. Griffith, in memory of her husband, Griffith W. Griffith
Rachel L. Kennedy, in memory of her mother, Mrs. Rachel C. Kennedy
Annie S. Paton, in memory of her husband, William Paton
Charlotte H. Skidmore, to be known as "The William L. Skidmore Bed"

1898

Brick Presbyterian Church
Matilda A. Brown, in memory of her son, H. Auchincloss Brown
First Presbyterian Church
Mrs. Stephen V. Harkness, in memory of her daughter, Florence Harkness
Jane Hope, in memory of her mother, Grace Corrie Hope
John Stewart Kennedy, in memory of Rev. William G. Schaufliker, D.D., L.L.D.
Mrs. Elliott F. Shepard, in memory of her daughter, Florence Vanderbilt Shepard
Mrs. Elliott F. Shepard, in memory of her daughter, Marguerite Shepard

1899

William W. Cole, in memory of his mother, Mary A. Cole
William Whitewright, in memory of his father, William Whitewright
"The Whitewright Beds" (10 Beds)

1900

Emily B. Hopkins, in memory of her husband, Moses Hopkins
"Moses Hopkins Memorial"
Donald MacKay, in memory of his children, Edith Winslow and Walter Wise MacKay
Caroline L. Macy, in memory of her daughter, Mary M. K. Willets
Laura Roome, in memory of her sons, Harry and Alfred Roome
Martha L. St. John, in memory of her mother, Sarah Ward
Nathaniel Whitman

REPORT OF THE TREASURER

1901

Julia Billings, in memory of her husband, Frederick Billings
Camilla L. Edwards, in memory of her husband, Walter Edwards
Andrew J. Garvey, in memory of his mother, Elizabeth Jeffries Garvey (2 Beds)
George Lauder
Charles H. Marshall
Justine Adele Stafford, in memory of her father, Justin A. Bliss

1902

Robert Graham Dun
Margaret J. Plant, in memory of her brother, Simon Loughman

1903

Heber R. Bishop
Lura Currier
Mrs. Francis B. Harrison
Julia J. MacCartee, in memory of her husband, Robert MacCartee
Madison Avenue Reformed Church
Adela Berry Sloane, in memory of her father, Abraham J. Berry, M.D.
Justine Adele Stafford, in memory of her mother, Evelina C. Bliss
John T. Terry

1904

Virginia E. Fowler, in memory of Clarence E. Fowler
Susan Bevier
Mrs. William Starr Miller
Josephine Penfold, in memory of Dr. Edward Livingston Trudeau, Jr.
Peter Reid, in memory of his wife, Jane Watson Reid
Francis A. Palmer

1905

Frederick G. Bourne
Helen C. Inslee, in memory of her husband, Samuel Inslee
Titus B. Meigs, in memory of his son, Titus B. Meigs, Jr.
Mrs. James T. Murray, in memory of Rev. John Hall, D.D., L.L.D.
Sarah J. Parsons, in memory of her husband, Charles Parsons
Presbyterian Church on University Place

1906

Maria L. Campbell, in memory of Henry Pearsall Campbell
Susan W. Duncan, in memory of her husband, John P. Duncan
Samuel Keyser (3 Beds)
Sara Pyle McAlpin and James Tolman Pyle, in memory of their brother
William Scott Pyle
Reformed Protestant Dutch Church of Garden Street
John Sloane, in memory of his brother, Thomas Chalmers Sloane
John Sloane, in memory of his father, William Sloane

1908

William R. Craig, in memory of his sister, Florence Faxon Craig
George B. Goldschmidt, in memory of his mother, Celestine Goldschmidt
Samuel Anthony Goldschmidt, in memory of his mother, Celestine Goldschmidt
Mrs. Stephen V. Harkness, in memory of her husband, Stephen V. Harkness
Charles H. Marshall, Jr.

REPORT OF THE TREASURER

1909

- Rev. and Mrs. Robert Russell Booth, in memory of "Minnie and Willie"
Canadian Society of New York
Edward West Currier, in memory of his stepmother, Lura Currier
Edward West Currier, in memory of his stepbrother Walter B. Currier
Edward West Currier, in memory of Edward W. Currier
Mary Jane Johnson, in memory of her husband, William H. Johnson
J. Theresa Keyser, in memory of her husband, Samuel Keyser
Julia Hannon Lyle
Winfield Tucker, in memory of Joseph, Isabelle and Adeline (3 Beds)
J. Spencer Turner, in memory of his first wife, Cornelia J. Turner

1910

- Jane A. Townsend, in memory of her son, Randolph W. Townsend, Jr.
Jane A. Townsend, in memory of her son, Harmon W. Norton
Jane A. Townsend, in memory of her daughter, Emma L. Norton
Amelia Mott Graham, in memory of Malcolm Graham
Adeline Ives Latham, in memory of her husband, John Howard Latham
Josephine G. Lord, in memory of her husband, Franklin B. Lord

1911

- Brearley School Girls and Others Interested, in memory of Madam Berthe
Beck, "Madam Beck Memorial Teacher's Bed"
Harriet Coles, in memory of her sisters, Susan and Anna Codman
Caroline Thorn Kissel, in memory of her husband, Gustav Edward Kissel
Katherine Spencer Leavitt, in memory of her husband, Rev. William Leavitt
(2 Beds)
Reformed Low Dutch Church of Harlem
Frederick Sturges, in memory of his father, Jonathan Sturges
William Stuart Tod, in memory of his brother, George Tod

1912

- Melville de Wolf, in Children's Ward, "Emma deWolf Bed"
Gustavia A. Senff, in memory of her husband, Charles H. Senff

1913

- Mrs. Christopher M. Bell, "The Dennistoun Bed"
Cornelia Eaton, to be known as "The Dr. Reuben S. Carpentier Memorial,"
(3 Beds)
Mrs. Jeremiah V. Meserole, in memory of her son, Abraham Meserole
Josephine Penfold
Jane G. Phelps, in memory of her husband, Anson G. Phelps, Jr. (2 Beds)

1914

- Hugh D. Auchincloss, in memory of his mother, Elizabeth Auchincloss
Virginia E. Fowler, in memory of Clarence E. Fowler
Jane Elizabeth Grannis, in memory of her mother, "Charlotte Williams Platt Bed"
William H. Penfold, in memory of Josephine Penfold
Louise Tillinghast, in memory of her sister, Amelia C. Babcock
Minnie Hackett Trowbridge (6 Beds)

1915

- A Friend, in memory of Sophia Kellogg Stebbins and Mary Tompkins Kimball
A Friend
Mrs. Jeremiah V. Meserole, in memory of her father-in-law, Abraham Meserole
Mrs. Jeremiah V. Meserole, in memory of her husband, Jeremiah Vanderbilt
Meserole
Mrs. Jeremiah V. Meserole, in memory of her brother, Adolphus Clock
Mrs. Jeremiah V. Meserole, in memory of her parents, Alfred and Anna Maria
Clock

REPORT OF THE TREASURER

1916

Emil C. Bondy, in memory of Margaret Carson Cowan
Central Presbyterian Church
Mr. and Mrs. James Petrie Chalmers, in memory of James Petrie Chalmers,
Jr., "Chalmers Memorial Bed"
Robert A. Chambers, in memory of his father, Robert Chambers
Dunlevy Milbank, in memory of his mother, Ella Dunlevy Milbank
William D. Sloane (3 Beds)

1917

Emeline Y. Danforth, in memory of Mrs. William B. Jenkins
Harris Brisbane Dick, to be known as the "Harris Brisbane Dick Free Bed"
Sarah C. Miller
Albert Winter, in memory of Adaline Benson Winter

1918

Ida Leora Olmstead, to be known as "Leora McCammon Bed"

1919

Samuel Elliott
Elizabeth Keyes, in memory of her daughter, Edith Keyes
Rutgers Presbyterian Church
James R. Steers, in memory of his former wife, Rebecca E. Steers
John W. Sterling

1920

William C. Boschen, to be known as the "Boschen Bed"
Rosa Franklin (4 Beds)
Francis P. Furnald
Mrs. Francis P. Furnald
Mary A. Harriott, to be known as the "Margaret Harriott Alms"
Mary A. Harriott, to be known as the "James Harriott Alms"
Mrs. Henry O. Havemeyer, in memory of her parents, George William and
Matilda Adelaide Elder
Margaret J. Orr, in memory of her mother, Ann Boyd Orr
Anna St. John, in memory of her brother, Milton St. John

1921

Mrs. Peter B. Wyckoff, to be known as the "Sidney Dillon Bed"
Henry M. Gescheidt
Ralph E. Prime, in memory of his daughter, Ruth Havens Prime
Joseph K. Gwynn
Charles S. Ward, in memory of his friend, Sophie L. Kinman
Charles S. Ward

1922

Minetta C. Howenstine (8 Beds)
Christina C. Munro, in memory of her husband, John Munro
Anna M. Romaine, in memory of Dr. William I. Detmold
Arnold Thayer (2 Beds)
Hamilton B. Tompkins, in memory of his wife and himself

REPORT OF THE TREASURER

1923

Lydia Augusta Brown
Josephine Newman Hall

1924

Bohemian Society "Lidumil"
Cordelia F. Turrell
Nannie Gyles Johnson (Children's Ward)
In memory of her son, Shirley Everton Johnson
Mrs. William John FitzGerald

1925

Christiana Bond
In memory of Julia C. Skidmore
George Clarke
Elizabeth J. Hofer (2 Beds)
In memory of Catherine Parke and Horatio C. Kretchmar
Edward M. Morgan Memorial Association (4 Beds)
In memory of Edward M. Morgan
Jennette Robertson, to be known as "Helen C. Inslee Endowed Bed"

1926

Elizabeth Helen Auchincloss
to be known as "E. E. Auchincloss Jr. Bed"
Members of the New York Stock Exchange
to be known as the Seymour LeGrande Cromwell Memorial (4 Beds)
Edmund Penfold (2 Beds)
In memory of Josephine Penfold and William Hall Penfold
Dr. M. Allen Starr, in memory of Allen Egbert Starr
John B. Trevor, in memory of Emily N. Trevor
West End Collegiate Church
George D. Widener

1927

Second Presbyterian Church in the City of New York
Ellen Mills Borne, in the Children's Ward, two beds to be known as "John E. Borne Bed" and "Nellie M. Borne Bed"
Virginia Marquand Monroe, in the name of the Young Men's Christian Association
Mrs. Charles H. Senff, to be known as "Dr. Geo. A. Tuttle Bed"
W. Frazer Gibson, in memory of his mother, Jeanette Frazer Gibson,
to be known as "Jeanette Frazer Gibson Bed"
Augustus C. Gurnee, two beds in memory of his mother, Mary M. Gurnee
Eliza V. Nicholson
Mrs. Murray W. Dodge and Mrs. Franklin Lord, in memory of their mother,
Mrs. Fordyce D. Barker
Dunlevy Milbank
F. Ethel Wickham, in memory of her father, William Hull Wickham,
to be known as "William Hull Wickham Bed"
Anna A. Johnston, in memory of her parents, William G. and Adriana C. Gardner
Anna. A. Johnston, in memory of Lewis, Anna, Edward and Mary Johnston
Broadway Presbyterian Church, to be known as the "Walter Duncan Buchanan Bed"

PRIVATE ROOMS ENDOWED

1903

Henry H. Rogers, known as "Room J"

REPORT OF THE TREASURER

1905

Mrs. Morris K. Jesup, to be known as the "Eliza DeWitt Memorial Room"

1910

Mrs. John Stewart Kennedy, in memory of her husband, to be known as the
"J. S. K. Memorial Room"

1912

Peter Cumming, to be known as the "Peter Cumming Memorial Room"

1926

Alumnae Association of the School of Nursing of the Presbyterian Hospital to
be known as the "Anabel G. Roberts Memorial Room"

BED ENDOWED FOR ONE LIFE

1890

Mrs. John Stewart Kennedy

Respectfully submitted,

CORNELIUS R. AGNEW,
Treasurer.

REPORT OF THE SUPERINTENDENT

December 31, 1927

To the Board of Managers of The Presbyterian Hospital in the City of New York:

Gentlemen—The Fifty-ninth Annual Report of the Superintendent of the Hospital for the year ending December 31, 1927, is herewith presented.

Twenty-seven thousand six hundred and twenty-five persons have been benefited by the Hospital during the year. The departments contributing this service and the number treated in each will be found in detail in the reports. It may be summarized as follows:

Patients treated in the Hospital in wards or private rooms, 4,458 persons. Daily average 232 patients, which is 91% of the total Hospital capacity. Of the ward patients 44% were treated free of charge.

There were 2,052 ward patients to whom allowances or reductions in regular Hospital charges were made, the total amount of which was \$94,664.38.

There were treated in the Out-Patient Department, 18,029 persons. Daily average visits made were 454.

Visiting nurses cared for 4,778, making 40,725 visits.

In the Radiotherapy Department, 4,400 treatments were given to 874 patients.

In the Roentgen Ray Department, 31,456 films were taken of 12,740 patients.

In the Dental Department, 12,147 visits were made and 17,227 dental films were taken of 2,830 patients.

Because of the near approach of the move to the new Hospital, no important changes or alterations have been made during the year, and only such repairs have been ordered and renovating done as became necessary to maintenance of the efficiency of the service.

The Administrative Officers of the Hospital wish to express their keen appreciation of the loyal support given by the entire Hospital personnel and to thank the entire Staff and the many friends of the Hospital for their continued interest.

Respectfully submitted,

DUFF G. MAYNARD,

Acting Superintendent

THE PRESBYTERIAN HOSPITAL IN THE CITY OF NEW YORK

Statement Showing Method of Figuring "Cost per Patient per Day" for the Year Ending December 31, 1927 (Not Including Educational and Scientific or Corporation Expenses)

Operating Expenses	Total	Private Room Patients	Cost per Private Room Patient per Day	Ward Patients	Cost per Ward Patient per Day	Out-Patient Department	Visiting Nursing	Educational and Scientific Work	Extraordinary Depreciation
Administration	100% \$82,807.56	11.4% \$9,440.06	\$0.869	73.0% \$60,449.52	\$0.819	15.0% \$12,421.13	0.6% \$496.85
School of Nursing	100% 31,389.28	11.0% 3,452.82	0.318	73.5% 23,071.12	0.313	15.0% 4,708.39	0.5% 156.95
Physicians and Surgeons	100% 1,257.12	Actual Cost 1,257.12	0.017
Nurses	100% 15,079.21	Actual Cost 3,756.84	0.346	Actual Cost 11,322.37	0.153
Special Nurses	100% 103,778.00	Actual Cost 73,848.00	6.804	Actual Cost 29,930.00	0.406
Orderlies	100% 11,436.73	Actual Cost 2,111.03	0.194	Actual Cost 9,325.70	0.126
Ward Employees	100% 14,494.33	Actual Cost 3,833.52	0.353	Actual Cost 10,660.81	0.145
Operating Room	100% 38,998.08	20.0% 7,799.61	0.719	80.0% 31,198.47	0.423
House Staff	100% 1,048.48	Actual Cost 1,048.48	0.014
Pharmacy	100% 18,772.80	10.3% 1,933.60	0.178	38.7% 7,265.07	0.098	50.0% 9,386.40	1.0% 187.73
Medical and Surgical Supplies	100% 40,696.72	Actual Cost 10,094.03	0.930	Actual Cost 28,295.08	0.384	\$2,307.61*
Out-Patient Department	100% 50,730.31	Actual Cost 50,730.31
Supply and Bandage Room	100% 8,564.59	10.3% 882.15	0.081	54.7% 4,684.83	0.064	34.0% 2,911.96	1.0% 85.65
Visiting Nursing	100% 38,729.67	Actual Cost 33,729.67
Roentgen Ray Service	100% 41,767.51	7.0% 2,923.73	0.269	45.0% 18,795.38	0.255	48.0% 20,048.40
Electro-Cardiograph Department	100% 3,557.84	12.0% 426.94	0.039	73.0% 2,597.22	0.035	15.0% 533.68
Physiotherapy Department	100% 350.17	25.0% 87.54	0.008	75.0% 262.63	0.004
Dental Service	100% 16,393.28	0.5% 81.97	0.008	32.0% 5,245.84	0.071	67.5% 11,065.47
Occupational Therapy	100% 3,823.98	Actual Cost 3,823.98	0.052
Ambulance	100% 466.05	Actual Cost 98.00	0.009	Actual Cost 237.85	0.003	Actual Cost 130.20
Pathological Laboratory	100% 91,402.48	Actual Cost 3,630.50	0.334	Actual Cost 19,345.00	0.262	Actual Cost 3,524.50	Actual Cost 64,902.48
Department of Nutrition	100% 21,592.04	12.6% 2,720.60	0.251	41.2% 8,895.92	0.121	5.0% 1,079.60
Housekeeping	100% 56,382.29	10.5% 4,912.97	0.453	79.0% 36,964.24	0.501	10.0% 4,679.02	0.5% 233.95	9,592.11*
Kitchen	100% 176,522.63	20.0% 35,304.53	3.253	76.0% 134,157.20	1.819	3.5% 6,178.29	0.5% 882.61
Laundry	100% 19,702.74	10.5% 2,068.79	0.191	70.0% 15,565.17	0.211	10.0% 1,970.27	0.5% 98.51
Stores Department	100% 6,071.36	20.0% 1,214.27	0.112	70.0% 4,614.23	0.062	3.5% 212.50	0.5% 30.36
General House and Property	100% 119,319.10	11.4% 13,095.65	1.207	73.0% 83,858.10	1.137	15.0% 17,231.12	0.6% 689.24	4,444.99*
Total Operating Expenses	\$1,015,134.35	\$183,717.15	\$552,871.33	\$146,811.24	\$41,591.52	\$73,798.40	\$16,344.71*
Total Patient Days Treatment and Visits	10,854	73,770	121,391	40,725
COST	\$16.926	\$7.495	\$1.209	\$1.021

*The total less extraordinary depreciation is the basis from which the percentages are calculated.

METHOD OF FIGURING COST OF DIFFERENT BRANCHES OF SERVICE:

The method in use at The Presbyterian Hospital of figuring the total cost of caring for Ward Patients, Private Room Patients or Patients visited in their homes is to charge each branch of the service with salaries and wages of all persons employed exclusively in, and all supplies and repairs directly chargeable to such service, and to prorate the other operating expenses which contribute to the cost of the different branches of service in such proportion as the Superintendent and his Assistants may consider most fair after careful consideration of the local conditions, which are, of course, subject to change from time to time. In determining the relative proportion of Administration Expenses, Professional Care of Patients, Housekeeping, Kitchen, etc., not including the amounts directly chargeable to Out-Patient Department and Visiting Nursing, the percentage charged to Ward Patients, and to Private Room Patients is based upon the number of days' treatment furnished in each service, modified by well-known facts; for instance, the fact that a private room patient requires more professional care than necessary if he were located in a ward; also, the important fact that his food and the preparation of it costs very much more than that of the ward patient. The distribution of the cost of General House and Property Expenses among the different branches of the service is based upon the relative cubic contents of those parts of the buildings occupied by each of the five services mentioned.



REPORT OF THE SUPERINTENDENT

COMPARATIVE STATISTICS OF PATIENTS TREATED, ETC.

During Years Ending December 31, 1927 and 1926

HOSPITAL WARDS AND PRIVATE ROOMS

	1927			1926		
	Male	Female	Total	Male	Female	Total
Patients in Hospital First of Year:						
In Medical Wards	52	54	106	41	46	87
In Surgical Wards	40	34	74	52	35	87
In Private Rooms	9	17	26	13	13	26
Total	101	105	206	106	94	200
Patients Admitted During Year:						
In Medical Wards	832	801	1,633	891	767	1,658
In Surgical Wards	1,026	920	1,946	956	874	1,830
In Private Rooms	238	435	673	269	445	714
Total	2,096	2,156	4,252	2,116	2,086	4,202
Total Patients Treated in Hospital Wards and Private Rooms During Year	2,197	2,261	4,458	2,222	2,180	4,402
Patients Discharged During Year:						
Improved	1,681	1,848	3,529	1,663	1,678	3,341
Unimproved	219	192	411	235	197	432
Transferred to Other Institutions	10	16	26	36	49	85
Died	172	123	295	187	151	338
Total	2,082	2,179	4,261	2,121	2,075	4,196
Patients in Hospital End of Year:						
In Medical Wards	49	39	88	52	54	106
In Surgical Wards	55	36	91	40	34	74
In Private Rooms	11	7	18	9	17	26
Total	115	82	197	101	105	206
Total Patient Days Treatment:						
Free Ward	27,794			30,076		
Endowed Beds	9,437			7,074		
City	10,187			8,722		
Pay Ward	26,352			25,477		
Private Room	10,854			10,618		
Total			84,624			81,967
Percentage:						
Free Ward Days	32.8			36.7		
Endowed Bed Days	11.2			8.6		
City Patient Days	12.0			10.6		
Pay Ward Days	31.2			31.1		
Private Room Days	12.8			13.0		
Total			100.0			100.0
Average Patients Per Day:						
Free Ward	76			82		
Endowed Bed	26			19		
City	27			24		
Pay Ward	73			70		
Private Room	30			29		
Total			232			224

REPORT OF THE SUPERINTENDENT

	1927	1926
Average Days per Patient in Hospital	19	19
Daily Average Cost per Private Room Patient . . .	\$16.93	\$15.59
Daily Average Cost per Ward Patient	7.50	7.59

OUT-PATIENT DEPARTMENT

	1927	1926
Patients treated who have been treated in some previous year	6,247	6,069
New Patients Treated	11,782	12,618
Total	18,029	18,687
Patients treated who have been transferred from other departments of Out-Patient Department . .	5,548	5,438
Total Cases Treated	23,577	24,125
Visits Made	Free 23,685 Pay 97,706 Total 121,391	Free 22,527 Pay 90,586 Total 113,113
Average Visits per Day	454	423
Average Visits per Patient	7	6
Average Cost per Visit	\$1.21	\$1.23
Prescriptions Filled	152,916	138,401

SOCIAL SERVICE AND VISITING NURSING

	1927	1926
Cases cared for who have been cared for in some previous year	1,669	2,671
New Cases Cared For	3,109	4,050
Total Cases Cared For	4,778	6,721
Interviews with and about Patients at Hospital and Outside	40,725	27,662
Cases referred to organizations for material relief or employment	459	403
Patients sent to convalescent homes and sanatoria . .	656	391
Patients sent to hospitals, homes for incurables and aged	242	55
Patients sent to fresh air homes	151	125
Referred for surgical appliances	250	218

SUMMARY

	1927	1926
Total patients treated during year in all departments	27,625	29,810
Average patients per day in all departments	686	647
Daily average number of employees boarded in hospital	414	414
Daily cost per capita for provisions for all persons supported . .	\$0.586	\$0.603

REPORT OF THE SUPERINTENDENT

STATISTICS REGARDING PATIENTS

PLACE OF BIRTH

Austria	93	Greece	17	Portugal	2
Belgium	1	Holland	4	Roumania	7
British W. Indies	73	Hungary	73	Russia	172
Canada	52	India	5	Scotland	54
Central America	2	Ireland	246	South America	10
China	19	Italy	210	Spain	12
Cuba	6	Japan	3	Sweden	50
Czecho-Slovakia	77	Mexico	2	Switzerland	13
Denmark	11	New York City	1212	Syria	7
England	129	Norway	10	Turkey	3
Finland	12	Persia	1	United States	1,376
France	16	Poland	46	Virgin Islands	21
Germany	165	Porto Rico	36	Wales	4

RELIGIOUS BELIEFS

Anglican	2	Confucianist	8	Mohammedan	1
Baptist	58	Congregationalist	15	Methodist	70
Buddhist	1	Dutch Reformed	2	None	63
Catholic (Greek)	33	Episcopal	152	Presbyterian	178
Catholic (Roman)	1,569	Hebrew	516	Protestant	1,556
Christian Scientist	4	Lutheran	23	Quaker	1

OCCUPATIONS

Accountants	4	Draftsmen	3	Machinists	36
Actors	8	Dressmakers	29	Managers	14
Architects	3	Drivers	20	Manufacturers	5
Agents	35	Druggists	3	Mechanics	32
Artists	8	Electricians	14	Merchants	16
Attendants	3	Elevator Operators	33	Messengers	16
Authors	8	Engineers	35	Milliners	3
Bakers	13	Factory Hands	108	Miscellaneous	47
Bankers	6	Farmers	16	Missionaries	25
Barbers	25	Firemen	4	Motormen	3
Bookkeepers	15	Furriers	12	Musicians	9
Bricklayers	8	Gardeners	8	No Occupations	220
Brokers	21	Grocers	5	Newsboys	3
Bus Boys	4	Horse Breeders	2	Nurses (Practical)	7
Butchers	4	Housekeepers	21	Nurses (Pupil)	46
Butlers	18	Housemen	16	Nurses (Trained)	87
Caretakers	7	Hairdressers	3	Orderlies	10
Carpenters	49	Housewives	949	Painters	32
Chauffeurs	76	Infants	152	Peddlers	3
Children	463	Inspectors	11	Physicians	37
Clergymen	16	Interior Decorators	2	Plasterers	6
Clerks	229	Janitors	20	Plumbers	23
Companions	2	Jewelers	10	Policemen	13
Contractors	9	Journalists	4	Porters	52
Conductors	3	Laborers	137	Printers	8
Cooks	50	Laundresses }	33	Proprietors	24
Dentists	4	Laundrymen }	10	Retired	17
Designers	3	Lawyers	7	Sailors	3
Dietitians	4	Letter Carriers	7	Salesladies }	88
Domestics	153	Librarians	2	Salesmen }	

REPORT OF THE SUPERINTENDENT

OCCUPATIONS

Seamstresses	21	Superintendents	9	Typists	5
Secretaries	33	Tailors	24	Upholsterers	5
Shoemakers	12	Teachers	38	Valets	2
Social Workers	11	Technicians	12	Waiters	41
Stenographers	28	Telephone Operators	16	Watchmen	9
Students	176	Tinsmiths	5		

SPECIAL GIFTS

For the Twelve Months Ending December 31, 1927

FLOWERS, PLANTS, ETC.

Allerton the Florist	La Farge, Mr. O. H. P.
Atterbury, Mrs. Grosvenor	Lonehan, Miss Kathryn
Auchincloss, Dr. and Mrs. Hugh	LeMoult, Mr. A.
Calloway, Mrs. T.	McCoon, Mrs. H. J.
Carleton, Miss Nathalier M.	Milliken, Dr. S. M.
Carlton, Mrs. Richard H.	McEvay, Mr. James
Carter, Mrs. Herbert S.	McAlpin, Mrs. C. W.
Caswell, Rev. L. H.	McFadden, Mrs.
Chisolm, Miss Frances	Morrow, Mr. Nathaniel
Chisolm, Miss Helen	Moore, Miss Jeanne
Chisolm, Mrs. Richard	Murphy, Mrs. Grayson
Chew, Mrs. P. F.	Nagel, Mrs. Florence M.
Church of the Heavenly Rest	Nugent, Mr. William F.
Clark, Mrs. S. C.	Pierre, Miss Lillian C.
Clemens, Miss Martha	Powers, Mr. W. Stuart
Collins, Mrs. H. S.	Parsons, Gen. William Barclay
Family of May E. Conroy	Parsons, Dr. William Barclay, Jr.
Curtis, Mrs. H.	Patterson Presbyterian Church
Cutting, Mrs. William B.	Riker, Mrs. J. W.
Day, Mrs. Clarence	Resor, Mrs. Stanley
Dodge, Mrs. Cleveland H.	Ritz Carlton Hotel
Eckrich, Inc., Andrew	St. Bartholomew's Church
Eshbough, Mr. W. H., Metropolitan Club	Sanger, Miss
Elmhurst, Mrs. L. K.	Shattuck, Frank G. & Company
Foulke, Miss A. R.	Senff, Mrs. Charles (in memory of)
Fifth Avenue Presbyterian Church	Southwick, Mr. John C.
Fifth Avenue Florist	Slater, Mrs. Horatio Nelson
Fillebrown, Mrs.	Stockbridge, Mrs. F.
Folke, Miss L.	Stone, Mr. John J.
Frick, Mrs. H. C.	Strauss, Mrs. Albert
Gibbs, Mrs. F.	Sullivan, Mrs. Walter S.
Gibson, Mrs. T. I. B.	Suydam, Mrs. J. S.
Goetchens, Mrs. J. M.	Talcott, Mr. J. F.
Ginsburg, Mrs. H. A.	Van Praag Florist Co.
Harkness, Mr. and Mrs. E. S.	Vanderbilt, Mrs. Cornelius
Hirschberg, Mrs. H.	Woodruff, Miss Evelyn
Holt, Mrs. R.	Watson, Mrs. J. C.
James, Mrs. Walter B.	Whelan, Mrs.
Jennings, Mrs. Perry	Wickersham, Mrs. George W.
Jones, Mrs. Frank H.	Winthrop, Mrs. H. R.
Knierien, Mrs. R.	Wood, Mrs. T.
Kather, Mr. William	

REPORT OF THE SUPERINTENDENT

MAGAZINES

Adams, Mrs. D.
 Ashforth, Mrs. A. B.
 Auchincloss, Mrs. C. C.
 Bergen, Miss H.
 Billings, Mrs. R.
 Buhler, Mrs. F.
 Burnett, Mrs. F. H.
 Burns, Mr. W. J.
 Chew, Mrs. P. F.
 Corson, Mrs. G.
 Daly, Mrs. W. M.
 Davey, Mrs. A.
 Duval, Mrs. C. C.
 Elmhurst, Mrs. L. K.
 Eagle, Mrs. G. F.
 Forsyth, Mrs. G. W.
 French, Mrs. Lydia C.
 Freeman, Mr. H. G.
 Goldman, Mr. William J.
 Grinnell, Mrs. G. M.
 Griswold, Mr. and Mrs. W. E. S.
 Hardenburg, Mrs. T. E.
 Harkness, Mr. Edward S.
 Holt, Mr. Roland
 Hazard, Miss Carolyn
 James, Mrs. Henry
 Inslee, Mrs. Charles
 Jennings, Mrs. Percy
 Krech, Mrs. Shepard
 Kaufman, Mrs. Benjamin
 Kelly, Mrs. H.
 Kingsley, Mr. D. P.
 Ladd, Dr. William S.
 La Montegne, Mrs. M.
 Larson, Miss Ida
 Lee, Mrs. F. S.
 Livermore, Mrs. Gladys
 Livermore, Mrs. John R.
 Morris, Mrs. R. L.

Marsh, Mrs. A. K.
 McCampbell, Mrs. Bryant
 McFadden, Mrs. Philip G.
 McMillan, Mrs. J.
 Neergaard, Dr. Arthur
 Nathanson, Mrs. J.
 O'Brien, Mrs. Justen C.
 O'Brien, Judge and Mrs. M. J.
 Outerbridge, Mrs. E. H.
 Parsons, Mrs. William B.
 Parsons, Mrs. W. Eugene
 Peterson, Mrs. Eric
 Peters, Mrs. Charles G.
 Poillon, Mrs. C.
 Pond, Mr. W. B.
 Raymond, Mrs. E. H.
 Rivers, Miss Mary
 Ream, Mr. R. C.
 Robinson, Mrs. Douglas
 Sage, Mrs. Dean
 Sawyer, Mrs. J. D.
 Scott, Miss Miriam F.
 Seligman, Mr. Jefferson
 Short, Mr. L. L.
 Sloan, Mr. J.
 Stewart, Mr. W. R.
 Sullivan, Mr. John
 Swan, Mrs. Arthur
 Sweet, Mrs. Grace
 Sweet, Mrs. S. A.
 Tracy, Dr. W. D.
 Tanner, Mrs. F. C.
 Tucker, Mrs. Carl
 Violor, Mrs. G. L.
 Ward, Mr. Cheney M.
 Williams, Mrs. L. R.
 Wing, Mrs. L. Stuart

Books

Buhler, Mrs. F.
 Forsyth, Mrs. G. W.
 Harkness, Mrs. W. L.
 Kennedy, Miss K.
 Kienbusch, Mrs.
 Livermore, Miss Gladys
 Livermore, Mrs. J. R.
 Milliken, Mrs. G. H.
 Morgan, Mrs. W. I.
 O'Brien, Mrs. Justen C.
 Pond, Mr. W. B.
 Robinson, Mr. A. A.

Rubens, Mrs. Horatio
 Sawyer, Mrs. J. B.
 Seligman, Mr. J.
 Sweet, Mrs. Grace
 Tuckerman, Mrs. R.
 U. S. S. McCauley (crew of)
 Warren, Mrs. Eliza
 Williams, Mrs. L. R.
 Wing, Mr. L. S.
 Woodfell, Mrs. E.
 Woodfine, Miss E.

REPORT OF THE SUPERINTENDENT

FOODSTUFFS

Carle, Mr. Robert W.—Apples
Chamberlain, Mrs. J. C.—Candied Fruits
Coakley, Dr. C. A.—Salmon
Froebel League School, The—Grapes
Harkness, Mr. E. S.—Regular Contribution of Fresh Eggs and Butter
Kinnicutt, Mrs. G. H.—Apples
Ladd, Dr. William S.—Grapefruit
McCoon, Mrs. H. J.—Ice Cream
Sage, Mr. Dean—Salmon
Sloane, Mrs. William—Fruit
Tuckerman, Mrs. Paul—Contribution of Oranges weekly for Ward 10
Young Women's Social Club—Fruit

TOYS, ETC., FOR CHILDREN'S WARD

Abbatt, Mr. William—Scrap Books
Clark, Mrs. S. C.—Easter Basket
Coffin, Mrs. W.—Toys
French, Mrs. Lydia C.—Pictures for Children
Freeman, Mrs. H. G.—Party Favors for Children
Kellogg, Master Francis—Scrap Book
O'Donnell, Mrs. C. Oliver—Toys
Ordway, Mrs. S. H., Jr.—Toys
Pond, Mr. W. B.—Toys
Scott, Mr. Walter—Toys
Sweet, Mrs. Stanley Adams—Toys
Wier, Miss F. E.—Scrap Book
Young, Miss Mildred J.—Scrap Book

MISCELLANEOUS

Anonymous—Victrola for Men's Medical Division
Bauman, Dr. Louis—Tables
Besley, Miss Edna—Phonograph Records
Burchill, Mrs. S. A.—Supplies, Weighing Scales, etc.
Conrad, Mrs. A. Rogers—Crutches
Culbertson, Messrs. Harry and Arthur—Concert Tickets
Eli Lilly Company—Insulin
Frichtelman, Mrs. E.—Victrola Records
Finney, Mrs. J. Lee—Pillows, towels
Forsyth, Mrs. George W.—Surgical Appliances, Flower Vases
Hoe, Mrs. R. M.—Crutches, Christmas Cards
Hospital Musical Association—Concert
Keating, Miss Catherine—Victrola Records
Kennedy, Mrs. John S.—Thanksgiving and Christmas Dinners for Patients and Household
Lisberger, Mrs.—Rubber Air Cushion
Livermore, Mrs. J. R.—Victrola Records
Martin, Mr. John—Crutches
Ordway, Mrs. Samuel H.—Clothing
Rasmussen, Mr. G.—Victrola Records
Ross, Mr. L.—Brace
Scully Walton Ambulance Co.—Transportation of Children to Convalescent Homes
Spence Orchestra—Music in all the Wards
Surls, Dr. Joseph K.—Thomas Splints
Townes and James, Messrs.—Medical Supplies
Tuckerman, Mrs. Paul—Christmas Gifts to Ward 10

REPORT OF THE SUPERINTENDENT

MISCELLANEOUS—*Continued*

West End Collegiate Dutch Reformed Church, Primary Class—6 Burdick Lights
Wolfsohn Musical Bureau—Concert Tickets
Woods, Mrs. Ena—Surgical Equipment

THE FOLLOWING HAVE FURNISHED VOCAL AND INSTRUMENTAL MUSIC FOR SUNDAY AND RELIGIOUS SERVICES

CHURCH SOCIETIES

Cornell Memorial Methodist Church: Mr. and Mrs. F. Kimmer, Mrs. A. Tolland, Misses Marie Ahearn, Juliette Burdette, Anna Colla, Josephine Colla, Lillian Curreri, Ethel Ferguson, Lillian Ferguson, Marie Ferguson, Frances Kurth, Violet Kurth, Edna Langhaar, Daisy McCollock, Gladys McCollock, D. Parry (organist), Anna R. Reehl, Dorothy Rock, Mary Thomas, May Tolland, Messrs. Cerunda, Charles Munsinger.

Biblical Seminary in New York: Mrs. Delia Wichers, Misses Ada Hunt, Elsie Stryker, Frances Segner, Portia Harper, Blanche Wadsworth, Victoria Foster, Eloise Duntz, Bertha Hardy, Miriam Haag, Jean Douglass, Frances Gardner, Abigail Wright, Margaret Horton, Elizabeth Askew, Jeanette DeYoung, Messrs. Joseph Koffend, Dean McKee, Carl Koeker, Aaron Webber, Henry Mack.

Members—Oratorio Society of New York: Mrs. A. E. Wood, Mrs. A. J. Conley, Mrs. Duncan, Mrs. M. Spence, Miss Buell.

Students, School of Nursing: The Presbyterian Hospital.

Hospital Choir of the Baptist Temple, Brooklyn: Mr. and Mrs. E. A. Ebel, Mr. and Mrs. Hallock, Rev. and Mrs. T. MacDonald, Mr. and Mrs. George Moore, Mr. and Mrs. J. H. Tice, Mr. and Mrs. Joseph Blank, Mrs. Delina Knight, Mrs. Broadhead, Mrs. C. K. Shreve, Misses Blanche Paulson, Agnes Cameron, Bertha Kolton, Beatrice Stark, Messrs. Bryant, Cato, Cordon, Garlinghouse, Watson, Hiland.

First Presbyterian Church: Dr. and Mrs. J. K. Wilson, Misses Margaret Burr, Mabel Dudley, Mary Giddings, Amy Hemsing, Barbara Liebertz, Charlotte Miller, Nellie Miller, Doris Morton, Ruth Penick, Virginia White, Messrs. Nelson Atwater, Clarence Boyer, William Flanagan, A. W. Fyfe, Jr., John F. Guillet, Dixon B. Penick, James S. Rutherford, Justin Wells, Nelson White.

REPORT OF THE DIRECTOR OF MEDICAL SERVICE

December 31, 1927

To the Board of Managers of the Presbyterian Hospital in the City of New York:

Gentlemen—I have the honor to submit the following report from the Medical Service.

The past year has been largely devoted to the development of the several problems in hand. No important change or new work is to be reported. As the time draws near to move to the new Hospital, the entire Staff are engaged in planning to make the transfer with as little confusion and interruption in the professional activities as possible.

Changes in the Staff have been few. One important change is reported with regret. Dr. George M. Mackenzie has left for Cooperstown, New York, to become Director of Medical Service at the Mary Imogene Bassett Hospital. Dr. Mackenzie in his new position has the opportunity to make a new and valuable contribution to the practice of medicine in rural communities, and he has the best wishes of the Staff for success.

Through the generous aid of the General Education Board of the Rockefeller Foundation, Dr. Robert F. Loeb is spending the winter abroad studying the more important medical clinics of Germany, Austria, France and England. Dr. Dickinson W. Richards, Jr., is working with Dr. H. H. Dale in London this year.

Special work has been possible through the generous contributions of Mrs. Herbert L. May, The Commonwealth Fund, Mrs. L. I. Ricketts, Dr. R. B. McGraw, Mrs. E. W. Sparrow, Mr. J. S. Stevens, Mrs. H. L. Greenway and Mr. Charles Howland.

There have been 20 publications from the Medical Service during the year.

Eight new volumes have been added to the Janeway Library and 169 journals have been carried during the year.

Respectfully submitted,

WALTER W. PALMER,

Director of the Medical Service.

REPORT OF THE ROENTGEN RAY DEPARTMENT

December 31, 1927

To the Board of Managers of the Presbyterian Hospital in the City of New York:

Gentlemen—I have the honor to present the annual report of the Roentgen Ray Department for the year ending December 31, 1927.

Through the generosity of the Board of Managers I was enabled to see some of the X-ray work done in various European clinics. Without the hearty cooperation of Dr. Palmer, the trip would have been impossible. After about eight weeks in Vienna, where post-graduate medical teaching is a major industry, I visited several German cities, Stockholm, Paris, London, Manchester and Edinburgh. The roentgenologists whom I had the opportunity to meet were cordial and kind. Contact with them was stimulating and interesting. I take this occasion to express my grateful appreciation of this opportunity.

The diagnostic work of the Department again increased during 1927. The records show 12,740 patient-visits. In making the necessary examinations, 31,456 films were used. We were compelled to crowd in another dressing room for private patients. Otherwise no change has taken place in the Department during the past year.

Dr. John Kellogg finished his service as Resident Physician to the Roentgen Ray Department on September 30th, and has gone to San Diego, California, to do X-ray work in a hospital. His successor is Dr. George M. Blank of Lorain, Ohio.

The work of the Radiotherapy Department has not changed. The records show 4,400 treatments given to 674 patients.

Much time has been spent in the past year in the selection of equipment for the Roentgen Ray Department of the new Hospital. A new type of apparatus in which the current is rectified by valve tubes has been chosen. This has been tested in our present Department for the past eighteen months, and has been very satisfactory.

The evolution of roentgen ray machines has been very rapid, so rapid, indeed, that no matter how carefully one chooses, his apparatus, while still useful, is out of date in five years. New developments are now in progress which will probably influence profoundly the technique of both roentgen diagnosis and treatment, but which at this time cannot be anticipated. One of them is the "cathode ray tube" of Dr. W. D. Coolidge. He has recently succeeded in hurling electrons out of this tube, propelled by an electrical pressure of 900,000 volts. It is quite possible that this may be developed into a new type X-ray tube which will produce radiation of very short wave lengths, of the order of gamma rays of radium, in enormous quantity. As the opinion seems to be gaining ground that the shorter the wave length, the greater the selective action upon malignant cells, the radiotherapist will then have at his command a very powerful and useful instrument.

Respectfully submitted,

ROSS GOLDEN

Visiting Physician, Roentgen Ray Department

REPORT OF THE DIRECTOR OF SURGICAL SERVICE

December 31, 1927

To the Board of Managers of the Presbyterian Hospital in the City of New York:

Gentlemen—I have the honor to present the annual report of the Surgical Service.

For those of us who have grown up professionally in the Presbyterian Hospital, the move to the new Medical Center brings with it regrets as well as eager expectancy. The rapidly narrowing facilities and deteriorating equipment emphasize the need for the new quarters. It is natural that our time and attention should center on the planning and preparation for the move.

It is thought wise to begin the Surgical Service in the new Hospital with the two divisions now functioning and to defer expansion until the new conditions are met and the demand for it is demonstrated. There will, however, be an added Fracture Service which will occupy the center wing of the ninth floor. The east wing of the same floor will be temporarily occupied by the Children's Surgical Ward, the west wing by the Otolaryngological Service. With the unique surgical floor in the Vanderbilt Clinic building which includes the Emergency Unit, it is planned to do all the emergency operating at nights, on Sundays and holidays in the pair of operating rooms in the west side of the Emergency Unit. We consider the Surgical Out-Patient Department and Emergency Unit as offering a very unusual opportunity to build up a logical surgical service.

In preparation for the move we have reorganized the operating room staff and are now better equipped and staffed than at any time for many years.

With the same end in view, work in developing combined medical and surgical clinics has progressed. The latest addition to this type of clinic is the combined study and follow up on patients with diseases of the spleen. The results of the two years' work in the Thyroid Clinic have shown that the combined study of physician and surgeon has improved the treatment of these cases very materially. In the same way the study of patients with gastric and duodenal ulcer has clarified our views in the treatment of this common and serious disease.

We look forward to valuable and constructive study in the new Arthritis Clinic that is being organized to begin work when the new Hospital opens. This combined clinic, made possible through the generosity of a friend of the Hospital, will meet a long felt want in the care of a large number of the heretofore helpless patients.

Respectfully submitted,

ALLEN O. WHIPPLE,
Director of Surgical Service.

REPORT OF THE DEPARTMENT OF PATHOLOGY

December 31, 1927

To the Board of Managers of the Presbyterian Hospital in the City of New York:

Gentlemen—I have the honor of submitting herewith the Annual Report of the Laboratory of Pathology for the year ending December 31, 1927.

The routine work of the laboratory has been carried on as heretofore. The conferences and demonstrations in Pathology have been held for the Staff of the Hospital each week from June to October. The teaching exercises for the students of the College of Physicians and Surgeons, Columbia University, were conducted as formerly.

The program inaugurated three years ago to replace all obsolete equipment, was completed during the year and new apparatus purchased in addition.

Dr. Beryl H. Paige has continued in the capacity of Assistant Resident Pathologist. Dr. Angus M. McLeod remained as interne in Pathology until September, when he was succeeded by Dr. Louis M. Rousselot. Dr. Samuel W. Lambert, Jr., as a volunteer assistant, has been of great aid with the routine work and teaching. All available desk space was occupied during the summer months by volunteer assistants and several applicants had to be refused because of the lack of facilities to accommodate them.

It is a pleasure to attest here the very cordial co-operation given by the various clinical departments. At no time in the past seven years have the association and relationship with these departments been so intimate as during this past year.

There were 293 deaths in the Hospital in 1927 and 115 necropsies were performed, a percentage of 39.2. The per cent of necropsies obtained from the medical division was 37.4; from the surgical division 41.5.

The deaths and necropsies for the past five years are shown in Table I. A resume of the principal lesions demonstrated at necropsy is appended:

TABLE I

Year	Deaths	Necropsies	Percentage
1923	325	121	37.2
1924	318	128	40.2
1925	299	117	39.1
1926	336	144	42.8
1927	293	115	39.2
Total	1571	625	39.8

PUBLICATIONS

- Lambert, S. W., Jr.: Sarcosporidial Infection of the Myocardium in Man. *Amer. Jour. of Path.*, 1927; III, 663.
Pappenheimer, A. M., and Von Glahn, W. C.: Studies in the Pathology of Rheumatic Fever.

PUBLICATIONS—*Continued*

Two cases presenting unusual cardio-vascular lesions. Amer. Jour. of Path., 1927, III, 583.

Paige, B. H., and Mott, E. A.: Calcium deposition in the Media of the Aorta. New York Path. Society, May 12, 1927. Resume in Arch. of Path., 1927, IV, 673.

TABLE OF PATHOLOGICAL CONDITIONS

*Alimentary System**Teeth and Gums*

Alveolar abscess (*Staphylococcus aureus*) 1

Esophagus

Stricture with ulceration following chemical trauma 1

Stomach

Multiple acute ulcers 3
Syphilitic ulcer, perforated 1

Intestine

Gangrenous colitis 1
Ulcerative colitis 2
Acute Diverticulitis 1
Hernia, strangulated inguinal 1
Ileus, acute 1
Ileus, paralytic (clinical) 1
Intussusception 1
Ulcer of duodenum 1
Ulcers of small intestine 1

Appendix

Acute appendicitis 2

Mesentery

Retroperitoneal abscess at root of mesentery 1
Traumatic tear 1

Liver

Gumma 1
Cirrhosis
 Biliary 1
 Cardiac 4
 Nodular 1
 Portal 1
 Syphilitic 1
Cysts, infected 1
Hemosiderosis 1

Gall Bladder and Bile Ducts

Acute Cholecystitis 2
Acute Cholecystitis, typhoid 1
Chronic Cholecystitis 5
Cholelithiasis 15
Intramural abscess of gall bladder with perforation 1

Peritoneum

Peritoneal abscess 4
Peritoneal adhesions causing chronic ileus 1

Acute diffuse peritonitis 4
Progressive fibrino-purulent peritonitis 4

Pancreas

Fibrosis 1
Pancreatitis, acute hemorrhagic 1

*Cardio-Vascular System**Arteries*

Aneurysm of aorta, syphilitic 4
Aneurysm of aorta, undetermined etiology 1
Aneurysm (dissecting) of renal artery 1
Aneurysm (mycotic) of cerebral artery 1
Aortitis, rheumatic 4
Arteriosclerosis, generalized 20
Arteritis, rheumatic 3
Arteritis, suppurative 1
Arterioliitis, acute 1
Calcification of media of aorta 24
Embolism of
 Pulmonary artery 2
 Renal artery 1
 Splenic artery 1
Hypoplasia of aorta 1
Mesaortitis, degenerative 1
Monckeberg sclerosis of artery 1
Occlusion and stenosis of coronary artery 5
Thrombosis of
 Aorta 2
 Branch of coronary artery 1
 Femoral artery 1
 Pulmonary artery 3
 Splenic artery 1

Veins

Thrombosis of
 Femoral vein 1
 Portal vein 1
 Lateral sinus 1
Thrombophlebitis of
 Inferior vena cava and branches 2
 Inferior petrosal sinus 1
Suppurative phlebitis of
 Jugular veins and lateral sinus 1
 Head, neck and subclavian veins 1

Heart

- Aneurysm of aortic valve 1
- Calcification of aortic valve 3
- Calcification of mitral valve 2
- Endocarditis, *Streptococcus viridans* 3
- Endocarditis, etiology undetermined 1
- Infarct 4
- Rheumatic carditis 12
- Thrombosis of left ventricle 4

Pericardium

- Acute fibrino-purulent pericarditis 3
- Acute sero-fibrinous pericarditis 1

Connective Tissue

- Abscess of neck 3

Ductless Glands

Adrenal Gland

- Fibrosis 4
- Infarct 1

Thyroid

- Fibrosis 1
- Colloid goitre 1

Hematopoietic System

Blood and Bone Marrow

- Anemia, secondary 1
- Leukemia
 - Lymphatic, chronic 1
 - Myeloblastic, acute 1
 - Myelocytic, chronic 1
 - Extramedullary blood formation 1

Spleen

- Amyloid spleen 1
- Gumma 1
- Splenomegaly 4
- Traumatic rupture 1

Nervous System

Brain

- Abscess 3
- Hydrocephalus 2
- Infarct 1

Spinal Cord

- Acute anterior poliomyelitis 1
- Transverse myelitis 1

Meninges

- Extradural abscess 1
- Subarachnoid hemorrhage 1
- Suppurative leptomeningitis 2

Osseous System

Bones

- Fracture of ribs 2

Multiple fractures of bony skeleton 1

Necrosis, extensive, of maxillae 1-Osteomyelitis, suppurative of

Tibia 1

Humerus 1

Petrous bone 1

Subperiosteal abscess of humerus, with perforation into shoulder joint 1

Vertebra, collapse of one 1

Reproductive System

Female

Chocolate cyst of ovary 1

Pyometra 2

Ulcers of cervix uteri 1

Vaginitis, diphtheritic 1

Male

Abscess of prostate 1

Respiratory System

Trachea and Bronchi

Compression of trachea by aneurysm 1

Bronchiectases 7

Lung

Abscess 2

Gangrene 2

Lobular pneumonia with abscess formation 6

Lobular pneumonia with gangrene 2

Interstitial lobular pneumonia 1

Lobular pneumonia

Friedlander bacillus 1

Gas bacillus 6

Pneumococcus IV 1

Streptococcus 2

Organism, undetermined 3

Lobar pneumonia

Resolved, *Pneumococcus* Type II 1

Pneumococcus type II 1

Pneumococcus type IV 3

Organism undetermined 1

Pleura

Pleurisy, fibrino-purulent 7

Pleurisy, suppurative 2

Sinus

Gangrenous pansinusitis 1

Sense Organs

Organs of Hearing

Mastoiditis, acute 4

Otitis media, acute 5

Otitis media, chronic 1

REPORT OF THE DEPARTMENT OF PATHOLOGY

Urinary System

Kidneys

- Abscess 1
- Hydronephrosis 3
- Nephrolithiasis 1
- Nephritis
 - Arteriolar 1
 - Embolic 3
 - Glomerular 4
 - Tubular 1
 - Unclassified 1
- Arteriosclerotic change 4
- Pyelonephritis 3
- Pyoureter 2

Bladder

- Cystitis, acute 1
- Cystitis cystica 2
- Calculi 1

Congenital Malformations

Intestines

- Meckel's diverticulum 1

Liver

- Atresia of biliary ducts and absence of gall bladder 1

Reproductive System

- Rudimentary uterus, ovaries and mammary glands 1
- Absence of testicle 1

Supernumerary Parts

- Accessory adrenal 1
- Accessory pancreas 1
- Quadracuspid pulmonic valve 2

Disturbances of Metabolism

- Diabetes mellitus 2
- Marasmus 2

Diseases Due to Microorganisms

Bacteremia

- Pneumococcus type IV 1
- Staphylococcus aureus 3
- Streptococcus hemolyticus 1
- Streptococcus viridans 1
- Streptococcus 1
- Welch bacillus 1

Treponema pallidum

- Syphilis 2
- Syphilis of aorta 4
- Syphilis of aorta with involvement of aortic valve 7

Tubercle bacillus

- Acute generalized miliary tuberculosis 5

Tuberculosis of

- Adrenal 1
- Appendix 1
- Kidneys 1
- Lung 1
- Tuberculosis pneumonia 2
- Lymph glands 5
- Mesenteric artery 1
- Pleura 2
- Pericardium 1
- Typhoid Bacillus
- Typhoid fever 2

Neoplasms

Adenomata

- Adenoma of adrenal 2
- Adenoma of liver 2
- Adenoma of kidney 3
- Adenoma of pancreas 1
- Cyst-adenoma of gall bladder 1
- Papillary adenoma of hypophysis 1 of kidney 2 of thyroid 1
- Carcinoma, primary in
 - Bladder 1
 - Breast, female 2
 - Colon 3
 - Esophagus 4
 - Liver 2
 - Lung 1
 - Pancreas 1
 - Rectum 2
 - Stomach 6
- Dermoid Cyst of ovary 1
- Fibrochondromyosarcoma of retroperitoneal region 1
- Fibromyoma of uterus 8
- Fibrosarcoma of arm 1
- Hemangioma of liver 3
- Lymphangioma in retroperitoneal region 1
- Lymphosarcoma of lymph glands 1
- Myoma of
 - Kidney 1
 - Stomach 2
 - Uterus 2
- Polyp of
 - Intestine 7
 - Rectum 2
 - Cervix uteri 2
- Sarcoma, primary in
 - Lymph glands 3
 - Pelvis 1
- Spongioblastoma of pons 1
- Undiagnosed tumor of stomach 1

WILLIAM C. VON GLAHN,

Associate Visiting Pathologist.

REPORT OF THE DEPARTMENT OF PATHOLOGY

BACTERIOLOGICAL LABORATORY

Specimens examined in the Bacteriological Laboratory from January 1, 1927
to December 31, 1927

Blood Cultures	719
Blood Groupings	814
Blood Compatability Test for Transfusions	460
Miscellaneous Serological Tests	23
Widal Reactions	155
Miscellaneous Cultures	2,397
Throat Cultures	1,522
Stool Cultures	133
Urine Cultures	284
Sputum Pneumococcus Typing	138
Sputum Cultures	87
Examination of Stained Smears	1,119
Autogeneous Vaccines Prepared	35
Bacterial Counts of Milk	20
Tests of Water for Fecal Contamination	13
Guinea Pig Inoculation for Tuberculosis	97
Special Animal Inoculation for Diagnosis	4
Wassermann Tests—Blood	9,088
Wassermann Tests—Spinal Fluid	251
	<hr/>
	17,262

FREDERICK HUMPHREYS,
Resident Bacteriologist.

APPROVED: JAMES W. JOBLING,
Director of Pathological Service.

REPORT OF THE DIRECTOR OF DENTAL SERVICE

December 31, 1927

To the Board of Managers of the Presbyterian Hospital in the City of New York:

Gentlemen—It gives me pleasure to present herewith the annual report of the Dental Service for the year 1927.

While no unusual achievement can be recorded by the Dental Service for the year, it is satisfying to report that our work has progressed without interruption and through the activities of the dental interne, has been brought into closer union with the other services in the Hospital.

In Oral Surgery a substantial increase in the number of patients is noted.

In Operative Dentistry the figures run a little ahead of 1926 and in Oral Prophylaxis the same is true.

Having added an extra dentist to the staff of the Pyorrhea Clinic, it is interesting to note that one hundred and twenty-seven more treatments were administered in 1927 than in the preceding year.

In the Dental X-Ray Department the number of patients served and the total number of films made show an increase as compared with 1926.

The uniform standard of excellence in this important part of our work is worthy of mention.

In view of the fact that many changes will be made in our general arrangement when the Hospital is moved to the Medical Center, we have refrained from acquiring any new equipment.

The appended statistics indicate the volume of work accomplished during the year 1927.

Respectfully submitted,

W. D. TRACY,

Director of Dental Service.

REPORT OF THE DIRECTOR OF DENTAL SERVICE
TREATMENTS GIVEN IN THE DENTAL DEPARTMENT

HOSPITAL PATIENTS

	1927	1926
Oral Surgery	285	275
Operative Dentistry	138	169
Oral Prophylaxis	1,289	1,301
Dental X-Ray		
Patients	496	421
Films	4,960	4,205

OUT-PATIENT DEPARTMENT

Oral Surgery	5,165	4,809
Operative Dentistry	5,653	4,648
Oral Prophylaxis	823	706
Pyorrhea	506	379
Dental X-Ray		
Patients	2,334	1,848
Films	12,267	12,934

REPORT OF THE DIRECTOR OF THE SOCIAL SERVICE AND VISITING NURSING DEPARTMENT

December 31, 1927

To the Board of Managers of the Presbyterian Hospital in the City of New York:

Gentlemen—I have the honor to present the annual report of the Social Service and Visiting Nursing Department.

We have endeavored, during the past year, to keep before us two main objectives, viz., the discovery of the social factors in the circumstances of patients under Hospital care, and the influencing of these factors for the furtherance of such care. Following the excellent plan devised by the Hospital four years ago, whereby the social worker assists each patient to arrange his admission to the wards, and keeps in touch with him through hospital and follow-up period, it has been easy to know a great deal about the circumstances of most of the ward patients. But to distinguish all that is significant for medical care in the social circumstances, and to influence these circumstances effectively, is difficult. Through close and intimate relationship with the medical work, however, many simple and obvious obstacles to medical care are found and readily overcome. Probably the righting of the obvious hindrances, often humdrum in character, will always make up the bulk of social work needed in hospitals, and will always constitute its chief value. I believe it is of first importance that our increasing emphasis on discovering the obscure and difficult social elements in medical practice shall not divert us from attention to those which are obvious.

As a means for keeping this thought in mind, we have noted on a "Case Accounting Card" the social services attempted or rendered each patient referred for social care. The records for 1927 show a large proportion of services for what may be called enabling of medical care, and more especially of medical treatment. The largest number of services fall into two classes, one entitled broadly, "Education," the other "Medical Extension." Medical Extension covers such activities as are involved in arranging convalescent care, or care in sanitariums and institutions for the incurable; procuring appliances (glasses, artificial legs, etc.); arranging nursing care in the home; securing medical care for members of the patients' families, etc. "Education" covers principally, interpretation to patients and their families of the meaning of the patient's handicaps and proposed ways of meeting these, and instructions regarding the role the patient and family are called on to play in the patient's medical care and regarding general hygienic living. The social problems classified according to our Medical Social Terminology up to November 1, 1927, fall roughly into the following main groups:

Maladjustments in respect to the patient's own behavior22%
Maladjustments in family relationship25%
Maladjustments in home life (e.g. mismanagement of child training and housekeeping, financial strain, etc.)24%
Maladjustments in occupational and industrial life (e.g. occupational hazards, irregularity, earnings, etc.)13½%
Miscellaneous15½%

As yet, we have no figures to show how many of these problems were treated. The relationship of the services above mentioned to these social problems is also not explicit. We shall attempt at some time during the coming year to render you a report concerning these matters. We assume that our first task is to discover the problems and their pertinence to medicine, and second, to remedy them, and our third to evaluate and report on the achievement.

The bare record of services attempted and achieved does not measure, or even indicate the process of their accomplishment. The need for performing some of the services which appear "simple and obvious" was discovered after difficult processes of study. More important still, we are compelled to recognize from failure that many needs were not discovered, or that those discovered were not the significant ones for medical care. Nevertheless, the continuing interest and helpfulness of our own medical staff who are most nearly concerned with these trials and errors of our department, and the interest of many visitors from important hospitals in the United States and abroad, reaffirm my belief that our efforts are slowly yielding something of value to hospital practice. I, therefore, ask the continuance of your liberal policy and able counsel in the development of this department.

Work in the Medical and Surgical divisions has continued, as reported to you in previous years. The new worker added in January 1927 to the Diabetic Clinic and Metabolism Wards, has enabled not only the giving of more service to patients, but also to the clearer understanding of needs to be met in the Metabolism Unit at the Medical Center. Treatment of Diabetes usually means the reorganization of the patient's mode of life. Regulations to which he is unaccustomed make him conscious of being different. He has different food, often unpalatable to him, and knows it costs more than the food of other members of the family. Taking insulin is uncomfortable and expensive, and necessitates learning a technique requiring care and skill. Often the patient or the one who must give the insulin is unaccustomed to skilled movements of this sort. In short, the treatment makes unusual demands on patience, watchfulness and perseverance. The social worker came to know most of the 315 individuals under care in the Metabolism Clinic during 1927, and gave some special service to 171.

A new worker was added to the Minor Surgical Clinics at the request of the Clinic Chief. The worker interviewed 959 of the 3,515 individuals under the clinic's care during 1927; 144 of these were referred by the surgeons for special services, such as adjustment of work or working hours, ordering appliances and making loans for the purchase of these, securing financial aid for disabled patients and their families, and planning with patients how to carry out prescribed treatments at home.

The request for a worker was based on the findings of a study of the clinic made 1925-1926, and published in 1927, "Human Factors in Clinic Management." The need is indicated in the following: "Although the conditions treated were generally considered 'minor,' it was shown that they caused considerable disturbance in the lives of the patients, and also that treatment entailed a large number of explanations and instructions to patients, which

required attention to the psychological and social elements of management in order to render the treatment effective. The difficulties experienced by the patients indicate that not enough attention was paid to making instructions clear, since fifty-six percent of the patients failed to understand directions for home treatment, either as to the process itself or the length of time it should be continued."

The death of Dr. Herbert S. Carter in October, 1927, means a special loss to this department. Hill Top Camp, on his estate at Hawthorne, has been enjoyed by the children of our Tuberculosis Clinic for seventeen years. Dr. Carter's personal interest in the Camp, and his supervision of it, have been an inspiration to our work with the children. The weeks spent there have accomplished a true re-creating in their lives. Many have enjoyed their first open country experience at Hawthorne, and have returned year after year. One hundred children were sent last summer, some of them younger brothers and sisters of old "campers."

It is a satisfaction to report to you that The Presbyterian Hospital Tuberculosis District will be taken over by Lenox Hill Hospital when we leave the neighborhood. Preparation for the transfer of patients and their families is well under way.

RESEARCH: A report of our study of terminology was prepared last year, and published in Hospital Social Service for March, 1927. Requests for reprints from physicians, teachers, clergymen, as well as social workers, indicate a widespread interest in the subject. In addition to a number of reprints distributed free of charge, we have sold 229 copies, 50 to St. Thomas' Hospital in London, England.

The terminology is in daily use in this department, and new experience is leading to revision and expansion. We are also engaged in constructing a glossary which will give exact definition of each term.

In addition to this major study, the department is engaged in a study of our co-operation with outside welfare agencies for extending social care of patients beyond the hospital walls. We are collecting material from our experience in convalescent care, employment of the handicapped, and the general procedure of cooperation between social and health agencies. 364 outside agencies contributed to our work. These studies are stimulating the staff to more critical thinking about the social problems of patients, and to more efficient ways of helping them.

TEACHING: Our affiliation with the New York School of Social Work continues to be satisfactory, and we continue to develop in this connection methods of teaching the practical part of medical social work. Thirteen New York School students received training here in 1927, making a total of forty students since the department began this work in 1923. Social workers whom we have helped to prepare are employed now in hospitals and health centers in New York and in other American cities, and in foreign countries. The demand for well prepared medical social workers constantly exceeds the supply; we feel, therefore, the need for our contributing this service.

REPORT OF SOCIAL SERVICE AND VISITING NURSING DEPARTMENT

Besides the New York School students, we have taken for short periods a few special students. There begin to be requests for educational opportunities from the nursing, dietetic and other allied fields, which, if we meet them, will require an extension of our teaching program. Our experience with small groups has given us, I believe, a sound basis for such a development, and we look forward to being able to collaborate increasingly in the educational activities of the Hospital.

Respectfully submitted,

JANET THORNTON,

Director, Social Service Department.

REPORT OF THE DEPARTMENT OF NUTRITION

December 31, 1927

To the Board of Managers of the Presbyterian Hospital in the City of New York:

Gentlemen—The report of the Department of Nutrition for the year ending December 31, 1927, is submitted herewith:

1. General Food Administration: During the year an average of 19,119 days' meals per month were served by this division of the Department. The average cost per person per day for raw food was \$0.58.

Eight student dietitians served two months each in this division.

2. Diet and Metabolism Kitchens:

- a Maximum capacity of 24 therapeutic and weighed diets daily from the Diet Kitchen and 6 from the Metabolism Kitchen. Average number of days' meals per month 654, costing approximately \$0.96 per person per day for raw food.
- b Special Food Preparations for use on Wards: Approximately 2400—2500 servings of such food per month were prepared at an average cost of \$75 to \$100 for raw food.
- c Milk Room: Preparation of Milk Formulas for infants.
- d Training Student Nurses: 59 students completed five weeks each in training in the Diet Kitchen and 13 completed four weeks each in the Metabolism Kitchen.
- e Teaching Student Nurses: Four laboratory sections in general dietetics for probationers,—each section consisting of 18 two hour periods.
- f Training Student Dietitians: 8 students served two months each in this division of the department, during the year.
- g. Teaching diabetic and other metabolism patients or their relatives before leaving the Hospital. Giving dietary instruction, in the Obesity and Metabolism Clinics in the Out-Patient Department.

3. On April 1st, the department took over the service of food to patients on the Medical Wards. The head nurses had previously been responsible for this work. A month later, at the request of the Nursing Department, the surgical wards were taken over. Later on the service was extended to the Private Patient Corridor and more recently to the Children's Ward. There is now a head dietitian in charge of this division of the work, with four full time dietitians assisting her. Their work has proved most worth while to physicians, Nursing Department, patients and to the Department of Nutrition. The duties of the ward dietitian are:

- a Ordering of daily food and of food supplies for patients, and control of waste of food on wards.
- b Directly supervising the distribution of food to patients. This necessitates considerable teaching and supervision of the student nurses who set up trays.
- c Consultation with doctors, head nurses, and patients in regard to feeding problems.
- d Teaching patients the type of diet they should follow after leaving the Hospital.
- e Training student Dietitians: 8 students served two months each in this division of the work during the year.
- f Teaching patients in Out-Patient Department. This work was begun September 23rd. A dietitian spends two or three hours in the medical service of the Out-Patient Department each afternoon.

The following is a summary of their work for the balance of the year.

	Sept.	Oct.	Nov.	Dec.	Total
Patients taught—1st visit.	11	38	83	78	208
Patients taught—2nd visit.		7	15	22	44
Patients taught—3rd visit.			3	4	7
Total	11	45	101	104	259

- g Teaching three laboratory sections in general dietetics for probationers; each section consisting of 18 two hour periods.

The following are some of the many special diets administered from the

wards, from bulk food sent up from the Main Kitchen and Diet Kitchen. Cardiac, nephritic, anti-constipation, anti-obesity, under-nutrition, anemia, jaundice and other liver and gall bladder diseases, typhoid, pneumonia, post-operative fluid and soft diets, ulcer, colitis, sprue, etc..

4. Other general educational work:

Lectures in Dietetics to Probationers

2 sections of 18 one hour lectures each.

Lectures in Dietotherapy for Junior Nurses.

2 sections of 12 one hour lectures each.

Lectures to student dietitians.

Demonstrations and lectures to medical students and to physicians in the Post Graduate Summer Course.

Respectfully submitted,

MARTHA KOEHNE,

Director, Department of Nutrition.

REPORT OF THE DEPARTMENT OF OCCUPATIONAL THERAPY

December 31, 1927

To the Board of Managers of the Presbyterian Hospital in the City of New York:

Gentlemen—The report of the Department of Occupational Therapy for the year ending December 31, 1927, is herewith submitted.

We have treated approximately 475 patients. While the majority of these were short term cases, the patients completing from one to four articles each, we have had also a number of long term cases; these patients completing a number of articles usually of different crafts. One little girl twelve years of age, a rheumatic fever case, who came to us in the fall of 1926, completed eighteen articles before she was discharged in February, 1927. Another little girl who entered the same ward at about the same time, completed ten articles before she was discharged in March, 1927. A young man, an osteomyelitis case, completed eleven reed serving trays and a large reed sewing basket. Another man, a fracture case, on the same ward, completed a hand bag of wool embroidered upon scrim, two sewing baskets, a large flower basket, three waste paper baskets and a tray.

This year we have endeavored to popularize crafts other than basketry. Last year we purchased a small bedside hand loom and this year we have had several patients weave different kinds of materials of silk and wool and silk and rayon on this loom. The small strips of material have been made into hand bags and pocket books. The motions involved in hand loom weaving are excellent for rehabilitating stiffened or weak muscles governing the action of the hand, arm and shoulder. We have used our one loom for both medical and surgical cases and we feel the need of several more of this kind of loom. The patients greatly enjoy weaving different patterns and working with colored wools and silks and when once an instructor has taken a loom on to a ward, she finds no difficulty in enlisting the interest of several patients. We have no foot loom and we feel that we really ought to have at least one of this kind of loom for the rehabilitation of the muscles of the foot and leg. This year we have felt certain that several cases of anemia, osteomyelitis and fractures would have been benefited through the use of such a loom.

Another craft that has proved popular is laced leather. For cardiacs and other cases in which it is advisable to limit the amount of activity, we have found this a useful and interesting craft for small purses, card cases, bill folds, cigarette cases and pocket books cut from leather in two or three pieces and laced together with leather thongs, offer the choice of a variety of articles easy to make and quickly completed. We find that the men especially enjoy the leather work.

We feel the need of a shop where the wheel chair and ambulatory cases may spend an hour or two each morning or afternoon. Many times the patients themselves express the desire for a shop where they can go to employ the hours of the convalescent days in learning a craft and where they can be near to the reed when making baskets, or where they can paint their own trays and baskets, or where they can whittle toys from wood and where they can carry all their craft work to a more finished conclusion than they can on

the wards or in their rooms. They always express the hope that there will be a shop for them in the new Presbyterian Hospital.

Our attention has not been confined to the adult wards. We have done some work on the Children's Ward, and some with the private patients.

In April, articles made by our patients were exhibited with articles made by patients of other hospitals at the Art Center, 65 East 56th Street, under the auspices of the Occupational Therapy Guild of the New York Society of Craftsmen. In December we held a small sale here in the Hospital, of surplus articles made during the year, and here it was that we realized how many friends we had in all departments of the Hospital, for they, together with visitors of the patients, purchased almost all the articles on our table and gave us orders for more. The proceeds from this sale together with the proceeds from orders filled during the year, and from materials paid for by patients who retained the articles they made during the year, enabled us to deposit with the Hospital one hundred and eighty-three dollars, after we had paid for our small incidental supplies. This sum, applied to our budget expenses for large supplies will, we hope, help to reduce the budget expense. Our aim is to become self-supporting so far as expenses for supplies are concerned.

In April Miss Williams resigned, and we deeply regretted losing her from the department. Miss Knutzen took over Miss Williams' work. In August we welcomed Miss Augusta Stroh as half-time assistant. With full quota we hope to do better and more work next year.

The Occupational Therapy Department wishes to express its appreciation of the friendly interest and cooperation of all the other departments of the Hospital.

Respectfully submitted,

MARGARET OLIVER HEWLETT,

Instructor.

REPORT OF THE DIRECTOR OF THE SCHOOL OF NURSING

December 31, 1927

To the Board of Managers of the Presbyterian Hospital in the City of New York:

Gentlemen—I have the honor to present the thirty-fifth annual report of the School of Nursing for the year ending December 31, 1927.

The year of 1927 has been a busy one, but more the carrying on of policies started in 1926 than the inaugurating of new ones.

The appointment of additional instructors and nurses' aides for the wards has more than fulfilled the purpose for which they were recommended. The students are getting more individual instruction both in their class work and their practical nursing on the wards. We have also been able to carry the plan adopted last year in the theoretical instruction one step farther. We are still giving that instruction in sections but we were able to arrange for the students to be on ward duty four hours during the class period.

Regular bedside clinics have been finally arranged on the wards. The four months' combination course with Henry Street and Teachers College at Columbia University, in Public Health, has been discontinued, and we are substituting for it two months of field experience in Public Health Nursing under the supervision of the Henry Street Visiting Nursing Service.

Ruby F. Carlson, '19, received the appointment of Assistant Director vacated by the death of Dorothy S. Wood, '20. Louise Christman, '23, accepted the position vacated by Miss Carlson.

During the year 1927 the School of Nursing sent out 1,004 announcements in response to inquiries concerning the School. Eighty-six students were received into the School and forty-one graduated.

Miss Maxwell, who was with us until summer, was taken ill in August while visiting her sister. We arranged for her to come to the Corridor and occupy the Nurses' Endowed Room. Unfortunately, her condition is not improving as rapidly as we would wish.

During the year we lost two students: Bernice M. Speth, '28, died in the Hospital during the summer after a prolonged illness. Alma E. A. Patterson, '29, died at her home in St. George, New Brunswick, Canada, while on her vacation.

Five graduates of the School have also been removed from our midst by death: Mrs. Gorton W. Allen (Florence Mary Grant), '01; Mrs. Rye M. Kinsey (Rye Morley), '97; Louise C. Shelley, '13; Henrietta Van Cleft, '95; Dorothy S. Wood, '20.

The School of Nursing Endowment Fund received \$5,000 under the Will of Ellen Bates, of 760 Park Avenue. Miss Bates died during the past year. Another outstanding gift to the School this year is a very handsome grandfather clock for the lounge of Anna C. Maxwell Hall.

The Commencement Exercises of the Class of 1927 were held on May 12, 1927, in the Madison Avenue Presbyterian Church, and the address to the graduating class was delivered by Professor Chauncey B. Tinker, Ph.D., Litt.D., of Yale University.

This year, as formerly, Mrs. J. Kennedy Tod is gratefully remembered for the use of the week-end camp at Innis Arden, Sound Beach, Connecticut.



CLASS OF 1927—SCHOOL OF NURSING

REPORT OF THE DIRECTOR OF THE SCHOOL OF NURSING

We wish to express our gratitude to the friends of the School who have provided delightful entertainment for our students with opera tickets.

During the year the support and cooperation of the Board of Managers of the School of Nursing Committee, the Attending Staff, the House Staff and the Nursing Staff have been deeply appreciated.

The census of the School is as follows:

GRADUATING CLASS, 1927	
Number at last report	41
SENIOR CLASS, 1928	
Number at last report	47
Withdrew	2
Transferred to 1928	5
Transferred from 1927	1
Remaining	51
INTERMEDIATE CLASS, 1929	
Number at last report	62
Withdrew	12
Transferred to 1930	3
Transferred to 1928	5
Remaining	42
JUNIOR CLASS, 1930	
Entered	30
Withdrew	2
Transferred to 1929	2
Transferred to Preliminary	5
Remaining	25
PRELIMINARY CLASS, 1930	
Entered	56
Withdrew	2
Transferred from 1929	1
Remaining	55
SUMMARY	
Student Nurses	118
Preliminary	55
Total	173

Respectfully submitted,

HELEN YOUNG, R.N.,

Director, School of Nursing.

REPORT OF THE OUT-PATIENT DEPARTMENT

To the Board of Managers of the Presbyterian Hospital in the City of New York:

Gentlemen—I have the honor of presenting the following report of the Out-Patient Department for the year ending December 31, 1927:

The volume of work done exceeded that of any previous year in our history. Our present quarters have not been expanded during the last five years, yet our total volume of visits has increased 21%. Departmentally there have been wide variations, but our major clinics all show gratifying increases.

The total attendance shows that 18,154 individuals made a total of 121,391 visits. To this number were added 6,670 follow-up visits of former ward patients in the medical and surgical departments, resulting in a grand total for the year of 128,061 visits.

With this large increase in the attendance our percent. of total free work done has remained constant at slightly over 20%.

There has been no increase in the paid personnel so that the burden of this added attendance has been cared for by the same operating group. With the development of the fundamentals of the new Vanderbilt Clinic, there has been placed an added responsibility upon us, which has precluded during this period most of the usual problem studies.

Through a special fund, arrangements have been completed whereby instructions to the student nurses in the Out-Patient Department will be done by a regularly appointed instructor with public health training. She will serve on the regular training school staff, and attempt to develop the teaching possibilities of the Out-Patient service for the student nurse as a demonstration in connection with certain other nursing agencies.

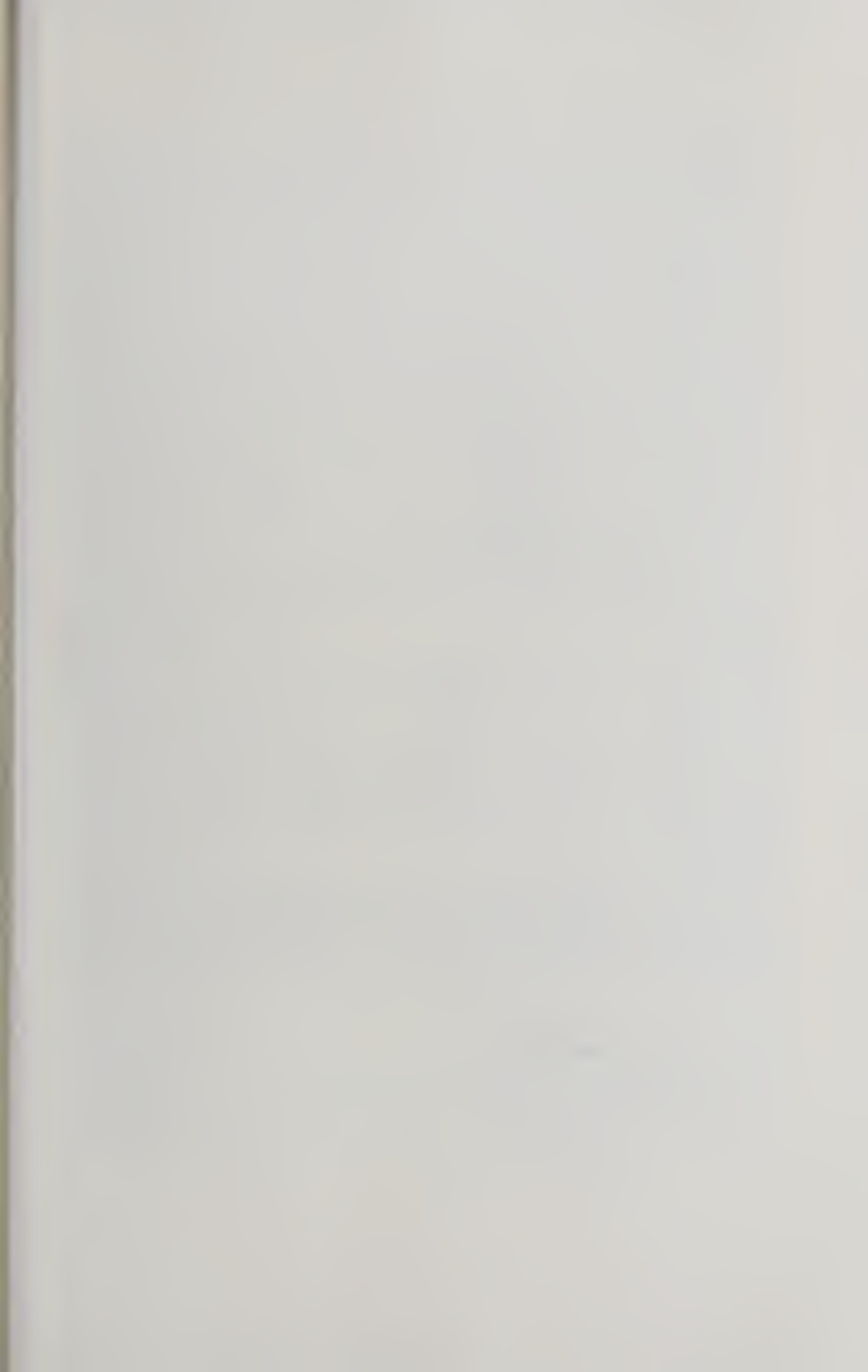
During the year we added to our metabolism department activities, a food consultation service. This activity has proven popular and valuable to the patients and the doctors during its four months operation. The patient receives from a skilled dietitian detailed information and instructions as to the actual dietary regime and its preparation.

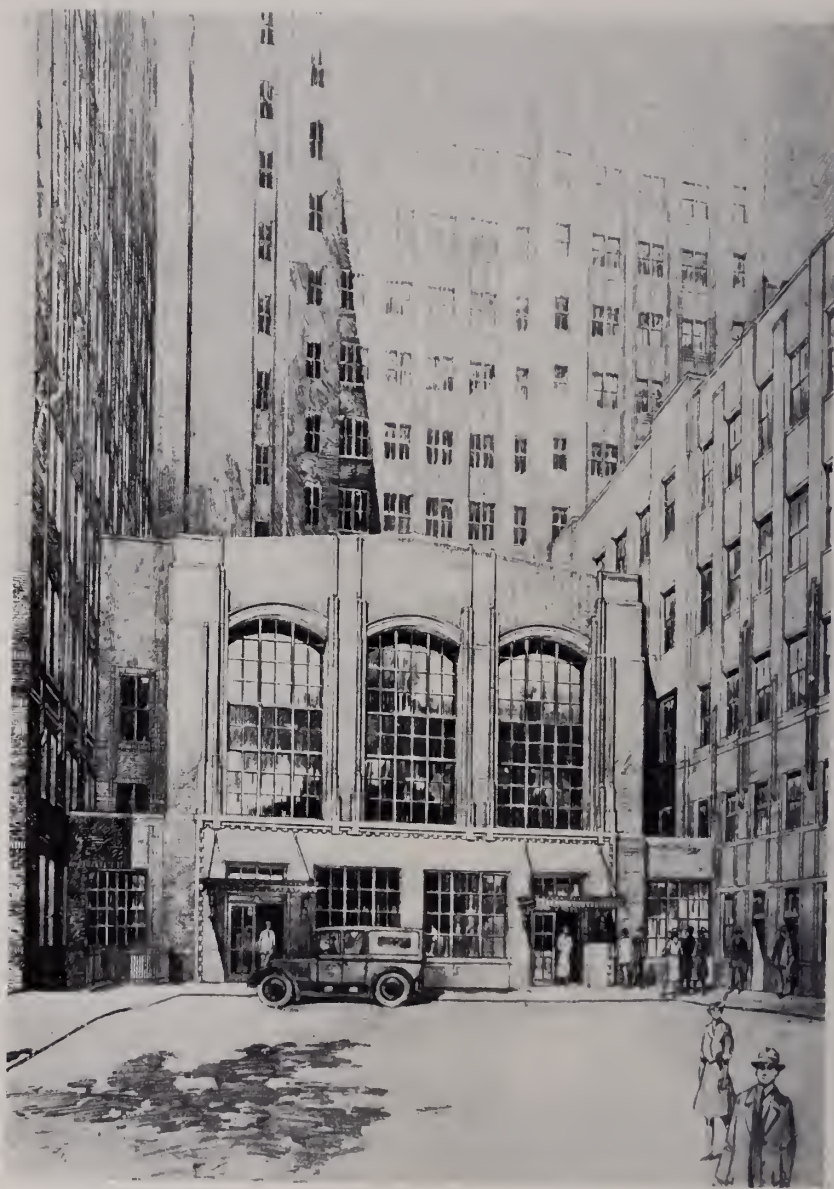
Our tickler file for control of free cases or cases calling for any type of free remission, as mentioned in previous report, has been carried forward. We note with interest, during 1927, one thousand and twenty-three families asked for free help. Of this number with a three months maximum free period without review, and the majority a shorter period, only 406 families were granted a renewal. With a total of 1,533 requests for free treatment during the year, this made only 26% needing renewal. We have found that this frequent checking for requests for free treatment has resulted in greater fairness to the patient and a decreased amount of actual free care because in a large number of cases the reason for the original request is of a temporary nature, and as soon as the social readjustment was made the patient is willing to co-operate in paying the necessary fees.

We face many problems during the coming year with the expansion of our new Out-Patient service. We look forward to these with the same confidence and assurance of splendid co-operation that have been ours from the medical, surgical, nursing and clerical staff in the present Out-Patient service.

Respectfully submitted,

FREDERICK McCURDY, M.D.,
Superintendent, Out-Patient Department.





NEW VANDERBILT CLINIC ENTRANCE

REPORT OF THE OUT-PATIENT DEPARTMENT

SURGICAL CLINICS

	Individuals	Transferred from Other Departments	Total	Visits Made
Surgical Diagnostic	1,085	392	1,477	4,674
Men's Surgical	950	34	984	13,505
Women's Surgical	827	54	881	9,856
Children's Surgical	294	34	328	3,319
Fracture	267	317	584	6,063
Proctology	131	62	193	1,231
Urology	14	30	44	281
Emergency Ward	6,258	98	6,356	12,770
Baking and Massage	67	334	401	8,752
Radiotherapy	36	43	79	2,820
Violet Therapy	88	266	354	4,756
Total	10,017	1,664	11,681	68,027

MEDICAL CLINICS

	Individuals	Transferred from Other Departments	Total	Visits Made
Men's Medical	1,776	140	1,916	5,456
Women's Medical	2,632	154	2,786	8,600
Children's Medical	1,159	34	1,193	5,178
Skin	800	405	1,205	11,947
Tuberculosis	333	65	398	2,205
Clinical Allergy	134	26	160	2,823
Gastro Intestinal	91	326	417	1,640
Hematology				7
Endocrinology				168
Metabolism	280	28	308	2,736
Nephritis-Hypertension	34	15	49	308
Health	12	10	22	149
Total	7,251	1,203	8,454	41,217

DENTAL DEPARTMENT

Oral Surgery	562	773	1,335	5,165
Dentistry (including Pyorrhea and Prophylaxis)	324	1,904	2,228	6,982
Total	8,138	3,880	12,017	53,364
Surgical Follow-Up				4,621
Medical Follow-Up				2,049
Total				6,670
Total Visits—O. P. D				121,391
Total Visits—Follow-Up				6,670
Grand Total	18,154	5,544	23,698	128,061

December 31, 1927

To the Board of Managers of the Presbyterian Hospital in the City of New York:

Gentlemen—The Surgical Out-Patient Department is fortunate in having been able to train during the past year a sufficient number of doctors to constitute a staff adequate for the new institution.

The general organization, however, has remained unchanged, as it seemed well adapted to the local problem. Next year, however, a new situation will have been met and a study like that made two years ago evaluating our efforts will be welcomed. The "Group Clinic" for the study of a disease from the several points of view of two or more specialists has proven most satisfactory in the fields of thyroid and gastro-intestinal diseases that its extension to pulmonary disease is suggested, and to chronic arthritis, urged.

During the past year the work in the Medical Clinics has proceeded quite smoothly. There have been no changes in policy. The number of doctors in attendance and the number of patients treated have been larger than in any previous year. It is hoped that when we open the new building, the overcrowding to which we have been subject here will cease and we shall be able to carry on in greater comfort and care for all who come to us.

Respectfully submitted,

DAVID C. BULL, M.D.,

Visiting Surgeon, Out-Patient Department.

MARTIN DEFOREST SMITH, M.D.,

Visiting Physician, Out-Patient Department.

REPORT OF THE PRESIDENT OF THE ALUMNÆ ASSOCIATION
OF THE SCHOOL OF NURSING OF THE PRESBYTERIAN
HOSPITAL IN THE CITY OF NEW YORK

December 31, 1927

To the Board of Managers of the Presbyterian Hospital in the City of New York:

Gentlemen—I have the honor to submit to you the thirteenth annual report of the Alumnæ Association of the School of Nursing of The Presbyterian Hospital for the year ending December 31, 1927.

Probably nothing in the history of nursing in this country could be of greater significance than the work of the Committee on Grading Schools of Nursing, of which Dr. William Darrach is chairman. Realizing the importance of understanding the facts which this committee is presenting from time to time during the course of its five year undertaking, the Alumnæ Association asked Dr. May Burgess, the director of the study, to speak at the February quarterly meeting. An annual pledge has also been made by the Alumnæ Association towards the \$200,000 budget needed for the five year study, towards which nurses all over the country have been asked to contribute.

The future of the School of Nursing at the Medical Center has become of such vital importance that the Alumnæ Association believed more should be known about the relationship of schools of nursing to universities. They, therefore, sent Miss Eleanor Lee as their representative to visit five of the leading university schools. Miss Lee brought back a most interesting report for the May quarterly meeting. This was followed at the Fall quarterly meeting by a discussion of recent developments in nursing education led by Miss Carolyn Gray, chairman of the University Relations Committee of the National League of Nursing Education, which brought home to us in no uncertain terms the responsibility of an alumnæ association in the educational growth of its school.

From the days of Florence Nightingale to the time of Anna Maxwell, nurses have had to search out the paths in the development of nursing education. In accepting membership on the School Committee we have acknowledged our grave responsibility to the Board of Managers and the School, and it is our earnest desire to bring to you the best thought and interest of the nursing world.

During the past year the dues to the Alumnæ Association have been increased to \$5.00 a year for members residing in District 13 of the New York Registered Nurses' Association. This increase is partly to meet the increase in state dues. There are at present 701 members in our Association.

In the death of Miss Dorothy Wood, class of 1920, of Miss Henrietta Van Cleft, 1895, of Mrs. Rye Morley Kinsey, 1897, and of Miss Louise Shelley, 1913, the School and the Alumnæ Association have suffered a great loss this past year.

Although Miss Maxwell has returned to us as a patient and cannot take a very active part in our Alumnæ affairs at present, we find, in the occasional visits we are allowed to make her, that her never-flagging enthusiasm and interest in the School which she created are our greatest sources of inspiration.

Respectfully submitted,

MARGUERITE A. WALES,
President.

THE ALUMNÆ ASSOCIATION OF THE PRESBYTERIAN HOSPITAL SCHOOL OF NURSING IN THE CITY OF NEW YORK

EXECUTIVE COMMITTEE

Term Expires 1928
HELEN YOUNG, '12
VERA M. ROSE, '12
EUNICE WHIPPLE, '20
MRS. C. H. FAHY, '22

Term Expires 1929
M. MAUDE TENNANT, '04
LOUISE M. MARSH, '08
MARGARET MCCURDIE, '22

Term Expires 1930
EMILY CLATWORTHY, '98
MRS. F. B. ST. JOHN, '13
MARGUERITE WALES, '20
ELEANOR LEE, '20

OFFICERS

President, MARGUERITE WALES, '20

Vice-President, EMILY CLATWORTHY, '98

Corresponding Secretary, MARGARET MCCURDIE, '22

Recording Secretary, LOUISE M. MARSH, '08

Treasurer, Helen Young, '12

ADVISORY BOARD

DEAN SAGE
MOREAU DELANO

ROBERT W. CARLE
JOHN F. BUSH

FINANCE COMMITTEE

CORNELIUS R. AGNEW
JOHN F. BUSH

HELEN YOUNG, '12
EUNICE WHIPPLE, '20

BENEFIT COMMITTEE

To Serve Until Annual Meeting, 1928
EMILY CLATWORTHY, '98

To Serve Until Annual Meeting, 1929
ALICE H. MACLELLAN, '03

To Serve Until Annual Meeting, 1930
HELEN YOUNG, '12

CHAIRMEN OF COMMITTEES

Membership—ANNE PENLAND, '12

Social—MARGARET ELIOT, '21

Pension Fund Ways and Means—MRS. C. H. FAHY, '22

Resolutions—JANE DURHAM, '14

Public Health—ELIZABETH MCKENZIE, '20

Red Cross—DOROTHY ROGERS, '25

Education—MARY ELIZABETH ALLANACH, '21

Program—ELEANOR LEE, '20

Legislative—ALICE H. MACLELLAN, '03

AUDITING COMMITTEE

MABEL DAVIES, '15

DELEGATES

Acting:

ANNIE M. THOMAS, '05
RUBY CARLSON, '19

Alternating:

ALICE H. MACLELLAN, '03
CECILE COVELL, '26

ALUMNAE ASSOCIATION—SCHOOL OF NURSING

REPORT OF THE TREASURER

For Years Ending December 31, 1927 and 1926

CURRENT REVENUE

	1927	1926
Initiation Fees	\$215.00	\$277.00
Dues	2,354.00	1,727.00
Income General Fund	695.19	685.00
Miscellaneous Income:		
Subscriptions to Quarterly	\$2.00	\$1.00
Exchange on checks75	.20
Donations to help defray expenses of luncheon	521.00	523.75
Donations, miscellaneous		500.20
		62.00
	<u>\$3,787.94</u>	<u>\$3,252.40</u>

Appropriations from Income Benefit Fund account benefits paid and minor miscellaneous expenses connected therewith	3,070.00	2,140.00
Appropriations from Income Pension Fund to pay pensions	2,400.00	1,763.50
	<u>\$9,257.94</u>	<u>\$7,155.90</u>

CURRENT EXPENSES

Clerk's salary	\$180.00	\$180.00
Delegate's Expenses at Atlantic City		65.00
Floral Tributes to Friends and Deceased Members	36.36	16.13
N. Y. County Registered Nurses Assoc. Dues	421.20	328.60
Nurses Relief Fund	100.00	100.00
Quarterly Magazine—Printing	1,180.88	993.55
Stationery, Printing and Postage	228.75	181.35
Refreshments for Meetings	102.91	31.20
Rent for Safe Deposit Box		25.00
Entertainment of Graduating Class	855.20	968.75
Paid to Custodian of Securities	25.00	25.00
Miscellaneous expenses	142.65	56.25
Telephone and Telegraph	4.50	
Benefits paid to members of the Alumnae Association from Income Benefit Fund	3,070.00	2,140.00
Pensions paid to members of the Alumnae Association from Income Pension Fund	2,400.00	1,763.50
	<u>\$8,747.54</u>	<u>\$6,874.33</u>
Excess Current Revenue over Current Expense	510.40	281.57
	<u>\$9,257.94</u>	<u>\$7,155.90</u>

ALUMNAE ASSOCIATION—SCHOOL OF NURSING

REPORT OF THE TREASURER—Continued

COMPARATIVE BALANCE SHEET AS OF DECEMBER 31, 1926 AND 1927

CAPITAL ASSETS				
	1927	1926	Increase	Decrease
Bonds	\$265,308.50	\$222,146.75	\$43,161.75	
Total Capital Assets	265,308.50	\$222,146.75		
CURRENT ASSETS				
Cash on hand	\$12,315.59	\$33,243.01		\$20,927.42
Loans Receivable due from Members of the Alumnae Association	3,356.00	3,056.00	\$300.00	
Lavenburg Fund	28.00			
Alumnae Pin Account	26.00	23.00	3.00	
Interest Purchased	167.22	225.00		57.78
Total Current Assets	\$15,892.81	\$36,547.01		
Grand Total Assets	\$281,201.31	\$258,693.76		
CAPITAL LIABILITIES				
Benefit Fund	\$78,865.27	\$74,762.34	A\$4,102.93	
Unappropriated Income Benefit Fund	3,290.64	3,431.83		B\$141.19
General Fund	9,184.30	9,184.30		
Pension Fund	188,699.24	170,174.83	C18,524.41	
Notes Payable	500.00	500.00		
Lavenburg Fund		486.00		514.00
	\$280,539.45	\$258,539.30		
Surplus	661.86	154.46		
	\$281,201.31	\$258,693.76		
A—Benefit Fund—Amount transferred from Income Account		2,000.00		
Donations		100.00		
Profit on sale of bonds		2,002.93	4,102.93	
B—Income Benefit Fund, received from in- vestments		4,831.30		
Bank Interest		97.51		
		4,928.81		
Benefits paid	3,070.00			
Amount transferred	2,000.00	5,070.00		141.19

ALUMNAE ASSOCIATION—SCHOOL OF NURSING

REPORT OF THE TREASURER—Continued

c—Pension Fund:	1927	1926	Increase	Decrease
Income from investments		\$11,808.94		
Bank Interest		111.47		
Donations		594.00		
Profit on sale of securities		8,429.50		
		\$20,943.91		
Loss on securities sold	19.50			
Pensions paid	2,400.00	2,419.50	\$18,524.41	

STATEMENT OF INCREASE OR DECREASE OF CAPITAL RESERVE FUNDS For the year Ending December 31, 1927

	Amount Jan. 1, 1927	Received	Expended	End of Period
General Fund	\$9,184.30			9,184.30
Benefit Fund	74,762.34	4,102.93		78,865.27
Income Benefit Fund	3,431.83	4,928.81	5,070.00	3,290.64
Pension Fund	170,174.83	20,943.91	2,419.50	188,699.24
Lavenburg Fund	486.00	286.00	800.00	dr. 28.00
Notes Payable	500.00			500.00
	\$258,539.00	\$28,341.24	\$8,289.50	\$280,539.45

LIST OF INVESTMENTS, FUNDS HELD IN AND ANNUAL INCOME

HELD IN BENEFIT FUND		Book value	Annual Income
Par value			
\$35,000.00	Provident Loan Society of N. Y. Certificates of Contribution, 6%	\$35,000.00	\$2,100.00
10,000.00	Cuba Cane Sugar Corp. 10 Yr. Convrt. Debentures, due 1930, 7%	9,728.75	700.00
5,000.00	Shelton Looms 1st Mtg. Bonds due 1936, 7%	5,000.00	350.00
25,000.00	Govt. of The French Republic, Ext. Loan 25 Yr. S/F—due 1949, 7%	25,121.25	1,750.00
\$75,000.00		\$74,850.00	\$4,900.00
HELD IN GENERAL FUND			
\$10,000.00	Florida Power & Light Co., 1st Mtg. Bonds, due 1954, 5%	\$9,325.00	\$500.00
HELD IN PENSION FUND			
\$15,000.00	Cuba Cane Sugar Corp. 10 Yr. Convrt. Debentures, due 1930, 7%	\$14,197.50	\$1,050.00
25,000.00	Kingdom of Belgium, 25 Yrs. External Loan Bonds, due 1949, 6½%	24,188.75	1,625.00
25,000.00	P. Lorillard & Co. 10 yr. Debentures due 1937, 5½%	24,607.25	1,375.00
20,000.00	Punta Alegra Sugar Co. S/F. Convertible Debentures, due 1937, 7%	21,940.00	1,400.00
22,000.00	Shelton Looms 1st Mtg. 15 Yr. S/F due 1936, 7%	22,000.00	1,540.00
30,000.00	Solvay American Investment, 15 Yr. Notes, due 1942, 5%	29,475.00	1,500.00
20,000.00	German External Loan Gold Bonds, due 1949, 7%	21,100.00	1,400.00
25,000.00	Webster Mills, 10 Yr. Gold Notes, due 1933, 6½%	23,625.00	1,625.00
\$182,000.00		\$181,133.50	\$11,515.00

Respectfully Submitted,
HELEN YOUNG, *Treasurer.*

CHARTER

AN ACT

To Found a Presbyterian Hospital in the City of New York

Passed February 28, 1868—Chapter 15

The People of the State of New York, represented in Senate and Assembly, do enact as follows:

Section 1. James Lenox, John Taylor Johnston, Robert L. Stuart, Morris K. Jesup, Marshall S. Bidwell, and their associates, as hereinafter named, shall constitute a body corporate, with power to establish, maintain, and conduct a Hospital in the City of New York, which shall be known and designated as "The Presbyterian Hospital in the City of New York."

Section 2. The property and concerns of said Corporation shall be vested in and managed by a Board of thirty-two Managers (by act of March 28, 1868, increased to thirty-six Managers), to be constituted as provided for in the following section.

Section 3. James Brown, Marshall S. Bidwell, William A. Booth, Aaron B. Belknap, William E. Dodge, James Donaldson, John C. Green, Winthrop S. Gilman, Robert M. Hartley, Richard Irvin, Edward S. Jaffray, Thomas Jeremiah, Morris K. Jesup, John Taylor Johnson, James Lenox, David Olyphant, William Paton, Thomas C. M. Paton, Joseph Stuart, Robert L. Stuart, Thomas U. Smith, Jonathan Sturges, Otis D. Swan, Charles N. Talbot, Willard Parker, M.D., John R. Ford, Henry M. Taber, Alexander Van Rensselaer, William M. Vermilye, Washington R. Vermilye, A. R. Wetmore, and A. Robertson Walsh, thirty-two in number, shall constitute a part of the Board of Managers. To these thirty-two Managers, the Rev. William M. Paxton, D.D., as Minister of the First Presbyterian Church; the Rev. William Adams, D.D., as Minister of the Madison Square Presbyterian Church; the Rev. Thomas Dewitt, D.D., as Senior Minister of the Collegiate Church of the Reformed Protestant Dutch Church, and the Rev. John N. McLeod, D.D., as Minister of the First Reformed Presbyterian Church, all in the City of New York, and their successors in office for the time being, shall, by virtue of their respective offices, be associated as members of the Board of Managers.

Section 4. As soon as practicable after the passage of this Act, the said Board shall organize, and by lot divide the thirty-two Managers into four classes of eight each, and the places of the said classes shall be vacant respectively on the second Wednesday in April, one, two, three, and four years thereafter, so that eight Managers shall be elected by the said Board of Managers annually, by ballot, to hold their seats for four years.

Section 5. The Board of Managers shall have power to fill all vacancies that may occur in the said Board, to enact By-Laws, and to appoint all such agents, assistants, and attendants as may be proper to carry out the purposes of the said Corporation. Among these shall be included a Superintendent and a Chaplain or both a Superintendent and a Chaplain; but these positions shall be held only by Presbyterians.

CHARTER

Section 6. Not less than eleven Managers shall constitute a quorum for the purpose of electing Officers, making or changing By-Laws, or for holding any special meeting; but for all other purposes, and at stated meetings, seven shall be a quorum.

Section 7. The said Corporation is authorized to take by purchase, devise, or otherwise, and may hold, transfer, and convey, for the purposes of said Hospital all the real and personal property of which it may become possessed, in so far as the same is in accordance with the general laws of this State, and not otherwise, and which said property shall be exempt from taxation, and shall be entitled to the benefit of the provisions of law relating to charitable institutions.

Section 8. This Corporation shall possess the general powers, and be subject to the provisions, restrictions and liabilities contained in the 3rd Title of the 18th Chapter of Part First of the Revised Statutes.

Section 9. This Act shall take effect immediately.

CONSTITUTION

ARTICLE I

TITLE

The name by which this Society shall be known shall be "The Presbyterian Hospital in the City of New York."

ARTICLE II

OBJECT

The object of the Society is the establishment, support and management of an Institution for the purpose of affording medical and surgical aid and nursing to sick or disabled persons of every creed, nationality, and color. The public religious services in the Hospital shall be in conformity with the doctrine and forms of the Presbyterian or Reformed Church.

ARTICLE III

THE SOCIETY

The Society shall consist of Life Members, who shall respectively be approved by a majority of members of the Board of Managers present at a stated meeting, and who shall have been nominated at a previous stated meeting by a Standing Committee appointed for that purpose by the Board.

ARTICLE IV

ENDOWED BEDS

The Board of Managers may fix amounts which when paid shall entitle the donor to nominate from time to time a patient to use and occupy one bed in the common wards of the Hospital free of charge, subject, however, to such rules and regulations for the admission, treatment, and discharge of patients as are now, or shall be hereafter, prescribed by said Board.

Where such nomination is accorded during life, or in perpetuity, the amount paid therefor shall be kept invested in income-producing securities until the privilege may lapse by the death of the donor or otherwise.

ARTICLE V

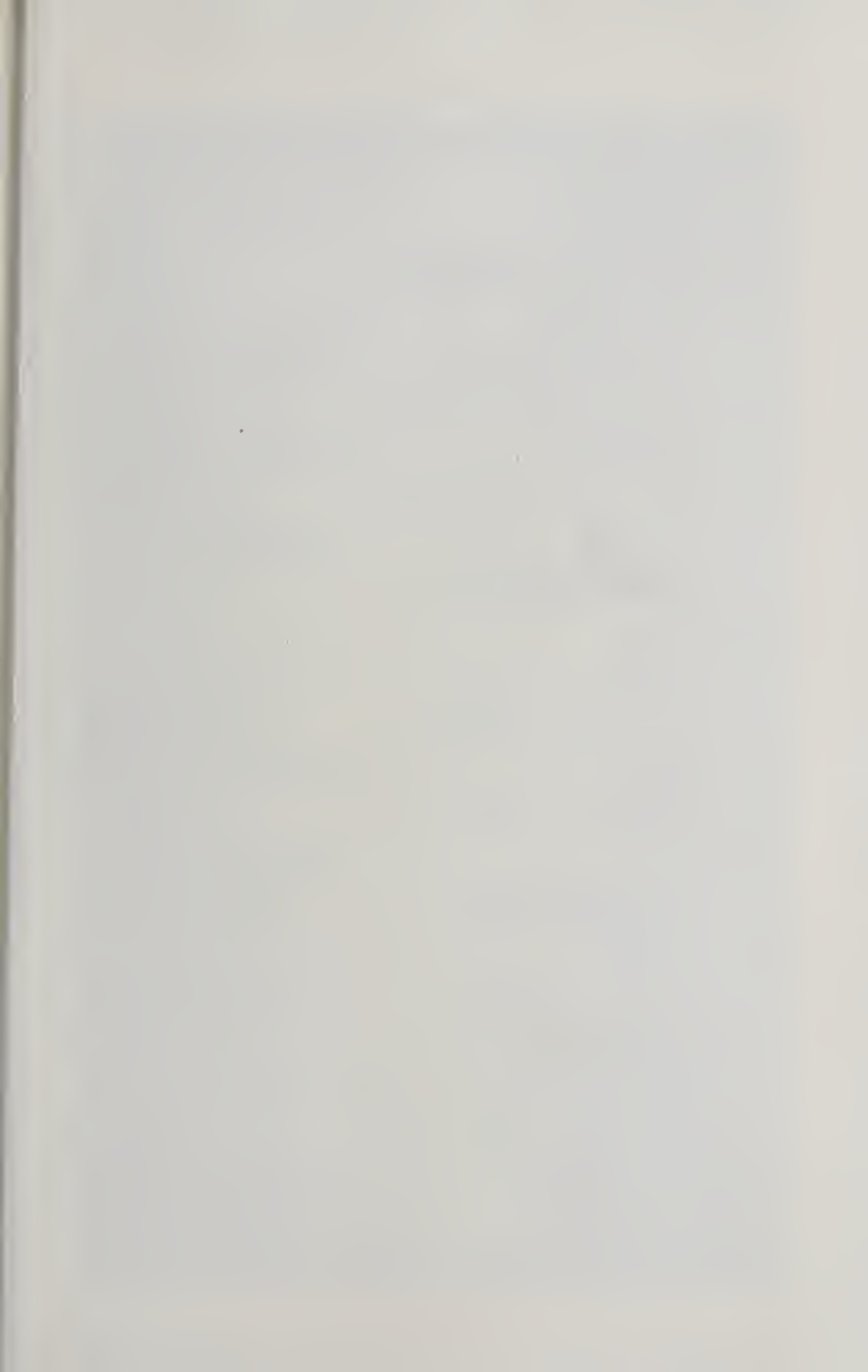
PROPERTY

All the property of the Society shall be applied to advance the general objects of the Society, except where it has been otherwise specially directed by the donor or testator.

ARTICLE VI

GOVERNMENT

The affairs of the Society shall be under the direction of a Board of thirty-six Managers, thirty-two of whom shall be divided into four classes of eight each; and the places of the said classes shall be vacant respectively on the second Wednesday of April, at the end of one, two, three and four years thereafter, so that Eight Managers shall be elected by the said Board annually, by ballot, to hold their seats for





HOUSE STAFF—1927

CONSTITUTION

four years. To these thirty-two Managers, the Minister of the First Presbyterian Church, the Minister of the Madison Square Presbyterian Church, the Senior Minister of the Collegiate Church of the Reformed Protestant Dutch Church, and the Minister of the First Reformed Presbyterian Church, all in the City of New York, by virtue of their respective offices, for the time being shall be added as members of the Board of Managers. The officers of the Society shall consist of a President, a Vice-President, a Treasurer, a Corresponding Secretary and a Recording Secretary, who shall be selected annually by the said Board of Managers, from their own number, and shall also be Officers of the said Board. The said Officers and Managers, together, shall form a Board, to be denominated the "Board of Managers of the Presbyterian Hospital in the City of New York," not less than eleven of whom shall constitute a quorum for the purpose of electing Officers, making or changing By-Laws, or for holding any special meeting; but seven shall be a quorum for all other purposes, and for stated meetings. The Board of Managers shall at all times be fully authorized to execute all powers of the Society, over all the estate and property of the Society. To it shall be committed the care of the funds of the Institution; authority to make By-Laws, Rules and Regulations, and to alter and amend the same; to fill vacancies in their own body, choose the Officers of the Society, appoint agents, assistants and attendants, and generally to transact the entire business of the Society.

ARTICLE VII

MEETINGS OF THE BOARD

The Board of Managers shall hold stated meetings on the second Tuesday of each month excepting the months of July, August and September, and may hold adjourned meetings when necessary. Special meetings of the Board may be called by the President, or, in case of his absence or inability to act, by the Vice-President, or on written requisition of five members of the Board of Managers; but when special meetings are called, the time and place of meeting, and the subject proposed to be considered, shall be notified to the members at least two days previous to the meeting; and no other subject shall be discussed or acted upon at such meetings.

ARTICLE VIII

ANNUAL MEETING

A meeting of the members of the Society shall be held annually on such day after the expiration of the fiscal year as the Board of Managers may appoint. It shall be the duty of the Board of Managers to make the necessary arrangements for this meeting; to present to the members a report of the proceedings of the previous years; to exhibit a statement of the funds and property of the Society; and also to give information of any matters relating to the objects of the Society which may be of interest or importance.

At the stated meeting of the Board in April eight members shall be chosen by ballot from among the members of the Society to supply the places of the class of managers whose term of service is about to expire. These eight members, together with those composing the three other classes, and the four *ex-officio* members of the Board, shall constitute the Board of Managers for the ensuing year and shall continue in office until their successors are elected. In case of failure to make such elections on the appointed day, a special meeting of the Board shall be called for that purpose.

CONSTITUTION

ARTICLE IX

AMENDMENTS TO THE CONSTITUTION

Amendments to the Constitution shall be proposed in writing at a regular meeting of the Board of Managers, and may be acted on at the next regular meeting of the Board, or at a special meeting called for that purpose; and shall be adopted only on a concurrence of a majority of the members present, but the affirmative vote must not be less than eleven.

BY-LAWS

OF THE BOARD OF MANAGERS

I—RULES AND REGULATIONS

The Board of Managers shall prescribe rules and regulations respecting the management of the affairs of the Hospital. Such rules and regulations shall not be inconsistent with these By-Laws, and may be amended at any meeting of the Board of Managers by a majority of those present.

II—PRESIDENT

The President shall preside at all meetings of the Board. He shall appoint all special Committees, unless otherwise ordered, and shall perform such other duties as may be required by the Constitution and By-Laws. He shall also be *ex-officio*, a member of all committees.

III—VICE-PRESIDENT

In the event of a vacancy of the office of President, or during his absence or inability to act, his duties and powers shall devolve upon the Vice-President. Should he also be unable to act, a President pro-tem shall be chosen by the Board.

IV—TREASURER

The Treasurer shall be charged with the custody of all papers and documents relating to the property of the Corporation, other than such as are mentioned in By-Law V, of all moneys belonging thereto, and of the seal. He shall keep an account in the name of the Corporation with an institution approved by the Board, and shall deposit therein all moneys immediately upon receiving them. He shall cause to be kept such accounts as may be necessary to show the receipts, expenditures and financial condition of the Institution, or as may be required by the Finance Committee. These accounts shall be open at all suitable times to the inspection of the Managers. He shall pay no moneys without proper order, as is elsewhere provided.

V—SAFE KEEPING OF SECURITIES

All bonds, stocks and other invested securities and evidences of value, shall be deposited for safe keeping with a trust company approved by the Board to be held in the name of the Hospital and subject to the joint written order of the Treasurer and a member of the Finance Committee, or, in the absence of the Treasurer, of two members of the Finance Committee, all cash collections being subject to the order of the Treasurer as elsewhere provided.

VI—SECRETARY

The Secretary shall be the Recording and Corresponding Secretary and shall keep the minutes of the proceedings of the Board of Managers, and preserve such records and papers as do not pertain to the office of Treasurer. He shall also be *ex-officio* a member of the Executive Committee and shall keep minutes of said Committee. He shall notify members of all meetings of the Board of Managers at least two days before the meeting. He shall notify members of their appointment on Committees, and generally perform such duties as usually pertain to the office.

He shall have charge of the correspondence of the Board, and shall prepare the Annual Report of the Managers and attend to its publication.

VII—COMMITTEES

At the meeting in April, after filling the vacancies about to occur in their Board, the Managers shall elect an Executive Committee of eight members, an Out-Patient Department Committee of five members, a School of Nursing Committee of three or more members, a House Committee of three or more members, a Finance Committee of five members, of which the Treasurer shall be one, a Committee on Nominations of five members, of which the Secretary shall be one, and an Auditing Committee of two members. The members appointed on these committees shall hold office for one year from the second Wednesday in April next ensuing, unless otherwise ordered by the Board, and shall keep minutes of their proceedings, which shall be submitted to the Board at its stated meetings. The Board shall also appoint two of its members for each month of the year, who shall serve as an Inspecting Committee. If any Manager thus appointed shall be unable to attend during the time allotted to him, it shall be his duty to procure some other Manager to attend in his stead.

VIII—EXECUTIVE COMMITTEE

The Executive Committee shall consist of eight Managers chosen as provided in By-Law VII, to whom shall be added the two Managers serving as the Inspecting Committee, and the members of the Out-Patient Department, School of Nursing and House Committees.

1. The Committee shall meet on the second and fourth Tuesday of each month and may hold special meetings when necessary, or when called by the Chairman or two members of the Committee. Three shall constitute a quorum.

2. The Executive Committee shall give orders and establish such rules and regulations as they shall deem necessary for the better carrying into effect the object of this Institution, provided such rules and regulations be not inconsistent with those established by the Board of Managers.

3. All questions relating to the admission, rejection and discharge of patients shall be decided by the Executive Committee, in conformity with the directions of the Board of Managers.

4. In case the House Physician, House Surgeon, or any of their assistants, or any other officer or employee shall neglect any of the duties prescribed to them, or refuse to comply with any reasonable request of the Executive Committee, or Superintendent, the Superintendent may suspend the offender, and he shall at once report his action to the Executive Committee.

5. The Executive Committee shall have general charge of all property within the precincts of the Hospital, and shall see that proper economy is observed in the administration of all its affairs, having due regard to the welfare of its beneficiaries. It shall audit and examine the accounts of the Superintendent; and authorize such repairs and disbursements as may from time to time be necessary, and shall draw drafts upon the Treasurer therefor; such drafts, except for the monthly pay-rolls and supplies, shall not exceed \$1,000 without authority of the Board therefor; shall be signed by the Chairman and Secretary for the time being of the Committee; and shall be a sufficient voucher for the Treasurer.

IX—OUT-PATIENT DEPARTMENT COMMITTEE

The Out-Patient Department Committee shall consist of five Managers. It shall have the general care and oversight of the Out-Patient Department, and shall meet on the second and fourth Tuesdays of each month.

BY-LAWS

X—SCHOOL OF NURSING COMMITTEE

The School of Nursing Committee shall consist of three or more Managers, who shall have the general care and oversight of the School of Nursing.

XI—HOUSE COMMITTEE

The House Committee shall consist of three or more Managers, and shall direct and control the purchasing of all food, fuel, equipment and repair supplies, and have general supervision of the equipment, maintenance and repair of real estate and buildings.

XII—FINANCE COMMITTEE

1. The Finance Committee shall consist of five Managers—one of whom shall be the Treasurer. Three shall constitute a quorum.

2. They shall have authority in their discretion to sell bonds, stocks and other invested securities and evidence of value belonging to the Society, and invest and re-invest the proceeds (together with any other funds of the Society available for investment) in such securities as they deem wise.

XIII—NOMINATING COMMITTEE

1. The Nominating Committee shall consist of five Managers, of whom the Secretary shall be one. Three shall constitute a quorum.

2. In the case of a vacancy occurring in the Board of Managers they shall recommend to the Board the name of a Life Member to fill such vacancy, and to them shall be referred the names of all persons suggested for such position or for Life Membership; but no report of the Committee shall be acted upon until the next subsequent meeting of the Board, except with unanimous consent.

3. All persons nominated for positions on the House Staff shall be referred to this Committee. The names of such as shall be favorably considered by the Committee shall be by them reported to the Board of Managers.

XIV—INSPECTING COMMITTEE

1. The Inspecting Committee shall inspect all the Hospital buildings, visit the wards, service rooms, and laboratories and shall examine as to the cleanliness and order of all parts of the Hospital and grounds.

2. They shall enter their report in a book, which book shall be laid before the Executive Committee at its meetings.

XV—AUDITING COMMITTEE

The Auditing Committee shall shortly after the close of each fiscal year examine and check the bonds, stocks, mortgages or other securities or evidences of value owned by the Hospital and shall also have the accounts of the Treasurer and Superintendent for the last fiscal year examined and checked by certified public accountants. The Committee shall thereafter report to the Board the result of such accounting with its recommendations.

BY-LAWS

XVI—MEDICAL BOARD AND THE MEDICAL, SURGICAL AND LABORATORY SERVICE

1. The Board of Managers shall appoint annually—

(a) A Director of the Surgical Service, a Director of the Medical Service, and a Director of the Pathological Service; these shall together constitute the Medical Board.

(b) As many Visiting Physicians and Surgeons, and Associate Visiting Physicians and Surgeons, as the service of the Hospital may require, a Visiting Physician to the Roentgen Ray Department, a Visiting Bacteriologist, a Visiting Chemist, an Out-Patient Department Staff, and such other department chiefs and assistants as the various services of the Hospital may require.

(c) As many Assistant Physicians and Surgeons and special Consulting Physicians and Surgeons as the service of the Hospital may require.

(d) A House Staff, consisting of as many members as the service of the Hospital may require, and at such times and for such terms of service as shall seem best to meet the needs of the Hospital.

(e) A Registrar of the Out-Patient Department.

2. These appointments shall be made at some time prior to July 1st in each year. The appointees unless a different term be fixed by the Board shall hold office for one year and thereafter until further action of the Board.

XVII—EXECUTIVE STAFF

The Board of Managers shall appoint a Superintendent and such Assistants as the Board may deem necessary for the service of the Hospital, whose services shall continue during the pleasure of the Board.

The Board of Managers shall appoint a Director of the School of Nursing and such Assistants as may be necessary for such service, and such appointees shall hold office during the pleasure of the Board.

XVIII—ENDOWED BEDS

1. A gift of \$10,000 shall entitle the donor and his successors and assigns to nominate, from time to time, a patient to use and occupy one bed in the common wards of the Hospital free of charge; subject to the following qualifications:

(a) A donor may transfer the power to nominate only to an individual who shall be acceptable to the Hospital;

(b) A donor being an association or a corporation organized for profit shall be limited to not to exceed ninety days of occupancy in any one year;

(c) Any such proposed gift by a church, lodge or other eleemosynary organization shall not be governed by this By-Law but shall be considered on its merits when offered.

2. Subject to the same conditions as set forth in (1) above, a gift of \$15,000 shall entitle the donor, his successors and assigns, to nominate from time to time a patient to use and occupy one bed in a one-bed ward room of the proposed new hospital free of charge.

BY-LAWS

3. A gift of \$5,000 shall entitle the donor, during life, to nominate from time to time, a patient to use and occupy one bed in the common wards of the Hospital free of charge. If the donor be a corporation or association the privilege to nominate shall expire in fifteen years unless the privilege be extended by the Board of Managers, but shall in no event continue for a greater period than twenty-five years.

4. Any person or corporation being the donor of a \$5,000 bed may increase their donation to \$10,000, in which case they shall become henceforth entitled to the privilege that attaches to an original donation of that amount.

5. All endowed bed privileges are subject to the Rules and Regulations governing the admission, treatment and discharge of patients.

6. Contributions to the endowment fund of free beds, as above provided for, may be made by instalments, when the donor shall, in writing, so notify the Treasurer at the time of each payment. So long as the instalments so paid in shall not equal the sums required under the preceding sections, the amount received shall constitute a portion of the general endowment fund, the income of which shall be used for the payment of the current expenses of the Hospital, and no privileges shall accrue to the donor.

7. The Board of Managers shall have power in their discretion to make, under special and exceptional circumstances, such other arrangements (temporary or permanent) as to endowed beds as they may deem best calculated to promote the objects for which the Hospital was established and is now being maintained.

8. Certificates of the right to nominate patients to use and occupy beds free of charge shall be issued in such form as the Board of Managers may prescribe, and shall be signed by the President or Vice-President and Treasurer, who shall also affix the seal of the Corporation.

XIX—APPROPRIATIONS OF MONEY

Except in the cases provided for in Section 5 of By-Law VIII, and Section 2 of By-Law XII, all appropriations of money shall be made by resolution of the Board of Managers. Orders for the amounts thus appropriated shall be drawn on the Treasurer by the President or presiding officer of the meeting, and be countersigned by the Secretary, or Secretary *pro tem*, and when properly endorsed shall be sufficient voucher for the Treasurer.

XX—COMPLAINTS, SUSPENSIONS OR DISCHARGES

If any officer, physician or surgeon shall become unfit to execute his office, or shall conduct himself contrary to any of the Rules of the Hospital, or refuse or neglect to execute the same, the Executive Committee, or any member of the Board of Managers may submit against him a complaint in writing, at a meeting duly called, and thereupon a notice of the said complaint shall be given to the person complained of, and a time shall be appointed (not less than six days after service of said notice) for the person complained of to make his defense before the Board of Managers; and the Board, having examined into the truth of the complaint, and heard the defense of the party accused, if any shall be made, may, with the concurrence and approbation of a majority of the Managers present, suspend or discharge the officer, physician, or surgeon complained of.

BY-LAWS

XXI—ORDER OF BUSINESS

The order of business shall be as follows:

1. The meeting shall be opened with prayer.
2. The roll shall be called, and the attending members noted.
3. The minutes of the preceding meeting shall be read, corrected if necessary, and approved.
4. Treasurer's Reports.
5. Reports of the Committee shall be called for, and action taken thereon.
6. Communications to the Board shall be received and considered.
7. Unfinished business.
8. New business.

XXII—ALTERATIONS OR ADDITIONS

Any amendment to the By-Laws shall be proposed in writing at a regular meeting of the Board of Managers, and may be acted on at the next regular meeting of the Board, or at a special meeting called for that purpose. It shall be adopted only on an affirmative vote of a majority of those present. A copy of any proposed amendment shall be mailed to each member of the Board at least three days prior to the next meeting.

Revised, February 10, 1925.

RULES AS TO THE ADMISSION OF PATIENTS

1. All ward patients are required to pay \$3.00 per day for board or such smaller sums as may be determined by the circumstances of the case, of which the Managers shall be the sole judges. Patients from New York City (Manhattan and Bronx), who are unable to pay are admitted free. Patients from out of town will not usually be admitted free but this rule shall not apply to patients recommended for admission by members of the Board of Managers or by any of the Directors of the Service.

2. Patients suffering from severe accident or serious illness will be admitted at any hour of the day or night. Other patients should apply to the Out-Patient Department for treatment or admission to the Hospital.

3. Patients may be admitted by the Superintendent on the recommendation of any Manager, after examination as to suitableness by a member of the House Staff or on the recommendation of any Physician or Surgeon of the Hospital.

4. No patient suffering from any readily communicable disease shall be admitted, nor any whose case does not require the special benefits of the Hospital; nor shall any patient be admitted whose case is judged to be incurable, unless there be urgent symptoms which, in the opinion of the Attending Physician or Surgeon, are capable of being relieved. There shall be no uterine nor vaginal examination made except in the presence of a nurse.

5. No patient suffering from erysipelas shall be admitted to either the Medical or Surgical Division of the Hospital.

6. There shall be recorded in the office daily the number of vacant beds.

7. Application for the admission of patients living out of the city must be accompanied by a certificate of some reputable physician, stating the nature and probable duration of the disease.

RULES FOR VISITORS

1. Visitors are allowed in the Wards for Adults, Monday, Wednesday, Thursday and Saturday, from 1 to 2 P. M.; Tuesday and Friday from 6 to 8 P. M.; and Sunday from 1 to 3 P. M. Visitors may not come at any other time, unless under exceptional circumstances.

2. *No more than two Visitors will be admitted to see any Patient on one Day.*

3. Only fruit, jelly and ice cream may be brought for patients. Such packages must be left with the door clerk, and, if approved by the Physician, will be sent to the Patients.

4. In the Children's Ward, parents only are allowed. No other relatives, children or friends are permitted in this Ward. Parents are allowed on Tuesday evening from 6 to 7 P. M., Sunday from 2 to 3 P. M., and may remain one half hour only. No packages of any kind may be carried to the Children's Ward.

5. Visitors must observe perfect order and propriety while in the Hospital; must confine their visits to their immediate friends; must not stop or loiter in the halls, offices, or on the stairways, and must leave the building promptly at the end of visiting hours.

Any violations of these rules may subject the offender to exclusion from the premises.

All letters of inquiry regarding patients should be addressed to

DUFF G. MAYNARD,
Acting Superintendent.

FORM OF BEQUEST

I give and bequeath to The Presbyterian Hospital in the City of New York, incorporated by the Legislature of the State of New York in the year 1868, the sum of Dollars, to be applied to the use and benefit of the said Hospital, under the direction of the Managers thereof.

FORM OF DEVISE

I give and devise to The Presbyterian Hospital in the City of New York, incorporated by the Legislature of the State of New York in the year 1868, all that, etc. (describe the property) to be had and holden to the said The Presbyterian Hospital in the City of New York, and their successors and assigns, for the use and benefit of the said Hospital.



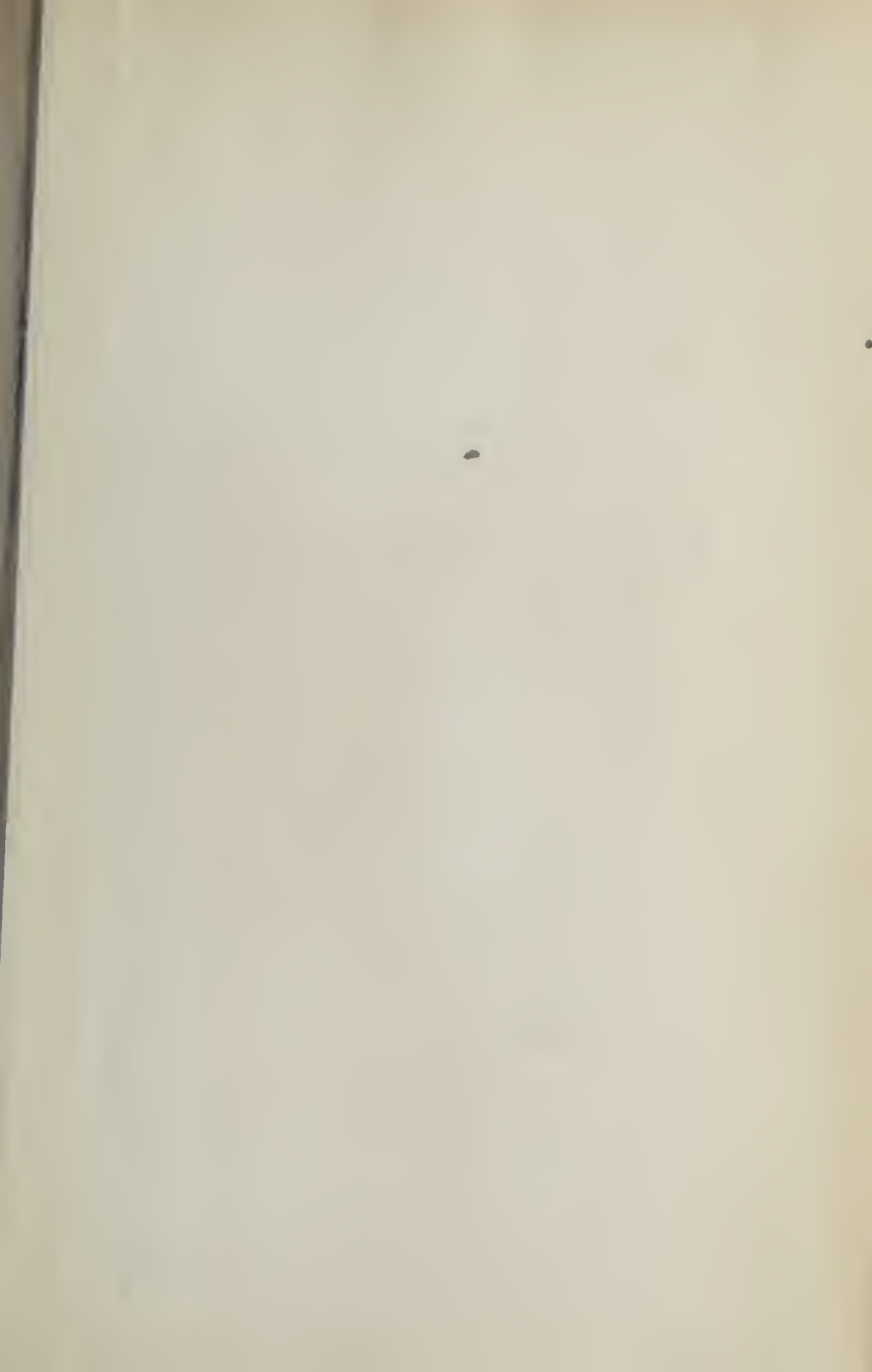


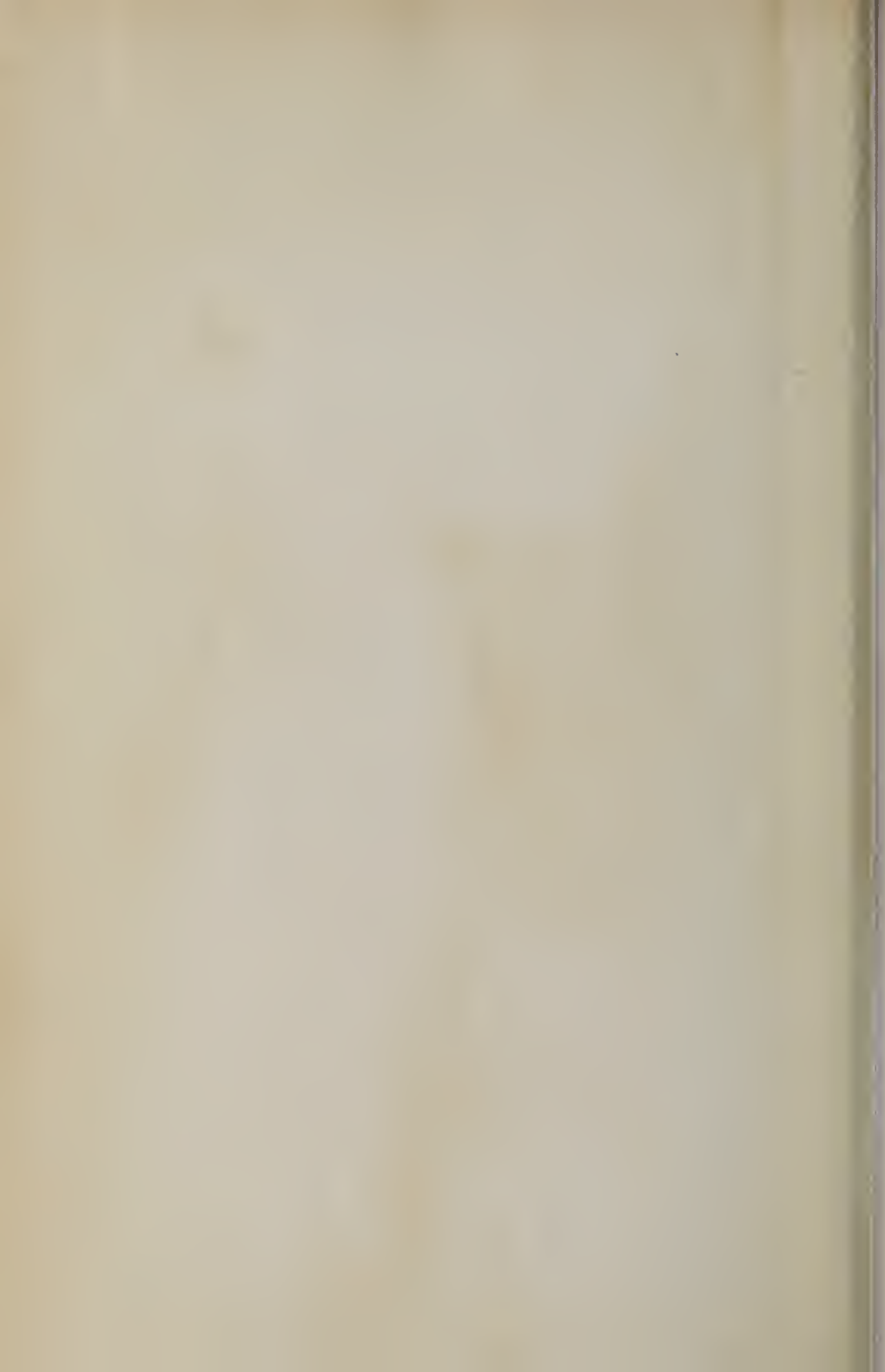
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For the Poor of New York
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